

Finance Committee

September 5, 2024

Finance Board Packet

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OUR MISSION

“We Focus on Personalized Quality Health Care and Wellness for Those We Serve”

OUR VISION

“Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital.

OUR VALUES

“Accountability; Being Responsible for Actions Taken and Not Taken
Integrity; Doing the Right Thing for the Right Reason
Respect; Valuing All People at All Times”

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## **OAK VALLEY HOSPITAL DISTRICT FINANCE COMMITTEE MEETING September 5, 2024**

**ROYAL OAK CONFERENCE ROOM  
1425 West H Street, Oakdale,  
California 5:00 P.M.**

## **AGENDA**

5:00 p.m.      Call Meeting to Order      Edward Chock, , M.D., Chairperson

### **PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual’s cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary’s Office at 1425 West H Street, Suite 270, Oakdale, CA during normal business hours.



**OAK VALLEY HOSPITAL DISTRICT**  
**August 1, 2024**  
**FINANCE COMMITTEE MEETING**  
**MINUTES**

**Committee Members**

Edward Chock, M.D., Chairperson  
Jim Teter, Vice Chairperson  
Matthew Heyn, Pres. & CEO  
Will Pringle, V.P., ONRC  
David Neal, VP, Nursing  
Ann Croskrey, CFO

**MEETING CALLED TO ORDER**

The Finance Committee meeting was called to order by Edward Chock, M.D., Chairperson at 5:00p.m.

**PUBLIC COMMENT**

Public comment read. Public in attendance.

**APPROVAL OF MINUTES: - July 11, 2024:**

Jim Teter made the motion to approve the July 11, 2024, Finance minutes. Ann Croskrey made the second. No Public Input.

Chock - Aye  
Teter - Aye  
Heyn - Aye  
Pringle - Aye  
Neal - Aye  
Croskrey - Aye

**MOTION CARRIED**

**FINANCIALS:**

**Financial Report for June 2024**

Ann Croskrey, CFO presented the June Financial Report.

**Executive Summary:**

June is the last month of our fiscal year. In June, the District posted a profit from operations before new hospital expenses of \$1.1 million dollars. The profit from operations including new hospital expenses was \$691 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of June, the year-to-date earnings before interest and depreciation (EBIDA), was 15.8%. Accounts receivable gross days increased to 78 days, and days of cash on hand decreased to 117 days.

**Income Statement:**

**Acute Care Revenue:**

In June we had 33 acute care admits, and two of those patients had a COVID-19 diagnosis. Our acute care inpatient days were 143 in June, which is one day more than June of 2023.

We also had 14 patients in June admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

**Skilled Nursing:**

In skilled nursing, we had 2,810 Resident (patient) days during June. Our skilled nursing average daily census for June was 94. We had 2 admits to our transitional care unit (TCU) for short-term rehab and no admits to our long-term care unit.

**Outpatient Services:**

The emergency room averaged 59 daily visits in June.

**Clinic Services:**

Clinic visits for all the clinics totaled 3,825 in June. We have several providers out on leave and that negatively impacted on the June visits. During June, telehealth visits comprised 16% of total clinic visits. Telehealth visits remain a fantastic tool to see clinic patients that may not otherwise have access.

**Ambulance Services:**

Our ambulance services sector had 560 “runs” in June. Although there is still a nationwide shortage of Paramedics, our open positions are filled.

**Expenses:**

The nursing shortage continues to require the use of travelers. In June we incurred \$159K in traveler costs. The hiring of more nurses and closure of the ICU and has positively impacted traveler costs.

Our benefit package is an important tool for employee attraction and retention. In June we incurred \$423K in health insurance costs for our employees and their dependents. At year-end we also adjust our “incurred but not reported” claims, or IBNR, based on our actuarially determined amount for outstanding claims, which decreased \$51K, for a net of \$372K in cost.

**Balance Sheet**

**Days of Cash on Hand:**

Our days of cash on hand as of the end of June were at 117 days. This total includes \$5 million dollars received from the 2024 revenue bonds that are being held to repay the balance of the bridge loans due in January of 2025, which amounts to approximately 24 days of cash on hand. The District continues to manage cash closely.

**Accounts Receivable Gross Days:**

Gross days in accounts receivable increased by 11 days. The State of California typically withholds payment in June and holds onto their cash until July. July collections will be higher because of the delay. Another reason for the high days pertains to our largest Managed Medi-Cal provider, Health Plan of San Joaquin, and the Change Healthcare cyber breach that occurred at the end of February. This breach affected most of our payers, but especially impacted Health Plan of San Joaquin. The breach shut down electronic claims and drastically slowed down claim processing. It also resulted in manual posting of payments. We are working with the Plan to decrease the impact. Once the Change Healthcare claims normalize our accounts receivable days will drop again.

Jim Teter made the motion to approve the June 2024 Financial Report. Matthew Heyn made the second. No public input.

- Chock - Aye
- Teter - Aye
- Heyn - Aye
- Pringle - Aye
- Neal - Aye
- Croskrey - Aye

**MOTION CARRIED**

**Receivables Scorecard:**

Gross Recievable clinic days rose in June to 119.74 from 96.37 in May.

**Fund Transfers/Investment Review & Recommendation:**

In June, \$4 million was transferred into the Local Agency Investment Fund (LAIF) from Inter Governmental Transfers (IGTs) funds received. The interest earned for the month amounted to \$82,000. As of June, the available balance in the cash investment fund stands at \$22,042,000.

**ADJOURNMENT**

Jim Teter made the motion to adjourn the Finance Committee meeting. Matthew Heyn made the second. No public input.

- Chock - Aye
- Teter - Aye
- Heyn - Aye
- Pringle - Aye
- Neal - Aye
- Croskrey - Aye

**MOTION CARRIED**

**MOTION CARRIED**

The meeting was adjourned at 5:18p.m.

Recorder: Barbara Shanahan, Recorder

APPROVED: Louise Sanders, Secretary

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DATE:

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To: Finance Committee

From: Ann Croskrey

Date: August 29, 2024

Subject: Hospital Operations – July 2024

## Executive Summary

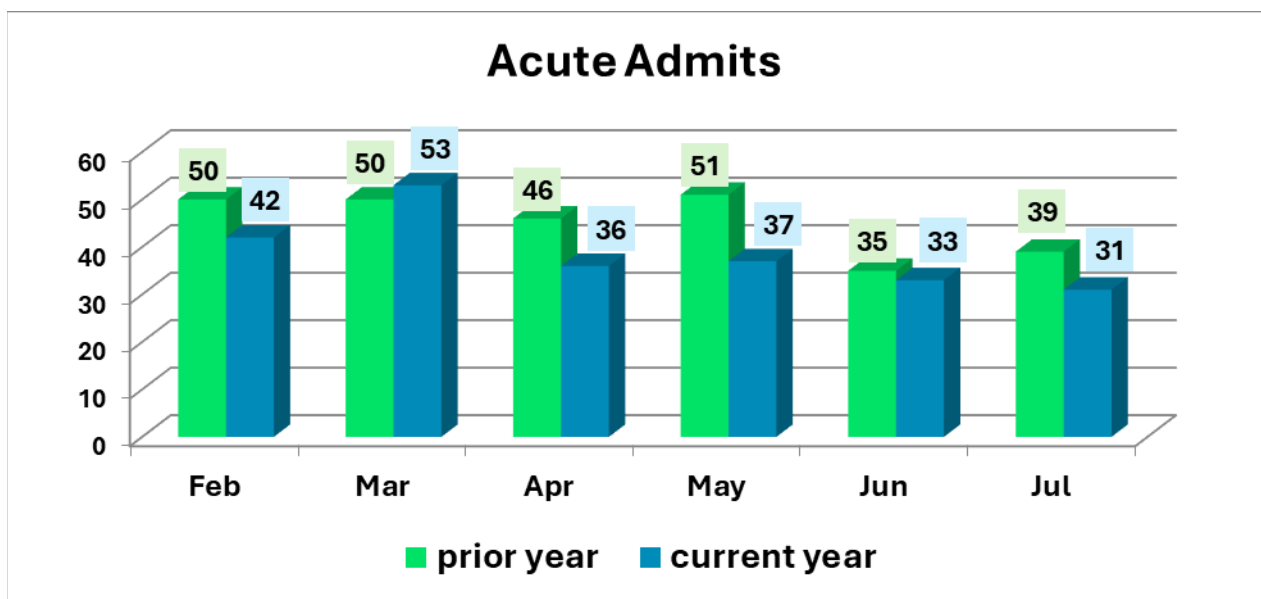
July is the first month in our fiscal year. In July, the District posted a profit from operations before new hospital expenses of \$414 thousand dollars. The profit from operations including new hospital expenses was \$28 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of July, the year-to-date earnings before interest and depreciation (EBIDA), was 9.8%. Accounts receivable gross days decreased from 78 days to 70 days, and days of cash on hand decreased from 117 to 114 days.

## Income Statement

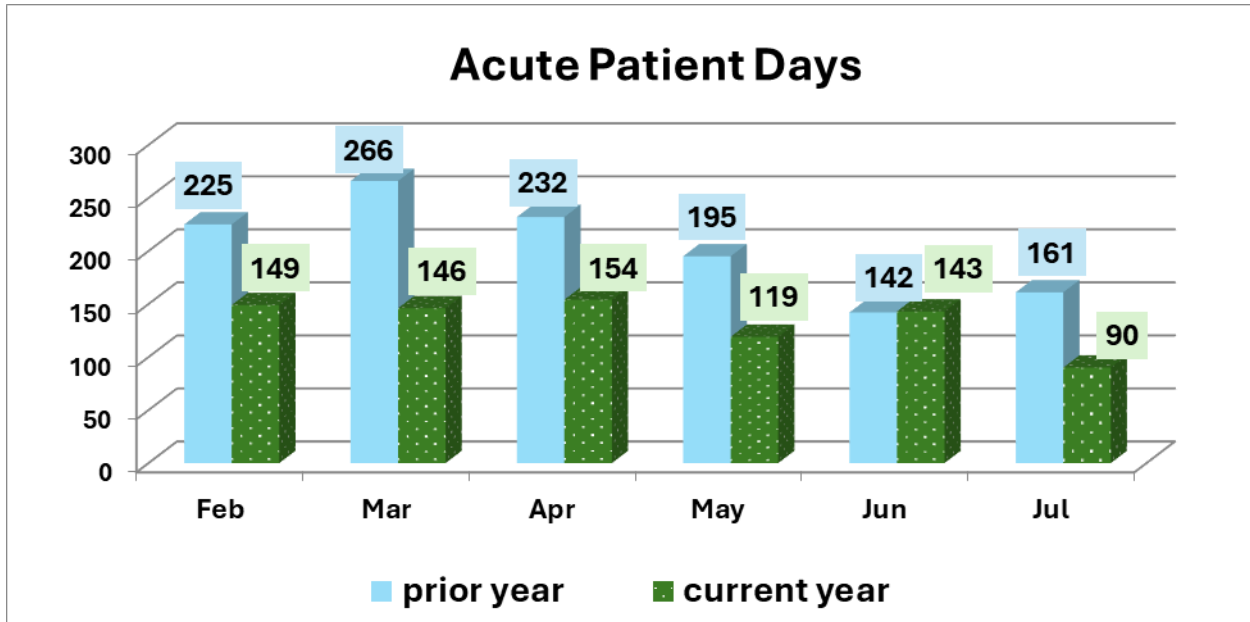
### Acute Care Revenue:

In July we had 31 acute care admits, and only one of those patients had a COVID-19 diagnosis.

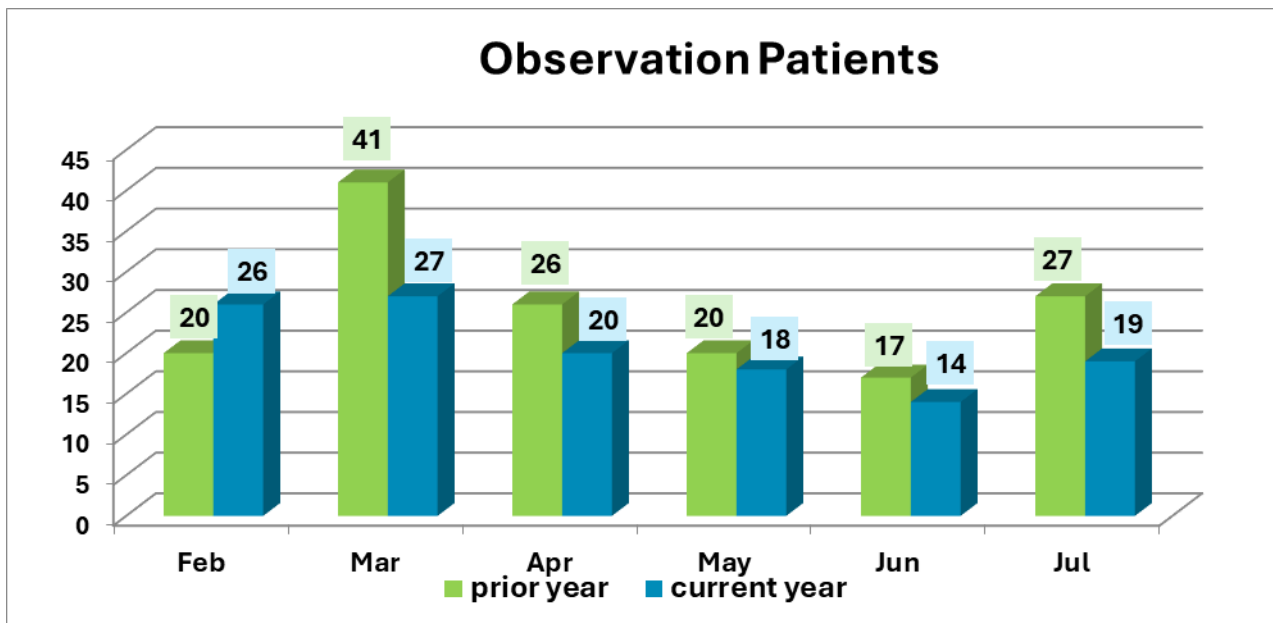




Our acute care inpatient days were 90 in July. Low inpatient revenue is one of the reasons we had a close to break-even month.

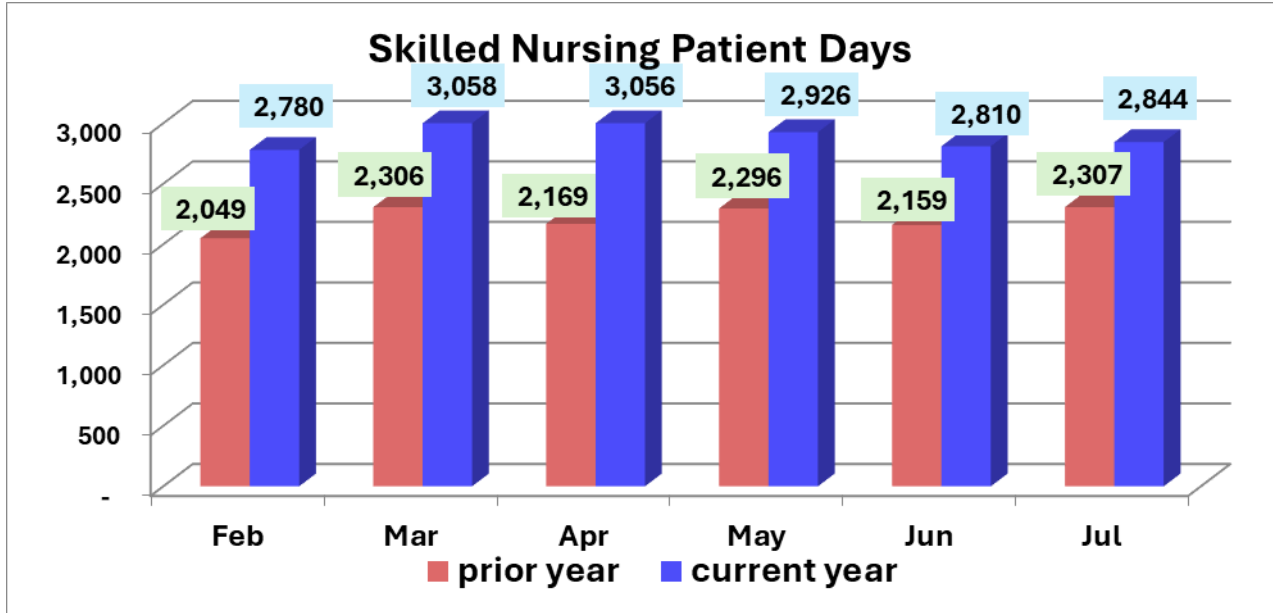


We also had 19 patients in July admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

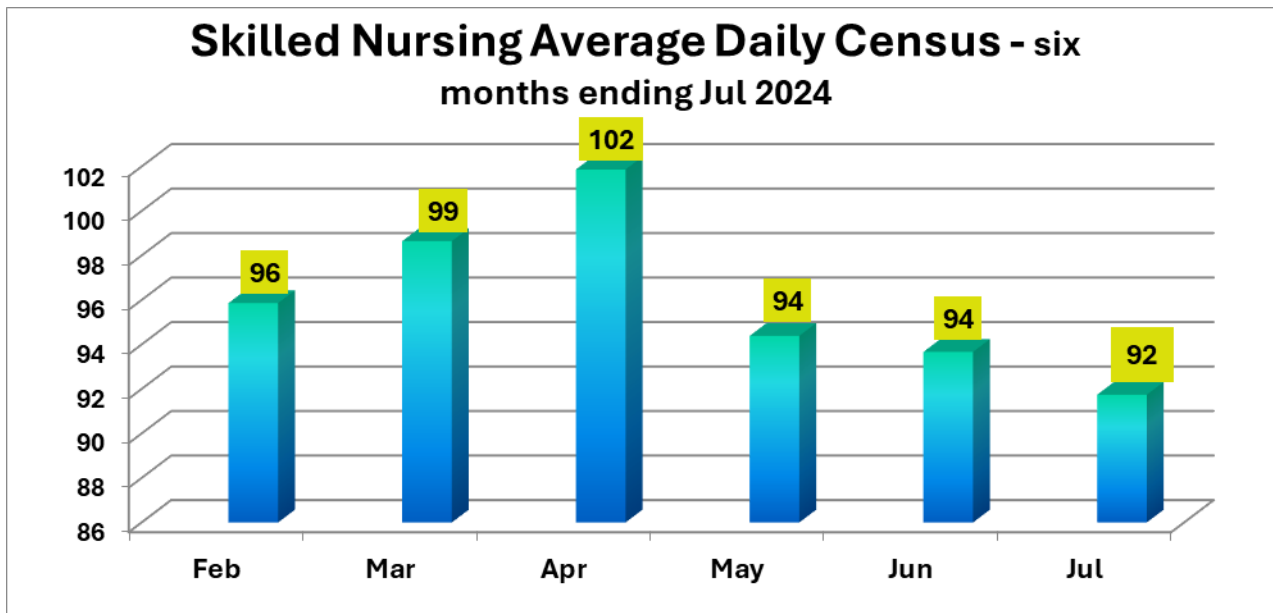


## Skilled Nursing:

In skilled nursing, we had 2,844 Resident (patient) days during July.

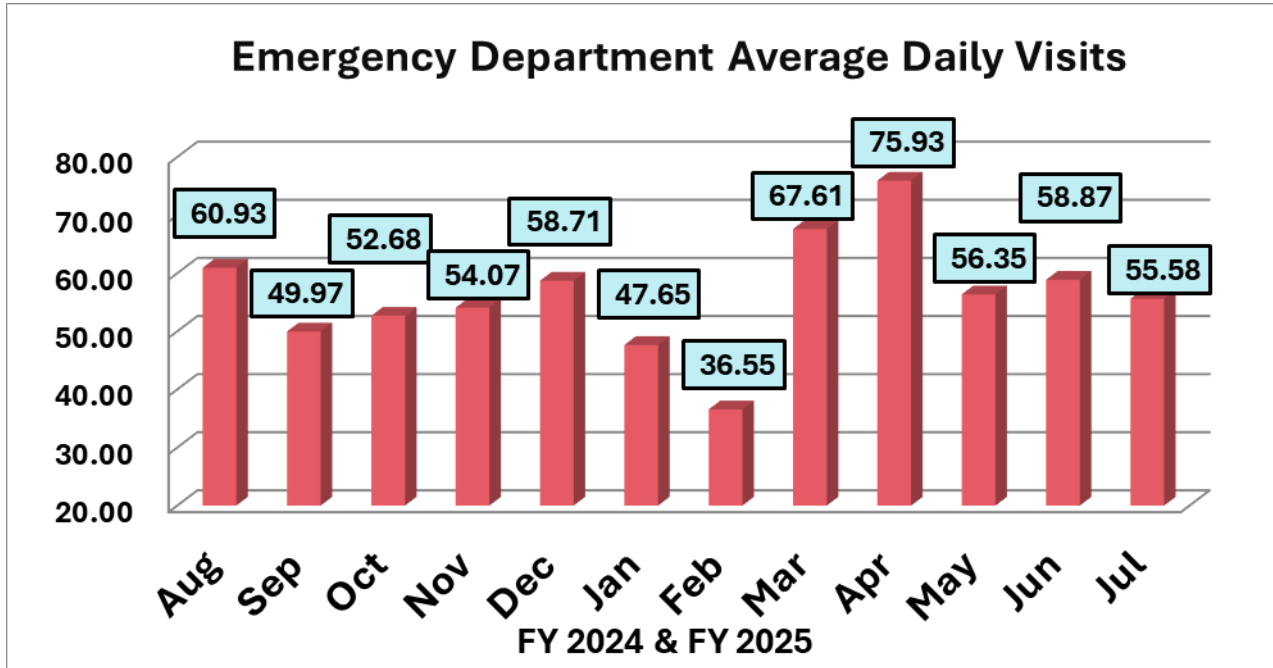


Our skilled nursing average daily census for July was 92. We had 1 admit to our transitional care unit (TCU) for short-term rehab and 2 admits to our long-term care unit.



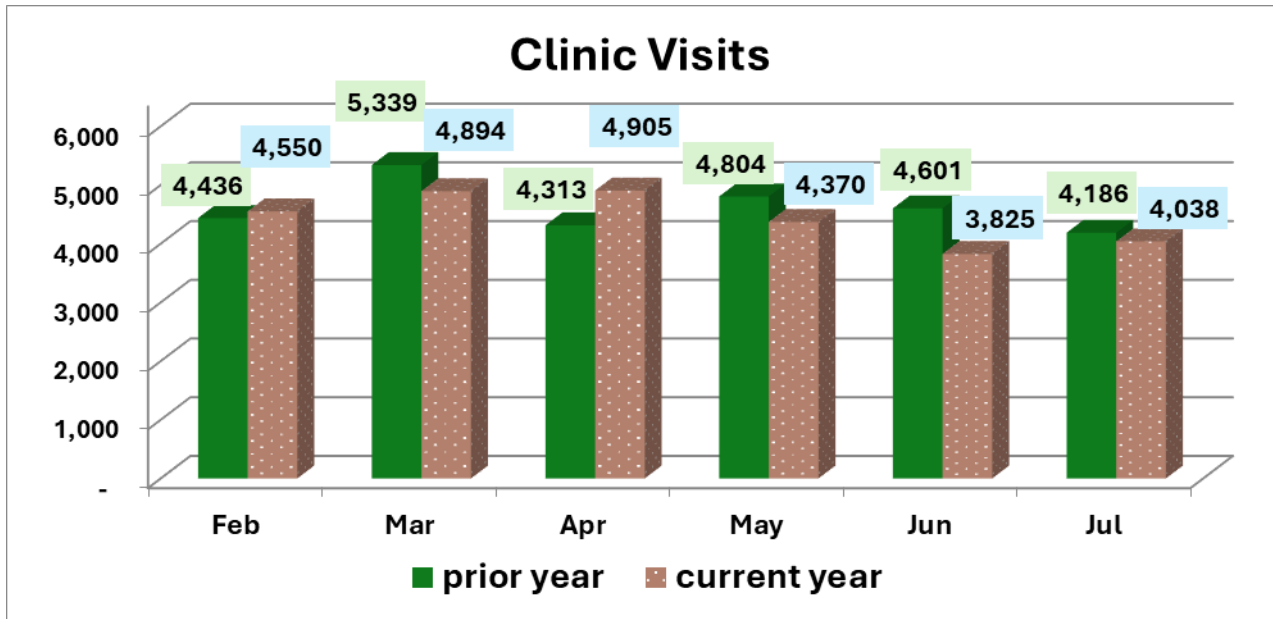
## Outpatient Services

The emergency room averaged 56 daily visits in July. The graph below shows the average daily visits for the last twelve months.

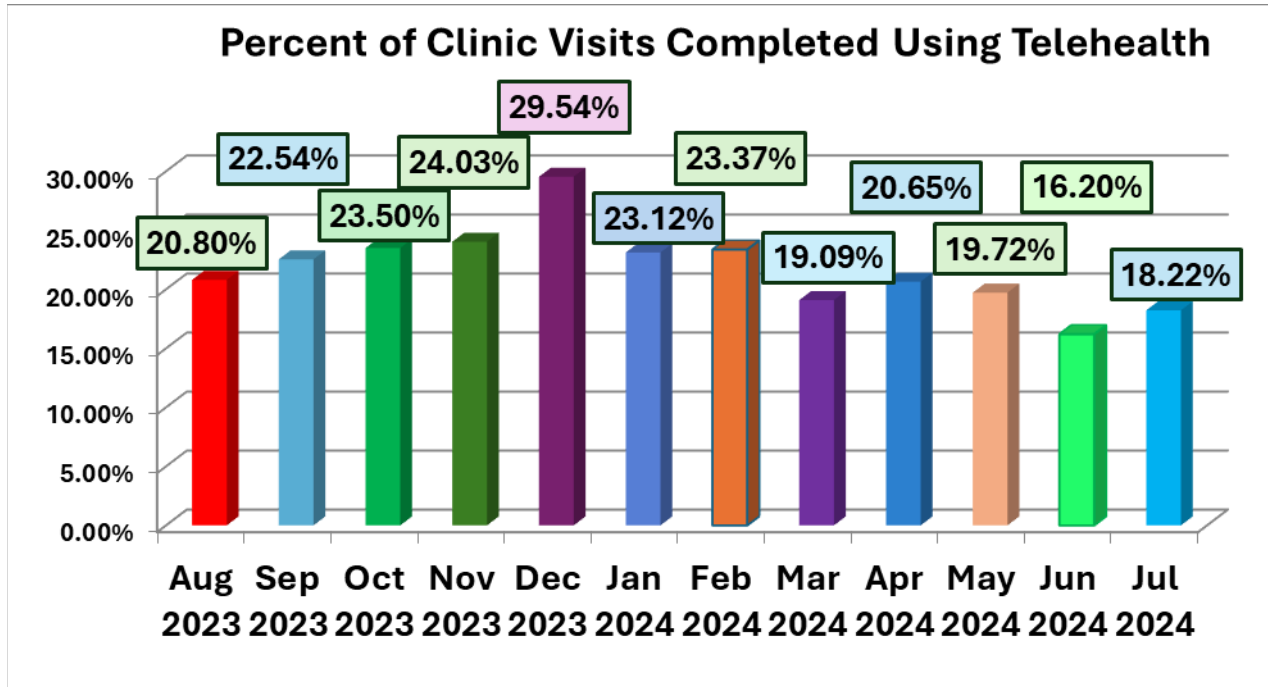


## Clinic Services:

Clinic visits for all the clinics totaled 4,038 in July. We have several providers out on leave and that negatively impacted the July visits. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year.

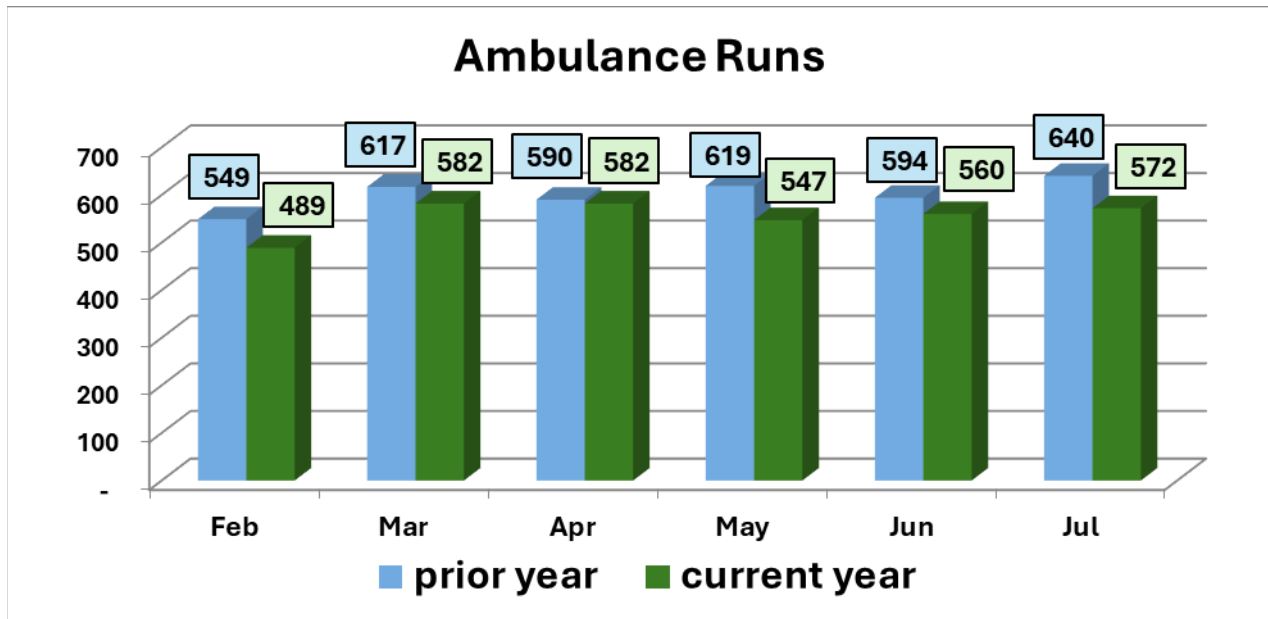


During July, telehealth visits comprised 18% of total clinic visits. Telehealth visits remain a fantastic tool to see clinic patients that may not otherwise have access.



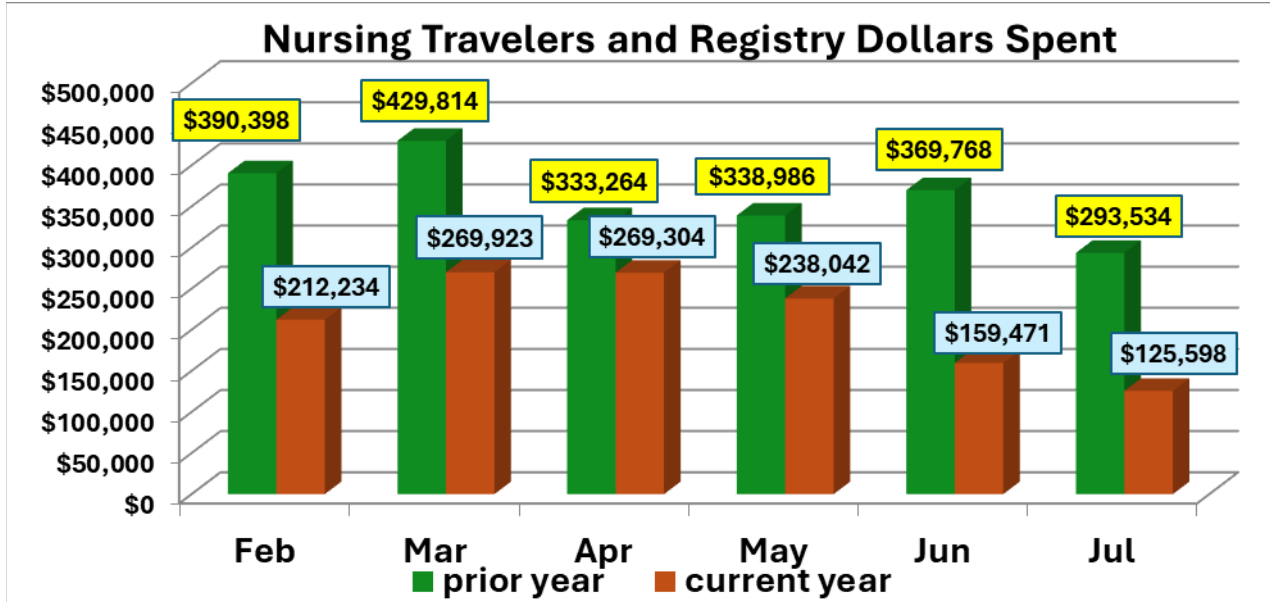
### Ambulance Services:

Our ambulance services sector had 572 “runs” in July. Although there is still a nationwide shortage of Paramedics, our open positions are filled.

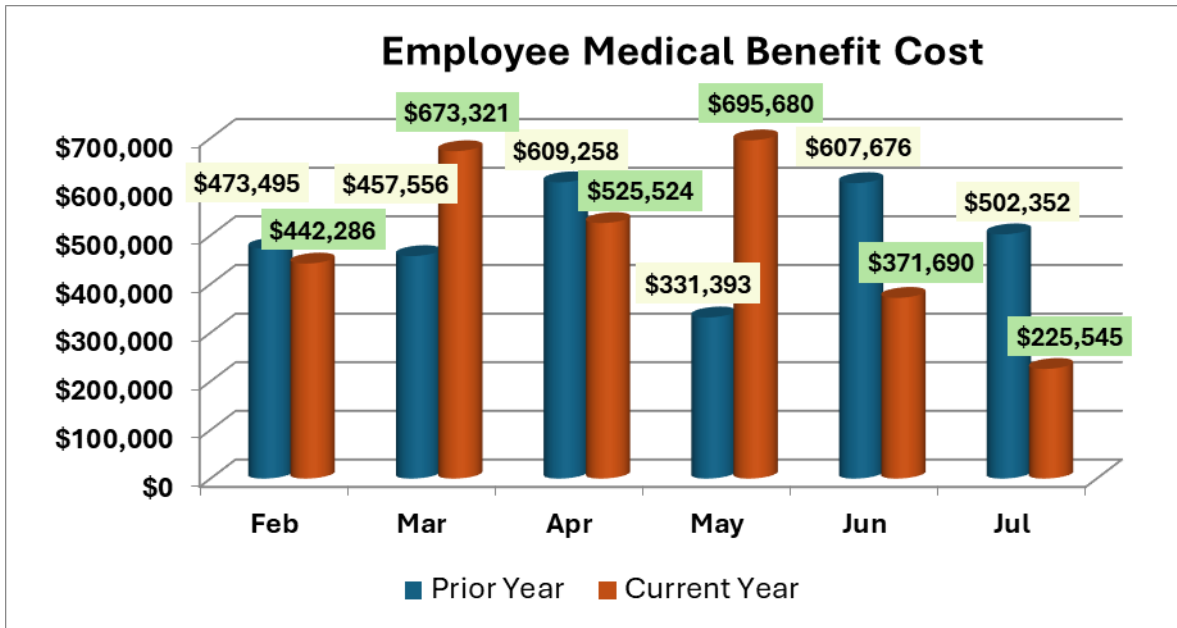


## Expenses:

The nursing shortage continues to require the use of travelers. In July we incurred \$126K in traveler costs. The hiring of more nurses and closure of the ICU has positively impacted traveler costs.



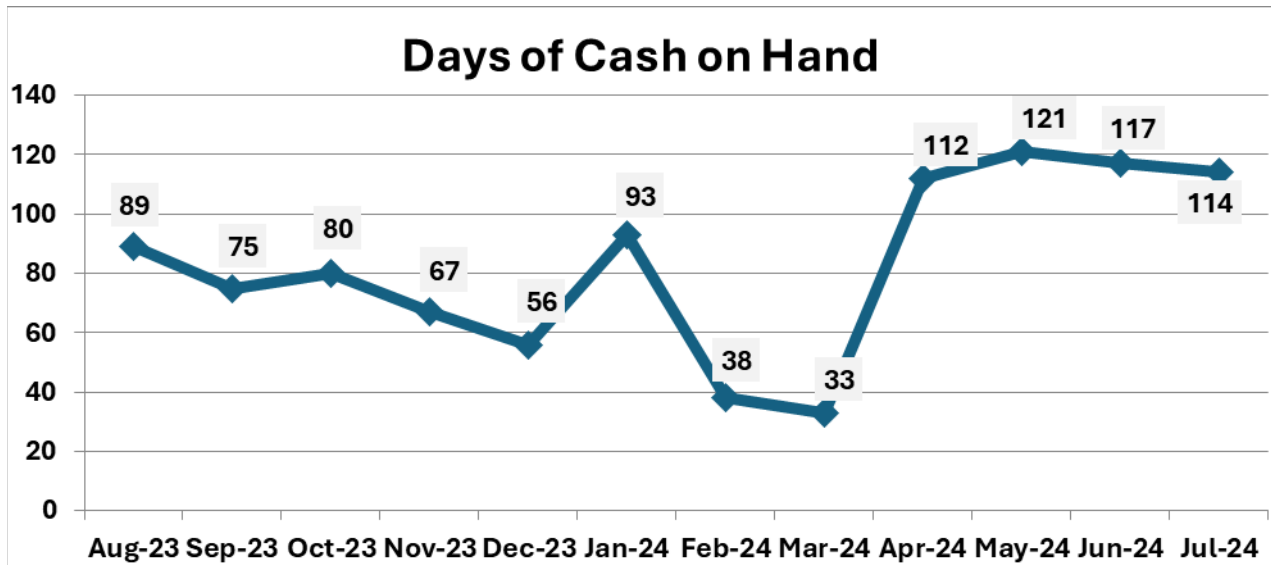
Our benefit package is an important tool for employee attraction and retention. In July we incurred \$226K in health insurance costs for our employees and their dependents.



## Balance Sheet

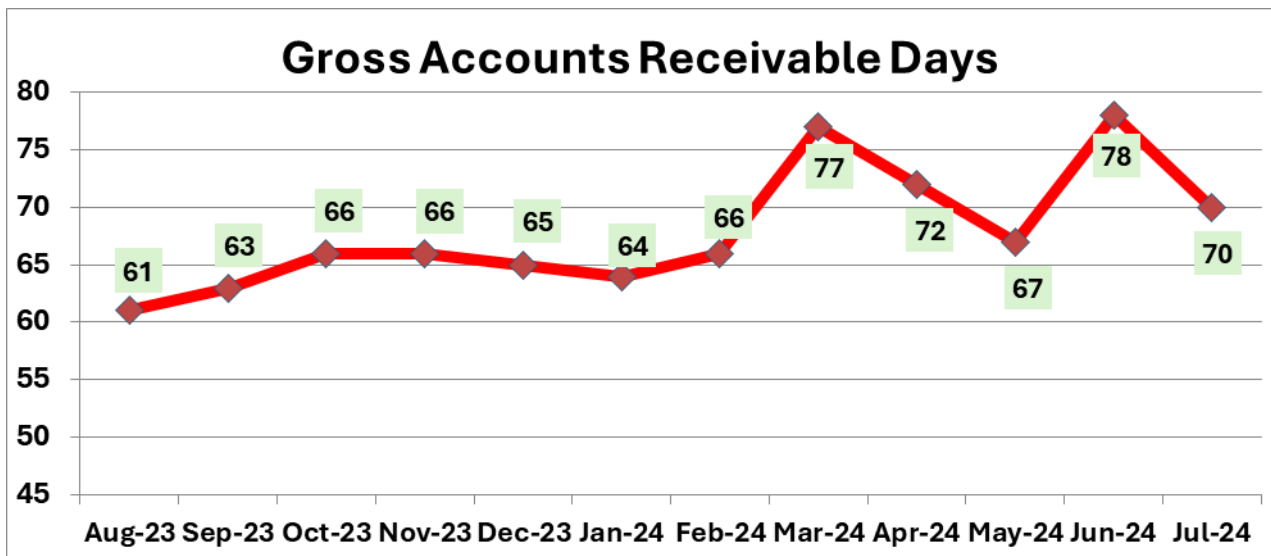
### Days of Cash on Hand

Our days of cash on hand as of the end of July were at 114 days. This total includes \$5 million dollars received from the 2024 revenue bonds that are being held to repay the balance of the bridge loans due in January of 2025, which amounts to approximately 24 days of cash on hand. The District continues to manage cash closely.



### Accounts Receivable Gross Days

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 8 days. We were able to hire more staff during July. They are going through training and will soon help us reduce the open accounts receivable balances.



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES  
For Discussion Only - Impact of New Hospital**

SCHEDULE A

**JULY, 2024**

Amounts in (000's)

| JUL                       |          |       |          |       | Line # | YEAR - TO - DATE                             |          |          |         |          |       |
|---------------------------|----------|-------|----------|-------|--------|----------------------------------------------|----------|----------|---------|----------|-------|
| Actual                    | Budget   | Var % | Last Yr  | Var % |        | Actual                                       | Budget   | Var %    | Last Yr | Var %    |       |
| <b>Operating Revenues</b> |          |       |          |       |        |                                              |          |          |         |          |       |
| \$3,385                   | \$4,142  | -18%  | \$3,725  | -9%   | 1      | Gross inpatient revenue                      | \$3,385  | \$4,142  | -18%    | \$3,725  | -9%   |
| 15,484                    | 15,638   | -1%   | 14,135   | 10%   | 2      | Gross outpatient revenue                     | 15,484   | 15,638   | -1%     | 14,135   | 10%   |
| 18,869                    | 19,780   | -5%   | 17,859   | 6%    | 3      | Total gross patient revenue                  | 18,869   | 19,780   | -5%     | 17,859   | 6%    |
| 6                         | 6        | 5%    | 6        | 3%    | 4      | Capitation premium revenue                   | 6        | 6        | 5%      | 6        | 3%    |
| (12,863)                  | (12,736) | 1%    | (11,014) | 17%   | 5      | Deductions from revenue                      | (12,863) | (12,736) | 1%      | (11,014) | 17%   |
| (560)                     | (474)    | 18%   | (457)    | 23%   | 6      | Provision for doubtful accounts              | (560)    | (474)    | 18%     | (457)    | 23%   |
| 5,452                     | 6,576    | -17%  | 6,395    | -15%  | 7      | Net patient revenue                          | 5,452    | 6,576    | -17%    | 6,395    | -15%  |
| 1,196                     | 637      | 88%   | 828      | 44%   | 8      | Other operating revenue                      | 1,196    | 637      | 88%     | 828      | 44%   |
| 6,648                     | 7,213    | -8%   | 7,224    | -8%   | 9      | Total operating revenue                      | 6,648    | 7,213    | -8%     | 7,224    | -8%   |
| <b>Operating expenses</b> |          |       |          |       |        |                                              |          |          |         |          |       |
| 2,411                     | 2,471    | -2%   | 2,392    | 1%    | 10     | Salaries-productive                          | 2,411    | 2,471    | -2%     | 2,392    | 1%    |
| 82                        | 96       | -14%  | 80       | 3%    | 11     | Salaries-non productive                      | 82       | 96       | -14%    | 80       | 3%    |
| 126                       | 183      | -32%  | 294      | -57%  | 12     | Registry/Travelers/Temp agency exp           | 126      | 183      | -32%    | 294      | -57%  |
| 1,062                     | 1,301    | -18%  | 1,314    | -19%  | 13     | Benefits                                     | 1,062    | 1,301    | -18%    | 1,314    | -19%  |
| 396                       | 456      | -13%  | 406      | -2%   | 14     | Supplies                                     | 396      | 456      | -13%    | 406      | -2%   |
| 435                       | 408      | 6%    | 421      | 3%    | 15     | Professional fees                            | 435      | 408      | 6%      | 421      | 3%    |
| 665                       | 573      | 16%   | 637      | 4%    | 16     | Purchased services                           | 665      | 573      | 16%     | 637      | 4%    |
| 225                       | 200      | 13%   | 199      | 13%   | 17     | Utilities                                    | 225      | 200      | 13%     | 199      | 13%   |
| 92                        | 102      | -10%  | 86       | 6%    | 18     | Insurance                                    | 92       | 102      | -10%    | 86       | 6%    |
| 504                       | 476      | 6%    | 463      | 9%    | 19     | Other                                        | 504      | 476      | 6%      | 463      | 9%    |
| 146                       | 163      | -11%  | 112      | 30%   | 20     | Depreciation                                 | 146      | 163      | -11%    | 112      | 30%   |
| 90                        | 83       | 8%    | 6        | 1402% | 21     | Interest                                     | 90       | 83       | 8%      | 6        | 1402% |
| 6,234                     | 6,512    | -4%   | 6,410    | -3%   | 22     | Total operating expenses                     | 6,234    | 6,512    | -4%     | 6,410    | -3%   |
| 414                       | 701      | -41%  | 813      | -49%  | 23     | Operating income (loss) without new hospital | 414      | 701      | -41%    | 813      | -49%  |
| 251                       | 251      | 0%    | 288      | 0%    |        | Depreciation for new hospital                | 251      | 251      | 0%      | 288      | 0%    |
| 135                       | 135      | 0%    | 171      | 0%    |        | Interest for new hospital                    | 135      | 135      | 0%      | 171      | 0%    |
| 386                       | 386      |       | 459      |       |        | Additional building cost for new hospital    | 386      | 386      |         | 459      |       |
| 28                        | 315      |       | 355      |       |        | Operating income (loss)                      | 28       | 315      |         | 355      |       |
| 309                       | 242      | 27%   | 270      | 14%   | 30     | Total non-operating income (loss)            | 309      | 242      | 27%     | 270      | 14%   |
| \$337                     | \$557    | -40%  | \$625    | -46%  | 31     | Net Income (loss)                            | \$337    | \$557    | -40%    | \$625    | -46%  |

OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES

SCHEDULE A-1

JULY, 2024  
Amounts in (000's)

| JUL                                     |          |       |          |       | Line # |                                                  | YEAR - TO - DATE |          |       |          |       |
|-----------------------------------------|----------|-------|----------|-------|--------|--------------------------------------------------|------------------|----------|-------|----------|-------|
| Actual                                  | Budget   | Var % | Last Yr  | Var % |        |                                                  | Actual           | Budget   | Var % | Last Yr  | Var % |
| <b>Operating Revenues</b>               |          |       |          |       |        |                                                  |                  |          |       |          |       |
| \$3,385                                 | \$4,142  | -18%  | \$3,725  | -9%   | 1      | Gross inpatient revenue                          | \$3,385          | \$4,142  | -18%  | \$3,725  | -9%   |
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| 18,869                                  | 19,780   | -5%   | 17,859   | 6%    | 3      | Total gross patient revenue                      | 18,869           | 19,780   | -5%   | 17,859   | 6%    |
| 6                                       | 6        | 5%    | 6        | 3%    | 4      | Capitation premium revenue                       | 6                | 6        | 5%    | 6        | 3%    |
| (12,863)                                | (12,736) | 1%    | (11,014) | 17%   | 5      | Deductions from revenue                          | (12,863)         | (12,736) | 1%    | (11,014) | 17%   |
| (560)                                   | (474)    | 18%   | (457)    | 23%   | 6      | Provision for doubtful accounts                  | (560)            | (474)    | 18%   | (457)    | 23%   |
| 5,452                                   | 6,576    | -17%  | 6,395    | -15%  | 7      | Net patient revenue                              | 5,452            | 6,576    | -17%  | 6,395    | -15%  |
| 1,196                                   | 637      | 88%   | 828      | 44%   | 8      | Other operating revenue                          | 1,196            | 637      | 88%   | 828      | 44%   |
| 6,648                                   | 7,213    | -8%   | 7,224    | -8%   | 9      | Total operating revenue                          | 6,648            | 7,213    | -8%   | 7,224    | -8%   |
| <b>Operating expenses</b>               |          |       |          |       |        |                                                  |                  |          |       |          |       |
| 2,411                                   | 2,471    | -2%   | 2,392    | 1%    | 10     | Salaries-productive                              | 2,411            | 2,471    | -2%   | 2,392    | 1%    |
| 82                                      | 96       | -14%  | 80       | 3%    | 11     | Salaries-non productive                          | 82               | 96       | -14%  | 80       | 3%    |
| 126                                     | 183      | -32%  | 294      | -57%  | 12     | Registry/Travelers/Temp agency exp               | 126              | 183      | -32%  | 294      | -57%  |
| 1,062                                   | 1,301    | -18%  | 1,314    | -19%  | 13     | Benefits                                         | 1,062            | 1,301    | -18%  | 1,314    | -19%  |
| 396                                     | 456      | -13%  | 406      | -2%   | 14     | Supplies                                         | 396              | 456      | -13%  | 406      | -2%   |
| 435                                     | 408      | 6%    | 421      | 3%    | 15     | Professional fees                                | 435              | 408      | 6%    | 421      | 3%    |
| 665                                     | 573      | 16%   | 637      | 4%    | 16     | Purchased services                               | 665              | 573      | 16%   | 637      | 4%    |
| 225                                     | 200      | 13%   | 199      | 13%   | 17     | Utilities                                        | 225              | 200      | 13%   | 199      | 13%   |
| 92                                      | 102      | -10%  | 86       | 6%    | 18     | Insurance                                        | 92               | 102      | -10%  | 86       | 6%    |
| 504                                     | 476      | 6%    | 463      | 9%    | 19     | Other                                            | 504              | 476      | 6%    | 463      | 9%    |
| 397                                     | 414      | -4%   | 400      | -1%   | 20     | Depreciation                                     | 397              | 414      | -4%   | 400      | -1%   |
| 225                                     | 219      | 3%    | 177      | 27%   | 21     | Interest                                         | 225              | 219      | 3%    | 177      | 27%   |
| 6,620                                   | 6,899    | -4%   | 6,869    | -4%   | 22     | Total operating expenses                         | 6,620            | 6,899    | -4%   | 6,869    | -4%   |
| 28                                      | 315      | -91%  | 355      | -92%  | 23     | Operating income (loss)                          | 28               | 315      | -91%  | 355      | -92%  |
| <b>Non Operating Revenues (expense)</b> |          |       |          |       |        |                                                  |                  |          |       |          |       |
| 209                                     | 209      | 0%    | 204      | 2%    | 24     | County Revenue - GO Bonds                        | 209              | 209      | 0%    | 204      | 2%    |
| 100                                     | 33       | 199%  | 66       | 51%   | 25     | Investment Income/Realized Gain/Loss             | 100              | 33       | 199%  | 66       | 51%   |
| 0                                       | 0        | 0%    | 0        | 0%    | 26     | Unrealized gain/losses on investments            | 0                | 0        | 0%    | 0        | 0%    |
| 0                                       | 0        | 0%    | 0        | 0%    | 27     | SJRHS fee in consideration of funds transfer     | 0                | 0        | 0%    | 0        | 0%    |
| 0                                       | 0        | 0%    | 0        | 0%    | 28     | Amortization of deferred contribution from SJRHS | 0                | 0        | 0%    | 0        | 0%    |
| 0                                       | 0        | 0%    | 0        | 0%    | 29     | Other revenue (expense)                          | 0                | 0        | 0%    | 0        | 0%    |
| 309                                     | 242      | 27%   | 270      | 14%   | 30     | Total non-operating income (loss)                | 309              | 242      | 27%   | 270      | 14%   |
| \$337                                   | \$557    | -40%  | \$625    | -46%  | 31     | Net Income (loss)                                | \$337            | \$557    | -40%  | \$625    | -46%  |



**OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET**

SCHEDULE A-2

**JULY, 2024**  
Amounts in 000's

| <b>ASSETS</b>                                 | <b>JUL<br/>2024</b> | <b>JUNE<br/>2024</b> | <b>LIABILITIES AND NET ASSETS</b>              | <b>JUL<br/>2024</b> | <b>JUNE<br/>2024</b> |
|-----------------------------------------------|---------------------|----------------------|------------------------------------------------|---------------------|----------------------|
| <b>CURRENT ASSETS</b>                         |                     |                      | <b>CURRENT LIABILITIES</b>                     |                     |                      |
| Cash and cash equivalents                     | \$ 1,847            | \$ 2,955             | Short -term borrowings                         | \$ -                | \$ -                 |
| Accounts Receivable-gross                     | 43,606              | 51,125               | Current maturities of long term debt           | 3,938               | 3,812                |
| Contractual allowances                        | (26,854)            | (33,135)             | Accounts payable                               | 7,569               | 7,420                |
| Allowance for doubtful accounts               | (7,856)             | (7,287)              | Due to governmental agencies                   | -                   | -                    |
| Due from Governmental Agencies                | 1,081               | 1,020                | Due to SJRHS/CHW                               | -                   | -                    |
| Other Receivables                             | 21,507              | 17,841               | Accrued liabilities                            |                     |                      |
| Supply inventories                            | 1,418               | 1,414                | Payroll                                        | 889                 | 646                  |
| Prepaid expenses and other                    | 1,349               | 716                  | Vacation                                       | 2,400               | 2,444                |
| Total current assets                          | <u>36,098</u>       | <u>34,649</u>        | Other                                          | 1,166               | 1,292                |
|                                               |                     |                      | Commercial Loan Payable - OVCB                 | -                   | -                    |
|                                               |                     |                      | Total current liabilities                      | <u>15,961</u>       | <u>15,613</u>        |
| <b>INVESTMENTS</b>                            |                     |                      | <b>OTHER LIABILITIES</b>                       |                     |                      |
| Other Investments                             | 21,127              | 22,042               | Hospital prof. and gen. liability ins reserves | -                   | -                    |
| Under bond indenture for cap projects         | 5,599               | 5,222                | Deferred Compensation                          | -                   | -                    |
| Donor restricted                              | 202                 | 193                  | Deferred revenue for SJRHS/CHW contribution    | -                   | -                    |
| Total investments                             | <u>26,928</u>       | <u>27,457</u>        | Other                                          | -                   | -                    |
|                                               |                     |                      | Total other liabilities                        | <u>-</u>            | <u>-</u>             |
| <b>LEASED ASSETS</b>                          |                     |                      | <b>OPERATING LEASE LIABILITY</b>               |                     |                      |
| Leased Assets                                 | 3,451               | 3,451                | Operating Lease Liability                      | 3,535               | 3,535                |
| Total leased assets                           | <u>3,451</u>        | <u>3,451</u>         | Total operating lease liability                | <u>3,535</u>        | <u>3,535</u>         |
|                                               |                     |                      |                                                |                     |                      |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>          |                     |                      | <b>LONG TERM DEBT</b>                          |                     |                      |
| Land                                          | 393                 | 393                  | Capitalized leases                             | -                   | -                    |
| Land Improvements                             | -                   | -                    | Other debt                                     | 64,012              | 64,144               |
| Buildings                                     | 122,310             | 122,309              | Total long term debt                           | <u>64,012</u>       | <u>64,144</u>        |
| Building Service Equipment                    | -                   | -                    |                                                |                     |                      |
| Equipment                                     | 24,503              | 24,463               |                                                |                     |                      |
| Construction in Progress                      | 353                 | 353                  |                                                |                     |                      |
| Total gross property, plant and equipment     | 147,558             | 147,517              |                                                |                     |                      |
| Accumulated Depreciation                      | (93,290)            | (92,893)             |                                                |                     |                      |
| Net property, plant and equipment             | <u>54,268</u>       | <u>54,624</u>        |                                                |                     |                      |
|                                               |                     |                      |                                                |                     |                      |
| <b>OTHER ASSETS</b>                           |                     |                      | <b>NET ASSETS (Fund Balances)</b>              |                     |                      |
| Notes Receivable                              | -                   | -                    | Unrestricted (General Fund)                    | 37,576              | 37,239               |
| Investment in consolidated subsidiaries       | -                   | -                    | Restricted                                     | 172                 | 163                  |
| Ownership interests                           | 390                 | 390                  | Total net assets                               | <u>37,748</u>       | <u>37,402</u>        |
| Land and improved real estate (non operating) | -                   | -                    |                                                |                     |                      |
| Goodwill                                      | -                   | -                    |                                                |                     |                      |
| Unamortized affiliation costs                 | -                   | -                    |                                                |                     |                      |
| Deferred financing costs                      | 122                 | 123                  |                                                |                     |                      |
| Total other assets                            | <u>512</u>          | <u>513</u>           |                                                |                     |                      |
|                                               |                     |                      |                                                |                     |                      |
| Total assets                                  | <u>\$ 121,256</u>   | <u>\$ 120,694</u>    | Total Liabilities and net assets               | <u>\$ 121,256</u>   | <u>\$ 120,694</u>    |
|                                               |                     |                      |                                                |                     |                      |
|                                               |                     |                      |                                                |                     |                      |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

SCHEDULE A-3

**JULY, 2024**  
Amounts in (000's)

| Line #                         | <u>JUL</u>       | <u>YEAR<br/>TO-DATE</u> |
|--------------------------------|------------------|-------------------------|
| <b>UNRESTRICTED NET ASSETS</b> |                  |                         |
| 1                              | \$ 37,239        | \$ 37,239               |
| 2                              | 337              | 337                     |
| 3                              | -                | -                       |
| 4                              | -                | -                       |
| 5                              | -                | -                       |
| 6                              | 0                | 0                       |
| 7                              | <u>\$ 37,576</u> | <u>\$ 37,576</u>        |
| <b>RESTRICTED NET ASSETS</b>   |                  |                         |
| 8                              | \$ 163           | \$ 163                  |
| 9                              | -                | -                       |
| 10                             | -                | -                       |
| 11                             | -                | -                       |
| 12                             | 9                | 9                       |
| 13                             | <u>\$ 172</u>    | <u>\$ 172</u>           |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN CASH FLOWS**

SCHEDULE A-4

**JULY, 2024**  
Amounts in (000's)

| Line #                      | <u>JUL</u>        | <u>YEAR<br/>TO-DATE</u> |
|-----------------------------|-------------------|-------------------------|
| <b>Operating Activities</b> |                   |                         |
| 1                           | \$ 28             | \$ 28                   |
| 2                           | \$ 309            | \$ 309                  |
| 3                           | \$ 397            | \$ 397                  |
| 4                           | \$ 1,807          | \$ 1,807                |
| 5                           | \$ (4,363)        | \$ (4,363)              |
| 6                           | \$ 348            | \$ 348                  |
| 7                           | \$ -              | \$ -                    |
| 8                           | <u>\$ (1,475)</u> | <u>\$ (1,475)</u>       |
| <b>Investing Activities</b> |                   |                         |
| 9                           | \$ (40)           | \$ (40)                 |
| 10                          | \$ -              | \$ -                    |
| 11                          | \$ -              | \$ -                    |
| 12                          | \$ (131)          | \$ (131)                |
| 13                          | <u>\$ (172)</u>   | <u>\$ (172)</u>         |
| <b>Other</b>                |                   |                         |
| 14                          | \$ 1              | \$ 1                    |
| 15                          | \$ -              | \$ -                    |
| 16                          | \$ 9              | \$ 9                    |
| 17                          | <u>\$ 10</u>      | <u>\$ 10</u>            |
| 18                          | \$ (1,637)        | \$ (1,637)              |
| 19                          | <u>\$ 30,412</u>  | <u>\$ 30,412</u>        |
| 20                          | <u>\$ 28,775</u>  | <u>\$ 28,775</u>        |
|                             | \$ -              | \$ -                    |
| 21                          | \$ 1,847          | \$ 1,847                |
| 22                          | \$ 26,928         | \$ 26,928               |
| 23                          | <u>\$ 28,775</u>  | <u>\$ 28,775</u>        |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-1

JULY, 2024

| JUL                                  |        |       |         |       | Line # |                                      | YEAR - TO - DATE |        |       |         |       |
|--------------------------------------|--------|-------|---------|-------|--------|--------------------------------------|------------------|--------|-------|---------|-------|
| Actual                               | Budget | Var % | Last Yr | Var % |        |                                      | Actual           | Budget | Var % | Last Yr | Var % |
| <b>KEY VOLUME INDICATORS</b>         |        |       |         |       |        |                                      |                  |        |       |         |       |
| <b>Admissions</b>                    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 31                                   | 40     | -23%  | 39      | -21%  | 1      | General acute                        | 31               | 40     | -23%  | 39      | -21%  |
| 1                                    | 10     | -90%  | 0       | 0%    | 2      | TCU                                  | 1                | 10     | -90%  | 0       | 0%    |
| 2                                    | 6      | -67%  | 10      | -80%  | 3      | ONRC                                 | 2                | 6      | -67%  | 10      | -80%  |
| 3                                    | 16     | -81%  | 10      | -70%  | 4      | Total Skilled Nursing                | 3                | 16     | -81%  | 10      | -70%  |
| <b>Patient Days</b>                  |        |       |         |       |        |                                      |                  |        |       |         |       |
| 0                                    | 0      | 0%    | 16      | -100% | 5      | ICU                                  | 0                | 0      | 0%    | 16      | -100% |
| 90                                   | 141    | -36%  | 145     | -38%  | 6      | Medical/surgical                     | 90               | 141    | -36%  | 145     | -38%  |
| 90                                   | 141    | -36%  | 161     | -44%  | 7      | Total Acute                          | 90               | 141    | -36%  | 161     | -44%  |
| 198                                  | 242    | -18%  | 0       | 0%    | 8      | TCU                                  | 198              | 242    | -18%  | 0       | 0%    |
| 2,646                                | 2,489  | 6%    | 2,307   | 15%   | 9      | ONRC                                 | 2,646            | 2,489  | 6%    | 2,307   | 15%   |
| 2,844                                | 2,731  | 4%    | 2,307   | 23%   | 10     | Total Skilled Nursing                | 2,844            | 2,731  | 4%    | 2,307   | 23%   |
| <b>Average daily census (ADC)</b>    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 2.9                                  | 4.5    | -36%  | 5.2     | -44%  | 11     | General acute                        | 2.9              | 4.5    | -36%  | 5.2     | -44%  |
| 91.7                                 | 88.1   | 4%    | 74.4    | 23%   | 12     | SNF                                  | 91.7             | 88.1   | 4%    | 74.4    | 23%   |
| <b>Occupancy % on available beds</b> |        |       |         |       |        |                                      |                  |        |       |         |       |
| 10%                                  | 16%    | -36%  | 18%     | -44%  | 13     | General acute                        | 0%               | 16%    | -100% | 18%     | -100% |
| 80%                                  | 77%    | 4%    | 65%     | 23%   | 14     | SNF                                  | 0%               | 77%    | -100% | 65%     | -100% |
| <b>Average length of stay</b>        |        |       |         |       |        |                                      |                  |        |       |         |       |
| 2.9                                  | 3.5    | -18%  | 4.1     | -30%  | 15     | General acute                        | 2.9              | 3.5    | -18%  | 4.1     | -30%  |
| 948.0                                | 170.7  | 455%  | 230.7   | 311%  | 16     | SNF                                  | 948.0            | 170.7  | 455%  | 230.7   | 311%  |
| 4                                    | 8      | -50%  | 5       | -20%  | 17     | Surgeries - inpatient                | 4                | 8      | -50%  | 5       | -20%  |
| 5                                    | 10     | -50%  | 12      | -58%  | 18     | Surgeries - outpatient               | 5                | 10     | -50%  | 12      | -58%  |
| 0                                    | 0      | 0%    | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0                | 0      | 0%    | 0       | 0%    |
| 0                                    | 0      | 0%    | 0       | 0%    | 20     | Endoscopy - Inpatient Procedures     | 0                | 0      | 0%    | 0       | 0%    |
| 37                                   | 48     | -23%  | 57      | -35%  | 21     | Endoscopy - Outpatient Procedures    | 37               | 48     | -23%  | 57      | -35%  |
| 30                                   | 40     | -25%  | 38      | -21%  | 22     | ER admits                            | 30               | 40     | -25%  | 38      | -21%  |
| 1,723                                | 1,647  | 5%    | 1,547   | 11%   | 23     | ER visits                            | 1,723            | 1,647  | 5%    | 1,547   | 11%   |
| 0.97                                 | 1.00   | -3%   | 0.97    | -1%   | 24     | ER Admits to total admits            | 0.97             | 1.00   | -3%   | 0.97    | -1%   |
| 1.74%                                | 2.43%  | -28%  | 2.46%   | -29%  | 25     | ER admits to ER Visits Percentage    | 1.74%            | 2.43%  | -28%  | 2.46%   | -29%  |
| 19                                   | 25     | -24%  | 27      | -30%  | 26     | Outpt Care-Observation-# of patients | 19               | 25     | -24%  | 27      | -30%  |
| 4,038                                | 4,021  | 0%    | 4,186   | -4%   | 27     | Clinic Visits                        | 4,038            | 4,021  | 0%    | 4,186   | -4%   |
| 572                                  | 620    | -8%   | 640     | -11%  | 28     | Ambulance runs                       | 572              | 620    | -8%   | 640     | -11%  |
| 8,207                                | 8,636  | -5%   | 8,324   | -1%   | 29     | Total Outpatient visits              | 8,207            | 8,636  | -5%   | 8,324   | -1%   |
| 1,105                                | 1,661  | -33%  | 1,525   | -28%  | 30     | Laboratory - Inpatient Procedures    | 1,105            | 1,661  | -33%  | 1,525   | -28%  |
| 10,264                               | 10,993 | -7%   | 10,593  | -3%   | 31     | Laboratory - Outpatient Procedures   | 10,264           | 10,993 | -7%   | 10,593  | -3%   |
| 74                                   | 107    | -31%  | 93      | -20%  | 32     | Radiology - Inpatient Procedures     | 74               | 107    | -31%  | 93      | -20%  |
| 1,694                                | 1,799  | -6%   | 1,728   | -2%   | 33     | Radiology - Outpatient Procedures    | 1,694            | 1,799  | -6%   | 1,728   | -2%   |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-2

JULY, 2024

| JUL                                  |        |         |         |         |        | YEAR - TO - DATE                        |        |        |         |        |         |
|--------------------------------------|--------|---------|---------|---------|--------|-----------------------------------------|--------|--------|---------|--------|---------|
| Actual                               | Budget | Var %   | Last Yr | Var %   | Line # | Actual                                  | Budget | Var %  | Last Yr | Var %  |         |
| <b>Payor Mix (Gross Charges)</b>     |        |         |         |         |        |                                         |        |        |         |        |         |
| 14.4%                                | 16.3%  | -2.0%   | 13.9%   | 0.5%    | 34     | Medicare FFS                            | 14.4%  | 16.3%  | -2.0%   | 13.9%  | 0.5%    |
| 7.8%                                 | 8.7%   | -1.0%   | 9.9%    | -2.1%   | 35     | Medicare HMO                            | 7.8%   | 8.7%   | -1.0%   | 9.9%   | -2.1%   |
| 0.0%                                 | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 36     | Medicare Capitated Risk                 | 0.0%   | 0.0%   | 0.0%    | 0.0%   | 0.0%    |
| 8.0%                                 | 7.8%   | 0.3%    | 7.6%    | 0.4%    | 37     | Medi-Cal                                | 8.0%   | 7.8%   | 0.3%    | 7.6%   | 0.4%    |
| 47.5%                                | 45.8%  | 1.7%    | 45.9%   | 1.6%    | 38     | Medi-Cal HMO                            | 47.5%  | 45.8%  | 1.7%    | 45.9%  | 1.6%    |
| 21.5%                                | 20.1%  | 1.4%    | 21.0%   | 0.5%    | 39     | Commercial Contract (FFS)               | 21.5%  | 20.1%  | 1.4%    | 21.0%  | 0.5%    |
| 0.0%                                 | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 40     | Commercial Capitated                    | 0.0%   | 0.0%   | 0.0%    | 0.0%   | 0.0%    |
| 0.8%                                 | 1.2%   | -0.4%   | 1.7%    | -0.9%   | 41     | Other                                   | 0.8%   | 1.2%   | -0.4%   | 1.7%   | -0.9%   |
| <b>Case Mix Index</b>                |        |         |         |         |        |                                         |        |        |         |        |         |
| 1.4621                               | 1.1500 | 27%     | 1.1702  | 25%     | 42     | Medicare FFS                            | 1.4621 | 1.1500 | 27%     | 1.1702 | 25%     |
| 1.4126                               | 1.0500 | 35%     | 1.4076  | 0%      | 43     | General Acute                           | 1.4126 | 1.0500 | 35%     | 1.4076 | 0%      |
| 1.4331                               | 1.0900 | 31%     | 1.3153  | 9%      | 44     | Total Hospital                          | 1.4331 | 1.0900 | 31%     | 1.3153 | 9%      |
| <b>Medicare Inpt FFS Performance</b> |        |         |         |         |        |                                         |        |        |         |        |         |
| 12                                   | 21     | -43%    | 17      | -29%    | 45     | Medicare acute discharges               | 12     | 21     | -43%    | 17     | -29%    |
| 2.92                                 | 3.38   | -14%    | 3.18    | -8%     | 46     | Acute length of stay                    | 2.92   | 3.38   | -14%    | 3.18   | -8%     |
| 1.4621                               | 1.1500 | 27%     | 1.1702  | 25%     | 47     | Medicare Case Mix index                 | 1.4621 | 1.1500 | 27%     | 1.1702 | 25%     |
| 1.9948                               | 2.9400 | -32%    | 2.7145  | -27%    | 48     | Adjusted LOS with Case Mix Index Factor | 1.9948 | 2.9400 | -32%    | 2.7145 | -27%    |
| 38,707                               | 23,272 | 66%     | 23,726  | 63%     | 49     | Per Case IP Charges case mix adjusted   | 38,707 | 23,272 | 66%     | 23,726 | 63%     |
| -50.8%                               | 17.8%  | -68.6%  | 58.9%   | -109.7% | 50     | Reimb as % of Gross Charge              | -50.8% | 17.8%  | -68.6%  | 58.9%  | -109.7% |
| 169.1%                               | -96.3% | 265.4%  | 34.7%   | 134.3%  | 51     | Medicare Margin % (Margin / reimb)      | 169.1% | -96.3% | 265.4%  | 34.7%  | 134.3%  |
| -69.1%                               | 196.3% | -265.4% | 65.3%   | -134.3% | 52     | Medicare cost as % of reimbursement     | -69.1% | 196.3% | -265.4% | 65.3%  | -134.3% |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-3

JULY, 2024

| JUL                           |         |       |         |       |        | YEAR - TO - DATE                                                 |         |         |         |         |       |
|-------------------------------|---------|-------|---------|-------|--------|------------------------------------------------------------------|---------|---------|---------|---------|-------|
| Actual                        | Budget  | Var % | Last Yr | Var % | Line # | Actual                                                           | Budget  | Var %   | Last Yr | Var %   |       |
| <b>Labor</b>                  |         |       |         |       |        |                                                                  |         |         |         |         |       |
| 382.0                         | 403.8   | -5%   | 382.9   | 0%    | 53     | FTE's Productive (incl registry/temp hrs)                        | 382.0   | 403.8   | -5%     | 382.9   | 0%    |
| 388.1                         | 410.9   | -6%   | 389.0   | 0%    | 54     | FTE's Total                                                      | 388.1   | 410.9   | -6%     | 389.0   | 0%    |
| 2.08                          | 2.54    | -18%  | 2.71    | -23%  | 55     | Total FTE per adjusted occupied bed                              | 2.08    | 2.54    | -18%    | 2.71    | -23%  |
| 331.5                         | 211.1   | 57%   | 242.9   | 36%   | 56     | Labor hours per adjusted admit                                   | 331.5   | 211.1   | 57%     | 242.9   | 36%   |
| 231.3                         | 193.7   | 19%   | 184.7   | 25%   | 57     | Labor hours per adj. admit case mix adjusted                     | 231.3   | 193.7   | 19%     | 184.7   | 25%   |
| 111,987                       | 116,088 | -4%   | 123,495 | -9%   | 58     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 111,987 | 116,088 | -4%     | 123,495 | -9%   |
| 40.6%                         | 47.3%   | -14%  | 47.5%   | -15%  | 59     | Non Wage benefits as % of Salary                                 | 40.6%   | 47.3%   | -14%    | 47.5%   | -15%  |
| 165,859                       | 188,413 | -12%  | 193,575 | -14%  | 60     | Net revenue per FTE (annualized) (a)                             | 165,859 | 188,413 | -12%    | 193,575 | -14%  |
| 2,121                         | 1,742   | 22%   | 3,225   | -34%  | 50a    | Registry / Temp Help Hours                                       | 2,121   | 1,742   | 22%     | 3,225   | -34%  |
| <b>Revenues (a)</b>           |         |       |         |       |        |                                                                  |         |         |         |         |       |
| 943                           | 1,311   | -28%  | 1,435   | -34%  | 61     | Net pt. revenue per adjusted pat day                             | 943     | 1,311   | -28%    | 1,435   | -34%  |
| 26,431                        | 19,125  | 38%   | 22,606  | 17%   | 62     | Net pt. revenue per adjusted admit                               | 26,431  | 19,125  | 38%     | 22,606  | 17%   |
| 18,443                        | 17,546  | 5%    | 17,187  | 7%    | 63     | Net pt. rev. per adj. admit case mix adjusted                    | 18,443  | 17,546  | 5%      | 17,187  | 7%    |
| 82.1%                         | 79.1%   | 4%    | 79.1%   | 4%    | 64     | Outpt revenue as % of total revenue                              | 82.1%   | 79.1%   | 4%      | 79.1%   | 4%    |
| 31.9%                         | 35.6%   | -11%  | 38.4%   | -17%  | 65     | Net pt. revenue as percent of gross charges                      | 31.9%   | 35.6%   | -11%    | 38.4%   | -17%  |
| <b>Operating Expenses (b)</b> |         |       |         |       |        |                                                                  |         |         |         |         |       |
| 938                           | 1,248   | -25%  | 1,356   | -31%  | 66     | Total expense per adj. pat day                                   | 938     | 1,248   | -25%    | 1,356   | -31%  |
| 26,296                        | 18,210  | 44%   | 21,353  | 23%   | 67     | Total expense per adjusted admit                                 | 26,296  | 18,210  | 44%     | 21,353  | 23%   |
| 67.9%                         | 64.7%   | 5%    | 67.5%   | 0%    | 68     | Labor Expense (inc. benefits) as % of total exp.                 | 67.9%   | 64.7%   | 5%      | 67.5%   | 0%    |
| 7.3%                          | 6.9%    | 5%    | 6.3%    | 15%   | 69     | Supply expense as % of net patient revenues                      | 7.3%    | 6.9%    | 5%      | 6.3%    | 15%   |
| 1,341                         | 1,217   | 10%   | 1,091   | 23%   | 70     | Supply expense per CMI adjusted admit                            | 1,341   | 1,217   | 10%     | 1,091   | 23%   |
| 11.5%                         | 10.1%   | 13%   | 9.5%    | 20%   | 71     | Capital cost (Depr & interest as % of total exp.)                | 11.5%   | 10.1%   | 13%     | 9.5%    | 20%   |
| <b>Key Financial Ratios</b>   |         |       |         |       |        |                                                                  |         |         |         |         |       |
| 0.4%                          | 4.4%    | -3.9% | 4.9%    | -4.5% | 72     | Operating Income Margin %                                        | 0.4%    | 4.4%    | -3.9%   | 4.9%    | -4.5% |
| 5.1%                          | 7.7%    | -2.7% | 8.7%    | -3.6% | 73     | Total Income Margin %                                            | 5.1%    | 7.7%    | -2.7%   | 8.7%    | -3.6% |
| 9.8%                          | 13.1%   | -3.4% | 12.9%   | -3.1% | 74     | EBITDA margin % (net oper inc. before depr & interest)           | 9.8%    | 13.1%   | -3.4%   | 12.9%   | -3.1% |
| 114                           | 85      | 29    | 96      | 18    | 75     | Days Cash on Hand                                                | 114     | 85      | 29      | 96      | 18    |
| 70                            | 53      | 17    | 57      | 13    | 76     | Days rev. in Accounts Receivable-gross                           | 70      | 53      | 17      | 57      | 13    |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.

## **SUPPORTING SCHEDULES**

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**D** Financial Revenue Statistics

**E** Payor Utilization Statistics

**G-1** Statement of Revenues and Expenses

**G-2** Summary Operational Statistics

**I** Graphs of Activities

OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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JULY, 2024

| JUL                         |        |       |         |       |        | YEAR - TO - DATE |        |       |         |       |
|-----------------------------|--------|-------|---------|-------|--------|------------------|--------|-------|---------|-------|
| Actual                      | Budget | Var % | Last Yr | Var % | Line # | Actual           | Budget | Var % | Last Yr | Var % |
| <b>Patient Days</b>         |        |       |         |       |        |                  |        |       |         |       |
| 0                           | 0      | 0%    | 16      | -100% | 1      | 0                | 0      | 0%    | 16      | -100% |
| 90                          | 141    | -36%  | 145     | -38%  | 2      | 90               | 141    | -36%  | 145     | -38%  |
| 90                          | 141    | -36%  | 161     | -44%  | 3      | 90               | 141    | -36%  | 161     | -44%  |
| 198                         | 242    | -18%  | 0       | 0%    | 4      | 198              | 242    | -18%  | 0       | 0%    |
| 2,646                       | 2,489  | 6%    | 2,307   | 15%   | 5      | 2,646            | 2,489  | 6%    | 2,307   | 15%   |
| 2,844                       | 2,731  | 4%    | 2,307   | 23%   | 6      | 2,844            | 2,731  | 4%    | 2,307   | 23%   |
| <b>Average Daily Census</b> |        |       |         |       |        |                  |        |       |         |       |
| 0.0                         | 0.0    | 0%    | 0.5     | -100% | 7      | 0.0              | 0.0    | 0%    | 0.5     | -100% |
| 2.9                         | 4.5    | -36%  | 4.7     | -38%  | 8      | 2.9              | 4.5    | -36%  | 4.7     | -38%  |
| 2.9                         | 4.5    | -36%  | 5.2     | -44%  | 9      | 2.9              | 4.5    | -36%  | 5.2     | -44%  |
| 6.4                         | 7.8    | -18%  | 0.0     | 0%    | 10     | 6.4              | 7.8    | -18%  | 0.0     | 0%    |
| 85.4                        | 80.3   | 6%    | 74.4    | 15%   | 11     | 85.4             | 80.3   | 6%    | 74.4    | 15%   |
| 91.7                        | 88.1   | 4%    | 74.4    | 23%   | 12     | 91.7             | 88.1   | 4%    | 74.4    | 23%   |
| <b>Surgery</b>              |        |       |         |       |        |                  |        |       |         |       |
| 4                           | 8      | -50%  | 5       | -20%  | 15     | 4                | 8      | -50%  | 5       | -20%  |
| 5                           | 10     | -50%  | 12      | -58%  | 16     | 5                | 10     | -50%  | 12      | -58%  |
| 0                           | 0      | 0%    | 0       | 0%    | 16b    | 0                | 0      | 0%    | 0       | 0%    |
| <b>Endoscopy</b>            |        |       |         |       |        |                  |        |       |         |       |
| 0                           | 0      | 0%    | 0       | 0%    | 17     | 0                | 0      | 0%    | 0       | 0%    |
| 37                          | 48     | -23%  | 57      | -35%  | 18     | 37               | 48     | -23%  | 57      | -35%  |
| 0                           | 0      | 0%    | 0       | 0%    | 19     | 0                | 0      | 0%    | 0       | 0%    |
| 24                          | 18     | 33%   | 19      | 26%   | 20     | 24               | 18     | 33%   | 19      | 26%   |
| 19                          | 25     | -24%  | 27      | -30%  | 21     | 19               | 25     | -24%  | 27      | -30%  |
| 429                         | 726    | -41%  | 893     | -52%  | 22     | 429              | 726    | -41%  | 893     | -52%  |
| 17.9                        | 30.3   | -41%  | 37.2    | -52%  | 23     | 17.9             | 30.3   | -41%  | 37.2    | -52%  |
| <b>ER Volumes</b>           |        |       |         |       |        |                  |        |       |         |       |
| 30                          | 40     | -25%  | 38      | -21%  | 24     | 30               | 40     | -25%  | 38      | -21%  |
| 1,693                       | 1,607  | 5%    | 1,509   | 12%   | 25     | 1,693            | 1,607  | 5%    | 1,509   | 12%   |
| 1,723                       | 1,647  | 5%    | 1,547   | 11%   | 26     | 1,723            | 1,647  | 5%    | 1,547   | 11%   |
| <b>Ambulance Runs</b>       |        |       |         |       |        |                  |        |       |         |       |
| 501                         | 514    | -3%   | 523     | -4%   | 27     | 501              | 514    | -3%   | 523     | -4%   |
| 71                          | 106    | -33%  | 117     | -39%  | 28     | 71               | 106    | -33%  | 117     | -39%  |
| 1,580                       | 1,544  | 2%    | 1,536   | 3%    | 29     | 1,580            | 1,544  | 2%    | 1,536   | 3%    |
| 457                         | 659    | -31%  | 669     | -32%  | 30     | 457              | 659    | -31%  | 669     | -32%  |
| 0                           | 0      | 0%    | 0       | 0%    | 31     | 0                | 0      | 0%    | 0       | 0%    |
| 333                         | 403    | -17%  | 353     | -6%   | 32     | 333              | 403    | -17%  | 353     | -6%   |
| 408                         | 446    | -9%   | 346     | 18%   | 33     | 408              | 446    | -9%   | 346     | 18%   |
| 899                         | 969    | -7%   | 895     | 0%    | 34     | 899              | 969    | -7%   | 895     | 0%    |
| 361                         | 396    | -9%   | 387     | -7%   | 35     | 361              | 396    | -9%   | 387     | -7%   |
| 8,207                       | 8,636  | -5%   | 8,324   | -1%   | 36     | 8,207            | 8,636  | -5%   | 8,324   | -1%   |



OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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JULY, 2024

| JUL                        |        |       |         |       |        | YEAR - TO - DATE |        |       |         |       |
|----------------------------|--------|-------|---------|-------|--------|------------------|--------|-------|---------|-------|
| Actual                     | Budget | Var % | Last Yr | Var % | Line # | Actual           | Budget | Var % | Last Yr | Var % |
| <b>Blood Bank</b>          |        |       |         |       |        |                  |        |       |         |       |
| 3                          | 5      | -40%  | 3       | 0%    | 37     | 3                | 5      | -40%  | 3       | 0%    |
| 14                         | 8      | 75%   | 6       | 133%  | 38     | 14               | 8      | 75%   | 6       | 133%  |
| <b>Central Services</b>    |        |       |         |       |        |                  |        |       |         |       |
| 702                        | 559    | 26%   | 423     | 66%   | 39     | 702              | 559    | 26%   | 423     | 66%   |
| 2,452                      | 882    | 178%  | 102     | 2304% | 40     | 2,452            | 882    | 178%  | 102     | 2304% |
| <b>Electrocardiogram</b>   |        |       |         |       |        |                  |        |       |         |       |
| 13                         | 12     | 8%    | 12      | 8%    | 41     | 13               | 12     | 8%    | 12      | 8%    |
| 1                          | 6      | -83%  | 3       | -67%  | 42     | 1                | 6      | -83%  | 3       | -67%  |
| <b>Laboratory</b>          |        |       |         |       |        |                  |        |       |         |       |
| 1,105                      | 1,661  | -33%  | 1,525   | -28%  | 43     | 1,105            | 1,661  | -33%  | 1,525   | -28%  |
| 10,264                     | 10,993 | -7%   | 10,593  | -3%   | 44     | 10,264           | 10,993 | -7%   | 10,593  | -3%   |
| <b>Pharmacy</b>            |        |       |         |       |        |                  |        |       |         |       |
| 2,182                      | 4,004  | -46%  | 3,418   | -36%  | 45     | 2,182            | 4,004  | -46%  | 3,418   | -36%  |
| 4,167                      | 3,887  | 7%    | 3,796   | 10%   | 46     | 4,167            | 3,887  | 7%    | 3,796   | 10%   |
| <b>Physical Therapy</b>    |        |       |         |       |        |                  |        |       |         |       |
| 18                         | 44     | -59%  | 16      | 13%   | 47     | 18               | 44     | -59%  | 16      | 13%   |
| 1,529                      | 1,333  | 15%   | 1,027   | 49%   | 48     | 1,529            | 1,333  | 15%   | 1,027   | 49%   |
| <b>Radiology</b>           |        |       |         |       |        |                  |        |       |         |       |
| 40                         | 55     | -27%  | 45      | -11%  | 49     | 40               | 55     | -27%  | 45      | -11%  |
| 1,045                      | 1,117  | -6%   | 1,082   | -3%   | 50     | 1,045            | 1,117  | -6%   | 1,082   | -3%   |
| <b>MRI</b>                 |        |       |         |       |        |                  |        |       |         |       |
| 3                          | 4      | -25%  | 0       | 0%    | 50     | 3                | 4      | -25%  | 0       | 0%    |
| 26                         | 37     | -30%  | 35      | -26%  | 51     | 26               | 37     | -30%  | 35      | -26%  |
| <b>CT Scanner</b>          |        |       |         |       |        |                  |        |       |         |       |
| 24                         | 41     | -41%  | 38      | -37%  | 52     | 24               | 41     | -41%  | 38      | -37%  |
| 368                        | 352    | 5%    | 347     | 6%    | 53     | 368              | 352    | 5%    | 347     | 6%    |
| <b>Ultrasound</b>          |        |       |         |       |        |                  |        |       |         |       |
| 10                         | 11     | -9%   | 10      | 0%    | 54     | 10               | 11     | -9%   | 10      | 0%    |
| 255                        | 293    | -13%  | 264     | -3%   | 55     | 255              | 293    | -13%  | 264     | -3%   |
| <b>Respiratory Therapy</b> |        |       |         |       |        |                  |        |       |         |       |
| 146                        | 174    | -16%  | 153     | -5%   | 57     | 146              | 174    | -16%  | 153     | -5%   |
| 15                         | 25     | -40%  | 25      | -40%  | 58     | 15               | 25     | -40%  | 25      | -40%  |
| <b>Echocardiology</b>      |        |       |         |       |        |                  |        |       |         |       |
| 5                          | 11     | -55%  | 12      | -58%  | 59     | 5                | 11     | -55%  | 12      | -58%  |
| 4                          | 6      | -33%  | 4       | 0%    | 60     | 4                | 6      | -33%  | 4       | 0%    |
| <b>Dietary</b>             |        |       |         |       |        |                  |        |       |         |       |
| 1,018                      | 942    | 8%    | 466     | 118%  | 59     | 1,018            | 942    | 8%    | 466     | 118%  |
| 3,393                      | 3,096  | 10%   | 2,071   | 64%   | 60     | 3,393            | 3,096  | 10%   | 2,071   | 64%   |
| <b>Laundry</b>             |        |       |         |       |        |                  |        |       |         |       |
| 10,000                     | 10,026 | 0%    | 9,149   | 9%    | 61     | 10,000           | 10,026 | 0%    | 9,149   | 9%    |

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D  
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JULY, 2024

| JUL                             |              |             |              |             |        | YEAR - TO - DATE                                              |              |              |             |              |             |
|---------------------------------|--------------|-------------|--------------|-------------|--------|---------------------------------------------------------------|--------------|--------------|-------------|--------------|-------------|
| Actual                          | Budget       | Var %       | Last Yr      | Var %       | Line # | Actual                                                        | Budget       | Var %        | Last Yr     | Var %        |             |
| <b>GROSS PATIENT REVENUES</b>   |              |             |              |             |        |                                                               |              |              |             |              |             |
| 3,264                           | 3,943        | -17%        | 4,008        | -19%        | 1      | Inpatient routine per day                                     | 3,264        | 3,943        | -17%        | 4,008        | -19%        |
| 3,264                           | 3,943        | -17%        | 4,008        | -19%        | 3      | Total per day                                                 | 3,264        | 3,943        | -17%        | 4,008        | -19%        |
| 91,473                          | 57,525       | 59%         | 63,130       | 45%         | 4      | Inpatient routine per admit                                   | 91,473       | 57,525       | 59%         | 63,130       | 45%         |
| -                               | -            | 0%          | -            | 0%          | 5      | Inpatient ancillary per admit                                 | -            | -            | 0%          | -            | 0%          |
| 91,473                          | 57,525       | 59%         | 63,130       | 45%         | 6      | Total per admit                                               | 91,473       | 57,525       | 59%         | 63,130       | 45%         |
| 1,887                           | 1,811        | 4%          | 1,698        | 11%         | 7      | Outpatient ancillary per visit                                | 1,887        | 1,811        | 4%          | 1,698        | 11%         |
| <b>NET PATIENT REVENUES (a)</b> |              |             |              |             |        |                                                               |              |              |             |              |             |
| <b>INPATIENT (000s)</b>         |              |             |              |             |        |                                                               |              |              |             |              |             |
| (253)                           | 164          | -254%       | 307          | -183%       | 8      | Medicare FFS                                                  | (253)        | 164          | -254%       | 307          | -183%       |
| (92)                            | 59           | -255%       | 233          | -139%       | 9      | Medicare HMO                                                  | (92)         | 59           | -255%       | 233          | -139%       |
| -                               | -            | 0%          | -            | 0%          | 10     | Medicare Capitated Risk                                       | -            | -            | 0%          | -            | 0%          |
| 4,830                           | 1,860        | 160%        | 2,579        | 87%         | 11     | Medi-Cal                                                      | 4,830        | 1,860        | 160%        | 2,579        | 87%         |
| (489)                           | (43)         | 1029%       | 167          | -392%       | 12     | Commercial Contract (FFS)                                     | (489)        | (43)         | 1029%       | 167          | -392%       |
| -                               | -            | 0%          | -            | 0%          | 13     | Commercial Capitated                                          | -            | -            | 0%          | -            | 0           |
| (40)                            | 9            | -543%       | 105          | -138%       | 14     | Other                                                         | (40)         | 9            | -543%       | 105          | -138%       |
| <u>3,957</u>                    | <u>2,049</u> | <u>93%</u>  | <u>3,391</u> | <u>17%</u>  | 15     | Total                                                         | <u>3,957</u> | <u>2,049</u> | <u>93%</u>  | <u>3,391</u> | <u>17%</u>  |
| <b>OUTPATIENT (000s)</b>        |              |             |              |             |        |                                                               |              |              |             |              |             |
| 1,525                           | 162          | 839%        | (205)        | -842%       | 16     | Medicare FFS                                                  | 1,525        | 162          | 839%        | (205)        | -842%       |
| (664)                           | 101          | -756%       | 125          | -631%       | 17     | Medicare HMO                                                  | (664)        | 101          | -756%       | 125          | -631%       |
| -                               | -            | 0%          | -            | 0%          | 18     | Medicare Capitated Risk                                       | -            | -            | 0%          | -            | 0%          |
| (1,463)                         | 2,455        | -160%       | 1,358        | -208%       | 19     | Medi-Cal                                                      | (1,463)      | 2,455        | -160%       | 1,358        | -208%       |
| 2,511                           | 2,103        | 19%         | 2,035        | 23%         | 20     | Commercial Contract (FFS)                                     | 2,511        | 2,103        | 19%         | 2,035        | 23%         |
| (0)                             | (6)          | -92%        | (3)          | -84%        | 21     | Commercial Capitated                                          | (0)          | (6)          | -92%        | (3)          | -84%        |
| (412)                           | (289)        | 43%         | (305)        | 35%         | 22     | Other                                                         | (412)        | (289)        | 43%         | (305)        | 35%         |
| <u>1,496</u>                    | <u>4,527</u> | <u>-67%</u> | <u>3,005</u> | <u>-50%</u> | 23     | Total                                                         | <u>1,496</u> | <u>4,527</u> | <u>-67%</u> | <u>3,005</u> | <u>-50%</u> |
| <b>TOTAL (000s)</b>             |              |             |              |             |        |                                                               |              |              |             |              |             |
| 1,271                           | 327          | 289%        | 101          | 1154%       | 24     | Medicare FFS                                                  | 1,271        | 327          | 289%        | 101          | 1154%       |
| (756)                           | 160          | -572%       | 358          | -311%       | 25     | Medicare HMO                                                  | (756)        | 160          | -572%       | 358          | -311%       |
| -                               | -            | 0%          | -            | 0%          | 26     | Medicare Capitated Risk                                       | -            | -            | 0%          | -            | 0%          |
| 3,366                           | 4,315        | -22%        | 3,936        | -14%        | 27     | Medi-Cal                                                      | 3,366        | 4,315        | -22%        | 3,936        | -14%        |
| 2,022                           | 2,060        | -2%         | 2,202        | -8%         | 28     | Commercial Contract (FFS)                                     | 2,022        | 2,060        | -2%         | 2,202        | -8%         |
| (0)                             | (6)          | -92%        | (3)          | -84%        | 29     | Commercial Capitated                                          | (0)          | (6)          | -92%        | (3)          | -84%        |
| (452)                           | (280)        | 61%         | (200)        | 126%        | 30     | Other                                                         | (452)        | (280)        | 61%         | (200)        | 126%        |
| <u>5,452</u>                    | <u>6,576</u> | <u>-17%</u> | <u>6,395</u> | <u>-15%</u> | 31     | Total                                                         | <u>5,452</u> | <u>6,576</u> | <u>-17%</u> | <u>6,395</u> | <u>-15%</u> |
| 5,452                           | 6,576        |             | 6,395        |             |        | Total per financials (net pt revenue less bad debt provision) | 5,452        | 6,576        |             | 6,395        |             |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D

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JULY, 2024

| JUL                                               |          |         |          |       |        | YEAR - TO - DATE |          |        |          |       |
|---------------------------------------------------|----------|---------|----------|-------|--------|------------------|----------|--------|----------|-------|
| Actual                                            | Budget   | Var %   | Last Yr  | Var % | Line # | Actual           | Budget   | Var %  | Last Yr  | Var % |
| <b>NET PATIENT REVENUES PER ADJ DAY (a)</b>       |          |         |          |       |        |                  |          |        |          |       |
| 6,101                                             | 948      | 544%    | 303      | 1912% | 32     | 6,101            | 948      | 544%   | 303      | 1912% |
| (5,944)                                           | 572      | -1139%  | 1,986    | -399% | 33     | (5,944)          | 572      | -1139% | 1,986    | -399% |
| -                                                 | -        | 0%      | -        | 0%    | 34     | -                | -        | 0%     | -        | 0%    |
| 820                                               | 1,151    | -29%    | 1,250    | -34%  | 35     | 820              | 1,151    | -29%   | 1,250    | -34%  |
| 6,852                                             | 11,219   | -39%    | 7,235    | -5%   | 36     | 6,852            | 11,219   | -39%   | 7,235    | -5%   |
| -                                                 | -        | 0%      | -        | 0%    | 37     | -                | -        | 0%     | -        | 0%    |
| (2,471)                                           | (5,086)  | -51%    | (35,007) | -93%  | 38     | (2,471)          | (5,086)  | -51%   | (35,007) | -93%  |
| 943                                               | 1,311    | -28%    | 1,435    | -34%  | 39     | 943              | 1,311    | -28%   | 1,435    | -34%  |
| (0)                                               | 0        |         | (0)      |       |        |                  |          |        |          |       |
| <b>NET PATIENT REVENUES PER ADJ ADMIT (a)</b>     |          |         |          |       |        |                  |          |        |          |       |
| 26,207                                            | 2,823    | 828%    | 793      | 3206% | 40     | 26,207           | 2,823    | 828%   | 793      | 3206% |
| (30,356)                                          | 2,199    | -1481%  | 11,910   | -355% | 41     | (30,356)         | 2,199    | -1481% | 11,910   | -355% |
| -                                                 | -        | 0%      | -        | 0%    | 42     | -                | -        | 0%     | -        | 0%    |
| 482,416                                           | 269,404  | 79%     | 58,590   | 723%  | 43     | 482,416          | 269,404  | 79%    | 58,590   | 723%  |
| 30,135                                            | 38,142   | -21%    | 18,087   | 67%   | 44     | 30,135           | 38,142   | -21%   | 18,087   | 67%   |
| -                                                 | -        | 0%      | -        | 0%    | 45     | -                | -        | 0%     | -        | 0%    |
| (74,883)                                          | (33,031) | 127%    | (93,295) | -20%  | 46     | (74,883)         | (33,031) | 127%   | (93,295) | -20%  |
| 26,431                                            | 19,125   | 38%     | 22,606   | 17%   | 47     | 26,431           | 19,125   | 38%    | 22,606   | 17%   |
| (0)                                               | -        |         | (0.01)   |       |        |                  |          |        |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-INPATIENT</b>  |          |         |          |       |        |                  |          |        |          |       |
| -50.4%                                            | 17.3%    | -391%   | 60.9%    |       | 48     | -50.4%           | 17.3%    |        | 60.9%    |       |
| -51.8%                                            | 19.2%    | -371%   | 56.5%    |       | 49     | -51.8%           | 19.2%    |        | 56.5%    |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%     |       | 50     | 0.0%             | 0.0%     |        | 0.0%     |       |
| 203.2%                                            | 75.6%    | 169%    | 106.7%   |       | 51     | 203.2%           | 75.6%    |        | 106.7%   |       |
| -161.7%                                           | -11.8%   | 1274%   | 68.0%    |       | 52     | -161.7%          | -11.8%   |        | 68.0%    |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%     |       | 53     | 0.0%             | 0.0%     |        | 0.0%     |       |
| -151.8%                                           | 15.9%    | -1057%  | 72.1%    |       | 54     | -151.8%          | 15.9%    |        | 72.1%    |       |
| 116.9%                                            | 49.5%    | 136%    | 91.0%    |       | 55     | 116.9%           | 49.5%    |        | 91.0%    |       |
|                                                   |          | 0%      |          |       |        |                  |          |        |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-OUTPATIENT</b> |          |         |          |       |        |                  |          |        |          |       |
| 69.1%                                             | 7.1%     | 872%    | -10.4%   |       | 56     | 69.1%            | 7.1%     |        | -10.4%   |       |
| -51.5%                                            | 7.1%     | -823%   | 9.2%     |       | 57     | -51.5%           | 7.1%     |        | 9.2%     |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%     |       | 58     | 0.0%             | 0.0%     |        | 0.0%     |       |
| -18.1%                                            | 30.1%    | -160%   | 19.0%    |       | 59     | -18.1%           | 30.4%    |        | 17.2%    |       |
| 66.9%                                             | 58.3%    | 15%     | 58.1%    |       | 60     | 66.9%            | 58.3%    |        | 58.1%    |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%     |       | 61     | 0.0%             | 0.0%     |        | 0.0%     |       |
| -314.5%                                           | -158.4%  | 99%     | -183.0%  |       | 62     | -314.5%          | -158.4%  |        | -183.0%  |       |
| 9.7%                                              | 28.9%    | -67%    | 21.3%    |       | 63     | 9.7%             | 28.9%    |        | 21.3%    |       |
| <b>Medicare Inpt FFS Performance</b>              |          |         |          |       |        |                  |          |        |          |       |
| 12                                                | 21       | -43%    | 17       |       | 64     | 12               | 21       |        | 17       |       |
| 2.92                                              | 3.38     | -14%    | 3.18     |       | 65     | 2.92             | 3.38     |        | 3.18     |       |
| #DIV/0!                                           | 18.54    | #DIV/0! | 21.00    |       | 66     | #DIV/0!          | 18.54    |        | 21.00    |       |
| 1.462                                             | 1.150    | 27%     | 1.170    |       | 67     | 1.462            | 1.150    |        | 1.170    |       |
| 38707                                             | 23272    | 66%     | 23726    |       | 68     | 38707            | 23272    |        | 23726    |       |
| -50.8%                                            | 17.8%    | -386%   | 58.9%    |       | 69     | -50.8%           | 17.8%    |        | 58.9%    |       |
| 169.1%                                            | -96.3%   | -276%   | 34.7%    |       | 70     | 169.1%           | -96.3%   |        | 34.7%    |       |
| -69.1%                                            | 196.3%   | -135%   | 65.3%    |       | 71     | -69.1%           | 196.3%   |        | 65.3%    |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E  
Page 1

JULY, 2024

| JUL                                 |        |          |                    |          | YEAR - TO - DATE |        |          |                    |        |          |
|-------------------------------------|--------|----------|--------------------|----------|------------------|--------|----------|--------------------|--------|----------|
| Actual                              | Budget | % of Act | Last Yr of Last Yr | Line #   | Actual           | Budget | % of Act | Last Yr of Last Yr | Line # |          |
| <b>ACUTE PATIENT DAYS</b>           |        |          |                    |          |                  |        |          |                    |        |          |
| 32                                  | 43     | 35.6%    | 28                 | 17.4%    | 1                | 32     | 43       | 35.6%              | 28     | 17.4%    |
| 3                                   | 28     | 3.3%     | 26                 | 16.1%    | 2                | 3      | 28       | 3.3%               | 26     | 16.1%    |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 3                | -      | -        | 0.0%               | -      | 0.0%     |
| 5                                   | 14     | 5.6%     | 24                 | 14.9%    | 4                | 5      | 14       | 5.6%               | 24     | 14.9%    |
| 35                                  | 39     | 38.9%    | 62                 | 38.5%    | 5                | 35     | 39       | 38.9%              | 62     | 38.5%    |
| 13                                  | 16     | 14.4%    | 20                 | 12.4%    | 6                | 13     | 16       | 14.4%              | 20     | 12.4%    |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 7                | -      | -        | 0.0%               | -      | 0.0%     |
| 2                                   | 1      | 2.2%     | 1                  | 0.6%     | 8                | 2      | 1        | 2.2%               | 1      | 0.6%     |
| 90                                  | 141    | 100.0%   | 161                | 100.0%   | 9                | 90     | 141      | 100.0%             | 161    | 100.0%   |
| <b>ACUTE ADMITS</b>                 |        |          |                    |          |                  |        |          |                    |        |          |
| 9                                   | 14     | 29.0%    | 10                 | 25.6%    | 10               | 9      | 14       | 29.0%              | 10     | 25.6%    |
| 3                                   | 7      | 9.7%     | 7                  | 17.9%    | 11               | 3      | 7        | 9.7%               | 7      | 17.9%    |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 12               | -      | -        | 0.0%               | -      | 0.0%     |
| 2                                   | 3      | 6.5%     | 1                  | 2.6%     | 13               | 2      | 3        | 6.5%               | 1      | 2.6%     |
| 11                                  | 11     | 35.5%    | 12                 | 30.8%    | 14               | 11     | 11       | 35.5%              | 12     | 30.8%    |
| 5                                   | 5      | 16.1%    | 8                  | 20.5%    | 15               | 5      | 5        | 16.1%              | 8      | 20.5%    |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 16               | -      | -        | 0.0%               | -      | 0.0%     |
| 1                                   | -      | 3.2%     | 1                  | 2.6%     | 17               | 1      | -        | 3.2%               | 1      | 2.6%     |
| 31                                  | 40     | 100.0%   | 39                 | 100.0%   | 18               | 31     | 40       | 100.0%             | 39     | 100.0%   |
| <b>SNF DAYS</b>                     |        |          |                    |          |                  |        |          |                    |        |          |
| 20                                  | 175    | 0.7%     | 120                | 5.2%     | 19               | 20     | 175      | 0.7%               | 120    | 5.2%     |
| 37                                  | 66     | 1.3%     | 48                 | 2.1%     | 20               | 37     | 66       | 1.3%               | 48     | 2.1%     |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 21               | -      | -        | 0.0%               | -      | 0.0%     |
| 507                                 | 2,247  | 17.8%    | 473                | 20.5%    | 22               | 507    | 2,247    | 17.8%              | 473    | 20.5%    |
| 2,168                               | 204    | 76.2%    | 1,661              | 72.0%    | 23               | 2,168  | 204      | 76.2%              | 1,661  | 72.0%    |
| 27                                  | 3      | 0.9%     | -                  | 0.0%     | 24               | 27     | 3        | 0.9%               | -      | 0.0%     |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 25               | -      | -        | 0.0%               | -      | 0.0%     |
| 85                                  | 36     | 3.0%     | 5                  | 0.2%     | 26               | 85     | 36       | 3.0%               | 5      | 0.2%     |
| 2,844                               | 2,731  | 100.0%   | 2,307              | 100.0%   | 27               | 2,844  | 2,731    | 100.0%             | 2,307  | 100.0%   |
| <b>SNF ADMITS</b>                   |        |          |                    |          |                  |        |          |                    |        |          |
| -                                   | 10     | 0.0%     | 8                  | 80.0%    | 28               | -      | 10       | 0.0%               | 8      | 80.0%    |
| -                                   | 3      | 0.0%     | -                  | 0.0%     | 29               | -      | 3        | 0.0%               | -      | 0.0%     |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 30               | -      | -        | 0.0%               | -      | 0.0%     |
| -                                   | 1      | 0.0%     | -                  | 0.0%     | 31               | -      | 1        | 0.0%               | -      | 0.0%     |
| 3                                   | 1      | 1        | 2                  | 20.0%    | 32               | 3      | 1        | 100.0%             | 2      | 20.0%    |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 33               | -      | -        | 0.0%               | -      | 0.0%     |
| -                                   | -      | 0.0%     | -                  | 0.0%     | 34               | -      | -        | 0.0%               | -      | 0.0%     |
| -                                   | 1      | 0.0%     | -                  | 0.0%     | 35               | -      | 1        | 0.0%               | -      | 0.0%     |
| 3                                   | 16     | 100.0%   | 10                 | 100.0%   | 36               | 3      | 16       | 100.0%             | 10     | 100.0%   |
| <b>ACUTE AVERAGE LENGTH OF STAY</b> |        |          |                    |          |                  |        |          |                    |        |          |
| 3.56                                | 3.07   | 0.48     | 2.80               | 0.76     | 37               | 3.56   | 3.07     | 0.48               | 2.80   | 0.76     |
| 1.00                                | 4.00   | (3.00)   | 3.71               | (2.71)   | 38               | 1.00   | 4.00     | (3.00)             | 3.71   | (2.71)   |
| -                                   | -      | -        | -                  | -        | 39               | -      | -        | -                  | -      | -        |
| 2.50                                | 4.67   | (2.17)   | 24.00              | (21.50)  | 40               | 2.50   | 4.67     | (2.17)             | 24.00  | (21.50)  |
| 3.18                                | 3.55   | (0.36)   | 5.17               | (1.98)   | 41               | 3.18   | 3.55     | (0.36)             | 5.17   | (1.98)   |
| 2.60                                | 3.20   | (0.60)   | 2.50               | 0.10     | 42               | 2.60   | 3.20     | (0.60)             | 2.50   | 0.10     |
| -                                   | -      | -        | -                  | -        | 43               | -      | -        | -                  | -      | -        |
| 2.00                                | -      | 2.00     | 1.00               | 1.00     | 44               | 2.00   | -        | 2.00               | 1.00   | 1.00     |
| 2.90                                | 3.53   | (0.62)   | 4.13               | (1.22)   | 45               | 2.90   | 3.53     | (0.62)             | 4.13   | (1.22)   |
| <b>SNF AVERAGE LENGTH OF STAY</b>   |        |          |                    |          |                  |        |          |                    |        |          |
| -                                   | 17.50  | (17.50)  | 15.00              | (15.00)  | 46               | -      | 17.50    | (17.50)            | 15.00  | (15.00)  |
| -                                   | 22.00  | (22.00)  | -                  | -        | 47               | -      | 22.00    | (22.00)            | -      | -        |
| -                                   | -      | -        | -                  | -        | 48               | -      | -        | -                  | -      | -        |
| -                                   | 2,247  | (2,247)  | -                  | -        | 49               | -      | 2,247    | (2,247)            | -      | -        |
| 722.67                              | 204.00 | 518.67   | 830.50             | (107.83) | 50               | 722.67 | 204.00   | 518.67             | 830.50 | (107.83) |
| -                                   | -      | -        | -                  | -        | 51               | -      | -        | -                  | -      | -        |
| -                                   | -      | -        | -                  | -        | 52               | -      | -        | -                  | -      | -        |
| -                                   | 36.00  | (36.00)  | -                  | -        | 53               | -      | 36.00    | (36.00)            | -      | -        |
| 948.00                              | 170.69 | 777.31   | 230.70             | 717.30   | 54               | 948.00 | 170.69   | 777.31             | 230.70 | 717.30   |

OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES - TREND BY MONTH

SCHEDULE G-1

JULY, 2024  
Amounts in (000's)

| Line #                                   |                                                  | 2023<br>JUL | 2023<br>AUG | 2023<br>SEP | 2023<br>OCT | 2023<br>NOV | 2023<br>DEC | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL |
|------------------------------------------|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | Gross inpatient revenue                          | \$ 3,725    | \$ 3,345    | \$ 4,100    | \$ 4,662    | \$ 4,246    | \$ 4,259    | \$ 5,521    | \$ 4,449    | \$ 4,494    | \$ 4,275    | \$ 3,694    | \$ 3,802    | \$ 3,385    |
| 2                                        | Gross outpatient revenue                         | 14,135      | 15,921      | 13,812      | 14,832      | 13,931      | 15,220      | 15,267      | 13,001      | 17,361      | 17,183      | 15,508      | 15,354      | 15,484      |
| 3                                        | Total gross patient revenue                      | 17,859      | 19,266      | 17,912      | 19,494      | 18,177      | 19,479      | 20,788      | 17,450      | 21,855      | 21,458      | 19,202      | 19,156      | 18,869      |
| 4                                        | Capitation premium revenue                       | 6           | 6           | 6           | 6           | -           | 12          | 6           | 6           | 6           | 6           | 5           | 5           | 6           |
| 5                                        | Deductions from revenue                          | (11,014)    | (12,784)    | (11,564)    | (13,124)    | (11,682)    | (12,477)    | (14,129)    | (10,745)    | (13,851)    | (13,796)    | (11,285)    | (12,579)    | (12,863)    |
| 6                                        | Provision for doubtful accounts                  | (457)       | (338)       | (421)       | (648)       | (395)       | (671)       | (339)       | (309)       | (436)       | (635)       | (612)       | (646)       | (560)       |
| 7                                        | Net patient revenue                              | 6,395       | 6,151       | 5,933       | 5,727       | 6,100       | 6,344       | 6,325       | 6,403       | 7,575       | 7,034       | 7,310       | 5,937       | 5,452       |
| 8                                        | Other operating revenue                          | 828         | 801         | 728         | 959         | 810         | 894         | 1,241       | 1,264       | 1,263       | 1,407       | 1,248       | 1,506       | 1,196       |
| 9                                        | Total operating revenue                          | 7,224       | 6,953       | 6,661       | 6,687       | 6,910       | 7,238       | 7,566       | 7,667       | 8,838       | 8,441       | 8,558       | 7,443       | 6,648       |
| <b>OPERATING EXPENSES</b>                |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | Salaries-productive                              | 2,392       | 2,400       | 2,322       | 2,436       | 2,263       | 2,472       | 2,390       | 2,422       | 2,520       | 2,389       | 2,448       | 2,372       | 2,411       |
| 11                                       | Salaries-non productive                          | 80          | 59          | 118         | 72          | 87          | 83          | 94          | 246         | 163         | 199         | 78          | 47          | 82          |
| 12                                       | Registry/temp agency exp                         | 294         | 298         | 278         | 272         | 466         | 327         | 340         | 212         | 270         | 269         | 238         | 159         | 126         |
| 13                                       | Benefits                                         | 1,314       | 1,183       | 1,161       | 1,318       | 1,384       | 1,223       | 1,014       | 1,058       | 1,668       | 1,358       | 1,554       | 1,249       | 1,062       |
| 14                                       | Supplies                                         | 406         | 500         | 448         | 477         | 471         | 438         | 497         | 439         | 429         | 431         | 401         | 395         | 396         |
| 15                                       | Medical fees                                     | 421         | 400         | 384         | 395         | 433         | 376         | 404         | 396         | 412         | 397         | 396         | 426         | 435         |
| 16                                       | Purchased services                               | 637         | 700         | 720         | 738         | 641         | 593         | 749         | 589         | 655         | 606         | 511         | 667         | 665         |
| 17                                       | Utilities                                        | 199         | 190         | 190         | 156         | 150         | 151         | 155         | 163         | 157         | 153         | 139         | 211         | 225         |
| 18                                       | Insurance                                        | 86          | 84          | 84          | 133         | 84          | 116         | 109         | 104         | 109         | 84          | 84          | 84          | 92          |
| 19                                       | Other                                            | 463         | 488         | 562         | 489         | 519         | 546         | 463         | 399         | 459         | 417         | 420         | 624         | 504         |
| 20                                       | Depreciation                                     | 400         | 400         | 400         | 397         | 395         | 387         | 386         | 386         | 384         | 384         | 402         | 397         | 397         |
| 21                                       | Interest                                         | 177         | 177         | 177         | 177         | 174         | 189         | 174         | 232         | 231         | 232         | 231         | 231         | 225         |
| 22                                       | Total operating expenses                         | 6,869       | 6,880       | 6,843       | 7,060       | 7,068       | 6,901       | 6,775       | 6,646       | 7,458       | 6,919       | 6,902       | 6,862       | 6,620       |
| 23                                       | Operating income (loss)                          | 355         | 73          | (182)       | (374)       | (158)       | 337         | 792         | 1,021       | 1,380       | 1,522       | 1,656       | 580         | 28          |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | Contributions                                    | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 204         | 209         |
| 25                                       | Investment income/Realized Gain/Loss             | 66          | 70          | 55          | 48          | 50          | 43          | 38          | 39          | 28          | 70          | 88          | 100         | 100         |
|                                          | Unrealized gains/losses on investments           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | SJRHS fee in consideration of funds transfer     | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | Amortization of deferred contribution from SJRHS | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | Other revenue (expense)                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | Total non-operating income (loss)                | 270         | 274         | 259         | 252         | 254         | 247         | 242         | 243         | 232         | 274         | 292         | 304         | 309         |
| 29                                       | Non recurring revenue (expense), net             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | Net Income (loss)                                | \$ 625      | \$ 347      | \$ 77       | \$ (121)    | \$ 97       | \$ 584      | \$ 1,033    | \$ 1,264    | \$ 1,612    | \$ 1,795    | \$ 1,948    | \$ 884      | \$ 337      |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

JULY, 2024

| Line #                               |                                    | 2023<br>JUL | 2023<br>AUG | 2023<br>SEP | 2023<br>OCT | 2023<br>NOV | 2023<br>DEC | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL |
|--------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Admissions</b>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                    | General acute                      | 39          | 38          | 50          | 47          | 45          | 52          | 66          | 42          | 53          | 36          | 37          | 33          | 31          |
| 2                                    | SNF/Sub-acute                      | 10          | 11          | 12          | 13          | 21          | 13          | 13          | 19          | 17          | 9           | 14          | 2           | 3           |
| <b>Patient Days</b>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                    | ICU                                | 16          | 18          | 34          | 27          | 24          | 22          | 48          | 29          | 23          | 18          | -           | -           | -           |
| 4                                    | Medical/surgical                   | 145         | 105         | 128         | 200         | 140         | 158         | 203         | 120         | 123         | 136         | 119         | 143         | 90          |
| <b>Average daily census (ADC)</b>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                    | General acute                      | 5.2         | 4.0         | 5.4         | 7.3         | 5.5         | 5.8         | 8.1         | 5.1         | 4.7         | 5.1         | 3.8         | 4.8         | 2.9         |
| 6                                    | SNF/Sub-acute                      | 74.4        | 68.9        | 71.5        | 70.4        | 78.9        | 86.6        | 87.2        | 95.9        | 98.6        | 101.9       | 94.4        | 93.7        | 91.7        |
| <b>Occupancy % on available beds</b> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                    | General acute                      | 18%         | 14%         | 19%         | 25%         | 19%         | 20%         | 28%         | 18%         | 16%         | 18%         | 13%         | 16%         | 10%         |
| 8                                    | SNF                                | 65%         | 60%         | 62%         | 61%         | 69%         | 75%         | 76%         | 83%         | 86%         | 89%         | 82%         | 81%         | 80%         |
| <b>Average length of stay</b>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                    | General acute                      | 4.13        | 3.24        | 3.24        | 4.83        | 3.64        | 3.46        | 3.80        | 3.55        | 2.75        | 4.28        | 3.22        | 4.33        | 2.90        |
| 10                                   | SNF/Sub-acute                      | 230.70      | 194.18      | 178.75      | 167.85      | 112.71      | 206.62      | 208.00      | 146.32      | 179.88      | 339.56      | 209.00      | 1,405.00    | 948.00      |
| <b>Other Volumes</b>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                   | Surgeries - inpatient              | 5           | 7           | 11          | 12          | 9           | 8           | 11          | 5           | 8           | 13          | 9           | 3           | 4           |
| 12                                   | Surgeries - outpatient             | 12          | 15          | 6           | 4           | 4           | 6           | 4           | 7           | 6           | 11          | 6           | 5           | 5           |
| 13                                   | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                   | Endoscopy - Inpatient              | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 15                                   | Endoscopy - Outpatient             | 57          | 45          | 45          | 67          | 35          | 22          | 49          | 46          | 45          | 71          | 47          | 57          | 37          |
| 16                                   | ER admits                          | 38          | 37          | 49          | 46          | 42          | 50          | 64          | 41          | 51          | 36          | 36          | 30          | 30          |
| 17                                   | ER visits                          | 1,547       | 1,828       | 1,549       | 1,633       | 1,622       | 1,820       | 1,477       | 1,060       | 2,096       | 2,278       | 1,747       | 1,766       | 1,723       |
| 18                                   | Clinic Visits                      | 4,186       | 4,845       | 4,457       | 4,890       | 4,462       | 4,089       | 4,673       | 4,550       | 4,894       | 4,905       | 4,370       | 3,825       | 4,038       |
| 19                                   | Ambulance runs                     | 640         | 654         | 565         | 572         | 556         | 663         | 604         | 489         | 582         | 582         | 547         | 560         | 572         |
| 20                                   | Total Outpatient visits            | 8,324       | 9,469       | 8,615       | 9,316       | 8,640       | 8,289       | 9,111       | 8,706       | 9,477       | 9,322       | 8,690       | 7,756       | 8,207       |
| 21                                   | Laboratory - Inpatient             | 1,525       | 1,126       | 1,590       | 2,150       | 1,606       | 1,735       | 2,568       | 1,750       | 1,621       | 1,440       | 1,356       | 1,670       | 1,105       |
| 22                                   | Laboratory - Outpatient            | 10,593      | 11,225      | 9,936       | 10,431      | 10,286      | 11,180      | 11,636      | 11,178      | 12,240      | 11,109      | 11,228      | 10,179      | 10,264      |
| 23                                   | Radiology - Inpatient              | 93          | 69          | 115         | 142         | 121         | 113         | 167         | 118         | 110         | 91          | 88          | 97          | 74          |
| 24                                   | Radiology - Outpatient             | 1,693       | 1,967       | 1,798       | 1,892       | 1,798       | 1,781       | 1,947       | 1,696       | 1,822       | 1,866       | 1,794       | 1,638       | 1,694       |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

JULY, 2024

| Line #                           |                                                                  | 2023<br>JUL | 2023<br>AUG | 2023<br>SEP | 2023<br>OCT | 2023<br>NOV | 2023<br>DEC | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL |
|----------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Payor Mix (Gross Charges)</b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                               | Medicare FFS                                                     | 13.9%       | 15.2%       | 17.0%       | 18.1%       | 17.5%       | 16.7%       | 16.9%       | 16.5%       | 15.9%       | 17.9%       | 15.2%       | 17.4%       | 14.4%       |
| 26                               | Medicare HMO                                                     | 9.9%        | 9.5%        | 9.8%        | 11.0%       | 7.7%        | 9.4%        | 8.3%        | 8.4%        | 7.3%        | 8.0%        | 6.2%        | 8.7%        | 7.8%        |
| 27                               | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                               | Medi-Cal                                                         | 7.6%        | 8.3%        | 7.1%        | 7.0%        | 8.0%        | 7.1%        | 10.6%       | 8.0%        | 8.2%        | 6.9%        | 7.3%        | 6.3%        | 8.0%        |
| 29                               | Medi-Cal HMO                                                     | 45.9%       | 43.4%       | 43.6%       | 43.9%       | 45.2%       | 47.2%       | 43.3%       | 47.3%       | 48.8%       | 47.2%       | 49.0%       | 45.5%       | 47.5%       |
| 30                               | Commercial Contract (FFS)                                        | 21.0%       | 22.4%       | 20.6%       | 18.7%       | 20.6%       | 18.9%       | 19.4%       | 19.3%       | 18.4%       | 18.6%       | 20.9%       | 21.1%       | 21.5%       |
| 31                               | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                               | Other                                                            | 1.7%        | 1.1%        | 1.9%        | 1.3%        | 1.0%        | 0.6%        | 1.5%        | 0.5%        | 1.5%        | 1.3%        | 1.5%        | 1.1%        | 0.8%        |
| 33                               | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b>Case Mix Index</b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                               | Medicare FFS                                                     | 1.170       | 1.563       | 1.548       | 1.426       | 1.389       | 1.186       | 1.327       | 1.413       | 1.409       | 1.318       | 1.220       | 1.347       | 1.462       |
| 35                               | General Acute                                                    | 1.408       | 1.309       | 1.152       | 1.137       | 1.245       | 1.067       | 1.344       | 1.552       | 1.257       | 1.255       | 1.290       | 1.581       | 1.413       |
| 36                               | Total Hospital                                                   | 1.315       | 1.433       | 1.307       | 1.298       | 1.326       | 1.134       | 1.338       | 1.484       | 1.325       | 1.290       | 1.260       | 1.440       | 1.433       |
| <b>Medicare FFS Performance</b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                               | Acute length of stay                                             | 2.80        | 3.29        | 4.13        | 3.76        | 2.95        | 4.31        | 3.56        | 4.15        | 2.76        | 4.53        | 2.86        | 4.20        | 3.56        |
| 38                               | Adjusted LOS with Case Mix Index Factor                          | 2.39        | 2.10        | 2.67        | 2.64        | 2.13        | 3.64        | 2.68        | 2.94        | 1.96        | 3.44        | 2.34        | 3.12        | 2.43        |
| <b>Labor</b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                               | FTE's Productive (incl registry/temp hrs)                        | 383         | 393         | 390         | 402         | 383         | 402         | 378         | 410         | 408         | 389         | 386         | 387         | 382         |
| 40                               | FTE's Total                                                      | 389         | 399         | 406         | 410         | 390         | 409         | 383         | 415         | 416         | 395         | 392         | 394         | 388         |
| 41                               | Total FTE per adjusted occupied bed                              | 2.71        | 2.58        | 3.18        | 3.18        | 2.87        | 2.58        | 2.74        | 2.86        | 2.28        | 2.01        | 2.14        | 2.17        | 2.08        |
| 42                               | Labor hours per adjusted admit                                   | 242.9       | 204.2       | 214.6       | 237.1       | 179.0       | 202.6       | 195.5       | 218.7       | 173.6       | 249.1       | 205.0       | 361.1       | 331.5       |
| 43                               | Labor hours per adj. admit case mix adjusted                     | 184.7       | 142.6       | 164.2       | 182.6       | 135.0       | 178.6       | 146.2       | 147.4       | 131.0       | 193.1       | 162.8       | 250.7       | 231.3       |
| 44                               | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 123,495     | 116,140     | 116,259     | 117,807     | 131,055     | 118,159     | 117,859     | 119,375     | 130,917     | 129,880     | 129,667     | 118,276     | 111,987     |
| 45                               | Non Wage benefits as % of Salary                                 | 47.5%       | 42.9%       | 42.7%       | 47.4%       | 49.1%       | 42.4%       | 35.9%       | 36.7%       | 56.5%       | 47.5%       | 56.2%       | 48.5%       | 40.6%       |
| 46                               | Net revenue per FTE (annualized) (a)                             | 193,575     | 181,304     | 177,862     | 164,634     | 190,308     | 182,596     | 194,243     | 194,054     | 214,576     | 216,706     | 18,593      | 183,442     | 165,859     |
| 34a                              | Registry/Temp Help Hours                                         | 3,225       | 3,395       | 3,091       | 3,860       | 3,539       | 3,458       | 3,345       | 2,359       | 3,054       | 3,075       | 2,574       | 2,160       | 2,121       |
| <b>Revenues (a)</b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                               | Net pt. revenue per adjusted pat day                             | 1,435       | 1,280       | 1,550       | 1,436       | 1,496       | 1,291       | 1,459       | 1,519       | 1,338       | 1,196       | 109         | 1,092       | 943         |
| 48                               | Net pt. revenue per adjusted admit                               | 22,606      | 17,801      | 18,350      | 18,763      | 16,379      | 17,785      | 18,259      | 20,406      | 17,904      | 25,951      | 21,635      | 31,847      | 26,431      |
| 49                               | Net pt. rev. per adj. admit case mix adjusted                    | 17,187      | 12,426      | 14,041      | 14,452      | 12,349      | 15,681      | 13,649      | 13,752      | 13,510      | 20,114      | 17,178      | 22,113      | 18,443      |
| 50                               | Outpt revenue as % of total revenue                              | 79.1%       | 82.6%       | 77.1%       | 76.1%       | 76.6%       | 78.1%       | 73.4%       | 74.5%       | 79.4%       | 80.1%       | 80.8%       | 80.2%       | 82.1%       |
| 51                               | Net pt. revenue as percent of gross charges                      | 35.8%       | 31.9%       | 33.1%       | 29.4%       | 33.6%       | 32.6%       | 30.4%       | 36.7%       | 34.7%       | 32.8%       | 38.1%       | 31.0%       | 28.9%       |
| <b>Operating Expenses (b)</b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                               | Total expense per adj. pat day                                   | 1,356       | 1,265       | 1,597       | 1,530       | 1,535       | 1,223       | 1,276       | 1,277       | 1,094       | 937         | 995         | 986         | 938         |
| 53                               | Total expense per adjusted admit                                 | 21,353      | 17,590      | 18,912      | 19,988      | 16,803      | 16,840      | 15,974      | 17,152      | 14,643      | 20,337      | 16,735      | 28,734      | 26,296      |
| 54                               | Labor Expense (inc. benefits) as % of total exp.                 | 62.8%       | 61.4%       | 59.3%       | 60.7%       | 63.1%       | 61.5%       | 65.3%       | 69.2%       | 69.7%       | 68.6%       | 68.9%       | 63.8%       | 61.5%       |
| 55                               | Supply expense as % of net patient revenues                      | 6.3%        | 8.1%        | 7.6%        | 8.3%        | 7.7%        | 6.9%        | 7.9%        | 6.9%        | 5.7%        | 6.1%        | 5.5%        | 6.7%        | 7.3%        |
| 56                               | Supply expense per CMI adjusted admit                            | 1,091       | 1,009       | 1,061       | 1,205       | 953         | 1,083       | 1,072       | 943         | 764         | 1,233       | 942         | 1,471       | 1,341       |
| 57                               | Capital cost (Depr. & interest as % of total exp)                | 9.5%        | 9.5%        | 9.4%        | 9.4%        | 9.1%        | 9.6%        | 10.1%       | 11.5%       | 9.9%        | 11.2%       | 11.2%       | 11.7%       | 11.5%       |
| <b>Key Financial Ratios</b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                               | Operating Income Margin %                                        | 4.9%        | 1.0%        | -2.7%       | -5.6%       | -2.3%       | 4.7%        | 10.5%       | 13.3%       | 15.6%       | 18.0%       | 19.3%       | 7.8%        | 0.4%        |
| 59                               | Total Income Margin %                                            | 8.7%        | 5.0%        | 1.2%        | -1.8%       | 1.4%        | 8.1%        | 13.7%       | 16.5%       | 18.2%       | 21.3%       | 22.8%       | 11.9%       | 5.1%        |
| 60                               | EBITDA margin % (net oper inc. before depr & interes             | 12.9%       | 9.3%        | 5.9%        | 3.0%        | 5.9%        | 12.6%       | 17.9%       | 21.4%       | 22.6%       | 25.3%       | 26.7%       | 16.2%       | 9.8%        |
| <b>Days Cash on Hand</b>         |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 61                               | Days Cash on Hand                                                | 96.00       | 88.68       | 75.44       | 79.90       | 67.36       | 55.74       | 93.32       | 38.25       | 33.07       | 112.32      | 121.25      | 116.59      | 114.43      |
| 62                               | Days rev. in Accounts Receivable-gross                           | 56.84       | 61.28       | 62.77       | 66.10       | 65.57       | 65.37       | 63.57       | 65.78       | 76.92       | 72.22       | 67.41       | 77.73       | 70.08       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.  
(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.

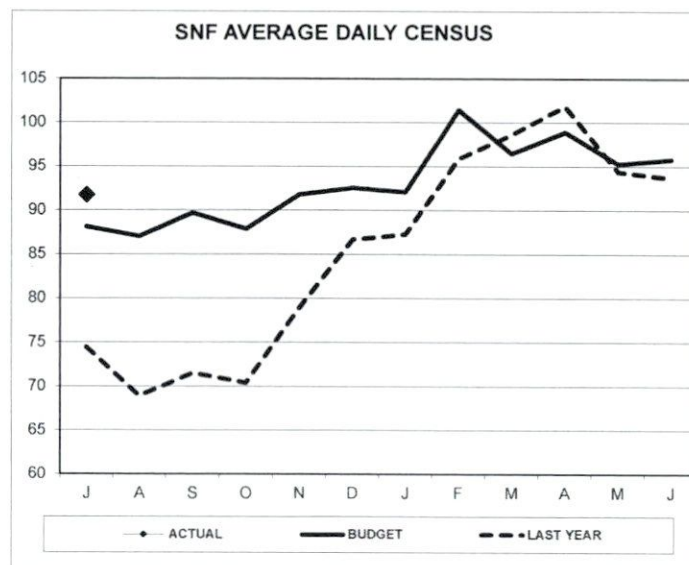
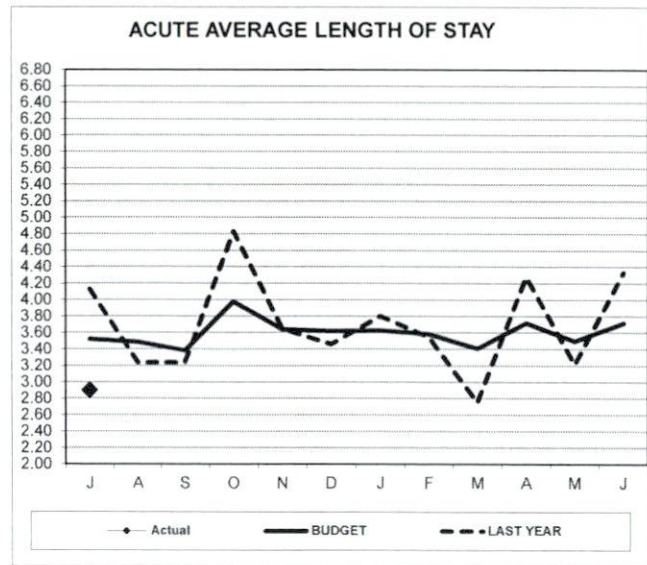
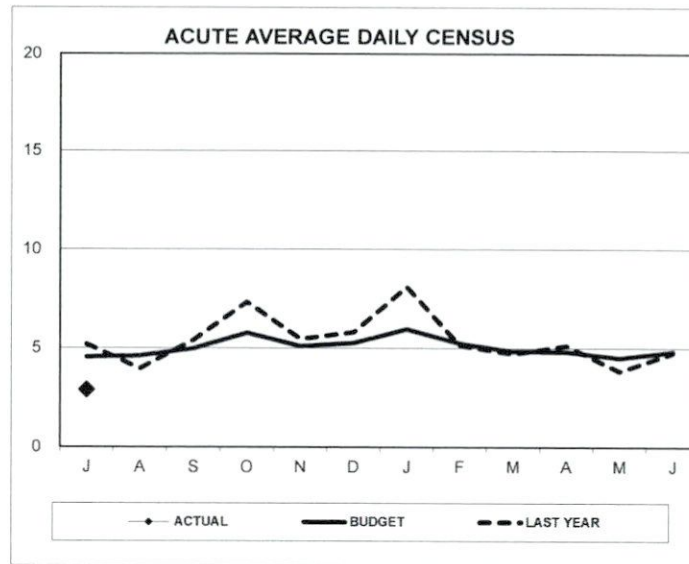
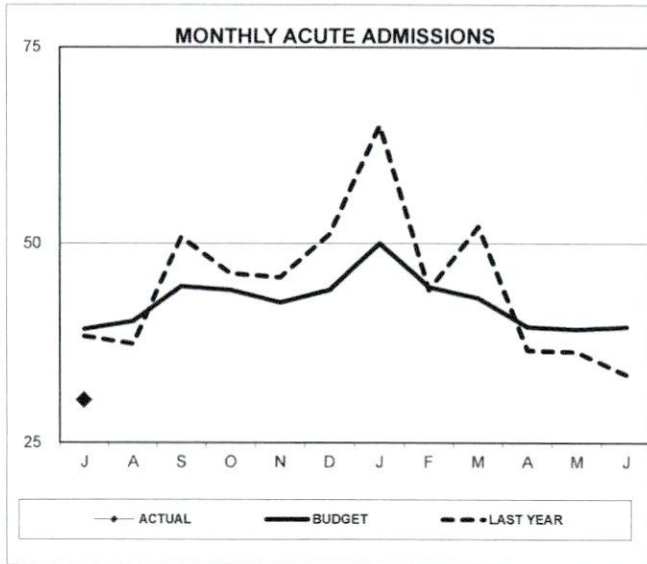
# OAK VALLEY DISTRICT HOSPITAL

JULY, 2024

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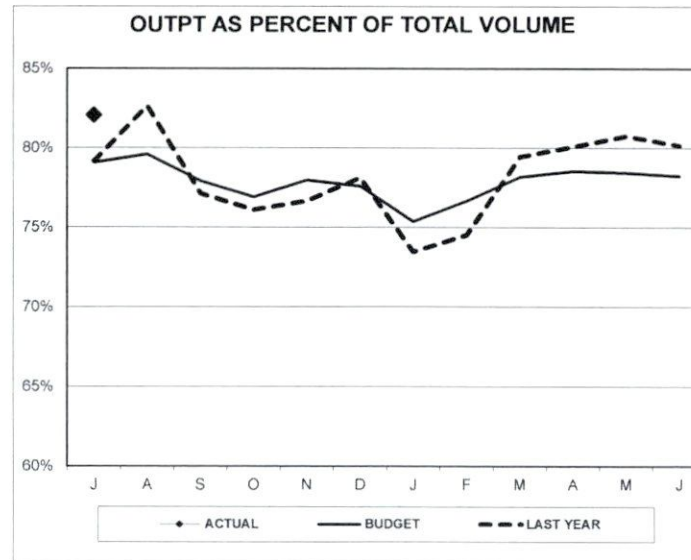
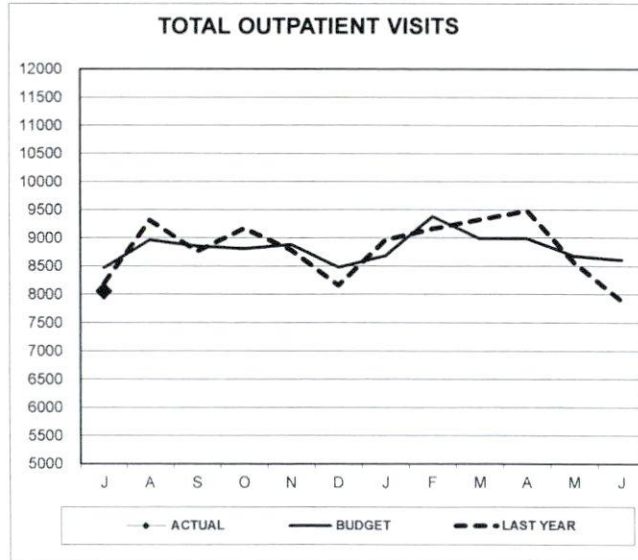
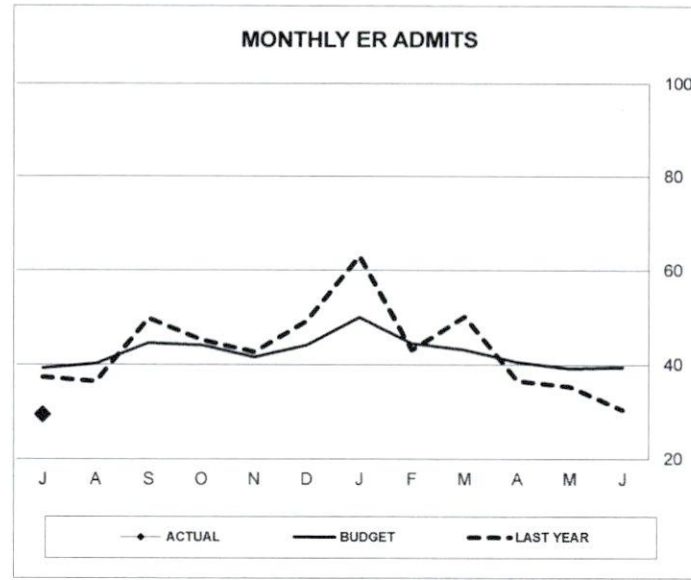
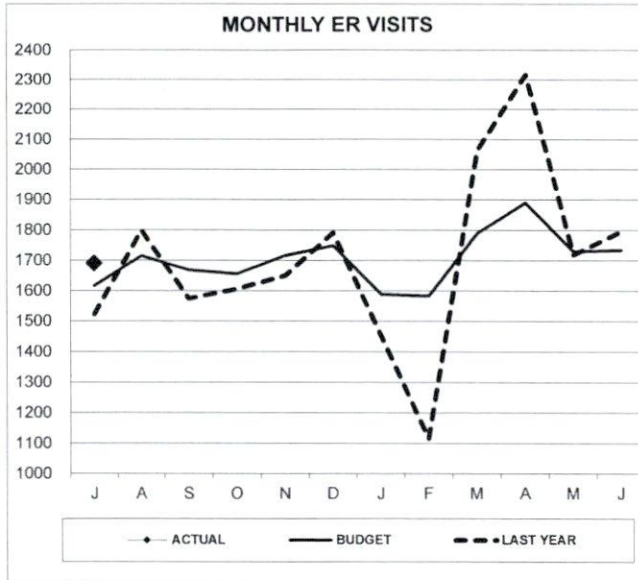
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JULY, 2024

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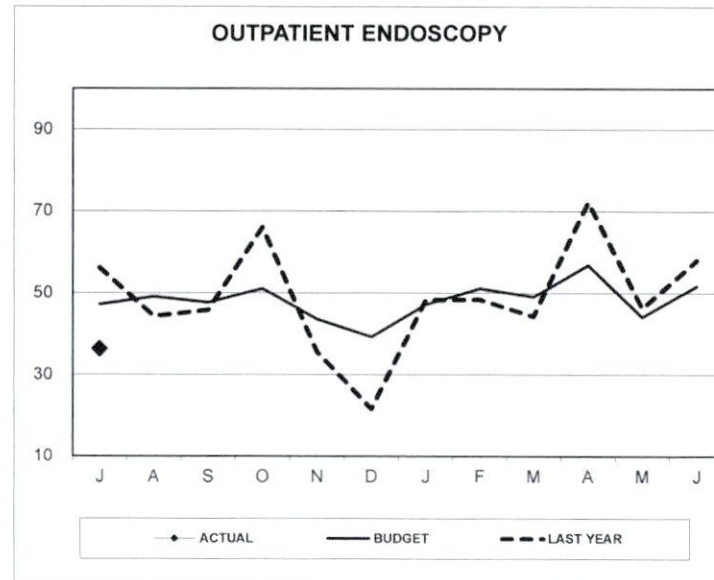
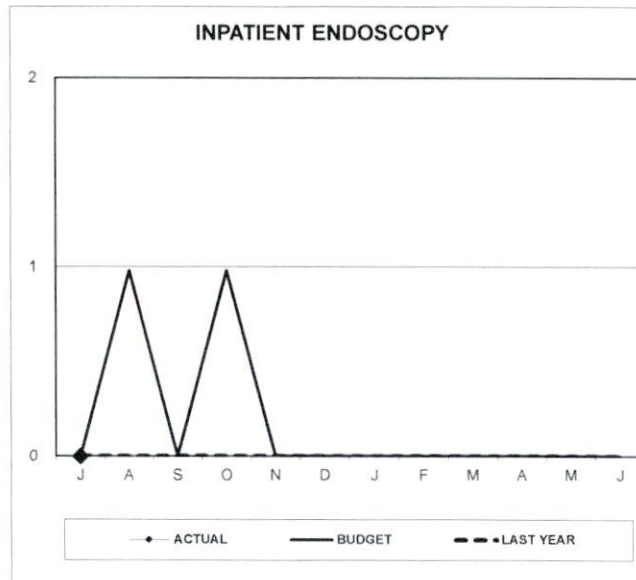
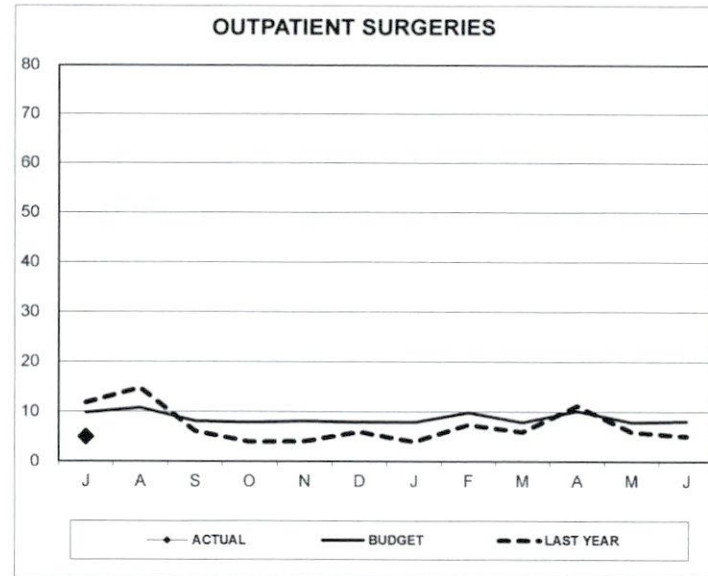
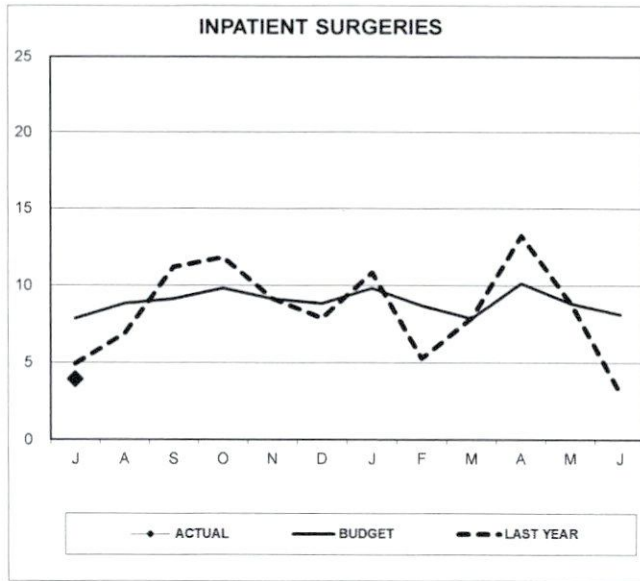
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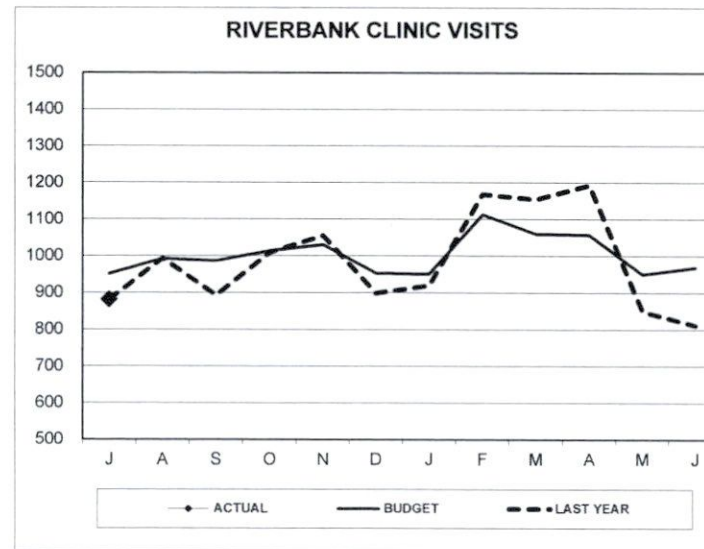
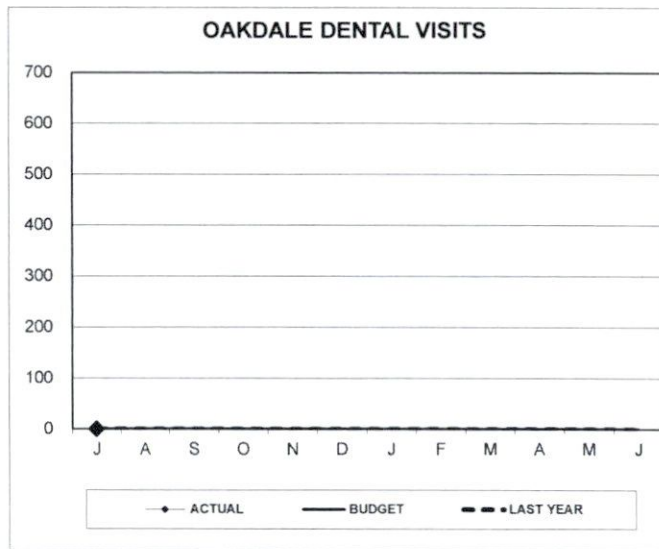
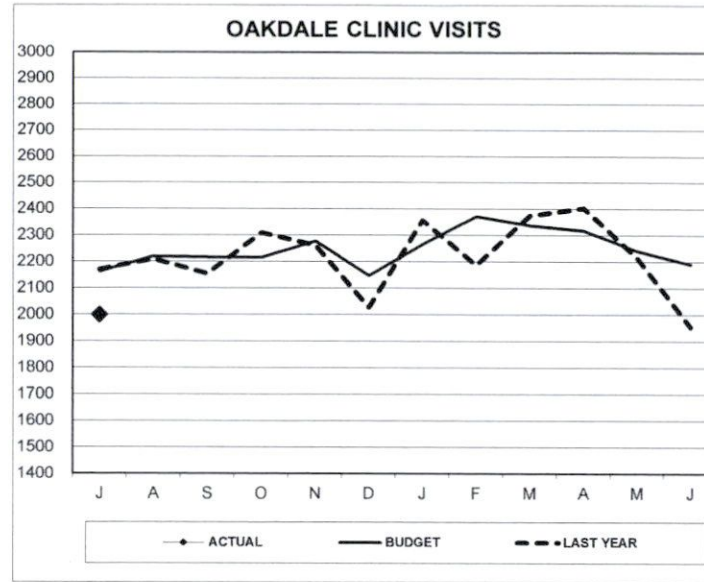
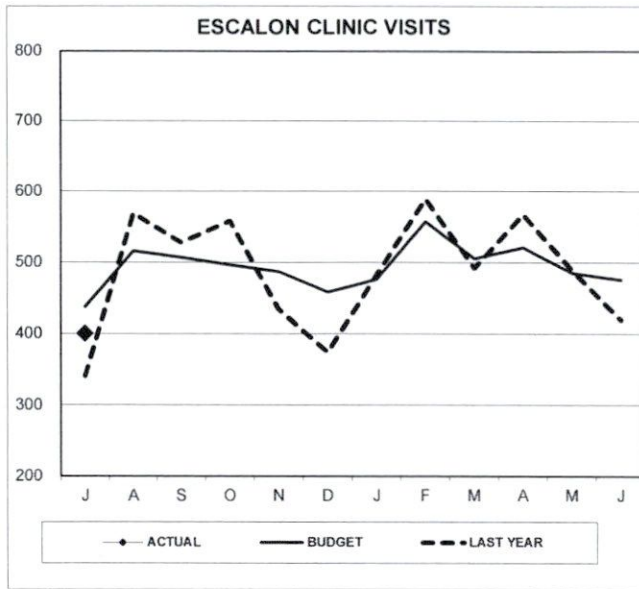
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JULY, 2024

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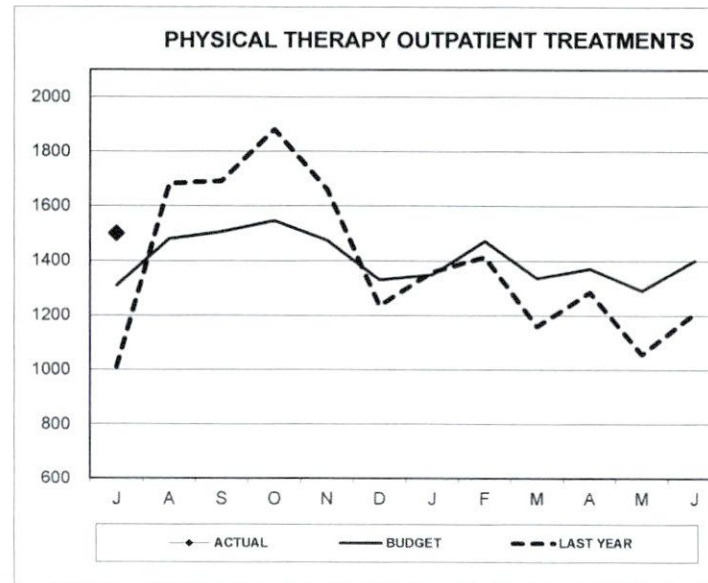
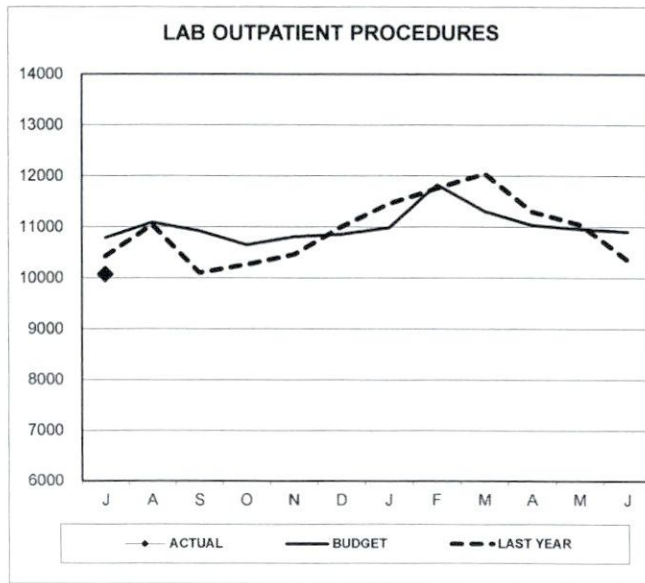
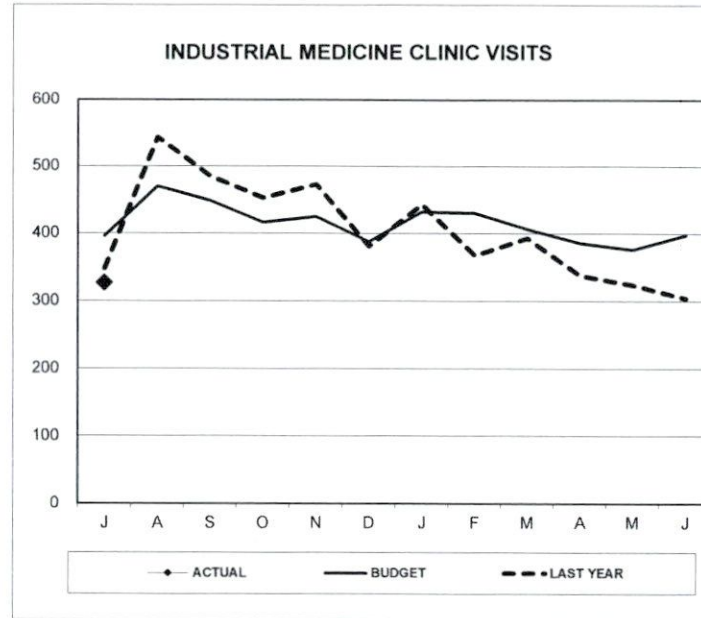
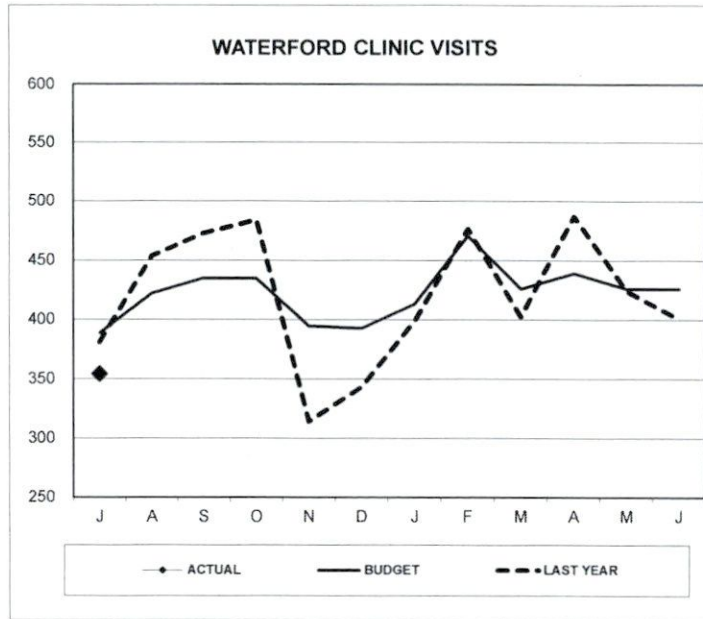
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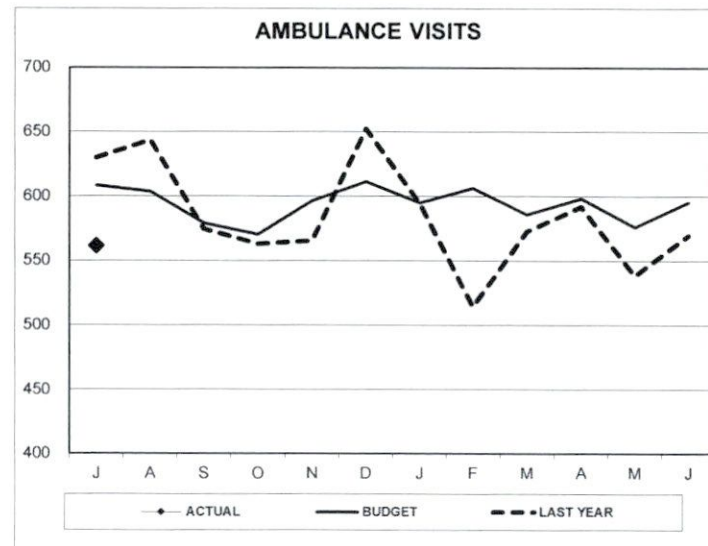
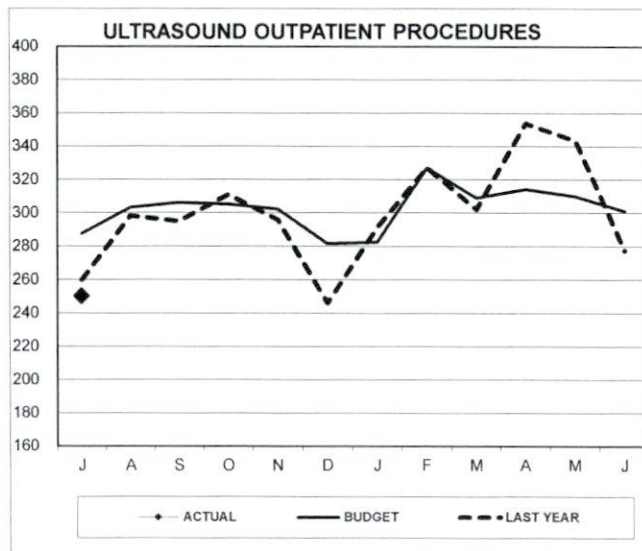
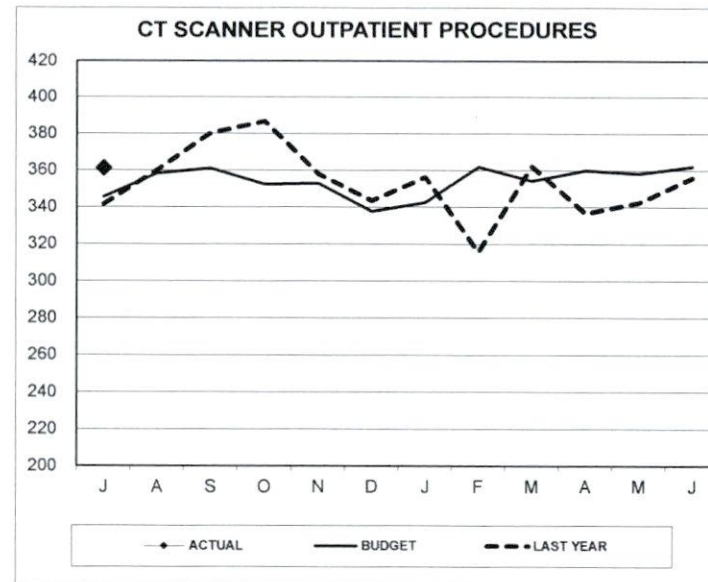
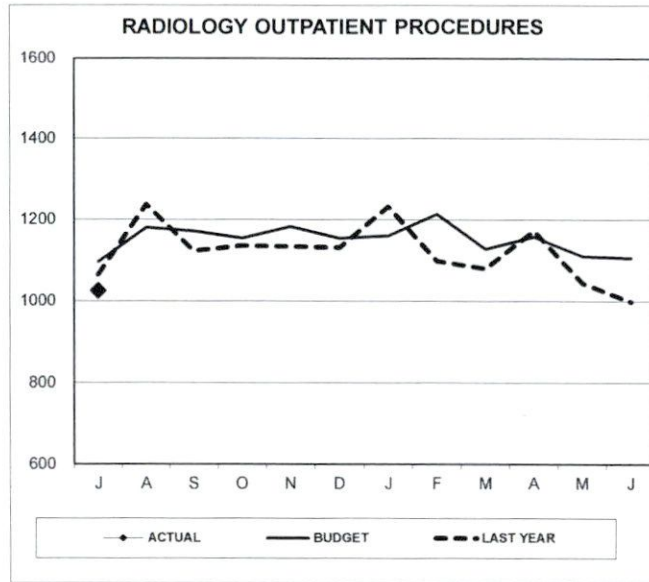
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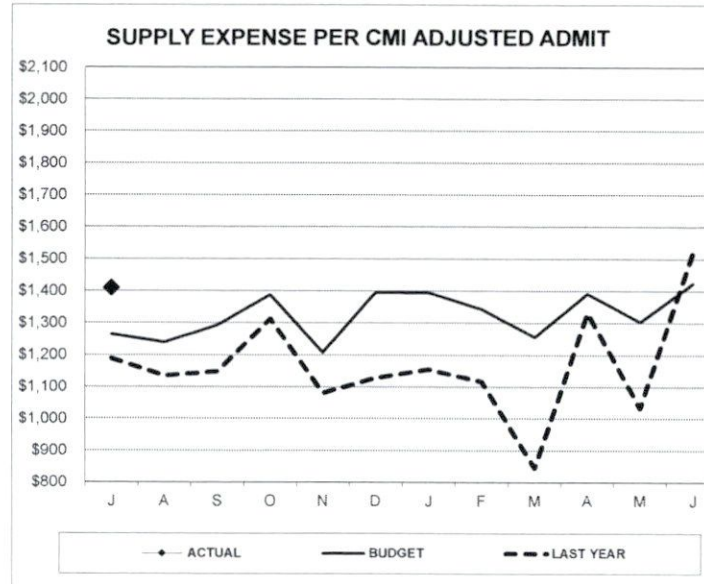
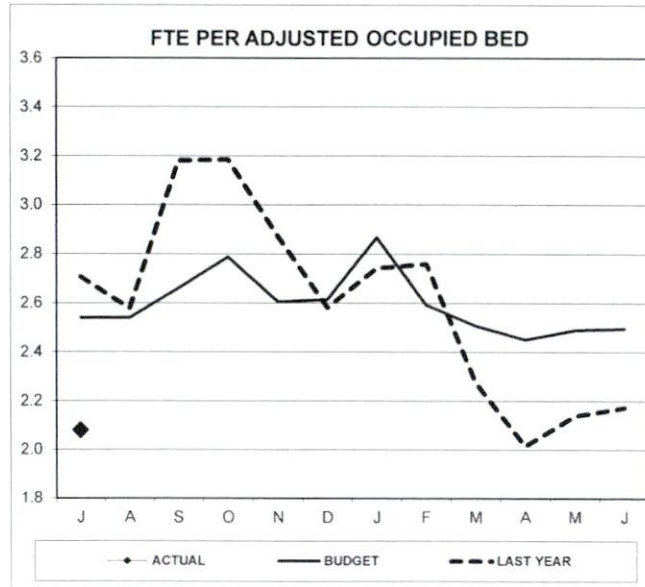
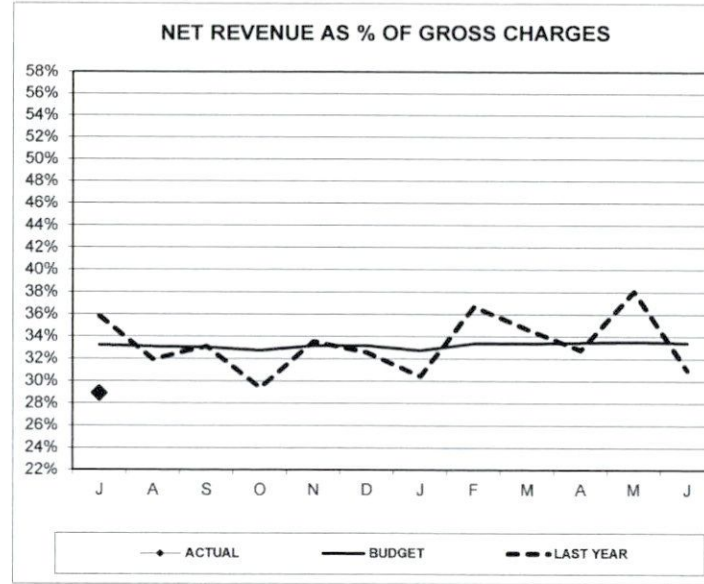
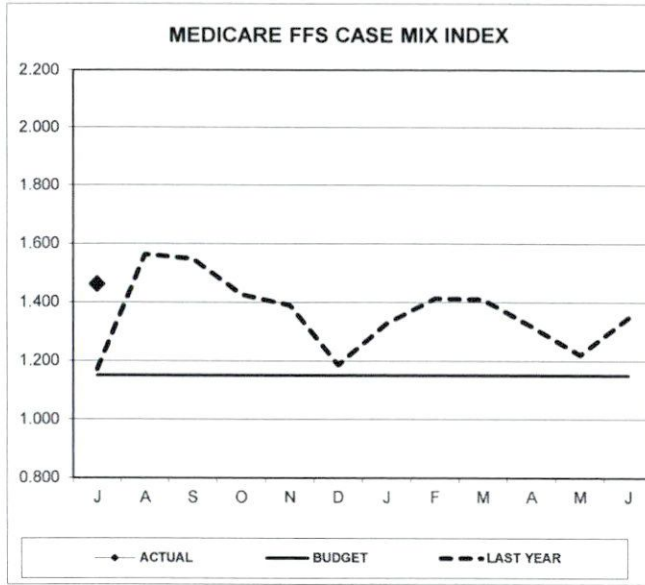
# OAK VALLEY DISTRICT HOSPITAL

JULY, 2024

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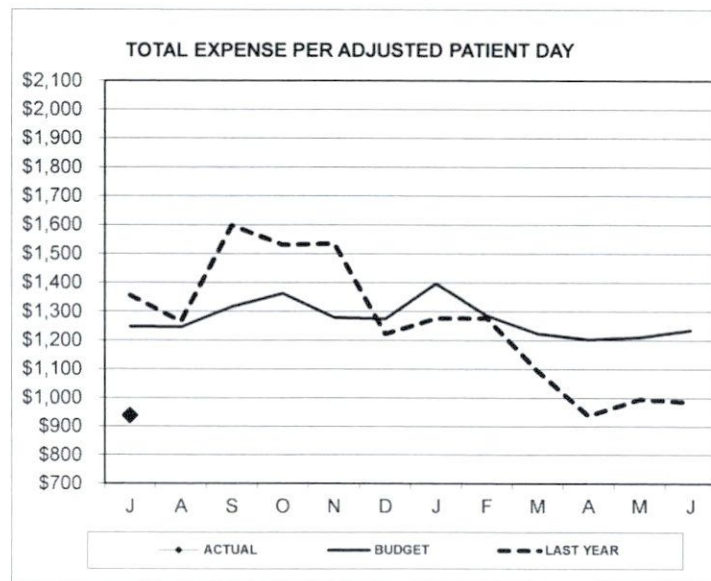
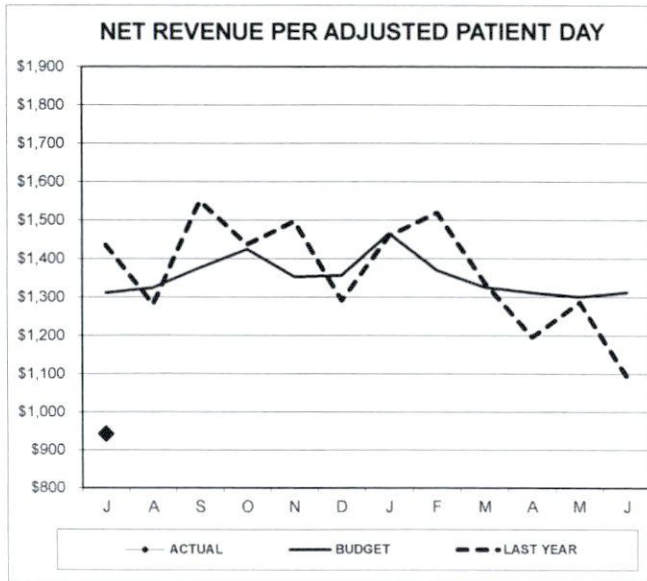
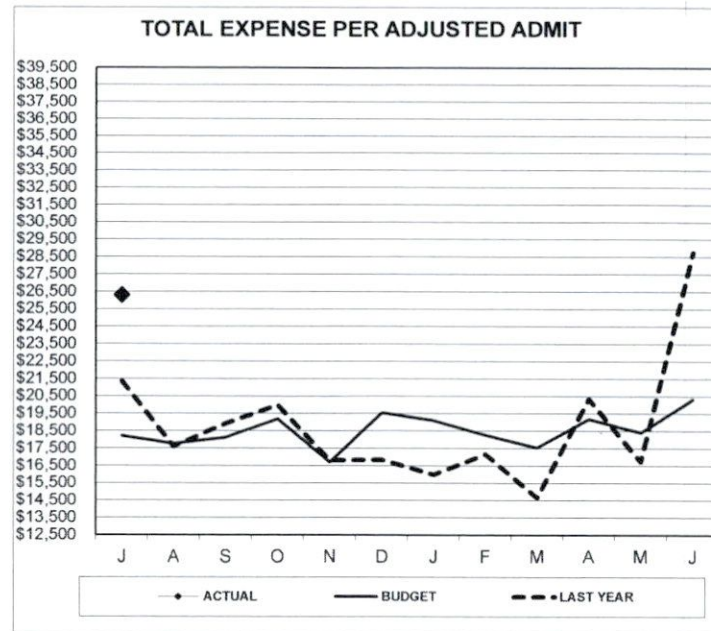
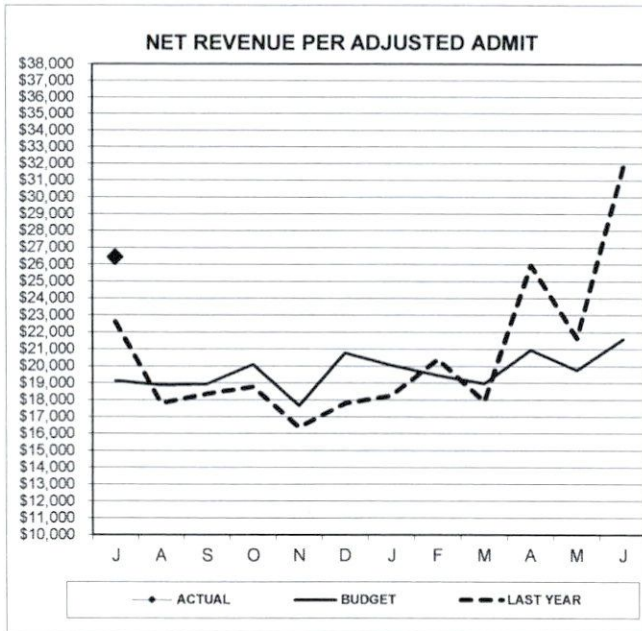
# OAK VALLEY DISTRICT HOSPITAL

JULY, 2024

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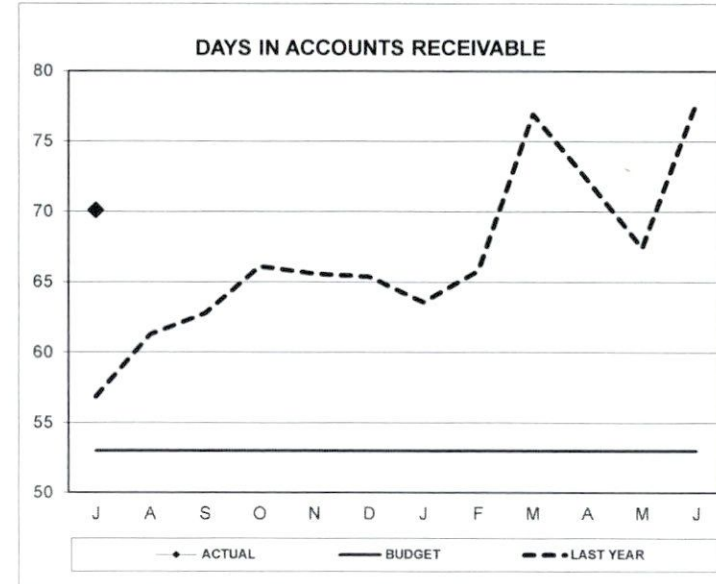
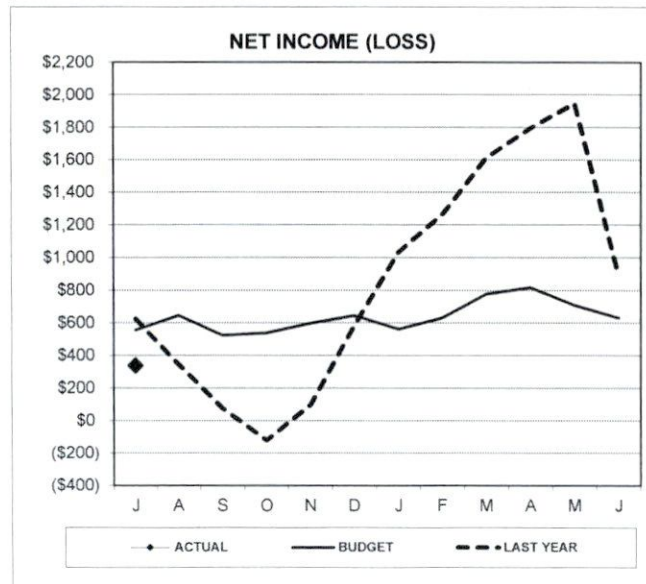
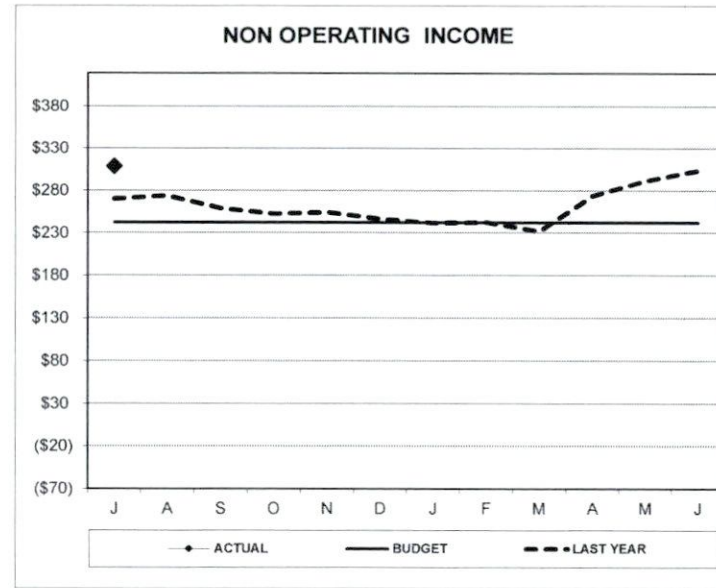
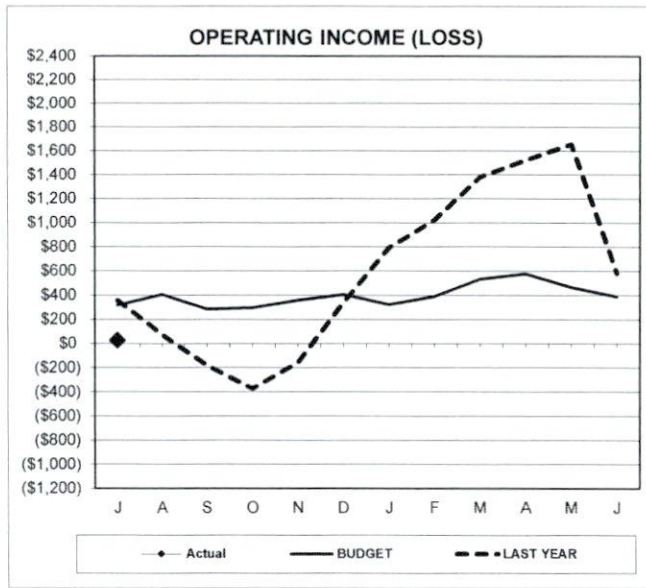
# OAK VALLEY DISTRICT HOSPITAL

JULY, 2024

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**RECEIVABLE SCORECARD  
AND TREND**

OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
July 31, 2024

| DESCRIPTION/<br>MATURITY                           | MATURITY<br>DATE | VALUE           | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE | DIFFERENCE<br>FROM PRIOR MONTH |
|----------------------------------------------------|------------------|-----------------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|
| <b>Level I</b>                                     |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>Current (0-2 yrs)</b>                           |                  |                 |                  |                      |                     |               |                               |                      |                                |
| Local Agency Investment Fund (LAIF)                | N/A              | \$21,126,566.56 | 4.516%           |                      |                     |               |                               | \$22,041,571.86      | (915,005.30)                   |
| Morgan Stanley<br>Money Market Funds               | N/A              | 0.00            | 0.200%           |                      |                     |               |                               | 0.00                 | 0.00                           |
| <b>Total</b>                                       |                  | 21,126,566.56   |                  |                      |                     | 21,126,566.56 | 0.00                          | 22,041,571.86        | (915,005.30)                   |
| <b>Level II</b>                                    |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>(3-4 yrs - no more than 60% beyond 2 years)</b> |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>policy max stated at 40%</b>                    |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>Total</b>                                       |                  | 0.00            |                  |                      |                     | 8,450,626.62  | (8,450,626.62)                | 0.00                 | 0.00                           |
| <b>Level III</b>                                   |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>(5 yrs - no more than 20% beyond 4 years)</b>   |                  |                 |                  |                      |                     |               |                               |                      |                                |
| <b>Total</b>                                       |                  | 0.00            |                  |                      |                     | 4,225,313.31  | (4,225,313.31)                | 0.00                 | 0.00                           |
| Total beyond 2 years                               |                  | 0.00            |                  |                      |                     | 12,675,939.94 | (12,675,939.94)               | 0.00                 | 0.00                           |
| <b>TOTAL ASSETS</b>                                |                  | \$21,126,566.56 |                  |                      |                     |               |                               | \$22,041,571.86      | (915,005.30)                   |

# Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

|                                                                | Jun-24 | Jul-24 | Target |
|----------------------------------------------------------------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 77.78  | 70.10  | 60.00  |
| Gross Receivable Days, OVHD                                    | 79.96  | 71.49  |        |
| Gross Receivable Days in Clinics                               | 119.74 | 87.11  |        |
| Gross Days in Ambulances                                       | 78.98  | 72.32  |        |
| Gross Receivable Days ONRC                                     | 56.61  | 56.93  |        |
| Gross Receivable Days in Credit Balances-All sources           | (1.17) | (1.49) |        |
| Gross Receivable Days in Unbilled Revenue                      | 10.92  | 9.11   | 5.00   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 39.7%  | 42.7%  | 15.0%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 17.6%  | 18.9%  | 10.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 31.1%  | 27.3%  |        |
| Percentage of Medicare Receivables > 90 Days, Acute            | 22.4%  | 18.5%  | 30.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 24.7%  | 25.4%  | 4.0%   |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 51.1%  | 33.0%  | 14.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 7.1%   | 4.4%   |        |
| Percentage of Non Self-Pay Receivables > 365 Days              | 8.6%   | 6.2%   |        |
| Self Pay as a % of Total Receivables, Acute                    | 35.4%  | 45.4%  | 12.0%  |
| Bad Debt as % of Gross Patient Revenue                         | 3.0%   | 3.0%   | 2.0%   |
| Percentage of Clean Claims                                     | 81.5%  | 86.9%  |        |
| Net Receivable Days, OVHD                                      | 44.72  | 39.54  |        |
| Net Receivable Days, ONRC                                      | 57.85  | 54.73  |        |
| Net Receivable Days, All Sources                               | 48.03  | 43.85  |        |

**All Sources are OVHD, CLINICS and ONRC**

# Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

Trend Current Month Plus 12 months

|                                                                | Jul-23 | Aug-23 | Sep-23 | Oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | Jul-24 |
|----------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 56.82  | 61.27  | 62.77  | 66.08  | 65.55  | 65.35  | 63.54  | 65.71  | 76.78  | 72.10  | 67.45  | 77.78  | 70.10  |
| Gross Receivable Days, OVHD                                    | 58.36  | 63.29  | 64.81  | 68.45  | 67.41  | 67.99  | 65.79  | 68.58  | 79.71  | 76.55  | 69.40  | 79.96  | 71.49  |
| Gross Receivable Days in Clinics                               | 57.62  | 62.30  | 68.30  | 68.08  | 73.55  | 83.04  | 84.62  | 90.46  | 91.20  | 86.78  | 96.37  | 119.74 | 87.11  |
| Gross Days in Ambulances                                       | 68.48  | 69.36  | 71.17  | 80.50  | 82.69  | 84.48  | 80.93  | 80.19  | 73.39  | 72.44  | 73.41  | 78.98  | 72.32  |
| Gross Receivable Days ONRC                                     | 39.14  | 37.73  | 38.65  | 36.60  | 43.89  | 36.32  | 39.90  | 37.67  | 48.08  | 29.58  | 48.20  | 56.61  | 56.93  |
| Gross Receivable Days in Credit Balances-All sources           | (0.41) | (0.98) | (0.84) | (0.83) | (1.11) | (1.45) | (0.86) | (0.85) | (1.54) | (1.06) | (1.12) | (1.17) | (1.49) |
| Gross Receivable Days in Unbilled Revenue                      | 10.25  | 7.76   | 8.70   | 8.92   | 8.25   | 17.74  | 5.72   | 10.19  | 19.38  | 12.70  | 10.65  | 10.92  | 9.11   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 35.1%  | 33.2%  | 40.1%  | 44.6%  | 42.9%  | 45.2%  | 37.5%  | 39.7%  | 38.6%  | 39.0%  | 42.1%  | 39.7%  | 42.7%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 15.4%  | 13.4%  | 14.5%  | 15.5%  | 17.0%  | 20.0%  | 17.1%  | 18.3%  | 17.6%  | 16.8%  | 18.1%  | 17.6%  | 18.9%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 52.2%  | 48.5%  | 49.4%  | 46.5%  | 43.0%  | 52.4%  | 39.6%  | 40.6%  | 37.6%  | 34.3%  | 34.6%  | 31.1%  | 27.3%  |
| Percentage of Medicare Receivables > 90 Days, Acute            | 47.7%  | 45.0%  | 43.0%  | 41.0%  | 40.7%  | 46.3%  | 35.3%  | 32.3%  | 33.2%  | 25.7%  | 30.1%  | 22.4%  | 18.5%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 7.4%   | 12.9%  | 18.3%  | 14.6%  | 22.8%  | 22.3%  | 22.2%  | 23.8%  | 11.4%  | 18.4%  | 23.0%  | 24.7%  | 25.4%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 21.0%  | 24.9%  | 34.7%  | 58.0%  | 36.3%  | 33.3%  | 28.6%  | 20.3%  | 19.0%  | 27.6%  | 21.3%  | 51.1%  | 33.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 10.7%  | 9.7%   | 11.0%  | 11.3%  | 13.5%  | 15.1%  | 11.4%  | 11.2%  | 10.7%  | 9.1%   | 8.1%   | 7.1%   | 4.4%   |
| Percentage of Non Self-Pay Receivables > 365 Days              | 10.8%  | 9.4%   | 10.3%  | 10.2%  | 11.8%  | 13.5%  | 10.7%  | 11.1%  | 10.7%  | 9.8%   | 9.7%   | 8.6%   | 6.2%   |
| Self Pay as a % of Total Receivables, Acute                    | 18.8%  | 17.7%  | 17.5%  | 18.7%  | 18.0%  | 22.6%  | 23.1%  | 25.5%  | 24.0%  | 26.3%  | 36.5%  | 35.4%  | 45.4%  |
| Bad Debt as % of Gross Patient Revenue                         | 2.6%   | 1.8%   | 2.3%   | 3.3%   | 2.2%   | 3.4%   | 1.6%   | 1.8%   | 2.0%   | 3.0%   | 3.2%   | 3.0%   | 3.0%   |
| Percentage of Clean Claims                                     | 76.2%  | 80.6%  | 76.5%  | 81.4%  | 73.2%  | 77.5%  | 76.1%  | 77.1%  | 75.6%  | 71.6%  | 55.6%  | 81.5%  | 86.9%  |
| Net Receivable Days, OVHD                                      | 31.81  | 35.22  | 37.03  | 39.51  | 38.29  | 38.22  | 35.75  | 35.68  | 38.88  | 34.79  | 36.06  | 44.72  | 39.54  |
| Net Receivable Days, ONRC                                      | 42.87  | 42.01  | 42.04  | 39.42  | 49.55  | 40.75  | 45.69  | 43.13  | 60.45  | 35.06  | 55.37  | 57.85  | 54.73  |
| Net Receivable Days, All Sources                               | 33.90  | 36.44  | 37.96  | 39.50  | 40.49  | 38.74  | 37.86  | 37.32  | 43.23  | 34.84  | 40.14  | 48.03  | 43.85  |

**All Sources are OVHD, CLINICS and ONRC**