

# Finance Committee

**March 6, 2025**

Finance Board Packet

**Agenda - Finance Committee**

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## **OUR MISSION**

“We Focus on Personalized Quality Health Care and Wellness for Those We Serve”

## **OUR VISION**

“Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital.

## **OUR VALUES**

“Accountability; Being Responsible for Actions Taken and Not Taken  
Integrity; Doing the Right Thing for the Right Reason  
Respect; Valuing All People at All Times”

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## **OAK VALLEY HOSPITAL DISTRICT FINANCE COMMITTEE MEETING March 6, 2025**

**ROYAL OAK CONFERENCE ROOM  
1425 West H Street, Oakdale,  
California 5:00 P.M.**

## **AGENDA**

5:00 p.m.      Call Meeting to Order      Edward Chock, M.D., Chair Person

### **PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual’s cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary’s Office at 1425 West H Street, Suite 270, Oakdale, CA during normal business hours.



## **APPROVAL OF MINUTES**

Action            Approval of February 6, 2025 Minutes

## **FINANCE COMMITTEE REPORT**

|             |                                    |                    |
|-------------|------------------------------------|--------------------|
| Action      | Financial Reports for January 2025 | Ann Croskrey, CFO  |
| Information | Cash Flow Analysis FY 25/26        | Matt, CEO/Ann, CFO |
| Information | Receivables Scorecard              | Ann Croskrey, CFO  |
| Information | Fund Transfers/Investment Review   | Ann Croskrey, CFO  |
| Information | Revenue Cycle Review               | Ann Croskrey, CFO  |

## **ADJOURNMENT**

Posted on: March 3, 2025

By: Sheryl Perry, Clerk of the Board

In observance of the Americans with Disabilities Act, please notify us at 209-848-4102 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

**OAK VALLEY HOSPITAL DISTRICT**

**February 6, 2025**

**FINANCE COMMITTEE MEETING MINUTES**

Committee Members

Edward Chock, M.D., Chair Person

Frances Krieger, Vice Chair Person

Matthew Heyn, Pres. & CEO

Ann Croskrey, CFO

Will Pringle, V.P., ONRC

David Neal, VP, Nursing

**MEETING CALLED TO ORDER**

The Finance Committee meeting was called to order by Edward Chock, M.D., Chairperson at 5:00 p.m.

**PUBLIC COMMENT**

No public in attendance.

**APPROVAL OF MINUTES: - January 9, 2025:**

Ann Croskrey made the motion to approve the January 9, 2025 Finance minutes. Fran Krieger made the second. No Public Input.

Chock - Aye

Krieger - Aye

Heyn - Aye

Croskrey - Aye

Pringle - Aye

Neal - Aye

**MOTION CARRIED**

**FINANCIALS:**

Financial Report for December 2024

Ann Croskrey, CFO presented the December Financial Report.

**Executive Summary:**

In December, the District posted a profit from operations before new hospital expenses of \$929 thousand dollars. The profit from operations including new hospital expenses was \$543 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of December, the year-to-date earnings before interest and depreciation (EBIDA), was 17.0%. Accounts receivable gross days decreased from 76 days to 64 days, and days of cash on hand decreased from 60 to 58 days.

We continue to work the open A/R to ensure the accuracy of balances due. We have also engaged a consulting firm to help evaluate the department procedures and assess the systems being used for revenue cycle.

**Income Statement:**

**Acute Care Revenue:**

In December we had 39 acute care admits. Our budget for December was 51 acute care admits. Our acute care inpatient days were 131 in December. Our budget was 163 days for December. The lower than budgeted inpatient admits and days led to inpatient revenue falling short of budget by 14%.

We also had 25 patients in December admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

**Skilled Nursing:**

In skilled nursing, we had 2,958 Resident (patient) days during December. Our skilled nursing average daily census for December was 95, and we had 14 admits.

**Outpatient Services:**

The emergency room averaged 59 daily visits in December.

Clinic Services:

Clinic visits for all the clinics totaled 3,813 during December. Visits are being impacted by a provider retiring from the Oakdale clinic.

During December, telehealth visits comprised 23% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.

Ambulance Services:

Our ambulance services sector had 653 “runs” in December.

Expenses:

The nursing shortage continues to require the use of travelers. In December we incurred \$123K in RN traveler costs. The hiring of more nurses and closure of the ICU has positively impacted traveler costs. Our benefit package is a valuable tool for employee attraction and retention. In December we incurred \$462K in health insurance costs for our employees and their dependents.

**Balance Sheet**

Days of Cash on Hand:

Our days of cash on hand as of the end of November were 58 days. This total includes \$5 million received from the 2024 revenue bonds that are being held to repay the balance of the bridge loans due in January 2025, which amounts to approximately 24 days of cash on hand. During November, we wired out approximately \$6 million for the first round of our intergovernmental transfers (IGTs). November was also a month with three pay dates instead of the usual two. Cash will continue to decline until April as we send out IGTs and await the return of the IGT funds. The District continues to manage cash closely.

So far this fiscal year, cash collections from patient accounts are ahead of our budget of \$4.3 million per month. These totals do not include IGT's or supplemental payments.

Accounts Receivable Gross Days:

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 12 days during December. Our Patient Financial Services manager has resigned. We have identified several areas where we can make improvements to the billing and payment processing procedures. One of the issues identified is the posting of payments without completing the contractual adjustment entry. That leaves a balance that is not a true receivable. Adjustments are underway. We completed the contractual adjustments for the clinics during December, and clinic A/R days were reduced by 45 days!

We continue to work the open A/R to ensure the accuracy of balances due. We have also engaged a consulting firm to help evaluate the department procedures and assess the systems being used for revenue cycle.

David Neal made the motion to approve the December 2024 Financial Report. Will Pringle made the second. No public input.

Chock - Aye  
Krieger - Aye  
Heyn - Aye  
Croskrey - Aye  
Pringle - Aye  
Neal - Aye

**MOTION CARRIED**

**Receivables Scorecard**

Overall, AR decreased by approximately 12 days in December, with clinic AR improving by 45 days and ambulance AR by 10.5 days. However, ONRC remains a challenge, and efforts continue to streamline processes. The retirement of a 45-year employee and the departure of a key staff member in long-term care resulted in a loss of institutional knowledge. After an extensive search, a new hire has been onboarded to support the ONRC process, with orientation now nearing completion.

The percentage of Medi-Cal inpatient cases exceeding 90 days in the SNF continues to rise, while most other areas have improved. Notably, Medi-Cal inpatient cases on the acute side decreased by 1%, reflecting stronger collections. Long-term care processing remains complex,

requiring Treatment Authorization Requests (TARs) and patient coverage applications. State processing delays, currently measured in months rather than days, continue to impact approval timelines. While resolution will take time, active efforts are underway to improve outcomes.

**Fund Transfers/Investment Review & Recommendation**

No draws were made on the Local Agency Investment Fund (LAIF) account in December. This fund remains a secure and highly liquid investment option, currently yielding an interest rate of approximately 4.4-4.5%, which is competitive in the current market.

As a district, investment options are limited to secure instruments, prohibiting stock purchases or high-risk investments. The only change to the account for December was interest earned, totaling \$38,459. No recommendations at this time.

**ADJOURNMENT**

Matthew Heyn made the motion to adjourn the Finance Committee meeting. David Neal made the second. No public input.

- Chock - Aye
- Krieger - Aye
- Heyn - Aye
- Croskrey - Aye
- Pringle - Aye
- Neal - Aye

**MOTION CARRIED**

The meeting was adjourned at 5:13 p.m.

Recorder: Sheryl Perry, Clerk of the Board

APPROVED: Edward Chock, M.D., Secretary

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DATE:

\_\_\_\_\_



To: Finance Committee

From: Ann Croskrey

Date: February 19, 2025

Subject: Hospital Operations – January 2025

## Executive Summary

Gross revenue was strong in January, with inpatient revenue just 1% under budget, and outpatient revenue was 11% over budget. January closed with the District posting a profit from operations before new hospital expenses of \$1.094 million dollars. The profit from operations including new hospital expenses was \$708 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

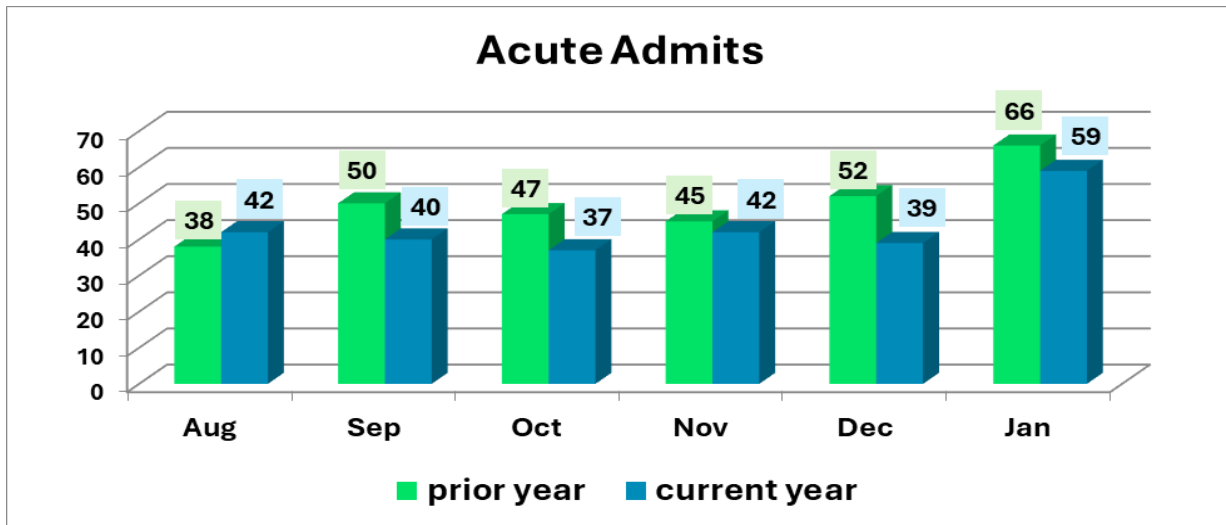
As of the end of January, the year-to-date earnings before interest and depreciation (EBIDA), was 17.0%. Accounts receivable gross days increased from 64 days to 65 days, and days of cash on hand increased from 58 to 92 days.

We continue to work the open A/R to ensure the accuracy of balances due. We have also engaged a consulting firm to help evaluate the department procedures and assess the systems being used for revenue cycle.

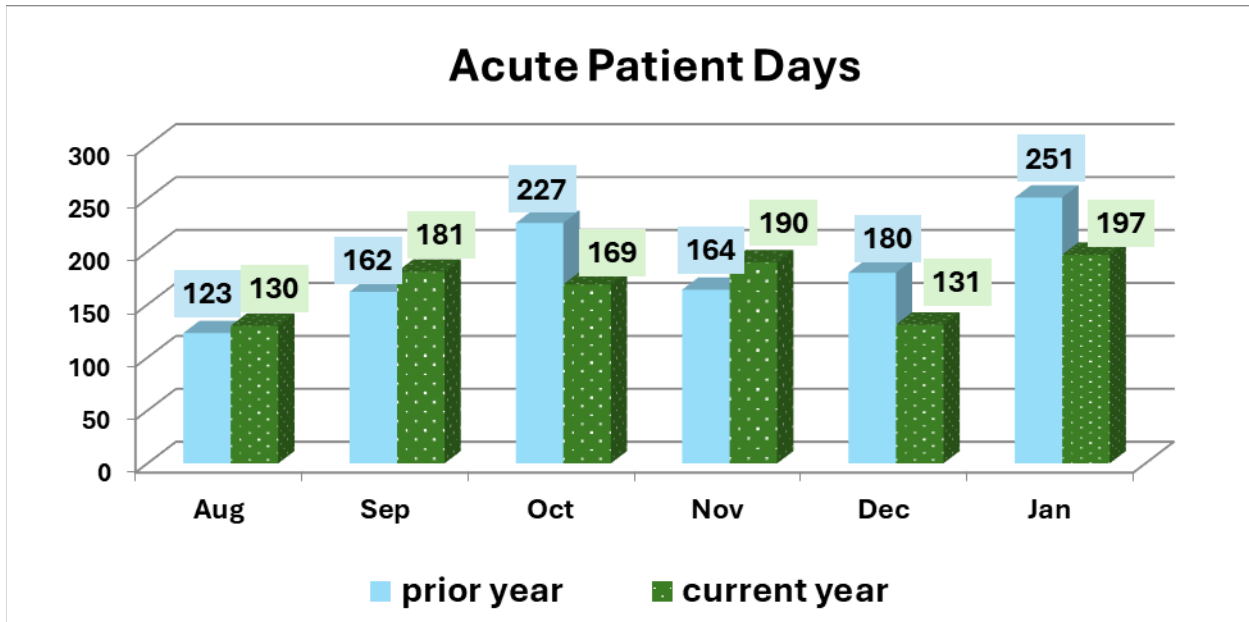
## Income Statement

### Acute Care Revenue:

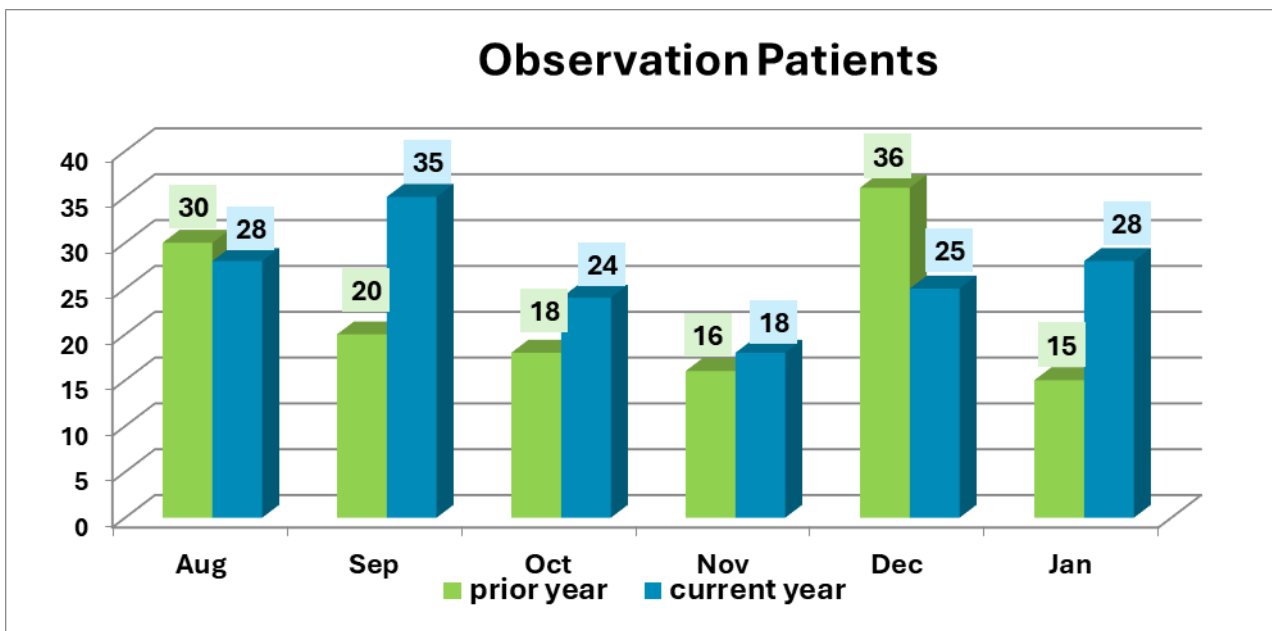
In January we had 59 acute care admits. Our budget for January was 51 acute care admits.



Our acute care inpatient days were 197 in January. Our budget was 185 days for January.

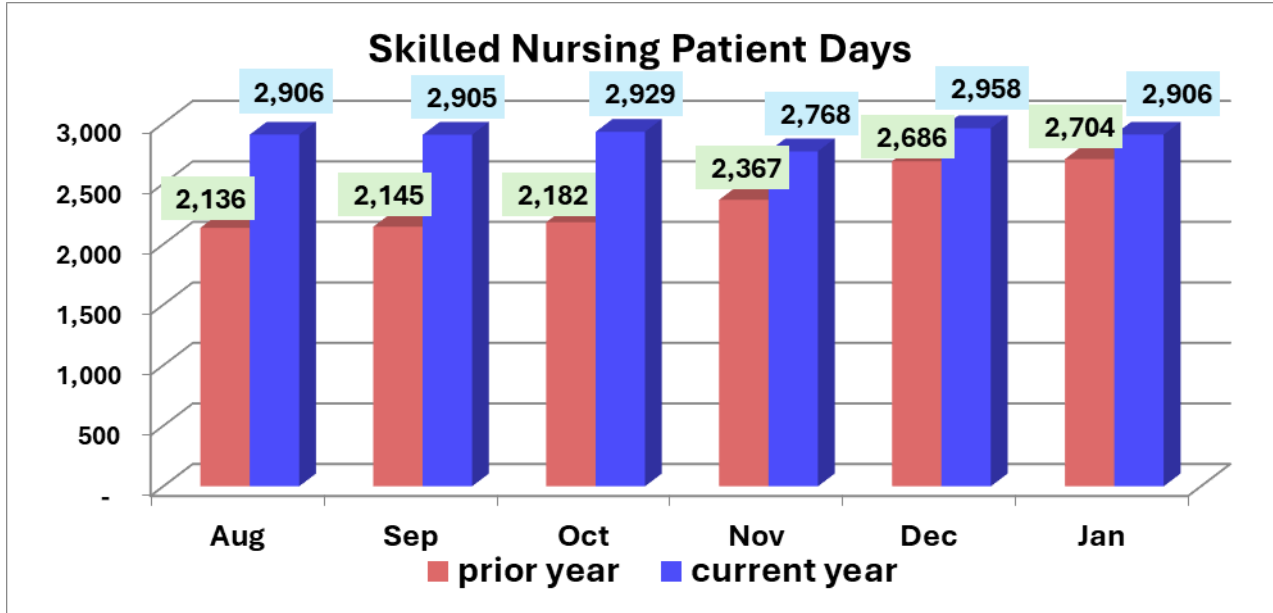


We also had 28 patients in January admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

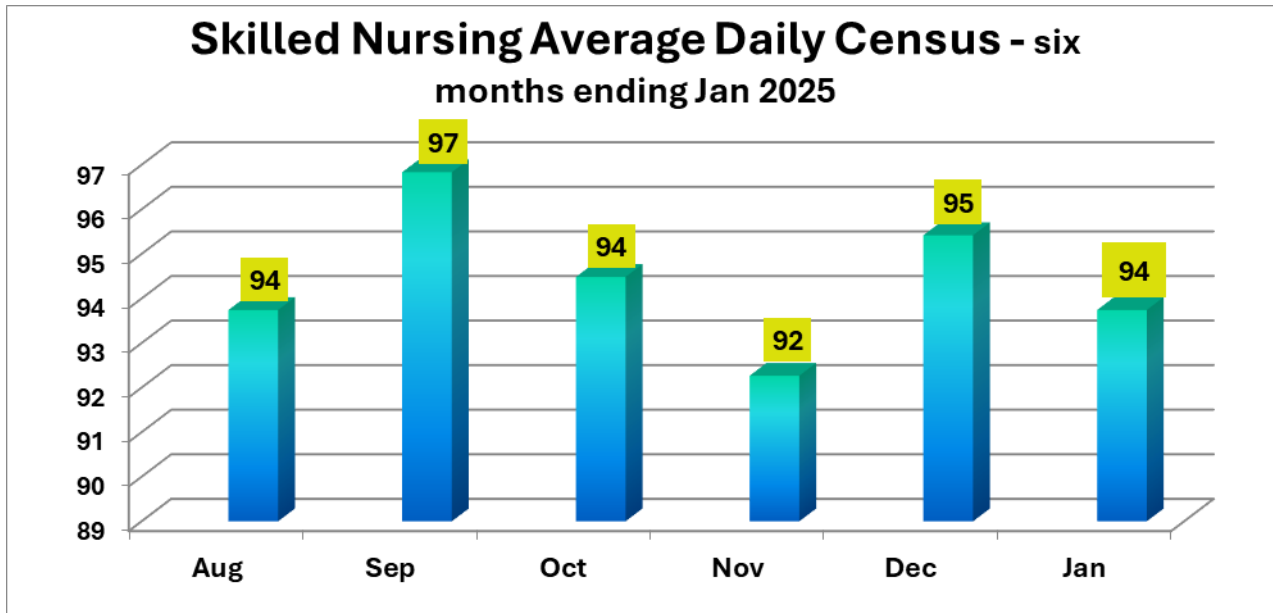


## Skilled Nursing:

In skilled nursing, we had 2,906 Resident (patient) days during January.

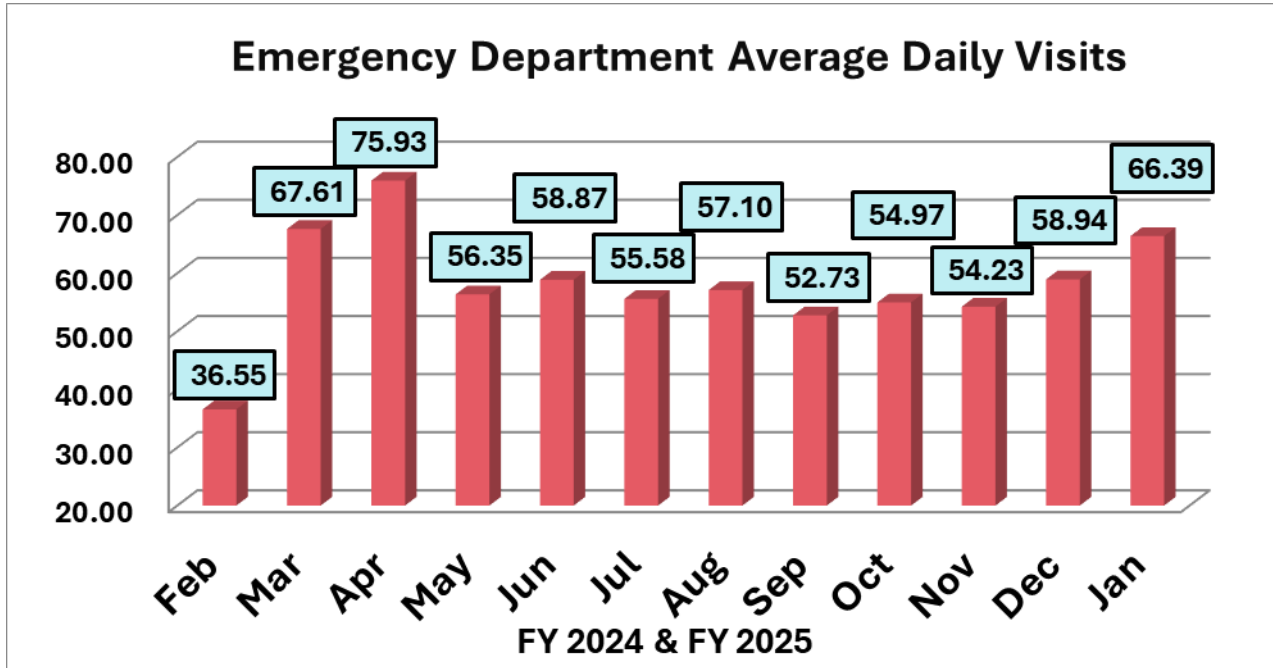


Our skilled nursing average daily census for January was 94, and we had 16 admits.



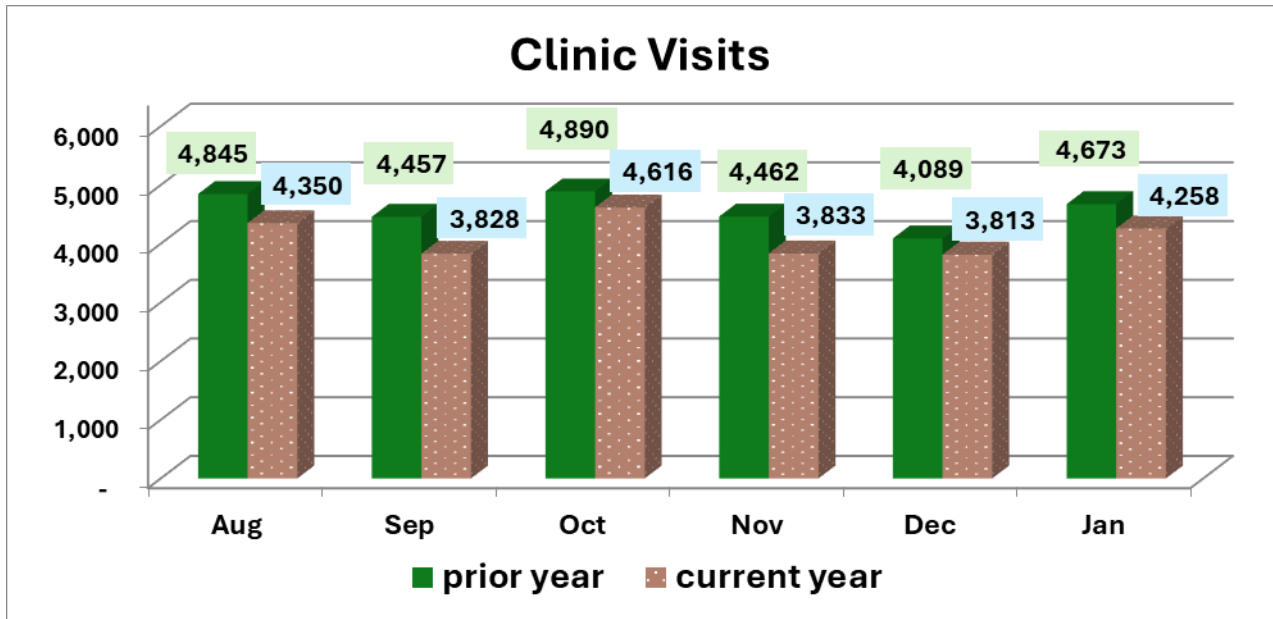
## Outpatient Services

The emergency room averaged 66 daily visits in January. The graph below shows the average daily visits for the last twelve months.

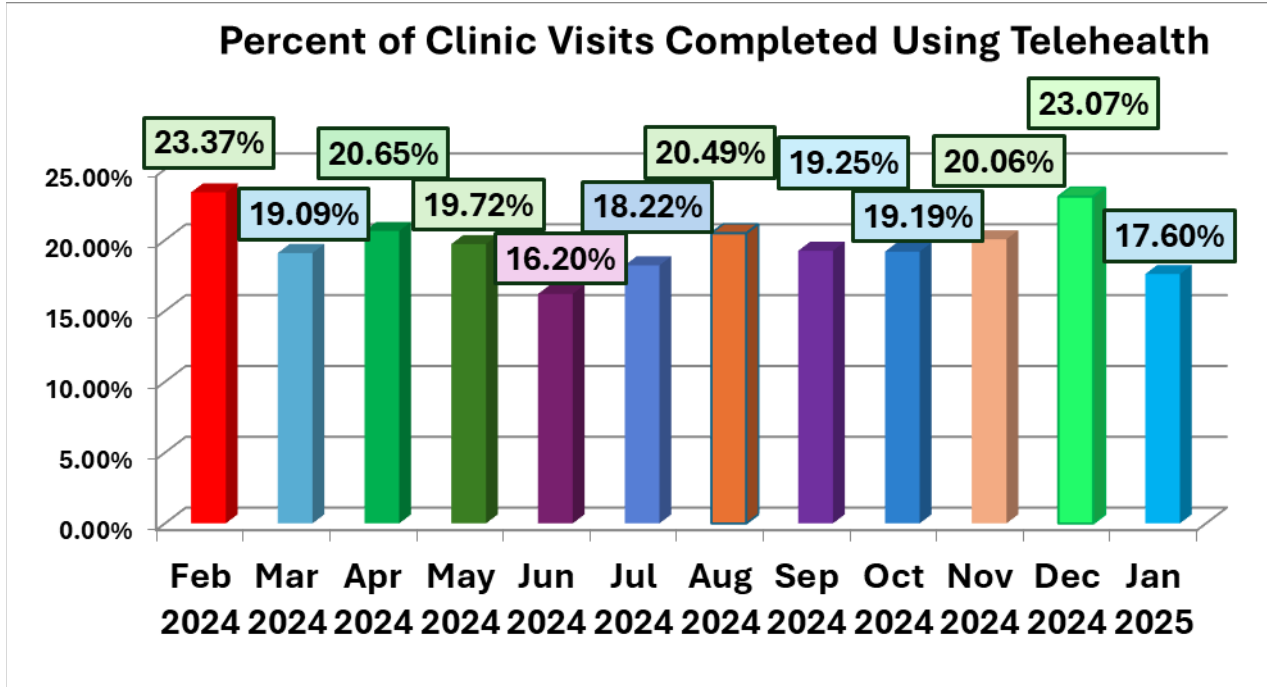


## Clinic Services:

Clinic visits for all the clinics totaled 4,258 during January. Visits are being impacted by a provider retiring from the Oakdale clinic. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year.

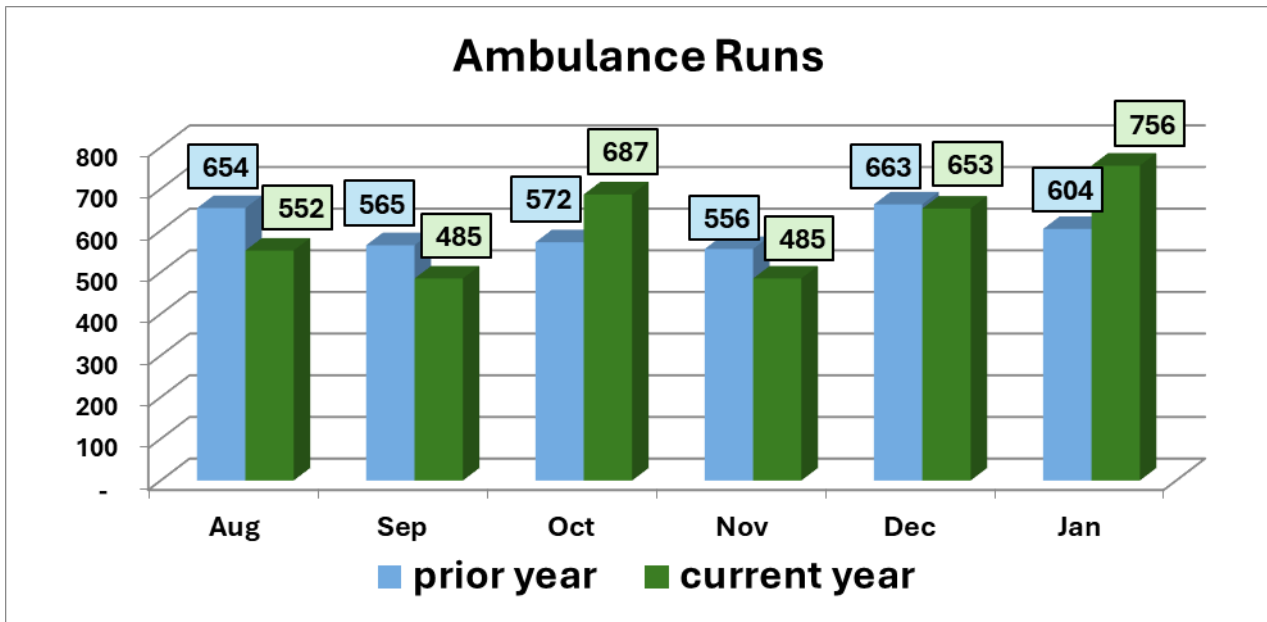


During January, telehealth visits comprised 18% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.



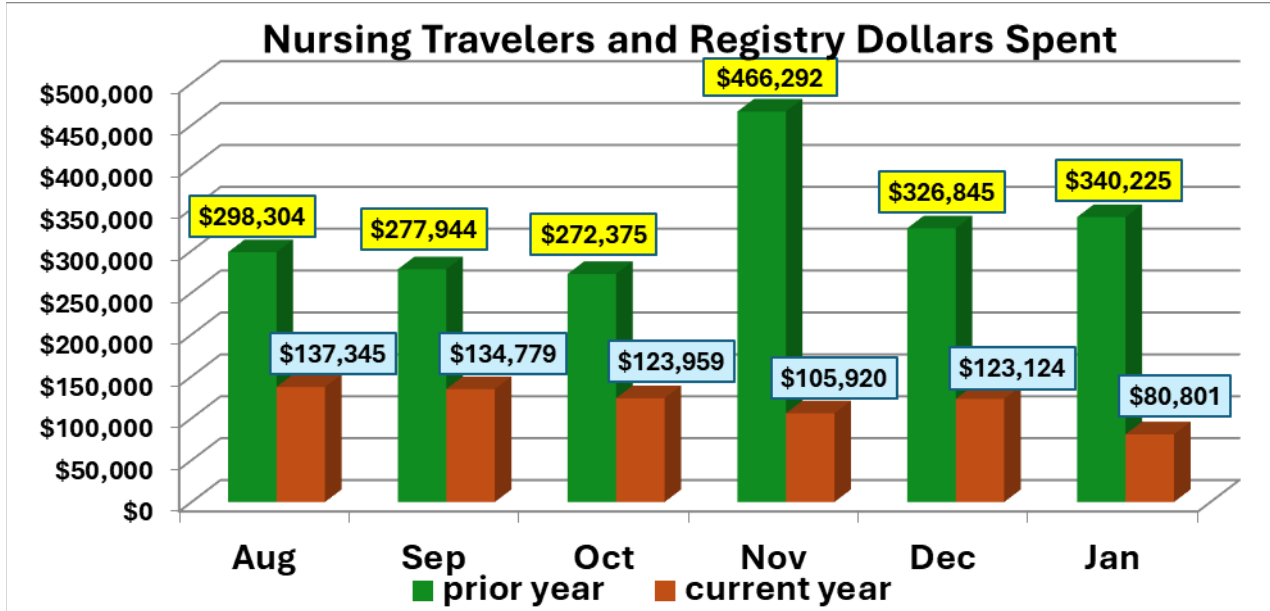
**Ambulance Services:**

Our ambulance services sector had 756 “runs” in January.

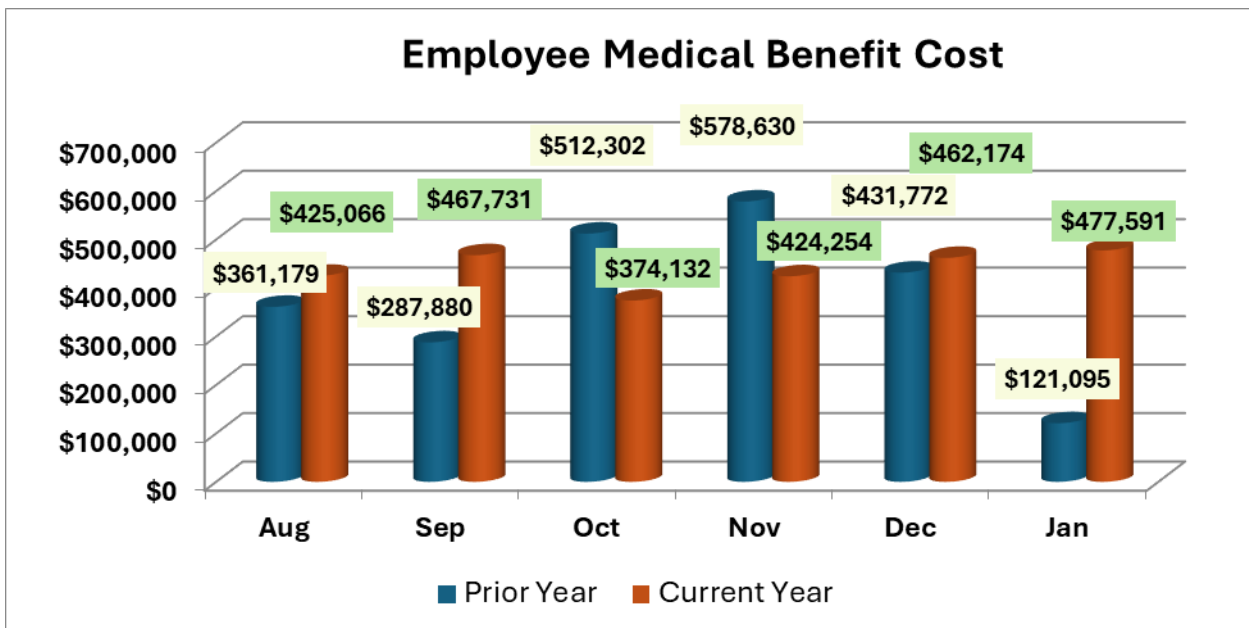


## Expenses:

The nursing shortage continues to require the use of travelers. In January we incurred \$81K in RN traveler costs. The hiring of more nurses and closure of the ICU has positively impacted traveler costs.



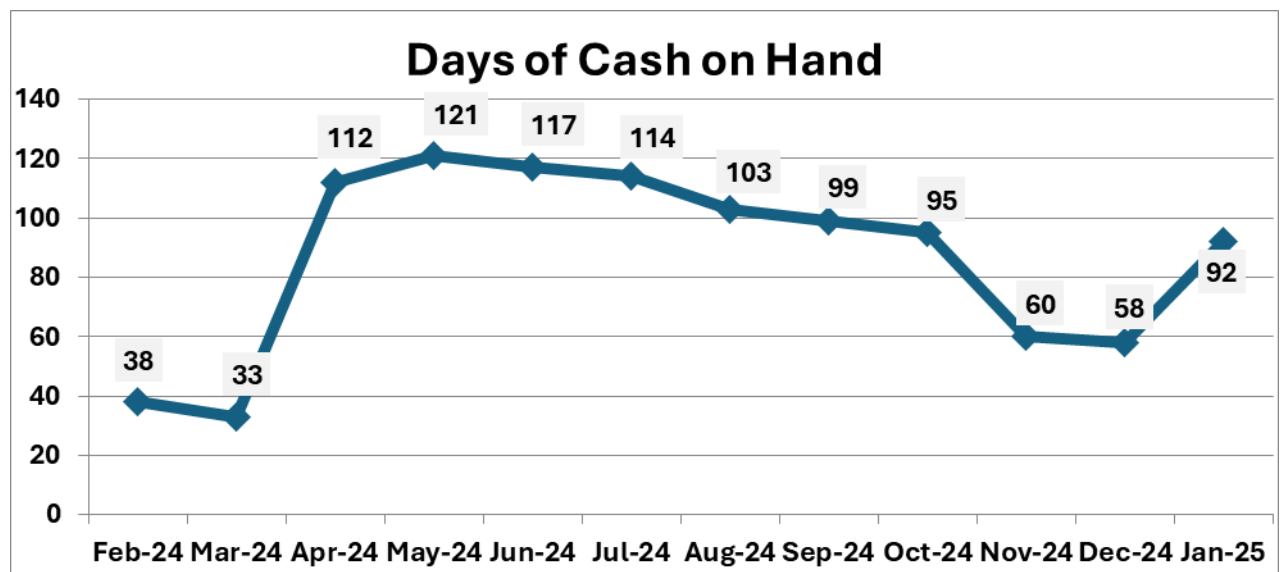
Our benefit package is a valuable tool for employee attraction and retention. In January we incurred \$478K in health insurance costs for our employees and their dependents.



**Balance Sheet**

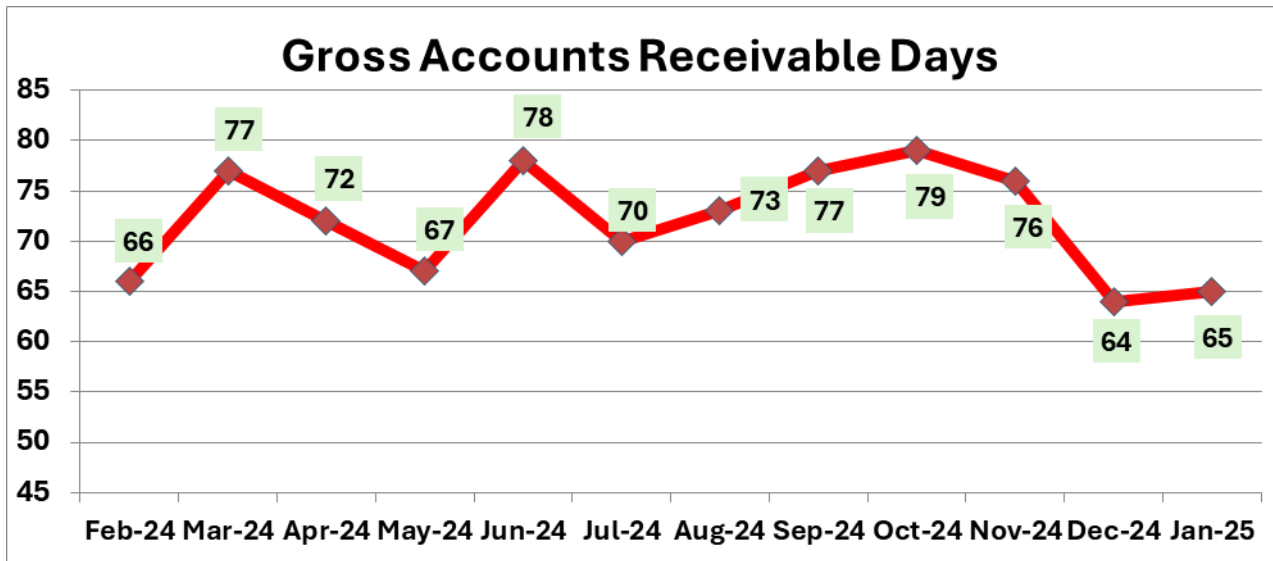
**Days of Cash on Hand**

Our days of cash on hand as of the end of January were at 92 days. We repaid the balance of the bridge loans in January in the amount of \$5,045,411, which amounted to approximately 24 days of cash on hand. During January we also received intergovernmental transfers (IGT's) of just over \$14 million dollars. More rounds of large outgoing IGT's will occur in March and April. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGT's and await the return of the IGT funds. The District continues to manage cash closely.



**Accounts Receivable Gross Days**

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable increased by 1 day during January. We have identified several areas where we can make improvements to the billing and payment processing procedures. We will be starting work with our revenue cycle consultants on March 3<sup>rd</sup>. They will help us identify opportunities for improvement in the revenue cycle.





**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES**  
**For Discussion Only - Impact of New Hospital**  
**JANUARY, 2025**  
Amounts in (000's)

SCHEDULE A

| JAN      |          |       |          |       | Line #                           | YEAR - TO - DATE |          |       |          |       |
|----------|----------|-------|----------|-------|----------------------------------|------------------|----------|-------|----------|-------|
| Actual   | Budget   | Var % | Last Yr  | Var % |                                  | Actual           | Budget   | Var % | Last Yr  | Var % |
|          |          |       |          |       | <b><u>Operating Revenues</u></b> |                  |          |       |          |       |
| \$5,030  | \$5,082  | -1%   | \$5,521  | -9%   | <b>1</b>                         | \$29,768         | \$31,409 | -5%   | \$29,858 | 0%    |
| 17,307   | 15,549   | 11%   | 15,267   | 13%   | <b>2</b>                         | 109,109          | 109,832  | -1%   | 103,118  | 6%    |
| 22,336   | 20,630   | 8%    | 20,788   | 7%    | <b>3</b>                         | 138,877          | 141,240  | -2%   | 132,975  | 4%    |
| 6        | 6        | -1%   | 6        | -4%   | <b>4</b>                         | 41               | 42       | -2%   | 43       | -4%   |
| (14,627) | (13,385) | 9%    | (14,129) | 4%    | <b>5</b>                         | (87,985)         | (91,259) | -4%   | (86,774) | 1%    |
| (562)    | (494)    | 14%   | (339)    | 66%   | <b>6</b>                         | (3,380)          | (3,384)  | 0%    | (3,268)  | 3%    |
| 7,154    | 6,757    | 6%    | 6,325    | 13%   | <b>7</b>                         | 47,554           | 46,640   | 2%    | 42,976   | 11%   |
| 488      | 637      | -23%  | 1,241    | -61%  | <b>8</b>                         | 3,799            | 4,458    | -15%  | 6,262    | -39%  |
| 7,642    | 7,394    | 3%    | 7,566    | 1%    | <b>9</b>                         | 51,352           | 51,099   | 0%    | 49,238   | 4%    |
|          |          |       |          |       | <b><u>Operating expenses</u></b> |                  |          |       |          |       |
| 2,457    | 2,554    | -4%   | 2,390    | 3%    | <b>10</b>                        | 17,045           | 17,513   | -3%   | 16,675   | 2%    |
| 85       | 99       | -14%  | 94       | -10%  | <b>11</b>                        | 474              | 679      | -30%  | 593      | -20%  |
| 81       | 213      | -62%  | 340      | -76%  | <b>12</b>                        | 832              | 1,388    | -40%  | 2,276    | -63%  |
| 1,363    | 1,343    | 2%    | 1,014    | 34%   | <b>13</b>                        | 8,454            | 9,213    | -8%   | 8,597    | -2%   |
| 504      | 496      | 2%    | 497      | 1%    | <b>14</b>                        | 3,049            | 3,323    | -8%   | 3,237    | -6%   |
| 425      | 409      | 4%    | 404      | 5%    | <b>15</b>                        | 2,861            | 2,884    | -1%   | 2,813    | 2%    |
| 661      | 581      | 14%   | 749      | -12%  | <b>16</b>                        | 4,426            | 4,046    | 9%    | 4,778    | -7%   |
| 162      | 168      | -3%   | 155      | 5%    | <b>17</b>                        | 1,279            | 1,203    | 6%    | 1,192    | 7%    |
| 90       | 102      | -11%  | 109      | -17%  | <b>18</b>                        | 633              | 712      | -11%  | 697      | -9%   |
| 494      | 476      | 4%    | 463      | 7%    | <b>19</b>                        | 3,545            | 3,331    | 6%    | 3,530    | 0%    |
| 146      | 163      | -11%  | 98       | 49%   | <b>20</b>                        | 1,019            | 1,141    | -11%  | 749      | 36%   |
| 80       | 83       | -4%   | 3        | 2585% | <b>21</b>                        | 609              | 584      | 4%    | 49       | 1154% |
| 6,548    | 6,687    | -2%   | 6,316    | 4%    | <b>22</b>                        | 44,227           | 46,019   | -4%   | 45,185   | -2%   |
| 1,094    | 707      | 55%   | 1,250    | -12%  | <b>23</b>                        | 7,125            | 5,080    | 40%   | 4,054    | 76%   |
| 251      | 251      | 0%    | 288      | 0%    |                                  | 1,756            | 1,756    | 0%    | 2,014    | 0%    |
| 135      | 135      | 0%    | 171      | 0%    |                                  | 947              | 947      | 0%    | 1,197    | 0%    |
| 386      | 386      |       | 459      |       |                                  | 2,703            | 2,703    |       | 3,211    |       |
| 708      | 321      |       | 792      |       |                                  | 4,423            | 2,377    |       | 843      |       |
| 265      | 242      | 9%    | 242      | 10%   | <b>30</b>                        | 2,006            | 1,697    | 18%   | 1,799    | 12%   |
| \$973    | \$563    | 73%   | \$1,033  | -6%   | <b>31</b>                        | \$6,429          | \$4,075  | 58%   | \$2,641  | 143%  |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES**

SCHEDULE A-1

**JANUARY, 2025**

Amounts in (000's)

| JAN      |          |       |          |       | Line #    | YEAR - TO - DATE                                 |          |          |         |          |      |
|----------|----------|-------|----------|-------|-----------|--------------------------------------------------|----------|----------|---------|----------|------|
| Actual   | Budget   | Var % | Last Yr  | Var % |           | Actual                                           | Budget   | Var %    | Last Yr | Var %    |      |
| \$5,030  | \$5,082  | -1%   | \$5,521  | -9%   | <b>1</b>  | Gross inpatient revenue                          | \$29,768 | \$31,409 | -5%     | \$29,858 | 0%   |
| 17,307   | 15,549   | 11%   | 15,267   | 13%   | <b>2</b>  | Gross outpatient revenue                         | 109,109  | 109,832  | -1%     | 103,118  | 6%   |
| 22,336   | 20,630   | 8%    | 20,788   | 7%    | <b>3</b>  | Total gross patient revenue                      | 138,877  | 141,240  | -2%     | 132,975  | 4%   |
| 6        | 6        | -1%   | 6        | -4%   | <b>4</b>  | Capitation premium revenue                       | 41       | 42       | -2%     | 43       | -4%  |
| (14,627) | (13,385) | 9%    | (14,129) | 4%    | <b>5</b>  | Deductions from revenue                          | (87,985) | (91,259) | -4%     | (86,774) | 1%   |
| (562)    | (494)    | 14%   | (339)    | 66%   | <b>6</b>  | Provision for doubtful accounts                  | (3,380)  | (3,384)  | 0%      | (3,268)  | 3%   |
| 7,154    | 6,757    | 6%    | 6,325    | 13%   | <b>7</b>  | Net patient revenue                              | 47,554   | 46,640   | 2%      | 42,976   | 11%  |
| 488      | 637      | -23%  | 1,241    | -61%  | <b>8</b>  | Other operating revenue                          | 3,799    | 4,458    | -15%    | 6,262    | -39% |
| 7,642    | 7,394    | 3%    | 7,566    | 1%    | <b>9</b>  | Total operating revenue                          | 51,352   | 51,099   | 0%      | 49,238   | 4%   |
|          |          |       |          |       |           | <b>Operating expenses</b>                        |          |          |         |          |      |
| 2,457    | 2,554    | -4%   | 2,390    | 3%    | <b>10</b> | Salaries-productive                              | 17,045   | 17,513   | -3%     | 16,675   | 2%   |
| 85       | 99       | -14%  | 94       | -10%  | <b>11</b> | Salaries-non productive                          | 474      | 679      | -30%    | 593      | -20% |
| 81       | 213      | -62%  | 340      | -76%  | <b>12</b> | Registry/Travelers/Temp agency exp               | 832      | 1,388    | -40%    | 2,276    | -63% |
| 1,363    | 1,343    | 2%    | 1,014    | 34%   | <b>13</b> | Benefits                                         | 8,454    | 9,213    | -8%     | 8,597    | -2%  |
| 504      | 496      | 2%    | 497      | 1%    | <b>14</b> | Supplies                                         | 3,049    | 3,323    | -8%     | 3,237    | -6%  |
| 425      | 409      | 4%    | 404      | 5%    | <b>15</b> | Professional fees                                | 2,861    | 2,884    | -1%     | 2,813    | 2%   |
| 661      | 581      | 14%   | 749      | -12%  | <b>16</b> | Purchased services                               | 4,426    | 4,046    | 9%      | 4,778    | -7%  |
| 162      | 168      | -3%   | 155      | 5%    | <b>17</b> | Utilities                                        | 1,279    | 1,203    | 6%      | 1,192    | 7%   |
| 90       | 102      | -11%  | 109      | -17%  | <b>18</b> | Insurance                                        | 633      | 712      | -11%    | 697      | -9%  |
| 494      | 476      | 4%    | 463      | 7%    | <b>19</b> | Other                                            | 3,545    | 3,331    | 6%      | 3,530    | 0%   |
| 397      | 414      | -4%   | 386      | 3%    | <b>20</b> | Depreciation                                     | 2,775    | 2,897    | -4%     | 2,763    | 0%   |
| 216      | 219      | -1%   | 174      | 24%   | <b>21</b> | Interest                                         | 1,556    | 1,531    | 2%      | 1,245    | 25%  |
| 6,934    | 7,073    | -2%   | 6,775    | 2%    | <b>22</b> | Total operating expenses                         | 46,930   | 48,721   | -4%     | 48,395   | -3%  |
| 708      | 321      | 121%  | 792      | -11%  | <b>23</b> | Operating income (loss)                          | 4,423    | 2,377    | 86%     | 843      | 425% |
|          |          |       |          |       |           | <b>Non Operating Revenues (expense)</b>          |          |          |         |          |      |
| 209      | 209      | 0%    | 204      | 2%    | <b>24</b> | County Revenue - GO Bonds                        | 1,464    | 1,464    | 0%      | 1,429    | 2%   |
| 56       | 33       | 69%   | 38       | 49%   | <b>25</b> | Investment Income/Realized Gain/Loss             | 542      | 233      | 132%    | 369      | 47%  |
| 0        | 0        | 0%    | 0        | 0%    | <b>26</b> | Unrealized gain/losses on investments            | 0        | 0        | 0%      | 0        | 0%   |
| 0        | 0        | 0%    | 0        | 0%    | <b>27</b> | SJRHS fee in consideration of funds transfer     | 0        | 0        | 0%      | 0        | 0%   |
| 0        | 0        | 0%    | 0        | 0%    | <b>28</b> | Amortization of deferred contribution from SJRHS | 0        | 0        | 0%      | 0        | 0%   |
| 0        | 0        | 0%    | 0        | 0%    | <b>29</b> | Other revenue (expense)                          | 0        | 0        | 0%      | 0        | 0%   |
| 265      | 242      | 9%    | 242      | 10%   | <b>30</b> | Total non-operating income (loss)                | 2,006    | 1,697    | 18%     | 1,799    | 12%  |
| \$973    | \$563    | 73%   | \$1,033  | -6%   | <b>31</b> | Net Income (loss)                                | \$6,429  | \$4,075  | 58%     | \$2,641  | 143% |

OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET

SCHEDULE A-2

JANUARY, 2025  
Amounts in 000's

| ASSETS                                        | JAN<br>2025       | JUNE<br>2024      | LIABILITIES AND NET ASSETS                     | JAN<br>2025       | JUNE<br>2024      |
|-----------------------------------------------|-------------------|-------------------|------------------------------------------------|-------------------|-------------------|
| <u>CURRENT ASSETS</u>                         |                   |                   | <u>CURRENT LIABILITIES</u>                     |                   |                   |
| Cash and cash equivalents                     | \$ 3,028          | \$ 2,955          | Short -term borrowings                         | \$ -              | \$ -              |
| Accounts Receivable-gross                     | 42,316            | 51,125            | Current maturities of long term debt           | 4,060             | 3,812             |
| Contractual allowances                        | (26,547)          | (33,135)          | Accounts payable                               | 7,915             | 7,420             |
| Allowance for doubtful accounts               | (5,665)           | (7,287)           | Due to governmental agencies                   | -                 | -                 |
| Due from Governmental Agencies                | 1,508             | 1,020             | Due to SJRHS/CHW                               | -                 | -                 |
| Other Receivables                             | 20,553            | 17,841            | Accrued liabilities                            |                   |                   |
| Supply inventories                            | 1,433             | 1,414             | Payroll                                        | 1,098             | 646               |
| Prepaid expenses and other                    | 1,161             | 716               | Vacation                                       | 2,294             | 2,444             |
| Total current assets                          | <u>37,787</u>     | <u>34,649</u>     | Other                                          | 1,135             | 1,292             |
|                                               |                   |                   | Commercial Loan Payable - OVCB                 | -                 | -                 |
|                                               |                   |                   | Total current liabilities                      | <u>16,501</u>     | <u>15,613</u>     |
| <u>INVESTMENTS</u>                            |                   |                   | <u>OTHER LIABILITIES</u>                       |                   |                   |
| Other Investments                             | 15,964            | 22,042            | Hospital prof. and gen. liability ins reserves | -                 | -                 |
| Under bond indenture for cap projects         | 4,547             | 5,222             | Deferred Compensation                          | -                 | -                 |
| Donor restricted                              | 212               | 193               | Deferred revenue for SJRHS/CHW contribution    | -                 | -                 |
| Total investments                             | <u>20,723</u>     | <u>27,457</u>     | Other                                          | -                 | -                 |
|                                               |                   |                   | Total other liabilities                        | <u>-</u>          | <u>-</u>          |
| <u>LEASED ASSETS</u>                          |                   |                   | <u>OPERATING LEASE LIABILITY</u>               |                   |                   |
| Leased Assets                                 | 5,529             | 5,529             | Operating Lease Liability                      | 5,697             | 5,697             |
| Total leased assets                           | <u>5,529</u>      | <u>5,529</u>      | Total operating lease liability                | <u>5,697</u>      | <u>5,697</u>      |
| <u>PROPERTY, PLANT AND EQUIPMENT</u>          |                   |                   | <u>LONG TERM DEBT</u>                          |                   |                   |
| Land                                          | 393               | 393               | Capitalized leases                             | -                 | -                 |
| Land Improvements                             | -                 | -                 | Other debt                                     | 56,017            | 64,144            |
| Buildings                                     | 122,324           | 122,309           | Total long term debt                           | <u>56,017</u>     | <u>64,144</u>     |
| Building Service Equipment                    | -                 | -                 |                                                |                   |                   |
| Equipment                                     | 25,052            | 24,463            |                                                |                   |                   |
| Construction in Progress                      | 264               | 353               |                                                |                   |                   |
| Total gross property, plant and equipment     | 148,033           | 147,517           |                                                |                   |                   |
| Accumulated Depreciation                      | (95,668)          | (92,893)          |                                                |                   |                   |
| Net property, plant and equipment             | <u>52,365</u>     | <u>54,624</u>     |                                                |                   |                   |
| <u>OTHER ASSETS</u>                           |                   |                   | <u>NET ASSETS (Fund Balances)</u>              |                   |                   |
| Notes Receivable                              | -                 | -                 | Unrestricted (General Fund)                    | 38,518            | 37,156            |
| Investment in consolidated subsidiaries       | -                 | -                 | Restricted                                     | 179               | 163               |
| Ownership interests                           | 390               | 390               | Total net assets                               | <u>38,697</u>     | <u>37,319</u>     |
| Land and improved real estate (non operating) | -                 | -                 |                                                |                   |                   |
| Goodwill                                      | -                 | -                 |                                                |                   |                   |
| Unamortized affiliation costs                 | -                 | -                 |                                                |                   |                   |
| Deferred financing costs                      | 117               | 123               |                                                |                   |                   |
| Total other assets                            | <u>507</u>        | <u>513</u>        |                                                |                   |                   |
| Total assets                                  | <u>\$ 116,913</u> | <u>\$ 122,773</u> | Total Liabilities and net assets               | <u>\$ 116,913</u> | <u>\$ 122,773</u> |
|                                               |                   |                   |                                                | -                 | -                 |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

SCHEDULE A-3

**JANUARY, 2025**  
Amounts in (000's)

| Line #                         |                                                              | <u>JAN</u>       | <u>YEAR<br/>TO-DATE</u> |
|--------------------------------|--------------------------------------------------------------|------------------|-------------------------|
| <b>UNRESTRICTED NET ASSETS</b> |                                                              |                  |                         |
| 1                              | Balance beginning of period                                  | \$ 37,703        | \$ 37,156               |
| 2                              | Net income (loss)                                            | 973              | 6,429                   |
| 3                              | Fund Balance intergovernmental transfers                     | (159)            | (5,067)                 |
| 4                              | Unrealized gains (losses) on investments                     | -                | -                       |
| 5                              | Use of donor restricted assets for property, plant and equip | -                | -                       |
| 6                              | Other                                                        | 0                | 0                       |
| 7                              | Balance end of period                                        | <u>\$ 38,518</u> | <u>\$ 38,518</u>        |
| <b>RESTRICTED NET ASSETS</b>   |                                                              |                  |                         |
| 8                              | Balance beginning of period                                  | \$ 194           | \$ 163                  |
| 9                              | Donor Restricted contributions                               | -                | -                       |
| 10                             | Use of donor restricted assets                               | -                | -                       |
| 11                             | Investment income                                            | -                | -                       |
| 12                             | Other                                                        | (15)             | 16                      |
| 13                             | Balance end of period                                        | <u>\$ 179</u>    | <u>\$ 179</u>           |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN CASH FLOWS**

SCHEDULE A-4

**JANUARY, 2025**

Amounts in (000's)

| Line #                      | JAN               | YEAR<br>TO-DATE   |
|-----------------------------|-------------------|-------------------|
| <b>Operating Activities</b> |                   |                   |
| 1                           | \$ 708            | \$ 4,423          |
| 2                           | \$ 265            | \$ 2,006          |
| 3                           | \$ 397            | \$ 2,775          |
| 4                           | \$ (453)          | \$ 599            |
| 5                           | \$ 11,588         | \$ (3,664)        |
| 6                           | \$ 187            | \$ 888            |
| 7                           | \$ -              | \$ -              |
| 8                           | <u>\$ 12,692</u>  | <u>\$ 7,026</u>   |
| <b>Investing Activities</b> |                   |                   |
| 9                           | \$ (32)           | \$ (516)          |
| 10                          | \$ -              | \$ -              |
| 11                          | \$ -              | \$ -              |
| 12                          | \$ (5,051)        | \$ (8,126)        |
| 13                          | <u>\$ (5,083)</u> | <u>\$ (8,642)</u> |
| <b>Other</b>                |                   |                   |
| 14                          | \$ 1              | \$ 6              |
| 15                          | \$ -              | \$ -              |
| 16                          | \$ (173)          | \$ (5,051)        |
| 17                          | <u>\$ (173)</u>   | <u>\$ (5,045)</u> |
| 18                          | \$ 7,436          | \$ (6,661)        |
| 19                          | <u>\$ 16,315</u>  | <u>\$ 30,412</u>  |
| 20                          | <u>\$ 23,751</u>  | <u>\$ 23,751</u>  |
|                             | \$ -              | \$ -              |
| 21                          | \$ 3,028          | \$ 3,028          |
| 22                          | \$ 20,723         | \$ 20,723         |
| 23                          | <u>\$ 23,751</u>  | <u>\$ 23,751</u>  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-1

JANUARY, 2025

| JAN                                  |        |       |         |       | Line # |                                      | YEAR - TO - DATE |        |       |         |       |
|--------------------------------------|--------|-------|---------|-------|--------|--------------------------------------|------------------|--------|-------|---------|-------|
| Actual                               | Budget | Var % | Last Yr | Var % |        |                                      | Actual           | Budget | Var % | Last Yr | Var % |
| <b>KEY VOLUME INDICATORS</b>         |        |       |         |       |        |                                      |                  |        |       |         |       |
| <b>Admissions</b>                    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 59                                   | 51     | 16%   | 66      | -11%  | 1      | General acute                        | 290              | 308    | -6%   | 337     | -14%  |
| 12                                   | 10     | 20%   | 6       | 100%  | 2      | TCU                                  | 59               | 70     | -16%  | 46      | 28%   |
| 4                                    | 6      | -33%  | 7       | -43%  | 3      | ONRC                                 | 15               | 44     | -66%  | 47      | -68%  |
| 16                                   | 16     | 0%    | 13      | 23%   | 4      | Total Skilled Nursing                | 74               | 114    | -35%  | 93      | -20%  |
| <b>Patient Days</b>                  |        |       |         |       |        |                                      |                  |        |       |         |       |
| 0                                    | 0      | 0%    | 48      | -100% | 5      | ICU                                  | 0                | 0      | 0%    | 189     | -100% |
| 197                                  | 185    | 6%    | 203     | -3%   | 6      | Medical/surgical                     | 1,088            | 1,113  | -2%   | 1,079   | 1%    |
| 197                                  | 185    | 6%    | 251     | -22%  | 7      | Total Acute                          | 1,088            | 1,113  | -2%   | 1,268   | -14%  |
| 191                                  | 253    | -25%  | 223     | -14%  | 8      | TCU                                  | 1,424            | 1,711  | -17%  | 1,116   | 28%   |
| 2,715                                | 2,601  | 4%    | 2,481   | 9%    | 9      | ONRC                                 | 18,792           | 17,607 | 7%    | 15,411  | 22%   |
| 2,906                                | 2,854  | 2%    | 2,704   | 7%    | 10     | Total Skilled Nursing                | 20,216           | 19,318 | 5%    | 16,527  | 22%   |
| <b>Average daily census (ADC)</b>    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 6.4                                  | 6.0    | 6%    | 8.1     | -22%  | 11     | General acute                        | 5.1              | 5.2    | -2%   | 5.9     | -14%  |
| 93.7                                 | 92.1   | 2%    | 87.2    | 7%    | 12     | SNF                                  | 94.0             | 89.9   | 5%    | 76.9    | 22%   |
| <b>Occupancy % on available beds</b> |        |       |         |       |        |                                      |                  |        |       |         |       |
| 22%                                  | 21%    | 6%    | 28%     | -22%  | 13     | General acute                        | 17%              | 18%    | -2%   | 20%     | -14%  |
| 82%                                  | 80%    | 2%    | 76%     | 7%    | 14     | SNF                                  | 82%              | 78%    | 5%    | 67%     | 22%   |
| <b>Average length of stay</b>        |        |       |         |       |        |                                      |                  |        |       |         |       |
| 3.3                                  | 3.6    | -8%   | 3.8     | -12%  | 15     | General acute                        | 3.8              | 3.6    | 4%    | 3.8     | 0%    |
| 181.6                                | 178.4  | 2%    | 208.0   | -13%  | 16     | SNF                                  | 273.2            | 169.5  | 61%   | 177.7   | 54%   |
| 20                                   | 10     | 100%  | 11      | 82%   | 17     | Surgeries - inpatient                | 75               | 64     | 17%   | 63      | 19%   |
| 8                                    | 8      | 0%    | 4       | 100%  | 18     | Surgeries - outpatient               | 50               | 61     | -18%  | 51      | -2%   |
| 0                                    | 0      | 0%    | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0                | 0      | 0%    | 0       | 0%    |
| 0                                    | 0      | 0%    | 0       | 0%    | 20     | Endoscopy - Inpatient Procedures     | 1                | 2      | -50%  | 0       | 0%    |
| 56                                   | 48     | 17%   | 49      | 14%   | 21     | Endoscopy - Outpatient Procedures    | 304              | 328    | -7%   | 320     | -5%   |
| 57                                   | 51     | 12%   | 64      | -11%  | 22     | ER admits                            | 276              | 307    | -10%  | 326     | -15%  |
| 2,058                                | 1,619  | 27%   | 1,477   | 39%   | 23     | ER visits                            | 12,291           | 11,821 | 4%    | 11,476  | 7%    |
| 0.97                                 | 1.00   | -3%   | 0.97    | 0%    | 24     | ER Admits to total admits            | 0.95             | 1.00   | -5%   | 0.97    | -2%   |
| 2.77%                                | 3.15%  | -12%  | 4.33%   | -36%  | 25     | ER admits to ER Visits Percentage    | 2.25%            | 2.60%  | -14%  | 2.84%   | -21%  |
| 28                                   | 21     | 33%   | 15      | 87%   | 26     | Outpt Care-Observation-# of patients | 177              | 161    | 10%   | 162     | 9%    |
| 4,258                                | 4,201  | 1%    | 4,673   | -9%   | 27     | Clinic Visits                        | 28,736           | 29,002 | -1%   | 31,602  | -9%   |
| 756                                  | 606    | 25%   | 604     | 25%   | 28     | Ambulance runs                       | 4,190            | 4,204  | 0%    | 4,254   | -2%   |
| 8,668                                | 8,852  | -2%   | 9,111   | -5%   | 29     | Total Outpatient visits              | 57,055           | 61,731 | -8%   | 61,764  | -8%   |
| 1,990                                | 2,368  | -16%  | 2,568   | -23%  | 30     | Laboratory - Inpatient Procedures    | 11,094           | 13,426 | -17%  | 12,300  | -10%  |
| 11,019                               | 11,194 | -2%   | 11,636  | -5%   | 31     | Laboratory - Outpatient Procedures   | 71,302           | 76,834 | -7%   | 75,287  | -5%   |
| 132                                  | 147    | -10%  | 167     | -21%  | 32     | Radiology - Inpatient Procedures     | 685              | 855    | -20%  | 820     | -16%  |
| 1,671                                | 1,855  | -10%  | 1,947   | -14%  | 33     | Radiology - Outpatient Procedures    | 11,326           | 12,988 | -13%  | 12,911  | -12%  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-2

JANUARY, 2025

| JAN                                  |         |        |         |        | Line # |                                         | YEAR - TO - DATE |         |        |         |        |
|--------------------------------------|---------|--------|---------|--------|--------|-----------------------------------------|------------------|---------|--------|---------|--------|
| Actual                               | Budget  | Var %  | Last Yr | Var %  |        |                                         | Actual           | Budget  | Var %  | Last Yr | Var %  |
| <b>Payor Mix (Gross Charges)</b>     |         |        |         |        |        |                                         |                  |         |        |         |        |
| 20.7%                                | 17.1%   | 3.6%   | 16.9%   | 3.8%   | 34     | Medicare FFS                            | 15.1%            | 16.6%   | -1.5%  | 16.5%   | -1.4%  |
| 11.1%                                | 8.8%    | 2.3%   | 8.3%    | 2.9%   | 35     | Medicare HMO                            | 9.9%             | 8.7%    | 1.2%   | 9.4%    | 0.6%   |
| 0.0%                                 | 0.0%    | 0.0%   | 0.0%    | 0.0%   | 36     | Medicare Capitated Risk                 | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 4.9%                                 | 7.9%    | -3.0%  | 10.6%   | -5.8%  | 37     | Medi-Cal                                | 7.6%             | 7.8%    | -0.2%  | 8.0%    | -0.4%  |
| 42.9%                                | 45.3%   | -2.4%  | 43.3%   | -0.4%  | 38     | Medi-Cal HMO                            | 45.7%            | 45.7%   | 0.0%   | 44.6%   | 1.1%   |
| 18.7%                                | 19.7%   | -1.0%  | 19.4%   | -0.8%  | 39     | Commercial Contract (FFS)               | 20.4%            | 19.9%   | 0.5%   | 20.2%   | 0.2%   |
| 0.0%                                 | 0.0%    | 0.0%   | 0.0%    | 0.0%   | 40     | Commercial Capitated                    | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 1.8%                                 | 1.3%    | 0.5%   | 1.5%    | 0.2%   | 41     | Other                                   | 1.3%             | 1.2%    | 0.0%   | 1.3%    | 0.0%   |
| <b>Case Mix Index</b>                |         |        |         |        |        |                                         |                  |         |        |         |        |
| 1.3130                               | 1.1500  | 14%    | 1.3271  | -1%    | 42     | Medicare FFS                            | 1.2922           | 1.1500  | 12%    | 1.3728  | -6%    |
| 1.0785                               | 1.0500  | 3%     | 1.3436  | -20%   | 43     | General Acute                           | 1.2333           | 1.0500  | 17%    | 1.2373  | 0%     |
| 1.2157                               | 1.0900  | 12%    | 1.3377  | -9%    | 44     | Total Hospital                          | 1.2718           | 1.0900  | 17%    | 1.3073  | -3%    |
| <b>Medicare Inpt FFS Performance</b> |         |        |         |        |        |                                         |                  |         |        |         |        |
| 36                                   | 26      | 38%    | 29      | 24%    | 45     | Medicare acute discharges               | 136              | 161     | -16%   | 161     | -16%   |
| 3.78                                 | 3.69    | 2%     | 3.62    | 4%     | 46     | Acute length of stay                    | 3.91             | 3.76    | 4%     | 3.71    | 5%     |
| 1.3130                               | 1.1500  | 14%    | 1.3271  | -1%    | 47     | Medicare Case Mix index                 | 1.2922           | 1.1500  | 12%    | 1.3728  | -6%    |
| 2.8772                               | 3.2107  | -10%   | 2.7283  | 5%     | 48     | Adjusted LOS with Case Mix Index Factor | 3.0271           | 3.2676  | -7%    | 2.7056  | 12%    |
| 30,235                               | 27,785  | 9%     | 29,551  | 2%     | 49     | Per Case IP Charges case mix adjusted   | 30,761           | 24,894  | 24%    | 26,545  | 16%    |
| 25.1%                                | 15.7%   | 9.4%   | 57.4%   | -32.3% | 50     | Reimb as % of Gross Charge              | 25.1%            | 16.8%   | 8.3%   | 32.8%   | -7.6%  |
| -23.8%                               | -118.1% | 94.3%  | 43.2%   | -66.9% | 51     | Medicare Margin % (Margin / reimb)      | -34.4%           | -105.4% | 71.0%  | -11.0%  | -23.4% |
| 123.8%                               | 218.1%  | -94.3% | 56.8%   | 66.9%  | 52     | Medicare cost as % of reimbursement     | 134.4%           | 205.4%  | -71.0% | 111.0%  | 23.4%  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-3

JANUARY, 2025

| JAN                           |         |       |         |       | Line # | YEAR - TO - DATE                                                 |         |         |         |         |      |
|-------------------------------|---------|-------|---------|-------|--------|------------------------------------------------------------------|---------|---------|---------|---------|------|
| Actual                        | Budget  | Var % | Last Yr | Var % |        | Actual                                                           | Budget  | Var %   | Last Yr | Var %   |      |
| <b>Labor</b>                  |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 374.0                         | 418.8   | -11%  | 378.3   | -1%   | 53     | FTE's Productive (incl registry/temp hrs)                        | 385.8   | 412.6   | -6%     | 389.9   | -1%  |
| 379.5                         | 426.2   | -11%  | 383.4   | -1%   | 54     | FTE's Total                                                      | 391.9   | 420.0   | -7%     | 398.1   | -2%  |
| 2.27                          | 2.87    | -21%  | 2.74    | -17%  | 55     | Total FTE per adjusted occupied bed                              | 2.31    | 2.66    | -13%    | 2.84    | -19% |
| 165.5                         | 223.5   | -26%  | 195.5   | -15%  | 56     | Labor hours per adjusted admit                                   | 234.3   | 213.5   | 10%     | 209.4   | 12%  |
| 136.1                         | 205.0   | -34%  | 146.2   | -7%   | 57     | Labor hours per adj. admit case mix adjusted                     | 184.3   | 195.8   | -6%     | 160.2   | 15%  |
| 123,982                       | 116,261 | 7%    | 117,859 | 5%    | 58     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 116,438 | 116,397 | 0%      | 120,018 | -3%  |
| 52.0%                         | 46.9%   | 11%   | 35.9%   | 45%   | 59     | Non Wage benefits as % of Salary                                 | 46.1%   | 47.1%   | -2%     | 44.0%   | 5%   |
| 222,538                       | 186,664 | 19%   | 194,243 | 15%   | 60     | Net revenue per FTE (annualized) (a)                             | 206,568 | 188,542 | 10%     | 183,289 | 13%  |
| 1,371                         | 2,040   | -33%  | 3,345   | -59%  | 50a    | Registry / Temp Help Hours                                       | 13,021  | 13,217  | -1%     | 23,913  | -46% |
| <b>Revenues (a)</b>           |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 1,383                         | 1,466   | -6%   | 1,459   | -5%   | 61     | Net pt. revenue per adjusted pat day                             | 1,303   | 1,374   | -5%     | 1,425   | -9%  |
| 17,702                        | 20,053  | -12%  | 18,259  | -3%   | 62     | Net pt. revenue per adjusted admit                               | 23,271  | 19,350  | 20%     | 18,451  | 26%  |
| 14,561                        | 18,397  | -21%  | 13,649  | 7%    | 63     | Net pt. rev. per adj. admit case mix adjusted                    | 18,298  | 17,752  | 3%      | 14,113  | 30%  |
| 77.5%                         | 75.4%   | 3%    | 73.4%   | 6%    | 64     | Outpt revenue as % of total revenue                              | 78.6%   | 77.8%   | 1%      | 77.5%   | 1%   |
| 34.5%                         | 35.1%   | -2%   | 32.1%   | 8%    | 65     | Net pt. revenue as percent of gross charges                      | 36.7%   | 35.4%   | 4%      | 34.8%   | 5%   |
| <b>Operating Expenses (b)</b> |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 1,246                         | 1,396   | -11%  | 1,276   | -2%   | 66     | Total expense per adj. pat day                                   | 1,182   | 1,304   | -9%     | 1,397   | -15% |
| 15,950                        | 19,101  | -16%  | 15,974  | 0%    | 67     | Total expense per adjusted admit                                 | 21,107  | 18,364  | 15%     | 18,089  | 17%  |
| 61.8%                         | 65.4%   | -5%   | 69.4%   | -11%  | 68     | Labor Expense (inc. benefits) as % of total exp.                 | 62.1%   | 65.1%   | -4%     | 66.8%   | -7%  |
| 7.0%                          | 7.3%    | -4%   | 7.9%    | -10%  | 69     | Supply expense as % of net patient revenues                      | 6.4%    | 7.1%    | -10%    | 7.5%    | -15% |
| 1,026                         | 1,350   | -24%  | 1,072   | -4%   | 70     | Supply expense per CMI adjusted admit                            | 1,173   | 1,265   | -7%     | 1,063   | 10%  |
| 9.5%                          | 9.8%    | -3%   | 10.1%   | -6%   | 71     | Capital cost (Depr & interest as % of total exp.)                | 10.0%   | 10.0%   | 0%      | 9.5%    | 6%   |
| <b>Key Financial Ratios</b>   |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 9.3%                          | 4.3%    | 4.9%  | 10.5%   | -1.2% | 72     | Operating Income Margin %                                        | 8.6%    | 4.7%    | 4.0%    | 1.7%    | 6.9% |
| 12.7%                         | 7.6%    | 5.1%  | 13.7%   | -0.9% | 73     | Total Income Margin %                                            | 12.5%   | 8.0%    | 4.5%    | 5.4%    | 7.2% |
| 17.3%                         | 12.9%   | 4.4%  | 17.9%   | -0.6% | 74     | EBITDA margin % (net oper inc. before depr & interest)           | 17.0%   | 13.3%   | 3.7%    | 9.9%    | 7.2% |
| 92                            | 85      | 7     | 93      | -1    | 75     | Days Cash on Hand                                                | 92      | 85      | 7       | 93      | -1   |
| 65                            | 53      | 12    | 64      | 1     | 76     | Days rev. in Accounts Receivable-gross                           | 65      | 53      | 12      | 64      | 1    |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.



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OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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| JAN                         |        |       |         |       |        | YEAR - TO - DATE                             |        |        |         |        |       |
|-----------------------------|--------|-------|---------|-------|--------|----------------------------------------------|--------|--------|---------|--------|-------|
| Actual                      | Budget | Var % | Last Yr | Var % | Line # | Actual                                       | Budget | Var %  | Last Yr | Var %  |       |
| <b>Patient Days</b>         |        |       |         |       |        |                                              |        |        |         |        |       |
| 0                           | 0      | 0%    | 48      | -100% | 1      | ICU                                          | 0      | 0      | 0%      | 189    | -100% |
| 197                         | 185    | 6%    | 203     | -3%   | 2      | Medical/surgical                             | 1,088  | 1,113  | -2%     | 1,079  | 1%    |
| 197                         | 185    | 6%    | 251     | -22%  | 3      | Total Acute                                  | 1,088  | 1,113  | -2%     | 1,268  | -14%  |
| 191                         | 253    | -25%  | 223     | -14%  | 4      | TCU                                          | 1,424  | 1,711  | -17%    | 1,116  | 28%   |
| 2,715                       | 2,601  | 4%    | 2,481   | 9%    | 5      | ONRC                                         | 18,792 | 17,607 | 7%      | 15,411 | 22%   |
| 2,906                       | 2,854  | 2%    | 2,704   | 7%    | 6      | Total Skilled Nursing                        | 20,216 | 19,318 | 5%      | 16,527 | 22%   |
| <b>Average Daily Census</b> |        |       |         |       |        |                                              |        |        |         |        |       |
| 0.0                         | 0.0    | 0%    | 1.5     | -100% | 7      | ICU                                          | 0.0    | 0.0    | 0%      | 0.9    | -100% |
| 6.4                         | 6.0    | 6%    | 6.5     | -3%   | 8      | Medical/surgical                             | 5.1    | 5.2    | -2%     | 5.0    | 1%    |
| 6.4                         | 6.0    | 6%    | 8.1     | -22%  | 9      | Total Acute                                  | 5.1    | 5.2    | -2%     | 5.9    | -14%  |
| 6.2                         | 8.2    | -25%  | 7.2     | -14%  | 10     | TCU                                          | 6.6    | 8.0    | -17%    | 5.2    | 28%   |
| 87.6                        | 83.9   | 4%    | 80.0    | 9%    | 11     | ONRC                                         | 87.4   | 81.9   | 7%      | 71.7   | 22%   |
| 93.7                        | 92.1   | 2%    | 87.2    | 7%    | 12     | Total Skilled Nursing                        | 94.0   | 89.9   | 5%      | 76.9   | 22%   |
| <b>Surgery</b>              |        |       |         |       |        |                                              |        |        |         |        |       |
| 20                          | 10     | 100%  | 11      | 82%   | 15     | Inpatient cases                              | 75     | 64     | 17%     | 63     | 19%   |
| 8                           | 8      | 0%    | 4       | 100%  | 16     | Outpatient cases                             | 50     | 61     | -18%    | 51     | -2%   |
| 0                           | 0      | 0%    | 0       | 0%    | 16b    | Outpatient pain management                   | 0      | 0      | 0%      | 0      | 0%    |
| <b>Endoscopy</b>            |        |       |         |       |        |                                              |        |        |         |        |       |
| 0                           | 0      | 0%    | 0       | 0%    | 17     | Inpatient procedures                         | 1      | 2      | -50%    | 0      | 0%    |
| 56                          | 48     | 17%   | 49      | 14%   | 18     | Outpatient procedures                        | 304    | 328    | -7%     | 320    | -5%   |
| 0                           | 0      | 0%    | 0       | 0%    | 19     | Infusion Therapy-# of patients               | 47     | 0      | 0%      | 0      | 0%    |
| 0                           | 18     | -100% | 19      | -100% | 20     | Bed Hold Days-ONRC                           | 24     | 128    | -81%    | 119    | -80%  |
| 28                          | 21     | 33%   | 15      | 87%   | 21     | Outpt Care-Observation-# of patients         | 177    | 161    | 10%     | 162    | 9%    |
| 882                         | 610    | 45%   | 402     | 119%  | 22     | Outpt Care-Observation-Hours                 | 5,660  | 4,676  | 21%     | 4,957  | 14%   |
| 36.8                        | 25.4   | 45%   | 16.8    | 119%  | 23     | Outpt Care-Observation-Adjusted Days         | 235.8  | 194.8  | 21%     | 206.5  | 14%   |
| <b>ER Volumes</b>           |        |       |         |       |        |                                              |        |        |         |        |       |
| 57                          | 51     | 12%   | 64      | -11%  | 24     | ER Inpt Admits                               | 276    | 307    | -10%    | 326    | -15%  |
| 2,001                       | 1,568  | 28%   | 1,413   | 42%   | 25     | ER Outpt visits                              | 12,015 | 11,514 | 4%      | 11,150 | 8%    |
| 2,058                       | 1,619  | 27%   | 1,477   | 39%   | 26     | ER total visits (Inpt + Outpt)               | 12,291 | 11,821 | 4%      | 11,476 | 7%    |
| <b>Ambulance Runs</b>       |        |       |         |       |        |                                              |        |        |         |        |       |
| 656                         | 506    | 30%   | 514     | 28%   | 27     | Oakdale                                      | 3,596  | 3,491  | 3%      | 3,567  | 1%    |
| 100                         | 100    | 0%    | 90      | 11%   | 28     | Waterford                                    | 594    | 713    | -17%    | 687    | -14%  |
| 1,519                       | 1,667  | -9%   | 1,735   | -12%  | 29     | Oakdale Clinic-OP Visits                     | 10,951 | 11,110 | -1%     | 10,978 | 0%    |
| 493                         | 641    | -23%  | 659     | -25%  | 30     | Oakdale Prenatal Clinic-OP Visits            | 3,160  | 4,539  | -30%    | 4,614  | -32%  |
| 0                           | 0      | 0%    | 0       | 0%    | 31     | Oakdale Dental Clinic                        | 0      | 0      | 0%      | 0      | 0%    |
| 338                         | 440    | -23%  | 450     | -25%  | 32     | Industrial Med Clinic-OP Visits              | 2,211  | 3,002  | -26%    | 3,144  | -30%  |
| 503                         | 485    | 4%    | 490     | 3%    | 33     | Escalon Clinic-OP Visits                     | 3,013  | 3,410  | -12%    | 3,307  | -9%   |
| 943                         | 968    | -3%   | 934     | 1%    | 34     | Riverbank Clinic-OP Visits                   | 6,583  | 6,941  | -5%     | 6,691  | -2%   |
| 462                         | 421    | 10%   | 405     | 14%   | 35     | Waterford Clinic                             | 2,818  | 2,908  | -3%     | 2,868  | -2%   |
| 8,668                       | 8,852  | -2%   | 9,111   | -5%   | 36     | Outpatient Visits (All per OSHPD Definition) | 57,055 | 61,731 | -8%     | 61,764 | -8%   |

OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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JANUARY, 2025

| JAN    |        |       |         |       |        | YEAR - TO - DATE           |        |       |         |       |
|--------|--------|-------|---------|-------|--------|----------------------------|--------|-------|---------|-------|
| Actual | Budget | Var % | Last Yr | Var % | Line # | Actual                     | Budget | Var % | Last Yr | Var % |
|        |        |       |         |       |        | <b>Blood Bank</b>          |        |       |         |       |
| 5      | 6      | -17%  | 7       | -29%  | 37     | 18                         | 37     | -51%  | 32      | -44%  |
| 3      | 10     | -70%  | 11      | -73%  | 38     | 36                         | 60     | -40%  | 52      | -31%  |
|        |        |       |         |       |        | <b>Central Services</b>    |        |       |         |       |
| 1,068  | 881    | 21%   | 1,128   | -5%   | 39     | 6,552                      | 4,636  | 41%   | 4,199   | 56%   |
| 2,373  | 882    | 169%  | 981     | 142%  | 40     | 15,512                     | 6,174  | 151%  | 1,621   | 857%  |
|        |        |       |         |       |        | <b>Electrocardiogram</b>   |        |       |         |       |
| 10     | 18     | -44%  | 22      | -55%  | 41     | 87                         | 97     | -10%  | 96      | -9%   |
| 9      | 8      | 13%   | 16      | -44%  | 42     | 46                         | 49     | -6%   | 51      | -10%  |
|        |        |       |         |       |        | <b>Laboratory</b>          |        |       |         |       |
| 1,990  | 2,368  | -16%  | 2,568   | -23%  | 43     | 11,094                     | 13,426 | -17%  | 12,300  | -10%  |
| 11,019 | 11,194 | -2%   | 11,636  | -5%   | 44     | 71,302                     | 76,834 | -7%   | 75,287  | -5%   |
|        |        |       |         |       |        | <b>Pharmacy</b>            |        |       |         |       |
| 5,258  | 5,490  | -4%   | 5,400   | -3%   | 45     | 29,125                     | 32,303 | -10%  | 28,668  | 2%    |
| 5,084  | 3,747  | 36%   | 3,674   | 38%   | 46     | 30,388                     | 26,949 | 13%   | 27,521  | 10%   |
|        |        |       |         |       |        | <b>Physical Therapy</b>    |        |       |         |       |
| 92     | 81     | 14%   | 73      | 26%   | 47     | 449                        | 453    | -1%   | 366     | 23%   |
| 1,188  | 1,374  | -14%  | 1,380   | -14%  | 48     | 8,551                      | 10,081 | -15%  | 10,579  | -19%  |
|        |        |       |         |       |        | <b>Radiology</b>           |        |       |         |       |
| 76     | 74     | 3%    | 78      | -3%   | 49     | 344                        | 439    | -22%  | 414     | -17%  |
| 989    | 1,182  | -16%  | 1,252   | -21%  | 50     | 6,841                      | 8,174  | -16%  | 8,113   | -16%  |
|        |        |       |         |       |        | <b>MRI</b>                 |        |       |         |       |
| 2      | 6      | -67%  | 9       | -78%  | 50     | 23                         | 33     | -30%  | 33      | -30%  |
| 34     | 36     | -6%   | 37      | -8%   | 51     | 217                        | 253    | -14%  | 245     | -11%  |
|        |        |       |         |       |        | <b>CT Scanner</b>          |        |       |         |       |
| 48     | 57     | -16%  | 72      | -33%  | 52     | 265                        | 319    | -17%  | 308     | -14%  |
| 338    | 349    | -3%   | 362     | -7%   | 53     | 2,429                      | 2,473  | -2%   | 2,543   | -4%   |
|        |        |       |         |       |        | <b>Ultrasound</b>          |        |       |         |       |
| 8      | 16     | -50%  | 17      | -53%  | 54     | 76                         | 97     | -22%  | 98      | -22%  |
| 310    | 288    | 8%    | 296     | 5%    | 55     | 1,839                      | 2,088  | -12%  | 2,010   | -9%   |
|        |        |       |         |       |        | <b>Respiratory Therapy</b> |        |       |         |       |
| 389    | 242    | 61%   | 208     | 87%   | 57     | 1,629                      | 1,419  | 15%   | 1,301   | 25%   |
| 66     | 21     | 214%  | 10      | 560%  | 58     | 261                        | 180    | 45%   | 158     | 65%   |
|        |        |       |         |       |        | <b>Echocardiology</b>      |        |       |         |       |
| 5      | 11     | -55%  | 12      | -58%  | 59     | 43                         | 76     | -43%  | 88      | -51%  |
| 6      | 6      | 0%    | 6       | 0%    | 60     | 36                         | 41     | -12%  | 41      | -12%  |
|        |        |       |         |       |        | <b>Dietary</b>             |        |       |         |       |
| 1,563  | 1,392  | 12%   | 1,570   | 0%    | 59     | 9,721                      | 8,559  | 14%   | 8,249   | 18%   |
| 3,410  | 3,487  | -2%   | 3,367   | 1%    | 60     | 22,889                     | 25,033 | -9%   | 24,294  | -6%   |
|        |        |       |         |       |        | <b>Laundry</b>             |        |       |         |       |
| 10,000 | 10,284 | -3%   | 10,000  | 0%    | 61     | 70,000                     | 72,970 | -4%   | 69,159  | 1%    |

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D

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JANUARY, 2025

| JAN                             |              |             |              |             | Line # | YEAR - TO - DATE                                              |               |               |             |               |             |
|---------------------------------|--------------|-------------|--------------|-------------|--------|---------------------------------------------------------------|---------------|---------------|-------------|---------------|-------------|
| Actual                          | Budget       | Var %       | Last Yr      | Var %       |        | Actual                                                        | Budget        | Var %         | Last Yr     | Var %         |             |
| <b>GROSS PATIENT REVENUES</b>   |              |             |              |             |        |                                                               |               |               |             |               |             |
| 4,318                           | 4,476        | -4%         | 4,795        | -10%        | 1      | Inpatient routine per day                                     | 3,807         | 4,162         | -9%         | 4,409         | -14%        |
| 4,318                           | 4,476        | -4%         | 4,795        | -10%        | 3      | Total per day                                                 | 3,807         | 4,162         | -9%         | 4,409         | -14%        |
| 55,272                          | 61,227       | -10%        | 60,009       | -8%         | 4      | Inpatient routine per admit                                   | 67,963        | 58,598        | 16%         | 57,089        | 19%         |
| -                               | -            | 0%          | -            | 0%          | 5      | Inpatient ancillary per admit                                 | -             | -             | 0%          | -             | 0%          |
| 55,272                          | 61,227       | -10%        | 60,009       | -8%         | 6      | Total per admit                                               | 67,963        | 58,598        | 16%         | 57,089        | 19%         |
| 1,997                           | 1,757        | 14%         | 1,676        | 19%         | 7      | Outpatient ancillary per visit                                | 1,912         | 1,779         | 7%          | 1,670         | 15%         |
| <b>NET PATIENT REVENUES (a)</b> |              |             |              |             |        |                                                               |               |               |             |               |             |
| <u>INPATIENT (000s)</u>         |              |             |              |             |        |                                                               |               |               |             |               |             |
| 178                             | 193          | -8%         | 998          | -82%        | 8      | Medicare FFS                                                  | 573           | 1,221         | -53%        | 2,653         | -78%        |
| 400                             | 69           | 483%        | (76)         | -626%       | 9      | Medicare HMO                                                  | 1,665         | 438           | 280%        | 608           | 174%        |
| -                               | -            | 0%          | -            | 0%          | 10     | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 3,718                           | 2,080        | 79%         | 3,501        | 6%          | 11     | Medi-Cal                                                      | 27,201        | 13,536        | 101%        | 20,477        | 33%         |
| 799                             | (71)         | -1223%      | (1,217)      | -166%       | 12     | Commercial Contract (FFS)                                     | 2,069         | (379)         | -646%       | (640)         | -423%       |
| -                               | -            | 0%          | -            | 0%          | 13     | Commercial Capitated                                          | -             | -             | 0%          | -             | 0           |
| 35                              | 28           | 28%         | 34           | 3%          | 14     | Other                                                         | (205)         | 112           | -284%       | 171           | -220%       |
| <u>5,130</u>                    | <u>2,297</u> | <u>123%</u> | <u>3,240</u> | <u>58%</u>  | 15     | Total                                                         | <u>31,302</u> | <u>14,927</u> | <u>110%</u> | <u>23,270</u> | <u>35%</u>  |
| <u>OUTPATIENT (000s)</u>        |              |             |              |             |        |                                                               |               |               |             |               |             |
| (33)                            | 162          | -120%       | 1,035        | -103%       | 16     | Medicare FFS                                                  | 3,052         | 1,134         | 169%        | 2,456         | 24%         |
| 581                             | 100          | 480%        | (195)        | -397%       | 17     | Medicare HMO                                                  | (439)         | 704           | -162%       | 347           | -226%       |
| -                               | -            | 0%          | -            | 0%          | 18     | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 632                             | 2,446        | -74%        | 16           | 3930%       | 19     | Medi-Cal                                                      | 3,868         | 17,321        | -78%        | 4,697         | -18%        |
| 1,107                           | 2,083        | -47%        | 2,382        | -54%        | 20     | Commercial Contract (FFS)                                     | 11,480        | 14,716        | -22%        | 14,463        | -21%        |
| (12)                            | (6)          | 126%        | (4)          | 221%        | 21     | Commercial Capitated                                          | (29)          | (39)          | -25%        | (47)          | -37%        |
| (250)                           | (326)        | -23%        | (149)        | 68%         | 22     | Other                                                         | (1,680)       | (2,124)       | -21%        | (2,210)       | -24%        |
| <u>2,024</u>                    | <u>4,460</u> | <u>-55%</u> | <u>3,085</u> | <u>-34%</u> | 23     | Total                                                         | <u>16,251</u> | <u>31,713</u> | <u>-49%</u> | <u>19,707</u> | <u>-18%</u> |
| <u>TOTAL (000s)</u>             |              |             |              |             |        |                                                               |               |               |             |               |             |
| 145                             | 354          | -59%        | 2,034        | -93%        | 24     | Medicare FFS                                                  | 3,625         | 2,355         | 54%         | 5,110         | -29%        |
| 981                             | 169          | 481%        | (272)        | -461%       | 25     | Medicare HMO                                                  | 1,226         | 1,142         | 7%          | 955           | 28%         |
| -                               | -            | 0%          | -            | 0%          | 26     | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 4,350                           | 4,525        | -4%         | 3,517        | 24%         | 27     | Medi-Cal                                                      | 31,069        | 30,858        | 1%          | 25,174        | 23%         |
| 1,905                           | 2,012        | -5%         | 1,165        | 64%         | 28     | Commercial Contract (FFS)                                     | 13,549        | 14,338        | -6%         | 13,823        | -2%         |
| (12)                            | (6)          | 126%        | (4)          | 221%        | 29     | Commercial Capitated                                          | (29)          | (39)          | -25%        | (47)          | -37%        |
| (215)                           | (298)        | -28%        | (114)        | 88%         | 30     | Other                                                         | (1,885)       | (2,013)       | -6%         | (2,039)       | -8%         |
| <u>7,154</u>                    | <u>6,757</u> | <u>6%</u>   | <u>6,325</u> | <u>13%</u>  | 31     | Total                                                         | <u>47,554</u> | <u>46,640</u> | <u>2%</u>   | <u>42,976</u> | <u>11%</u>  |
| 7,154                           | 6,757        |             | 6,325        |             |        | Total per financials (net pt revenue less bad debt provision) | 47,554        | 46,640        |             | 42,976        |             |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D

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JANUARY, 2025

| JAN                                               |          |        |          |       | Line # | YEAR - TO - DATE                      |          |          |         |          |       |
|---------------------------------------------------|----------|--------|----------|-------|--------|---------------------------------------|----------|----------|---------|----------|-------|
| Actual                                            | Budget   | Var %  | Last Yr  | Var % |        | Actual                                | Budget   | Var %    | Last Yr | Var %    |       |
| <b>NET PATIENT REVENUES PER ADJ DAY (a)</b>       |          |        |          |       |        |                                       |          |          |         |          |       |
| 330                                               | 1,086    | -70%   | 5,682    | -94%  | 32     | Medicare FFS                          | 1,654    | 955      | 73%     | 2,256    | -27%  |
| 6,247                                             | 759      | 723%   | (1,317)  | -574% | 33     | Medicare HMO                          | 1,228    | 647      | 90%     | 795      | 55%   |
| -                                                 | -        | 0%     | -        | 0%    | 34     | Medicare Capitated Risk               | -        | -        | 0%      | -        | 0%    |
| 1,025                                             | 1,272    | -19%   | 1,132    | -10%  | 35     | Medi-Cal                              | 1,140    | 1,207    | -6%     | 1,090    | 5%    |
| 14,900                                            | 13,220   | 13%    | 5,900    | 153%  | 36     | Commercial Contract (FFS)             | 8,709    | 11,310   | -23%    | 8,704    | 0%    |
| -                                                 | -        | 0%     | -        | 0%    | 37     | Commercial Capitated                  | -        | -        | 0%      | -        | 0%    |
| (1,392)                                           | (3,463)  | -60%   | (573)    | 143%  | 38     | Other                                 | (1,138)  | (3,809)  | -70%    | (4,535)  | -75%  |
| 1,383                                             | 1,466    | -6%    | 1,459    | -5%   | 39     | Total                                 | 1,303    | 1,374    | -5%     | 1,425    | -9%   |
| 0                                                 | 0        |        | (0)      |       |        |                                       |          |          |         |          |       |
| <b>NET PATIENT REVENUES PER ADJ ADMIT (a)</b>     |          |        |          |       |        |                                       |          |          |         |          |       |
| 1,133                                             | 3,229    | -65%   | 23,525   | -95%  | 40     | Medicare FFS                          | 5,809    | 3,050    | 90%     | 7,980    | -27%  |
| 21,575                                            | 2,920    | 639%   | (5,320)  | -506% | 41     | Medicare HMO                          | 4,785    | 2,270    | 111%    | 3,354    | 43%   |
| -                                                 | -        | 0%     | -        | 0%    | 42     | Medicare Capitated Risk               | -        | -        | 0%      | -        | 0%    |
| 208,590                                           | 175,295  | 19%    | 26,619   | 684%  | 43     | Medi-Cal                              | 484,522  | 217,242  | 123%    | 31,133   | 1456% |
| 49,666                                            | 40,393   | 23%    | 15,555   | 219%  | 44     | Commercial Contract (FFS)             | 30,437   | 39,834   | -24%    | 31,598   | -4%   |
| -                                                 | -        | 0%     | -        | 0%    | 45     | Commercial Capitated                  | -        | -        | 0%      | -        | 0%    |
| (13,906)                                          | (88,799) | -84%   | (17,274) | -19%  | 46     | Other                                 | (19,253) | (52,267) | -63%    | (49,836) | -61%  |
| 17,702                                            | 20,053   | -12%   | 18,259   | -3%   | 47     | Total                                 | 23,271   | 19,350   | 20%     | 18,451   | 26%   |
| -                                                 | -        |        | (0.00)   |       |        |                                       |          |          |         |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-INPATIENT</b>  |          |        |          |       |        |                                       |          |          |         |          |       |
| 10.4%                                             | 15.4%    | -32%   | 74.6%    |       | 48     | Medicare FFS                          | 10.9%    | 16.4%    |         | 36.9%    |       |
| 66.6%                                             | 16.8%    | 296%   | -28.3%   |       | 49     | Medicare HMO                          | 45.5%    | 18.0%    |         | 22.1%    |       |
| 0.0%                                              | 0.0%     | 0%     | 0.0%     |       | 50     | Medicare Capitated Risk               | 0.0%     | 0.0%     |         | 0.0%     |       |
| 161.7%                                            | 72.9%    | 122%   | 108.6%   |       | 51     | Medi-Cal                              | 149.4%   | 74.4%    |         | 123.9%   |       |
| 245.1%                                            | -14.5%   | -1786% | -205.1%  |       | 52     | Commercial Contract (FFS)             | 83.4%    | -13.1%   |         | -22.7%   |       |
| 0.0%                                              | 0.0%     | 0%     | 0.0%     |       | 53     | Commercial Capitated                  | 0.0%     | 0.0%     |         | 0.0%     |       |
| 34.8%                                             | 35.9%    | -3%    | 35.9%    |       | 54     | Other                                 | -113.8%  | 24.8%    |         | 30.8%    |       |
| 102.0%                                            | 45.2%    | 126%   | 58.7%    |       | 55     | Total                                 | 105.2%   | 47.5%    |         | 77.9%    |       |
|                                                   |          | 0%     |          |       |        |                                       |          |          |         |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-OUTPATIENT</b> |          |        |          |       |        |                                       |          |          |         |          |       |
| -1.1%                                             | 7.1%     | -116%  | 47.7%    |       | 56     | Medicare FFS                          | 19.4%    | 7.1%     |         | 16.7%    |       |
| 30.9%                                             | 7.1%     | 334%   | -13.5%   |       | 57     | Medicare HMO                          | -4.3%    | 7.1%     |         | 3.6%     |       |
| 0.0%                                              | 0.0%     | 0%     | 0.0%     |       | 58     | Medicare Capitated Risk               | 0.0%     | 0.0%     |         | 0.0%     |       |
| 7.6%                                              | 30.1%    | -75%   | 0.2%     |       | 59     | Medi-Cal                              | 6.9%     | 30.8%    |         | 8.4%     |       |
| 28.8%                                             | 58.3%    | -51%   | 69.1%    |       | 60     | Commercial Contract (FFS)             | 44.4%    | 58.3%    |         | 60.2%    |       |
| 0.0%                                              | 0.0%     | 0%     | 0.0%     |       | 61     | Commercial Capitated                  | 0.0%     | 0.0%     |         | 0.0%     |       |
| -85.7%                                            | -179.3%  | -52%   | -67.1%   |       | 62     | Other                                 | -105.8%  | -165.6%  |         | -185.2%  |       |
| 11.7%                                             | 28.7%    | -59%   | 20.2%    |       | 63     | Total                                 | 14.9%    | 28.9%    |         | 19.1%    |       |
| <b>Medicare Inpt FFS Performance</b>              |          |        |          |       |        |                                       |          |          |         |          |       |
| 36                                                | 26       | 38%    | 29       |       | 64     | Medicare acute discharges             | 136      | 161      |         | 161      |       |
| 3.78                                              | 3.69     | 2%     | 3.62     |       | 65     | Acute length of stay                  | 3.91     | 3.76     |         | 3.71     |       |
| 17.36                                             | 16.15    | 7%     | 32.00    |       | 66     | SNF length of stay                    | 19.16    | 17.22    |         | 22.02    |       |
| 1.313                                             | 1.150    | 14%    | 1.327    |       | 67     | Medicare Case Mix index               | 1.292    | 1.150    |         | 1.373    |       |
| 30235                                             | 27785    | 9%     | 29551    |       | 68     | Per Case IP Charges case mix adjusted | 30761    | 24894    |         | 26545    |       |
| 25.1%                                             | 15.7%    | 60%    | 57.4%    |       | 69     | Reimb as % of Gross Charge            | 25.1%    | 16.8%    |         | 32.8%    |       |
| -23.8%                                            | -118.1%  | -80%   | 43.2%    |       | 70     | Medicare Margin % (Margin / reimb)    | -34.4%   | -105.4%  |         | -11.0%   |       |
| 123.8%                                            | 218.1%   | -43%   | 56.8%    |       | 71     | Medicare cost as % of reimbursement   | 134.4%   | 205.4%   |         | 111.0%   |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E

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JANUARY, 2025

| JAN                                 |        |          |         |              | YEAR - TO - DATE |        |        |          |         |              |
|-------------------------------------|--------|----------|---------|--------------|------------------|--------|--------|----------|---------|--------------|
| Actual                              | Budget | % of Act | Last Yr | % of Last Yr | Line #           | Actual | Budget | % of Act | Last Yr | % of Last Yr |
| <b>ACUTE PATIENT DAYS</b>           |        |          |         |              |                  |        |        |          |         |              |
| 110                                 | 64     | 55.8%    | 89      | 35.5%        | 1                | 324    | 396    | 29.8%    | 435     | 34.3%        |
| 26                                  | 32     | 13.2%    | 16      | 6.4%         | 2                | 208    | 209    | 19.1%    | 163     | 12.9%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 3                | -      | -      | 0.0%     | -       | 0.0%         |
| 2                                   | 23     | 1.0%     | 48      | 19.1%        | 4                | 63     | 97     | 5.8%     | 128     | 10.1%        |
| 40                                  | 47     | 20.3%    | 69      | 27.5%        | 5                | 371    | 288    | 34.1%    | 363     | 28.6%        |
| 10                                  | 17     | 5.1%     | 29      | 11.6%        | 6                | 100    | 111    | 9.2%     | 162     | 12.8%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 7                | -      | -      | 0.0%     | -       | 0.0%         |
| 9                                   | 2      | 4.6%     | -       | 0.0%         | 8                | 22     | 12     | 2.0%     | 17      | 1.3%         |
| 197                                 | 185    | 100.0%   | 251     | 100.0%       | 9                | 1,088  | 1,113  | 100.0%   | 1,268   | 100.0%       |
| <b>ACUTE ADMITS</b>                 |        |          |         |              |                  |        |        |          |         |              |
| 29                                  | 19     | 49.2%    | 25      | 37.9%        | 10               | 90     | 116    | 31.0%    | 122     | 36.2%        |
| 7                                   | 7      | 11.9%    | 4       | 6.1%         | 11               | 46     | 45     | 15.9%    | 39      | 11.6%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 12               | -      | -      | 0.0%     | -       | 0.0%         |
| 1                                   | 5      | 1.7%     | 9       | 13.6%        | 13               | 15     | 26     | 5.2%     | 27      | 8.0%         |
| 15                                  | 13     | 25.4%    | 17      | 25.8%        | 14               | 98     | 84     | 33.8%    | 102     | 30.3%        |
| 3                                   | 6      | 5.1%     | 11      | 16.7%        | 15               | 31     | 33     | 10.7%    | 44      | 13.1%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 16               | -      | -      | 0.0%     | -       | 0.0%         |
| 4                                   | 1      | 6.8%     | -       | 0.0%         | 17               | 10     | 4      | 3.4%     | 3       | 0.9%         |
| 59                                  | 51     | 100.0%   | 66      | 100.0%       | 18               | 290    | 308    | 100.0%   | 337     | 100.0%       |
| <b>SNF DAYS</b>                     |        |          |         |              |                  |        |        |          |         |              |
| 155                                 | 156    | 5.3%     | 143     | 5.3%         | 19               | 672    | 1,169  | 3.3%     | 924     | 5.6%         |
| 36                                  | 54     | 1.2%     | 49      | 1.8%         | 20               | 171    | 415    | 0.8%     | 309     | 1.9%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 21               | -      | -      | 0.0%     | -       | 0.0%         |
| 479                                 | 2,342  | 16.5%    | 124     | 4.6%         | 22               | 2,733  | 15,886 | 13.5%    | 1,833   | 11.1%        |
| 2,143                               | 227    | 73.7%    | 2,207   | 81.6%        | 23               | 16,089 | 1,414  | 79.6%    | 13,068  | 79.1%        |
| -                                   | 4      | 0.0%     | -       | 0.0%         | 24               | 109    | 58     | 0.5%     | 15      | 0.1%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 25               | -      | -      | 0.0%     | -       | 0.0%         |
| 93                                  | 71     | 3.2%     | 181     | 6.7%         | 26               | 442    | 376    | 2.2%     | 378     | 2.3%         |
| 2,906                               | 2,854  | 100.0%   | 2,704   | 100.0%       | 27               | 20,216 | 19,318 | 100.0%   | 16,527  | 100.0%       |
| <b>SNF ADMITS</b>                   |        |          |         |              |                  |        |        |          |         |              |
| 9                                   | 10     | 56.3%    | 4       | 30.8%        | 28               | 33     | 65     | 44.6%    | 44      | 47.3%        |
| 2                                   | 3      | 12.5%    | 2       | 15.4%        | 29               | 11     | 27     | 14.9%    | 12      | 12.9%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 30               | -      | -      | 0.0%     | -       | 0.0%         |
| -                                   | 2      | 0.0%     | -       | 0.0%         | 31               | 3      | 10     | 4.1%     | 2       | 2.2%         |
| 5                                   | 1      | 0        | 6       | 46.2%        | 32               | 23     | 7      | 31.1%    | 29      | 31.2%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 33               | 4      | 2      | 5.4%     | 1       | 1.1%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 34               | -      | -      | 0.0%     | -       | 0.0%         |
| -                                   | -      | 0.0%     | 1       | 7.7%         | 35               | -      | 3      | 0.0%     | 5       | 5.4%         |
| 16                                  | 16     | 100.0%   | 13      | 100.0%       | 36               | 74     | 114    | 100.0%   | 93      | 100.0%       |
| <b>ACUTE AVERAGE LENGTH OF STAY</b> |        |          |         |              |                  |        |        |          |         |              |
| 3.79                                | 3.37   | 0.42     | 3.56    | 0.23         | 37               | 3.60   | 3.41   | 0.19     | 3.57    | 0.03         |
| 3.71                                | 4.57   | (0.86)   | 4.00    | (0.29)       | 38               | 4.52   | 4.64   | (0.12)   | 4.18    | 0.34         |
| -                                   | -      | -        | -       | -            | 39               | -      | -      | -        | -       | -            |
| 2.00                                | 4.60   | (2.60)   | 5.33    | (3.33)       | 40               | 4.20   | 3.73   | 0.47     | 4.74    | (0.54)       |
| 2.67                                | 3.62   | (0.95)   | 4.06    | (1.39)       | 41               | 3.79   | 3.43   | 0.36     | 3.56    | 0.23         |
| 3.33                                | 2.83   | 0.50     | 2.64    | 0.70         | 42               | 3.23   | 3.36   | (0.14)   | 3.68    | (0.46)       |
| -                                   | -      | -        | -       | -            | 43               | -      | -      | -        | -       | -            |
| 2.25                                | 2.00   | 0.25     | -       | 2.25         | 44               | 2.20   | 3.00   | (0.80)   | 5.67    | (3.47)       |
| 3.34                                | 3.63   | (0.29)   | 3.80    | (0.46)       | 45               | 3.75   | 3.61   | 0.14     | 3.76    | (0.01)       |
| <b>SNF AVERAGE LENGTH OF STAY</b>   |        |          |         |              |                  |        |        |          |         |              |
| 17.22                               | 15.60  | 1.62     | 35.75   | (18.53)      | 46               | 20.36  | 17.98  | 2.38     | 21.00   | (0.64)       |
| 18.00                               | 18.00  | -        | 24.50   | (6.50)       | 47               | 15.55  | 15.37  | 0.18     | 25.75   | (10.20)      |
| -                                   | -      | -        | -       | -            | 48               | -      | -      | -        | -       | -            |
| -                                   | 1,171  | (1,171)  | -       | -            | 49               | 911    | 1,589  | (678)    | 917     | (6)          |
| 428.60                              | 227.00 | 201.60   | 367.83  | 60.77        | 50               | 699.52 | 202.00 | 497.52   | 450.62  | 248.90       |
| -                                   | -      | -        | -       | -            | 51               | 27.25  | 29.00  | (1.75)   | 15.00   | 12.25        |
| -                                   | -      | -        | -       | -            | 52               | -      | -      | -        | -       | -            |
| -                                   | -      | -        | 181.00  | (181.00)     | 53               | -      | 125.33 | (125.33) | 75.60   | (75.60)      |
| 181.63                              | 178.38 | 3.25     | 208.00  | (26.38)      | 54               | 273.19 | 169.46 | 103.73   | 177.71  | 95.48        |

OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES - TRENDED BY MONTH

SCHEDULE G-1

JANUARY, 2025  
Amounts in (000's)

| Line #                                   | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN |
|------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | \$ 5,521    | \$ 4,449    | \$ 4,494    | \$ 4,275    | \$ 3,694    | \$ 3,802    | \$ 3,385    | \$ 4,178    | \$ 4,487    | \$ 4,368    | \$ 4,403    | \$ 3,917    | \$ 5,030    |
| 2                                        | 15,267      | 13,001      | 17,361      | 17,183      | 15,508      | 15,354      | 15,484      | 15,251      | 14,763      | 16,718      | 14,248      | 15,338      | 17,307      |
| 3                                        | 20,788      | 17,450      | 21,855      | 21,458      | 19,202      | 19,156      | 18,869      | 19,428      | 19,250      | 21,086      | 18,652      | 19,255      | 22,336      |
| 4                                        | 6           | 6           | 6           | 6           | 5           | 5           | 6           | 6           | 6           | 6           | -           | 11          | 6           |
| 5                                        | (14,129)    | (10,745)    | (13,851)    | (13,796)    | (11,285)    | (12,579)    | (12,863)    | (12,248)    | (11,807)    | (13,134)    | (11,307)    | (11,998)    | (14,627)    |
| 6                                        | (339)       | (309)       | (436)       | (635)       | (612)       | (646)       | (560)       | (576)       | (80)        | (581)       | (498)       | (524)       | (562)       |
| 7                                        | 6,325       | 6,403       | 7,575       | 7,034       | 7,310       | 5,937       | 5,452       | 6,610       | 7,369       | 7,377       | 6,848       | 6,745       | 7,154       |
| 8                                        | 1,241       | 1,264       | 1,263       | 1,407       | 1,248       | 1,506       | 1,196       | 604         | 598         | 271         | 201         | 441         | 488         |
| 9                                        | 7,566       | 7,667       | 8,838       | 8,441       | 8,558       | 7,443       | 6,648       | 7,213       | 7,967       | 7,648       | 7,049       | 7,186       | 7,642       |
| <b>OPERATING EXPENSES</b>                |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | 2,390       | 2,422       | 2,520       | 2,389       | 2,448       | 2,372       | 2,411       | 2,435       | 2,369       | 2,495       | 2,432       | 2,446       | 2,457       |
| 11                                       | 94          | 246         | 163         | 199         | 78          | 47          | 82          | 70          | 41          | 74          | 46          | 76          | 85          |
| 12                                       | 340         | 212         | 270         | 269         | 238         | 159         | 126         | 137         | 135         | 124         | 106         | 123         | 81          |
| 13                                       | 1,014       | 1,058       | 1,668       | 1,358       | 1,554       | 1,249       | 1,062       | 1,376       | 1,234       | 1,210       | 1,041       | 1,168       | 1,363       |
| 14                                       | 497         | 439         | 429         | 431         | 401         | 395         | 396         | 392         | 435         | 475         | 379         | 466         | 504         |
| 15                                       | 404         | 396         | 412         | 397         | 396         | 426         | 435         | 396         | 398         | 412         | 397         | 399         | 425         |
| 16                                       | 749         | 589         | 655         | 606         | 511         | 667         | 665         | 620         | 617         | 609         | 656         | 599         | 661         |
| 17                                       | 155         | 163         | 157         | 153         | 139         | 211         | 225         | 216         | 212         | 164         | 126         | 173         | 162         |
| 18                                       | 109         | 104         | 109         | 84          | 84          | 84          | 92          | 90          | 91          | 90          | 90          | 89          | 90          |
| 19                                       | 463         | 399         | 459         | 417         | 420         | 399         | 504         | 509         | 497         | 562         | 491         | 490         | 494         |
| 20                                       | 386         | 386         | 384         | 384         | 402         | 397         | 397         | 395         | 395         | 397         | 398         | 398         | 397         |
| 21                                       | 174         | 232         | 231         | 232         | 231         | 539         | 225         | 225         | 225         | 225         | 224         | 215         | 216         |
| 22                                       | 6,775       | 6,646       | 7,458       | 6,919       | 6,902       | 6,946       | 6,620       | 6,862       | 6,649       | 6,837       | 6,385       | 6,643       | 6,934       |
| 23                                       | 792         | 1,021       | 1,380       | 1,522       | 1,656       | 497         | 28          | 352         | 1,317       | 811         | 664         | 543         | 708         |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | 204         | 204         | 204         | 204         | 204         | 204         | 209         | 209         | 209         | 209         | 209         | 209         | 209         |
| 25                                       | 38          | 39          | 28          | 70          | 88          | 100         | 100         | 99          | 82          | 83          | 75          | 47          | 56          |
|                                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | 242         | 243         | 232         | 274         | 292         | 304         | 309         | 308         | 291         | 292         | 284         | 257         | 265         |
| 29                                       | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | \$ 1,033    | \$ 1,264    | \$ 1,612    | \$ 1,795    | \$ 1,948    | \$ 800      | \$ 337      | \$ 660      | \$ 1,608    | \$ 1,104    | \$ 947      | \$ 799      | \$ 973      |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

SCHEDULE G-2

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JANUARY, 2025

| Line #                               |                                    | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN |
|--------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Admissions</b>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                    | General acute                      | 66          | 42          | 53          | 36          | 37          | 33          | 31          | 42          | 40          | 37          | 42          | 39          | 59          |
| 2                                    | SNF/Sub-acute                      | 13          | 19          | 17          | 9           | 14          | 2           | 8           | 11          | 8           | 7           | 10          | 14          | 16          |
| <b>Patient Days</b>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                    | ICU                                | 48          | 29          | 23          | 18          | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 4                                    | Medical/surgical                   | 203         | 120         | 123         | 136         | 119         | 143         | 90          | 130         | 181         | 169         | 190         | 131         | 197         |
| <b>Average daily census (ADC)</b>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                    | General acute                      | 8.1         | 5.1         | 4.7         | 5.1         | 3.8         | 4.8         | 2.9         | 4.2         | 6.0         | 5.5         | 6.3         | 4.2         | 6.4         |
| 6                                    | SNF/Sub-acute                      | 87.2        | 95.9        | 98.6        | 101.9       | 94.4        | 93.7        | 91.7        | 93.7        | 96.8        | 94.5        | 92.3        | 95.4        | 93.7        |
| <b>Occupancy % on available beds</b> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                    | General acute                      | 28%         | 18%         | 16%         | 18%         | 13%         | 16%         | 10%         | 14%         | 21%         | 19%         | 22%         | 15%         | 22%         |
| 8                                    | SNF                                | 76%         | 83%         | 86%         | 89%         | 82%         | 81%         | 80%         | 82%         | 84%         | 82%         | 80%         | 83%         | 82%         |
| <b>Average length of stay</b>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                    | General acute                      | 3.80        | 3.55        | 2.75        | 4.28        | 3.22        | 4.33        | 2.90        | 3.10        | 4.53        | 4.57        | 4.52        | 3.36        | 3.34        |
| 10                                   | SNF/Sub-acute                      | 208.00      | 146.32      | 179.88      | 339.56      | 209.00      | 1,405.00    | 355.50      | 264.18      | 363.13      | 418.43      | 276.80      | 211.29      | 181.63      |
| <b>Other Volumes</b>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                   | Surgeries - inpatient              | 11          | 5           | 8           | 13          | 9           | 3           | 4           | 9           | 8           | 7           | 13          | 14          | 20          |
| 12                                   | Surgeries - outpatient             | 4           | 7           | 6           | 11          | 6           | 5           | 5           | 5           | 8           | 6           | 10          | 8           | 8           |
| 13                                   | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                   | Endosocopy - Inpatient             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | 1           | -           |
| 15                                   | Endosocopy - Outpatient            | 49          | 46          | 45          | 71          | 47          | 57          | 37          | 42          | 45          | 57          | 41          | 26          | 56          |
| 16                                   | ER admits                          | 64          | 41          | 51          | 36          | 36          | 30          | 30          | 42          | 38          | 35          | 41          | 33          | 57          |
| 17                                   | ER visits                          | 1,477       | 1,060       | 2,096       | 2,278       | 1,747       | 1,766       | 1,723       | 1,770       | 1,582       | 1,704       | 1,627       | 1,827       | 2,058       |
| 18                                   | Clinic Visits                      | 4,673       | 4,550       | 4,894       | 4,905       | 4,370       | 3,825       | 4,038       | 4,350       | 3,828       | 4,616       | 3,833       | 3,813       | 4,258       |
| 19                                   | Ambulance runs                     | 604         | 489         | 582         | 582         | 547         | 560         | 572         | 552         | 485         | 687         | 485         | 653         | 756         |
| 20                                   | Total Outpatient visits            | 9,111       | 8,706       | 9,477       | 9,322       | 8,690       | 7,756       | 8,207       | 8,544       | 7,579       | 8,668       | 7,589       | 7,800       | 8,668       |
| 21                                   | Laboratory - Inpatient             | 2,568       | 1,750       | 1,621       | 1,440       | 1,356       | 1,670       | 1,105       | 1,634       | 1,798       | 1,703       | 1,686       | 1,178       | 1,990       |
| 22                                   | Laboratory - Outpatient            | 11,636      | 11,178      | 12,240      | 11,109      | 11,228      | 10,179      | 10,264      | 10,429      | 9,553       | 10,590      | 9,482       | 9,965       | 11,019      |
| 23                                   | Radiology - Inpatient              | 167         | 118         | 110         | 91          | 88          | 97          | 74          | 97          | 104         | 90          | 111         | 77          | 132         |
| 24                                   | Radiology - Outpatient             | 1,910       | 1,696       | 1,822       | 1,866       | 1,794       | 1,638       | 1,694       | 1,737       | 1,480       | 1,699       | 1,516       | 1,529       | 1,671       |



OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

SCHEDULE G-2

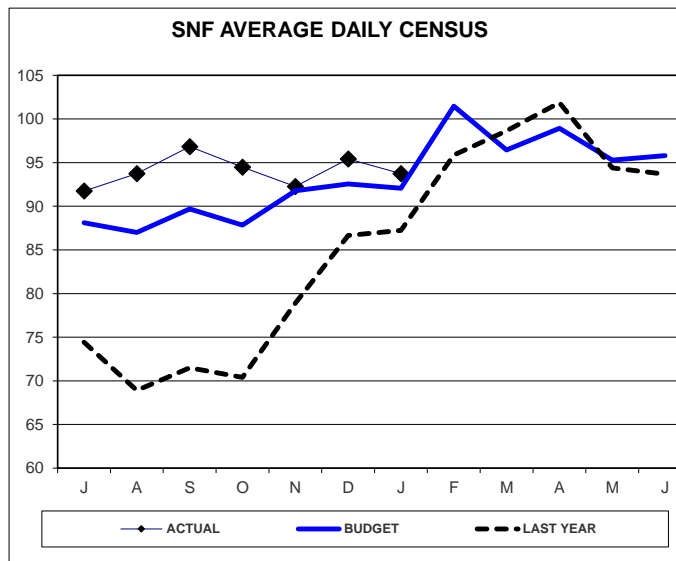
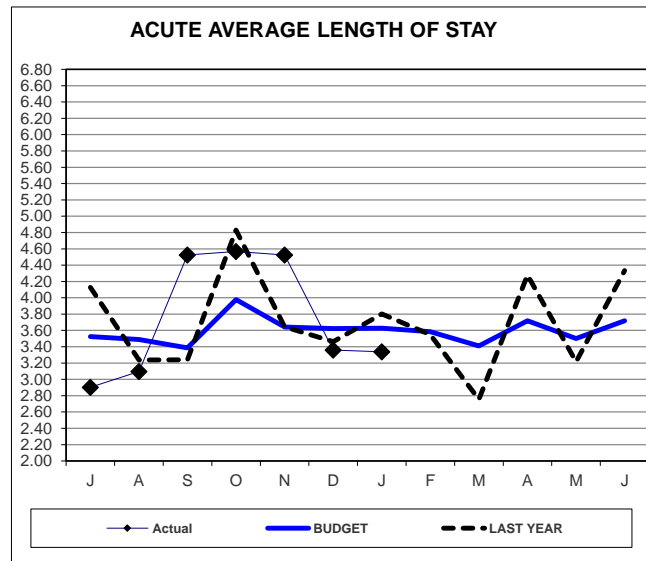
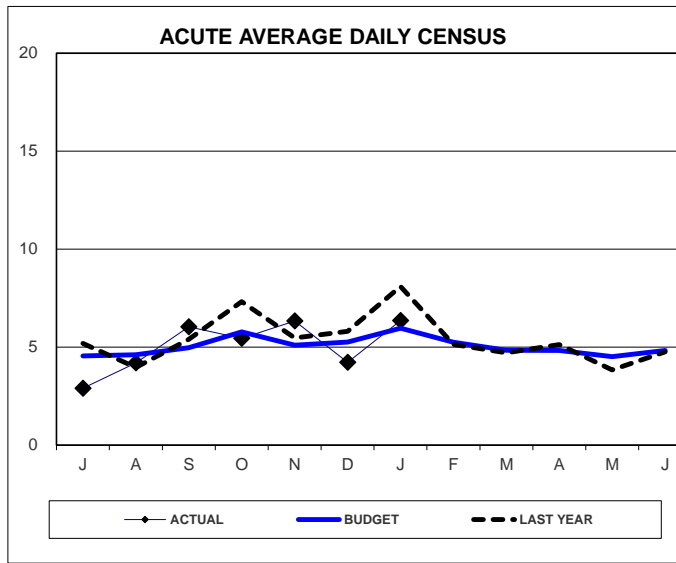
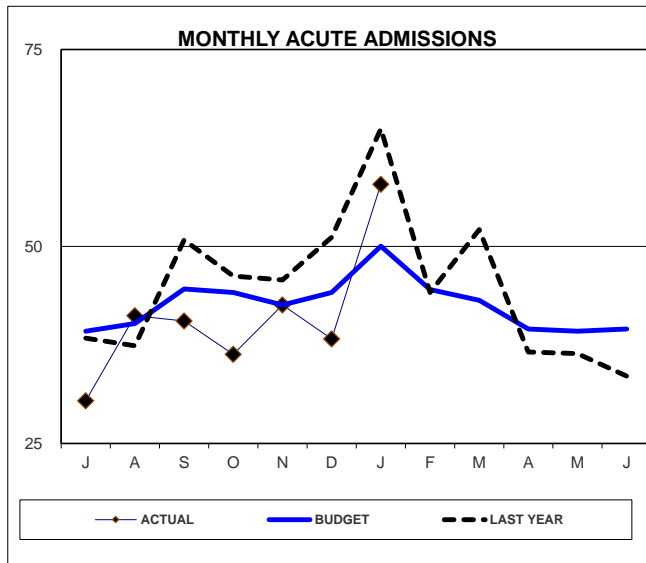
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| Line #                           |                                                                  | 2024<br>JAN | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN |
|----------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Payor Mix (Gross Charges)</b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                               | Medicare FFS                                                     | 16.9%       | 16.5%       | 15.9%       | 17.9%       | 15.2%       | 17.4%       | 14.4%       | 14.6%       | 12.9%       | 14.7%       | 15.0%       | 12.6%       | 20.7%       |
| 26                               | Medicare HMO                                                     | 8.3%        | 8.4%        | 7.3%        | 8.0%        | 6.2%        | 8.7%        | 7.8%        | 8.8%        | 9.1%        | 10.9%       | 10.5%       | 11.0%       | 11.1%       |
| 27                               | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                               | Medi-Cal                                                         | 10.6%       | 8.0%        | 8.2%        | 6.9%        | 7.3%        | 6.3%        | 8.0%        | 7.0%        | 9.3%        | 12.7%       | 4.1%        | 7.0%        | 4.9%        |
| 29                               | Medi-Cal HMO                                                     | 43.3%       | 47.3%       | 48.8%       | 47.2%       | 49.0%       | 45.5%       | 47.5%       | 45.8%       | 47.5%       | 39.9%       | 48.6%       | 48.9%       | 42.9%       |
| 30                               | Commercial Contract (FFS)                                        | 19.4%       | 19.3%       | 18.4%       | 18.6%       | 20.9%       | 21.1%       | 21.5%       | 22.4%       | 19.6%       | 21.1%       | 20.4%       | 19.4%       | 18.7%       |
| 31                               | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                               | Other                                                            | 1.5%        | 0.5%        | 1.5%        | 1.3%        | 1.5%        | 1.1%        | 0.8%        | 1.5%        | 1.4%        | 0.8%        | 1.3%        | 1.2%        | 1.8%        |
| 33                               | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b>Case Mix Index</b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                               | Medicare FFS                                                     | 1.327       | 1.413       | 1.409       | 1.318       | 1.220       | 1.347       | 1.462       | 1.224       | 1.166       | 1.177       | 1.225       | 1.479       | 1.313       |
| 35                               | General Acute                                                    | 1.344       | 1.552       | 1.257       | 1.255       | 1.290       | 1.581       | 1.413       | 1.302       | 1.509       | 1.136       | 1.067       | 1.128       | 1.079       |
| 36                               | Total Hospital                                                   | 1.338       | 1.484       | 1.325       | 1.290       | 1.260       | 1.440       | 1.433       | 1.267       | 1.404       | 1.154       | 1.137       | 1.292       | 1.216       |
| <b>Medicare FFS Performance</b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                               | Acute length of stay                                             | 3.56        | 4.15        | 2.76        | 4.53        | 2.86        | 4.20        | 3.56        | 2.90        | 3.67        | 3.27        | 4.00        | 3.56        | 3.79        |
| 38                               | Adjusted LOS with Case Mix Index Factor                          | 2.68        | 2.94        | 1.96        | 3.44        | 2.34        | 3.12        | 2.43        | 2.37        | 3.15        | 2.78        | 3.26        | 2.40        | 2.89        |
| <b>Labor</b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                               | FTE's Productive (incl registry/temp hrs)                        | 378         | 410         | 408         | 389         | 386         | 387         | 382         | 393         | 385         | 396         | 394         | 377         | 374         |
| 40                               | FTE's Total                                                      | 383         | 415         | 416         | 395         | 392         | 394         | 388         | 400         | 390         | 402         | 399         | 384         | 380         |
| 41                               | Total FTE per adjusted occupied bed                              | 2.74        | 2.86        | 2.28        | 2.01        | 2.14        | 2.17        | 2.08        | 2.43        | 2.38        | 2.26        | 2.54        | 2.17        | 2.27        |
| 42                               | Labor hours per adjusted admit                                   | 195.5       | 218.7       | 173.6       | 249.1       | 205.0       | 361.1       | 260.9       | 237.0       | 277.0       | 288.0       | 259.1       | 205.2       | 165.5       |
| 43                               | Labor hours per adj. admit case mix adjusted                     | 146.2       | 147.4       | 131.0       | 193.1       | 162.8       | 250.7       | 182.1       | 187.0       | 197.2       | 249.6       | 227.9       | 158.9       | 136.1       |
| 44                               | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 117,859     | 119,375     | 130,917     | 129,880     | 129,667     | 118,276     | 111,987     | 118,512     | 118,124     | 114,499     | 110,814     | 117,347     | 123,982     |
| 45                               | Non Wage benefits as % of Salary                                 | 35.9%       | 36.7%       | 56.5%       | 47.5%       | 56.2%       | 48.5%       | 40.6%       | 52.1%       | 48.5%       | 45.0%       | 40.3%       | 44.1%       | 52.0%       |
| 46                               | Net revenue per FTE (annualized) (a)                             | 194,243     | 194,054     | 214,576     | 216,706     | 219,512     | 183,442     | 165,859     | 194,913     | 230,368     | 216,437     | 202,549     | 207,580     | 222,538     |
| 34a                              | Registry/Temp Help Hours                                         | 3,345       | 2,359       | 3,054       | 3,075       | 2,574       | 2,160       | 2,121       | 2,170       | 1,929       | 2,126       | 1,712       | 1,592       | 1,371       |
| <b>Revenues (a)</b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                               | Net pt. revenue per adjusted pat day                             | 1,459       | 1,519       | 1,338       | 1,196       | 1,286       | 1,092       | 943         | 1,295       | 1,496       | 1,335       | 1,407       | 1,229       | 1,383       |
| 48                               | Net pt. revenue per adjusted admit                               | 18,259      | 20,406      | 17,904      | 25,951      | 21,635      | 31,847      | 20,807      | 22,207      | 30,675      | 29,964      | 26,075      | 20,477      | 17,702      |
| 49                               | Net pt. rev. per adj. admit case mix adjusted                    | 13,649      | 13,752      | 13,510      | 20,114      | 17,178      | 22,113      | 14,519      | 17,526      | 21,845      | 25,972      | 22,931      | 15,854      | 14,561      |
| 50                               | Outpt revenue as % of total revenue                              | 73.4%       | 74.5%       | 79.4%       | 80.1%       | 80.8%       | 80.2%       | 82.1%       | 78.5%       | 76.7%       | 79.3%       | 76.4%       | 79.7%       | 77.5%       |
| 51                               | Net pt. revenue as percent of gross charges                      | 30.4%       | 36.7%       | 34.7%       | 32.8%       | 38.1%       | 31.0%       | 28.9%       | 34.0%       | 38.3%       | 35.0%       | 36.7%       | 35.0%       | 32.0%       |
| <b>Operating Expenses (b)</b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                               | Total expense per adj. pat day                                   | 1,276       | 1,277       | 1,094       | 937         | 995         | 1,001       | 938         | 1,226       | 1,228       | 1,188       | 1,313       | 1,130       | 1,246       |
| 53                               | Total expense per adjusted admit                                 | 15,974      | 17,152      | 14,643      | 20,337      | 16,735      | 29,182      | 20,701      | 21,025      | 25,191      | 26,668      | 23,548      | 18,829      | 15,950      |
| 54                               | Labor Expense (inc. benefits) as % of total exp.                 | 65.3%       | 69.2%       | 69.7%       | 68.6%       | 68.9%       | 62.9%       | 61.5%       | 58.8%       | 61.6%       | 54.6%       | 54.3%       | 61.5%       | 56.9%       |
| 55                               | Supply expense as % of net patient revenues                      | 7.9%        | 6.9%        | 5.7%        | 6.1%        | 5.5%        | 6.7%        | 7.3%        | 5.9%        | 5.9%        | 6.4%        | 5.5%        | 6.9%        | 7.0%        |
| 56                               | Supply expense per CMI adjusted admit                            | 1,072       | 943         | 764         | 1,233       | 942         | 1,471       | 1,056       | 1,040       | 1,291       | 1,674       | 1,269       | 1,096       | 1,026       |
| 57                               | Capital cost (Depr. & interest as % of total exp)                | 10.1%       | 11.5%       | 9.9%        | 11.2%       | 11.2%       | 17.2%       | 11.5%       | 9.9%        | 10.3%       | 9.5%        | 10.1%       | 9.9%        | 9.5%        |
| <b>Key Financial Ratios</b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                               | Operating Income Margin %                                        | 10.5%       | 13.3%       | 15.6%       | 18.0%       | 19.3%       | 6.7%        | 0.4%        | 4.9%        | 16.5%       | 10.6%       | 9.4%        | 7.6%        | 9.3%        |
| 59                               | Total Income Margin %                                            | 13.7%       | 16.5%       | 18.2%       | 21.3%       | 22.8%       | 10.8%       | 5.1%        | 9.2%        | 20.2%       | 14.4%       | 13.4%       | 11.1%       | 12.7%       |
| 60                               | EBITDA margin % (net oper inc. before depr & interest)           | 17.9%       | 21.4%       | 22.6%       | 25.3%       | 26.7%       | 19.3%       | 9.8%        | 13.5%       | 24.3%       | 18.7%       | 18.2%       | 16.1%       | 17.3%       |
| <b>Days Cash on Hand</b>         |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 61                               | Days Cash on Hand                                                | 93.32       | 38.25       | 33.07       | 112.32      | 121.25      | 116.47      | 114.43      | 102.76      | 98.84       | 94.86       | 60.36       | 58.11       | 92.48       |
| 62                               | Days rev. in Accounts Receivable-gross                           | 63.57       | 65.78       | 76.92       | 72.22       | 67.41       | 77.73       | 70.08       | 72.88       | 76.81       | 79.04       | 76.24       | 64.37       | 64.66       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.



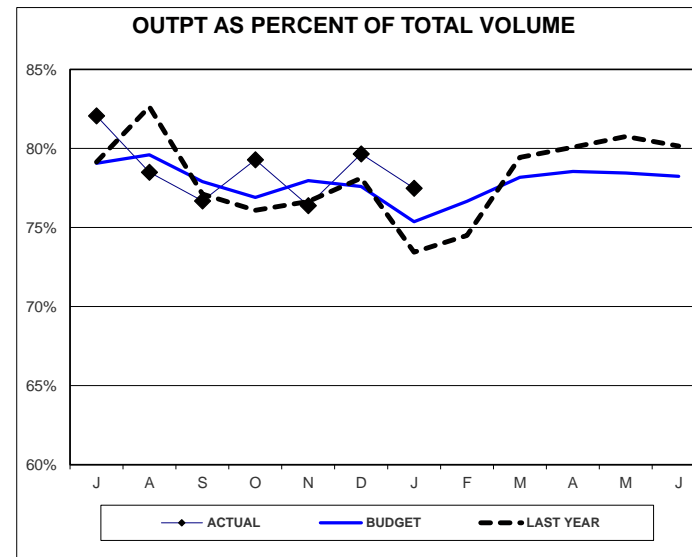
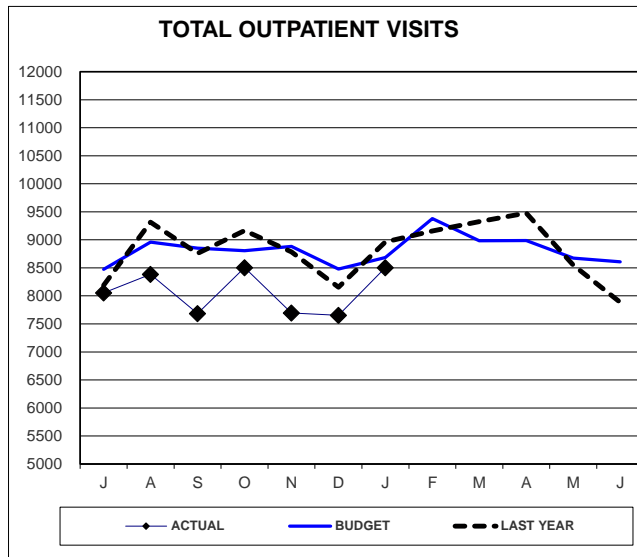
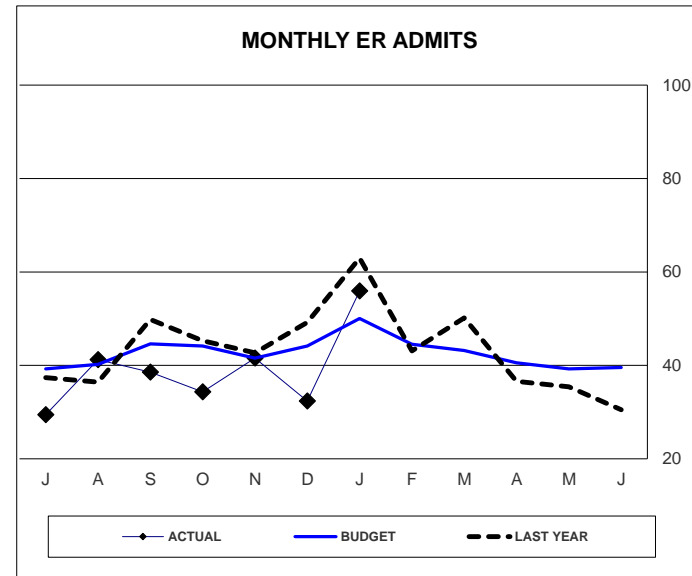
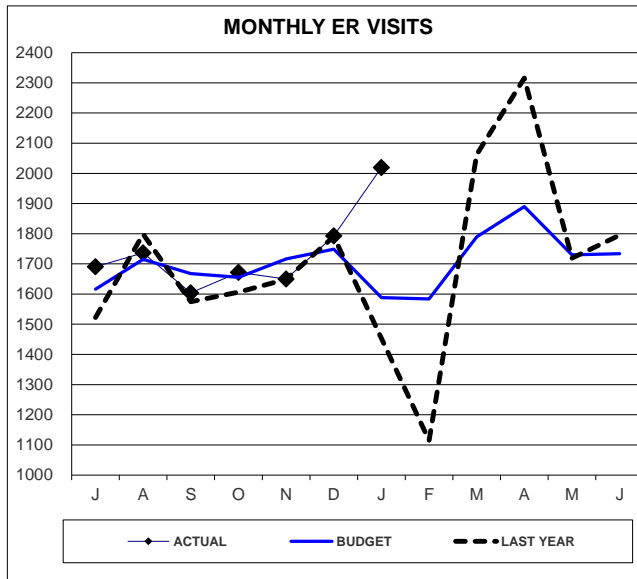
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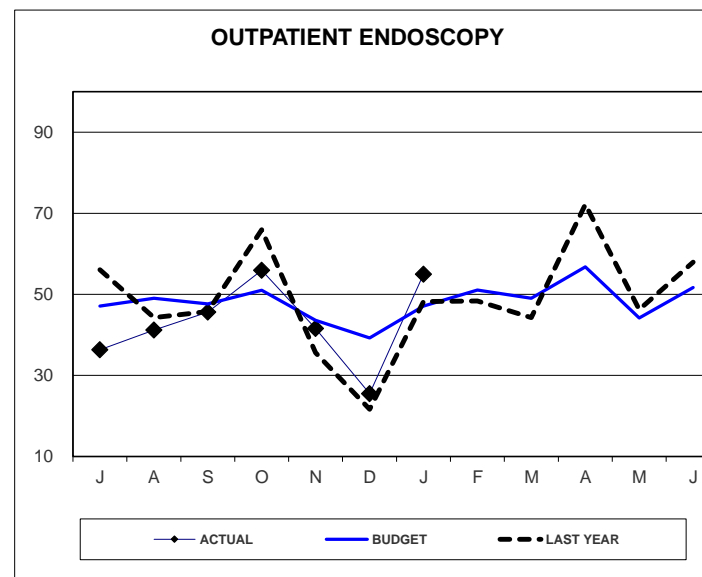
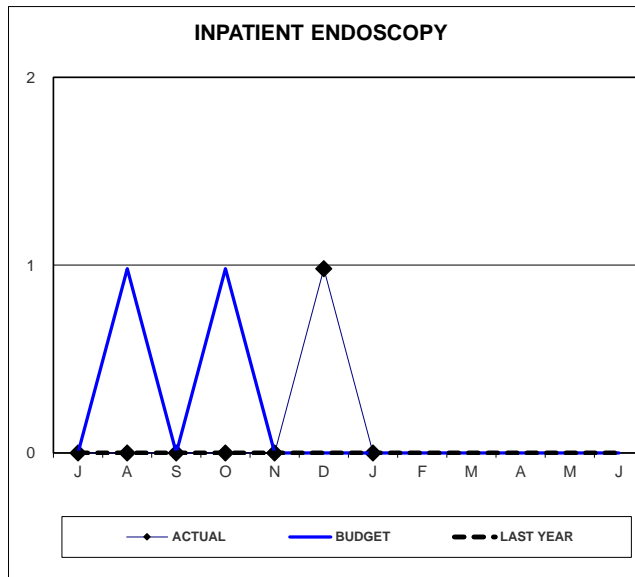
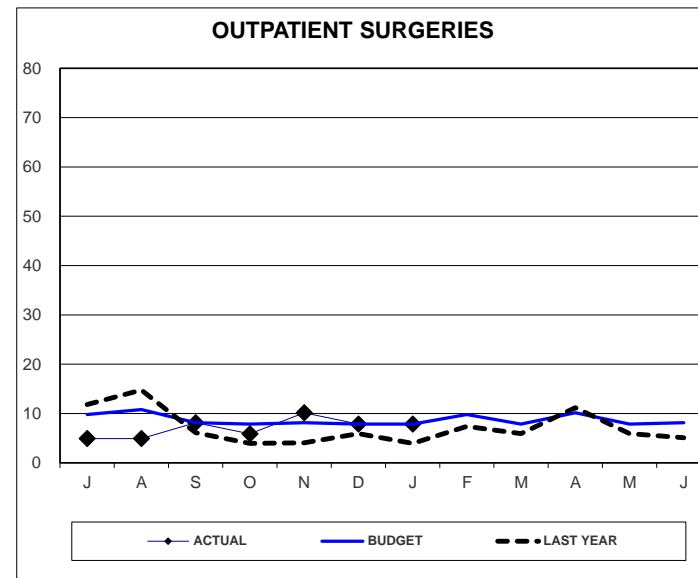
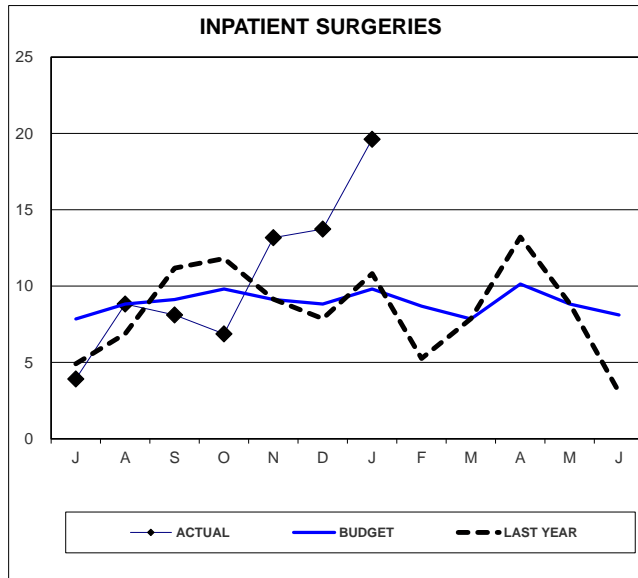
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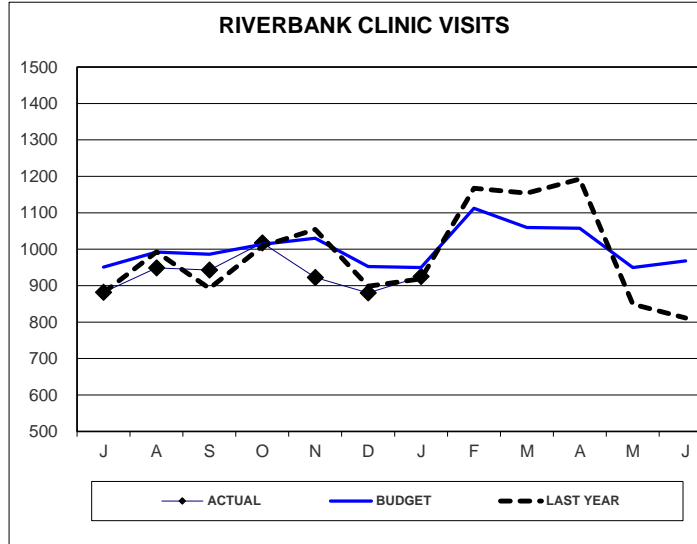
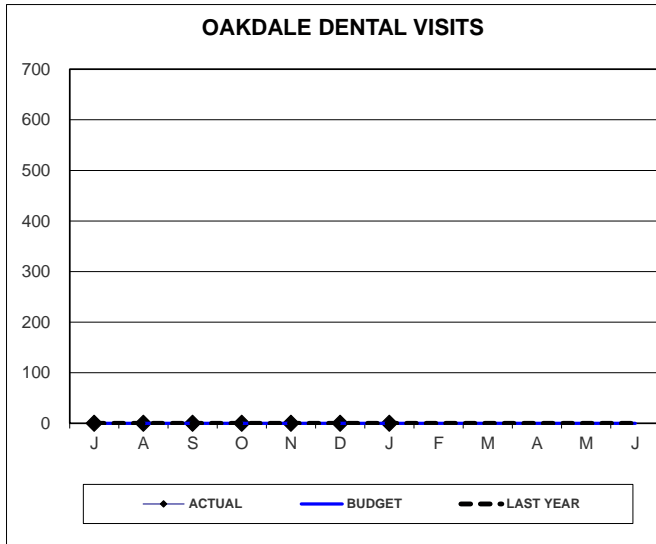
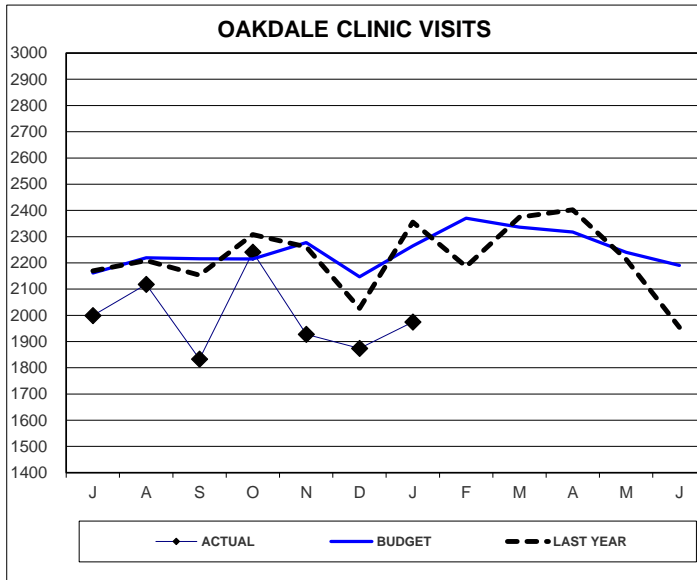
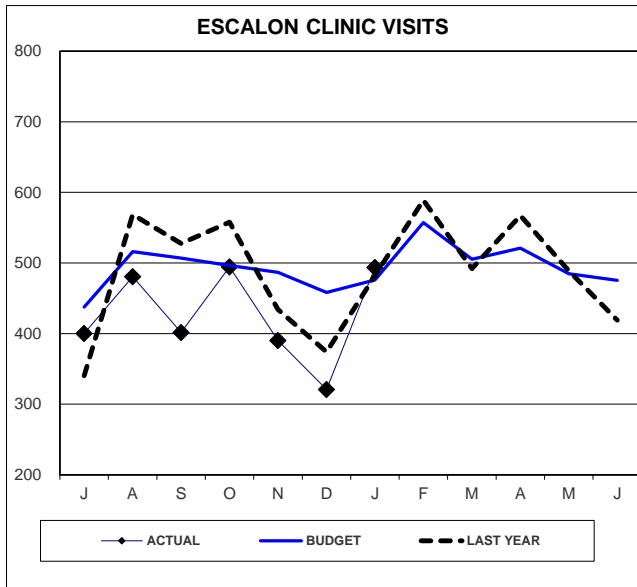
# OAK VALLEY DISTRICT HOSPITAL

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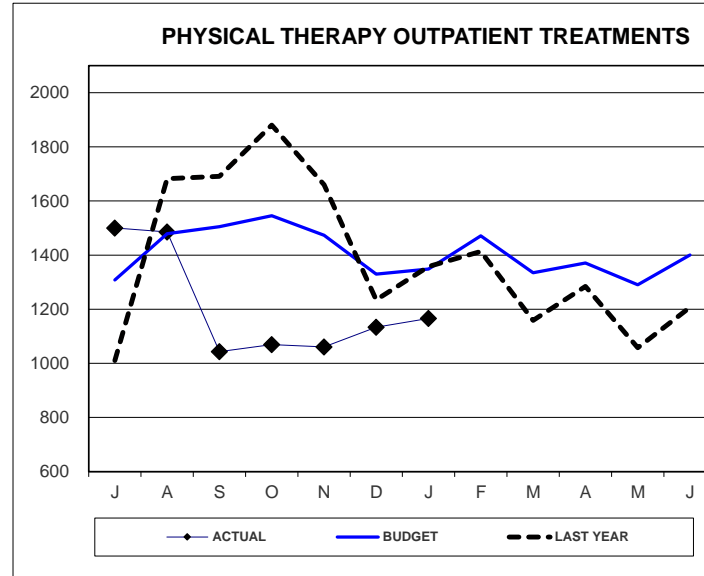
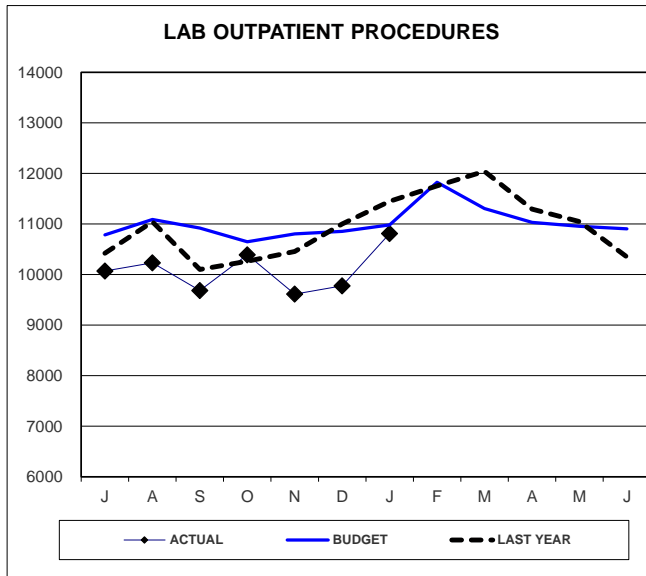
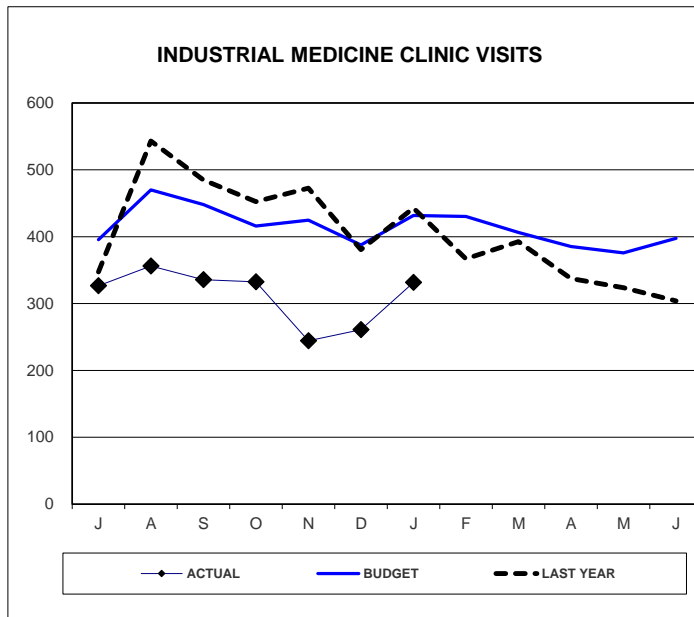
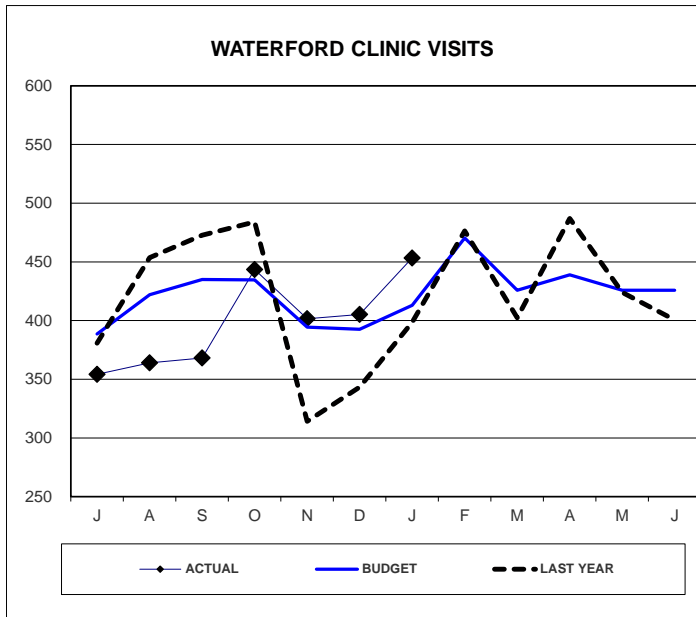
# OAK VALLEY DISTRICT HOSPITAL

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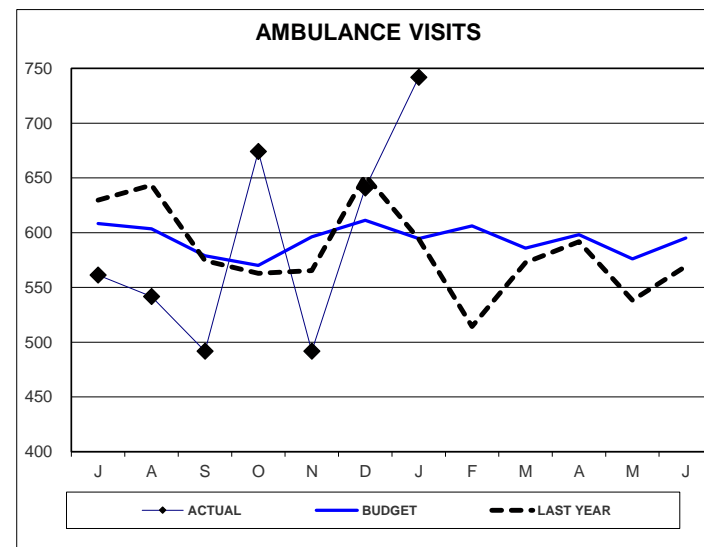
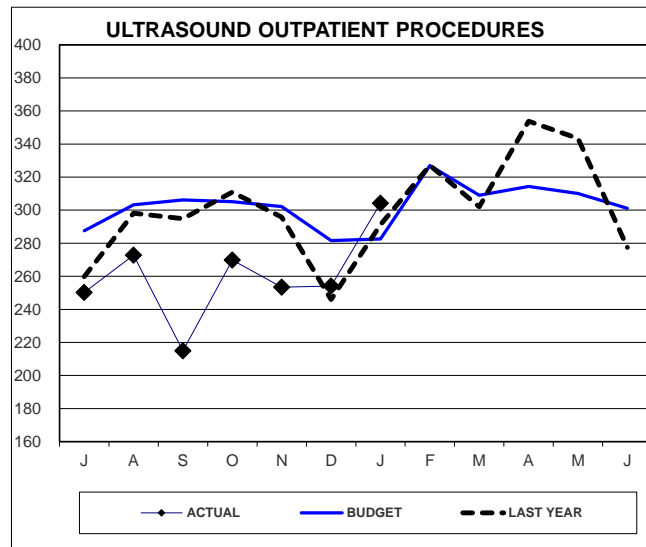
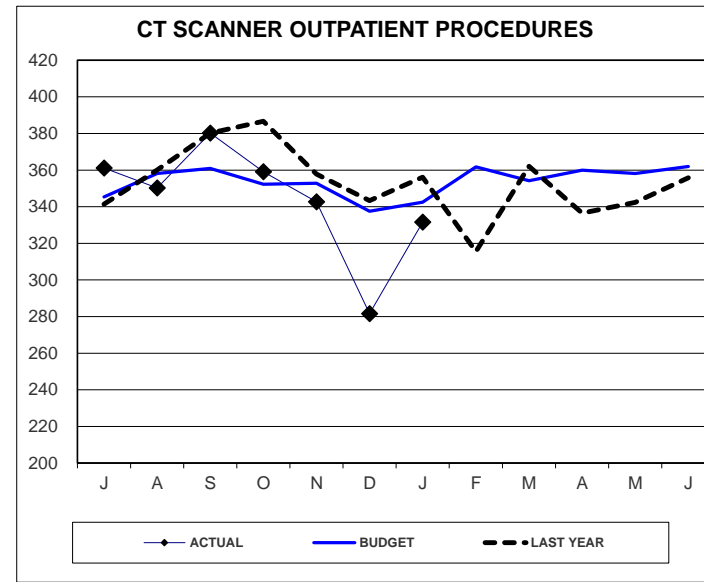
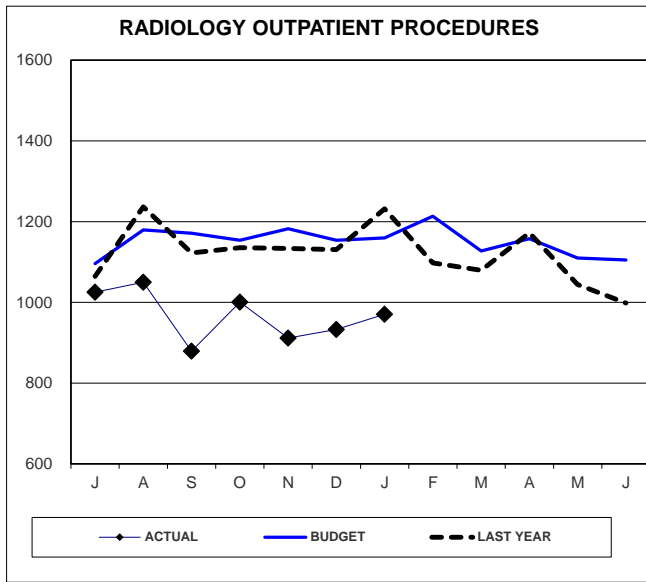
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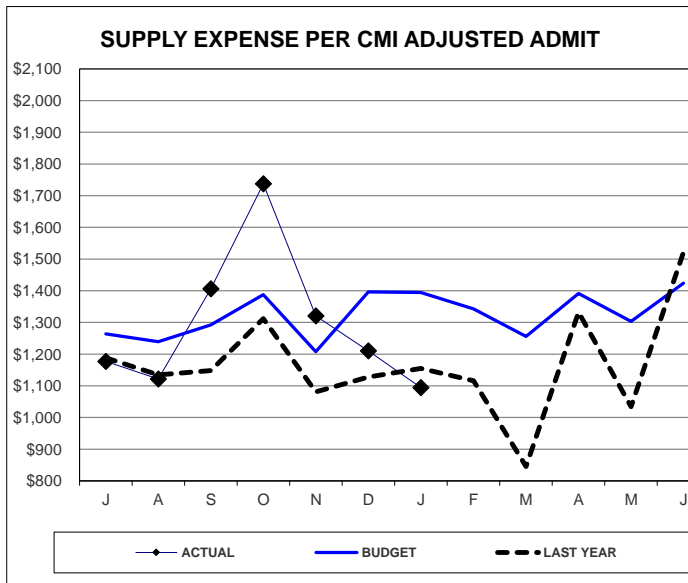
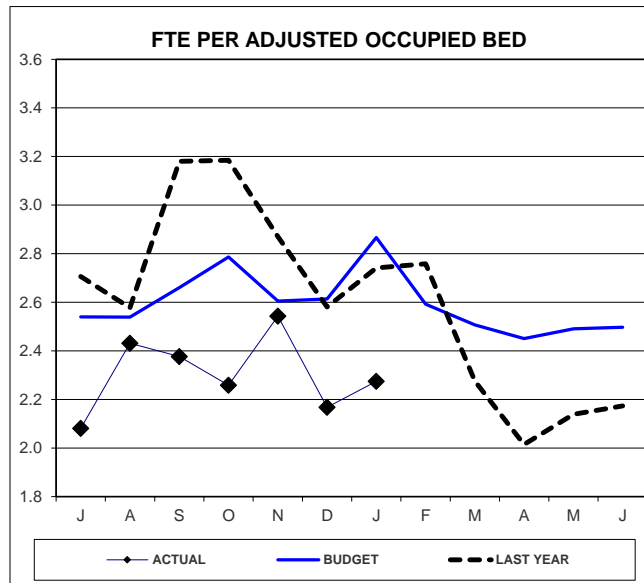
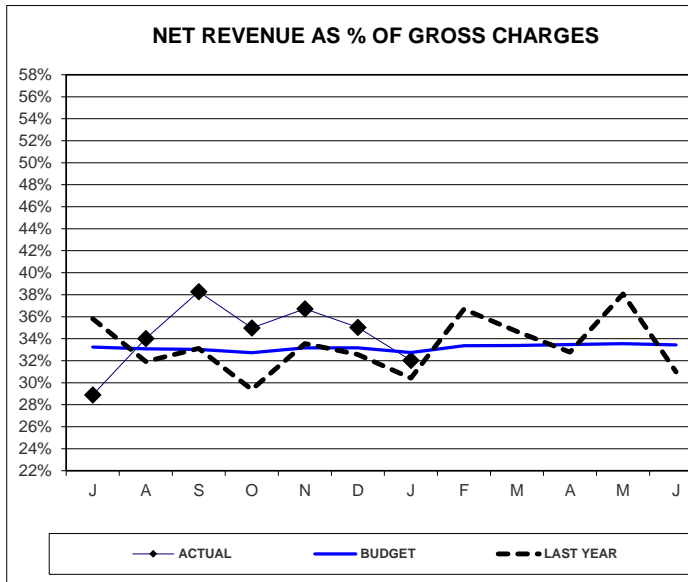
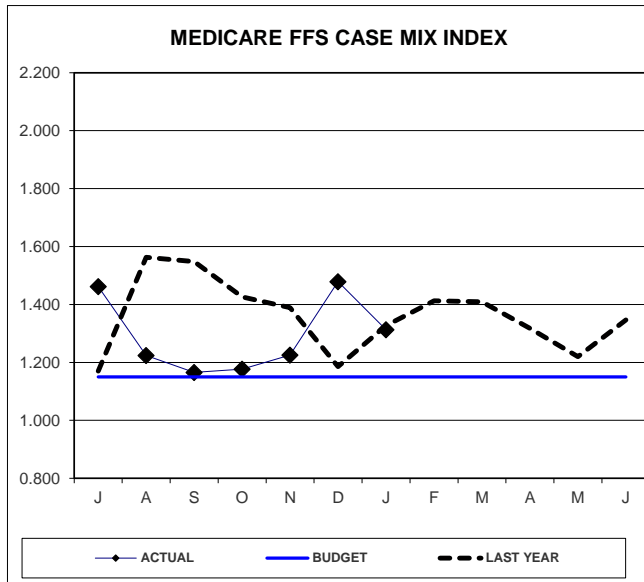
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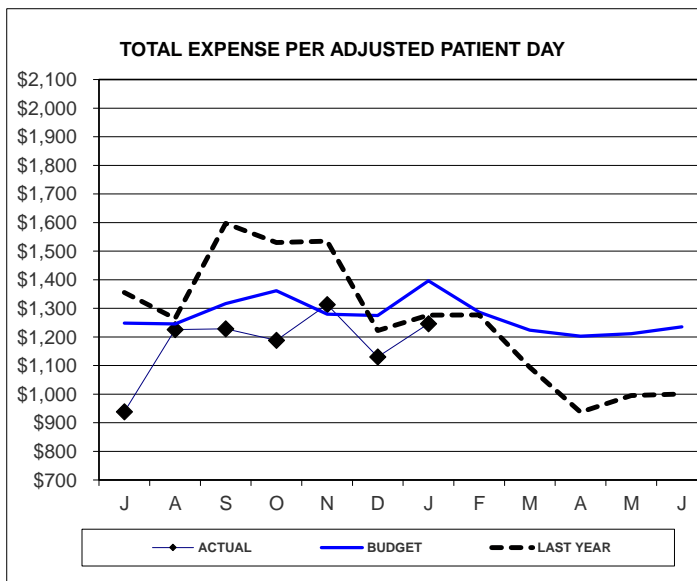
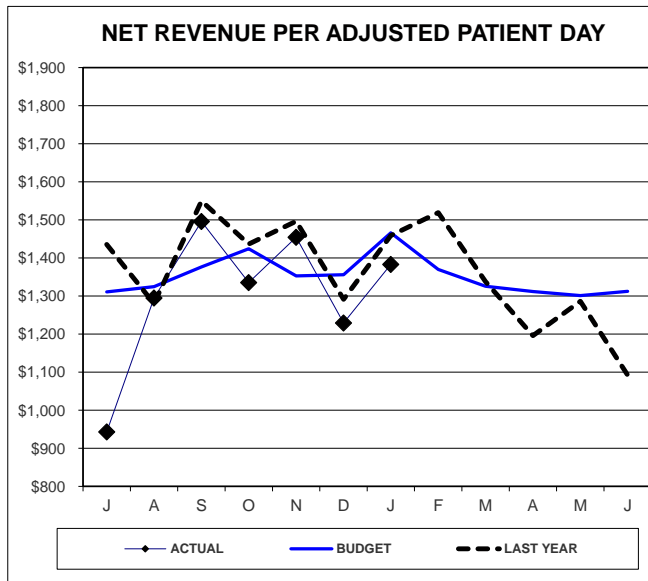
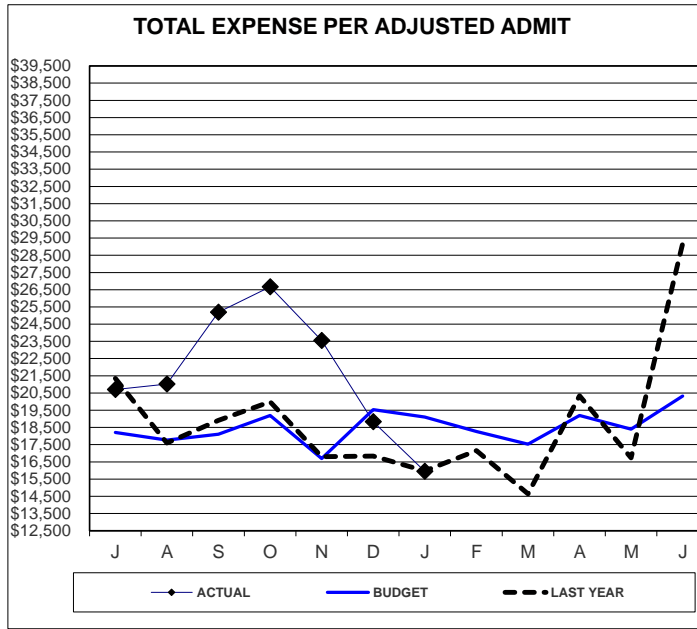
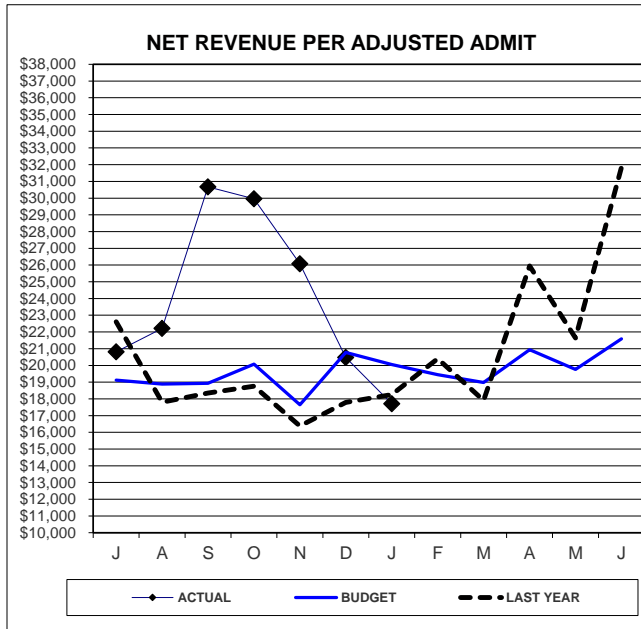
# OAK VALLEY DISTRICT HOSPITAL

JANUARY, 2025

## Graphs of Activities

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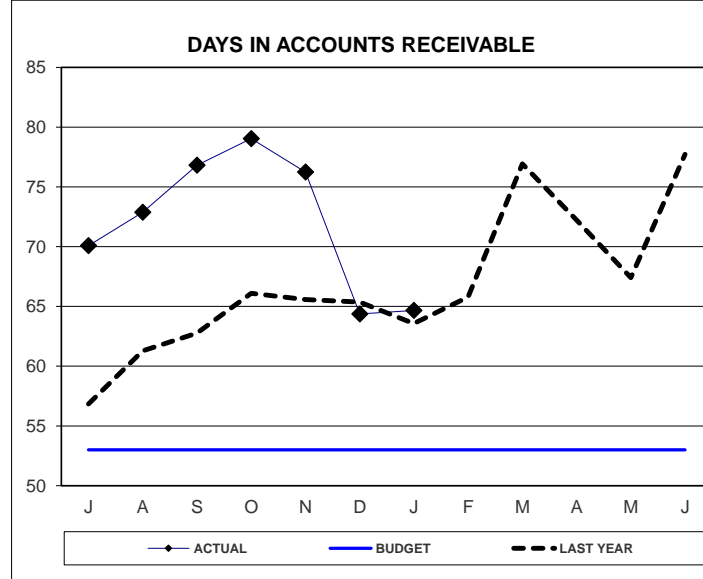
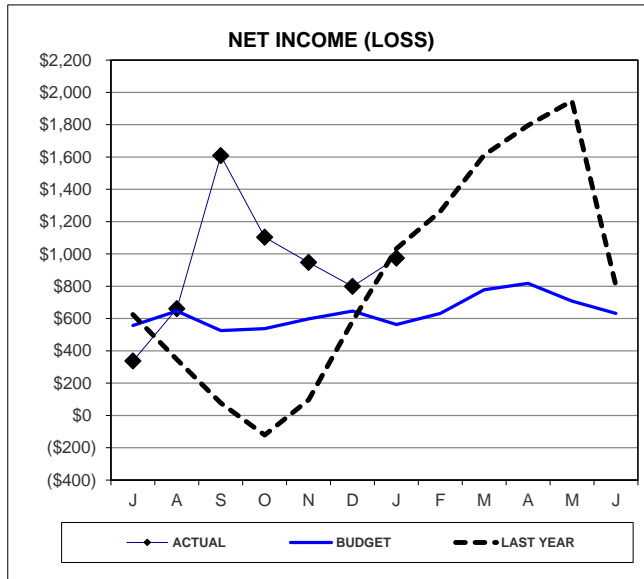
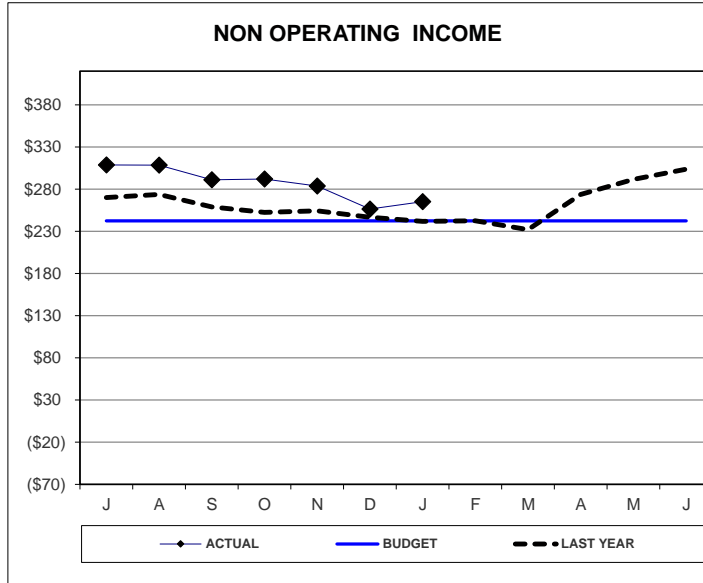
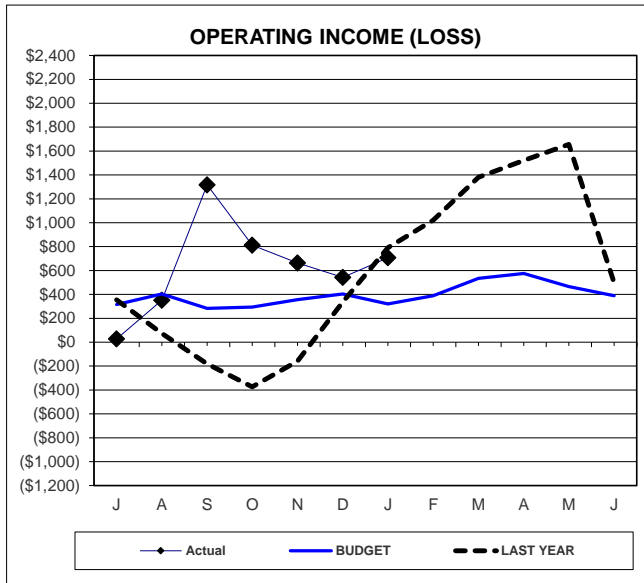
# OAK VALLEY DISTRICT HOSPITAL

JANUARY, 2025

## Graphs of Activities

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## RECEIVABLE SCORECARD AND TREND

# Oak Valley Hospital District

## Receivables Scorecard Based on 3 month Average Revenues

|                                                                | Dec-24 | Jan-25 | Target |
|----------------------------------------------------------------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 64.35  | 64.62  | 60.00  |
| Gross Receivable Days, OVHD                                    | 62.91  | 63.14  |        |
| Gross Receivable Days in Clinics                               | 56.02  | 38.74  |        |
| Gross Days in Ambulances                                       | 61.13  | 71.78  |        |
| Gross Receivable Days ONRC                                     | 78.45  | 79.57  |        |
| Gross Receivable Days in Credit Balances-All sources           | (1.84) | (0.91) |        |
| Gross Receivable Days in Unbilled Revenue                      | 11.75  | 9.76   | 6.00   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 31.6%  | 31.9%  | 25.0%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 12.9%  | 12.5%  | 15.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 22.7%  | 17.8%  |        |
| Percentage of Medicare Receivables > 90 Days, Acute            | 13.5%  | 12.4%  | 15.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 37.3%  | 41.0%  | 25.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 1.0%   | 4.9%   | 14.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 2.8%   | 2.9%   |        |
| Percentage of Non Self-Pay Receivables > 365 Days              | 3.2%   | 2.2%   |        |
| Self Pay as a % of Total Receivables, Acute                    | 32.7%  | 28.5%  |        |
| Bad Debt as % of Gross Patient Revenue                         | 2.7%   | 2.5%   | 2.0%   |
| Percentage of Clean Claims                                     | 81.7%  | 81.7%  |        |
| Net Receivable Days, OVHD                                      | 30.67  | 33.47  |        |
| Net Receivable Days, ONRC                                      | 77.00  | 78.69  |        |
| Net Receivable Days, All Sources                               | 42.38  | 44.85  |        |

**All Sources are OVHD, CLINICS and ONRC**

# Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

Trend Current Month Plus 12 months

|                                                                | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 |
|----------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 63.54  | 65.71  | 76.78  | 72.10  | 67.45  | 77.78  | 70.10  | 72.90  | 76.83  | 79.03  | 76.20  | 64.35  | 64.62  |
| Gross Receivable Days, OVHD                                    | 65.79  | 68.58  | 79.71  | 76.55  | 69.40  | 79.96  | 71.49  | 74.26  | 78.05  | 79.92  | 75.76  | 62.91  | 63.14  |
| Gross Receivable Days in Clinics                               | 84.62  | 90.46  | 91.20  | 86.78  | 96.37  | 119.74 | 87.11  | 96.67  | 102.45 | 116.96 | 101.31 | 56.02  | 38.74  |
| Gross Days in Ambulances                                       | 80.93  | 80.19  | 73.39  | 72.44  | 73.41  | 78.98  | 72.32  | 82.55  | 88.95  | 78.86  | 71.77  | 61.13  | 71.78  |
| Gross Receivable Days ONRC                                     | 39.90  | 37.67  | 48.08  | 29.58  | 48.20  | 56.61  | 56.93  | 59.99  | 65.27  | 70.41  | 80.50  | 78.45  | 79.57  |
| Gross Receivable Days in Credit Balances-All sources           | (0.86) | (0.85) | (1.54) | (1.06) | (1.12) | (1.17) | (1.49) | (1.48) | (1.02) | (2.09) | (2.09) | (1.84) | (0.91) |
| Gross Receivable Days in Unbilled Revenue                      | 5.72   | 10.19  | 19.38  | 12.70  | 10.65  | 10.92  | 9.11   | 13.05  | 10.86  | 17.78  | 11.90  | 11.75  | 9.76   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 37.5%  | 39.7%  | 38.6%  | 39.0%  | 42.1%  | 39.7%  | 42.7%  | 48.9%  | 46.9%  | 51.0%  | 37.7%  | 31.6%  | 31.9%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 17.1%  | 18.3%  | 17.6%  | 16.8%  | 18.1%  | 17.6%  | 18.9%  | 21.0%  | 20.4%  | 24.4%  | 17.9%  | 12.9%  | 12.5%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 39.6%  | 40.6%  | 37.6%  | 34.3%  | 34.6%  | 31.1%  | 27.3%  | 32.9%  | 30.2%  | 49.5%  | 21.3%  | 22.7%  | 17.8%  |
| Percentage of Medicare Receivables > 90 Days, Acute            | 35.3%  | 32.3%  | 33.2%  | 25.7%  | 30.1%  | 22.4%  | 18.5%  | 24.1%  | 24.0%  | 35.3%  | 15.3%  | 13.5%  | 12.4%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 22.2%  | 23.8%  | 11.4%  | 18.4%  | 23.0%  | 24.7%  | 25.4%  | 30.7%  | 36.8%  | 33.2%  | 33.0%  | 37.3%  | 41.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 28.6%  | 20.3%  | 19.0%  | 27.6%  | 21.3%  | 51.1%  | 33.0%  | 40.0%  | 14.6%  | 21.3%  | 2.7%   | 1.0%   | 4.9%   |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 11.4%  | 11.2%  | 10.7%  | 9.1%   | 8.1%   | 7.1%   | 4.4%   | 5.1%   | 5.1%   | 7.4%   | 3.0%   | 2.8%   | 2.9%   |
| Percentage of Non Self-Pay Receivables > 365 Days              | 10.7%  | 11.1%  | 10.7%  | 9.8%   | 9.7%   | 8.6%   | 6.2%   | 6.8%   | 6.2%   | 7.9%   | 5.0%   | 3.2%   | 2.2%   |
| Self Pay as a % of Total Receivables, Acute                    | 23.1%  | 25.5%  | 24.0%  | 26.3%  | 36.5%  | 35.4%  | 45.4%  | 49.4%  | 43.5%  | 46.4%  | 39.5%  | 32.7%  | 28.5%  |
| Bad Debt as % of Gross Patient Revenue                         | 1.6%   | 1.8%   | 2.0%   | 3.0%   | 3.2%   | 3.0%   | 3.0%   | 3.0%   | 0.4%   | 2.8%   | 2.7%   | 2.7%   | 2.5%   |
| Percentage of Clean Claims                                     | 76.1%  | 77.1%  | 75.6%  | 71.6%  | 55.6%  | 81.5%  | 86.9%  | 82.9%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  |
| Net Receivable Days, OVHD                                      | 35.75  | 35.68  | 38.88  | 34.79  | 36.06  | 44.72  | 39.54  | 42.65  | 39.34  | 34.49  | 30.58  | 30.67  | 33.47  |
| Net Receivable Days, ONRC                                      | 45.69  | 43.13  | 60.45  | 35.06  | 55.37  | 57.85  | 54.73  | 58.11  | 63.13  | 68.36  | 78.58  | 77.00  | 78.69  |
| Net Receivable Days, All Sources                               | 37.86  | 37.32  | 43.23  | 34.84  | 40.14  | 48.03  | 43.85  | 47.21  | 45.93  | 43.08  | 42.50  | 42.38  | 44.85  |

All Sources are OVHD, CLINICS and ONRC

OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
January 31, 2025

| DESCRIPTION/<br>MATURITY                           | MATURITY<br>DATE | VALUE                  | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE  | DIFFERENCE<br>FROM PRIOR MONTH |
|----------------------------------------------------|------------------|------------------------|------------------|----------------------|---------------------|---------------|-------------------------------|-----------------------|--------------------------------|
| <b>Level I</b>                                     |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <b>Current (0-2 yrs)</b>                           |                  |                        |                  |                      |                     |               |                               |                       |                                |
| Local Agency Investment Fund (LAIF)                | N/A              | \$15,964,095.24        | 4.366%           |                      |                     |               |                               | \$9,921,185.60        | 6,042,909.64                   |
| Morgan Stanley:<br>Money Market Funds              | N/A              | 0.00                   | 0.200%           |                      |                     |               |                               | 0.00                  | 0.00                           |
| <i>Total</i>                                       |                  | 15,964,095.24          |                  |                      |                     | 15,964,095.24 | 0.00                          | 9,921,185.60          | 6,042,909.64                   |
| <b>Level II</b>                                    |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <b>(3-4 yrs - no more than 60% beyond 2 years)</b> |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <b>policy max stated at 40%</b>                    |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <i>Total</i>                                       |                  | 0.00                   |                  |                      |                     | 6,385,638.10  | (6,385,638.10)                | 0.00                  | 0.00                           |
| <b>Level III</b>                                   |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <b>(5 yrs - no more than 20% beyond 4 years)</b>   |                  |                        |                  |                      |                     |               |                               |                       |                                |
| <i>Total</i>                                       |                  | 0.00                   |                  |                      |                     | 3,192,819.05  | (3,192,819.05)                | 0.00                  | 0.00                           |
| Total beyond 2 years                               |                  | 0.00                   |                  |                      |                     | 9,578,457.14  | (9,578,457.14)                | 0.00                  | 0.00                           |
| <b>TOTAL ASSETS</b>                                |                  | <b>\$15,964,095.24</b> |                  |                      |                     |               |                               | <b>\$9,921,185.60</b> | <b>6,042,909.64</b>            |