

Finance Committee

April 3, 2025

Finance Board Packet

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OUR MISSION

“We Focus on Personalized Quality Health Care and Wellness for Those We Serve”

OUR VISION

“Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital.

OUR VALUES

“Accountability; Being Responsible for Actions Taken and Not Taken Integrity; Doing the Right Thing for the Right Reason Respect; Valuing All People at All Times”

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**OAK VALLEY HOSPITAL DISTRICT  
FINANCE COMMITTEE MEETING  
April 3, 2025  
ROYAL OAK CONFERENCE ROOM  
1425 West H Street, Oakdale,  
California 5:00 P.M.**

**AGENDA**

5:00 p.m.            Call Meeting to Order                                 Edward Chock, M.D., Chair Person

**PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual's cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary's Office at 1425 West H Street, Suite 270, Oakdale, CA during normal business hours.



## **APPROVAL OF MINUTES**

Action            Approval of March 6, 2025 Minutes

## **FINANCE COMMITTEE REPORT**

Action            Financial Reports for February 2025            Ann Croskrey, CFO

Information      Receivables Scorecard                            Ann Croskrey, CFO

Information      Fund Transfers/Investment Review            Ann Croskrey, CFO

## **ADJOURNMENT**

Posted on: March 31,2025

By: Sheryl Perry, Clerk of the Board

In observance of the Americans with Disabilities Act, please notify us at 209-848-4102 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

**OAK VALLEY HOSPITAL DISTRICT**  
**March 6, 2025**  
**FINANCE COMMITTEE MEETING MINUTES**

**Committee Members**

Edward Chock, M.D., Chairperson  
Frances Krieger, Vice Chairperson  
Matthew Heyn, President & CEO  
Will Pringle, V.P., ONRC  
David Neal, V.P., Nursing

**Excused:** Ann Croskrey, CFO

**MEETING CALLED TO ORDER**

The Finance Committee meeting was called to order by Edward Chock, M.D., Chairperson, at 5:02 p.m.

**PUBLIC COMMENT**

No public in attendance.

**APPROVAL OF MINUTES - February 6, 2025**

David Neal made the motion to approve the February 6, 2025 Finance minutes. Will Pringle made the second. No public input.

Chock - Aye  
Krieger - Aye  
Heyn - Aye  
Pringle - Aye  
Neal - Aye

**MOTION CARRIED**

**FINANCIALS**

**Financial Report for January 2025**

Matt Heyn, CEO, presented the January Financial Report.

**Executive Summary:**

Gross revenue in January remained strong, with inpatient revenue just 1% under budget and outpatient revenue exceeding budget by 11%. The District reported an operating profit of \$1.094 million before new hospital expenses and \$708,000 after accounting for interest and depreciation.

Year-to-date EBIDA was 17.0%. Accounts receivable gross days increased slightly from 64 to 65, while days cash on hand improved from 58 to 92.

Work continues on open A/R to ensure accuracy, and a consulting firm has been engaged to evaluate departmental procedures and assess current revenue cycle systems.

**Income Statement:**

**Acute Care Revenue:**

In January, we had 59 acute care admissions, compared to a budget of 51 admissions. Acute care inpatient days totaled 197, exceeding the January budget of 185 days.

Additionally, 28 patients were admitted under observation status on the Med/Surg acute care unit. Although these patients are classified as outpatients because they do not meet inpatient criteria, they still require significant staffing and other hospital resources.

**Skilled Nursing:**

In skilled nursing, we had 2,906 resident (patient) days during January. The average daily census for skilled nursing was 94, and there were 16 admissions during the month.

**Outpatient Services:**

The emergency room averaged 66 daily visits in January.

**Clinic Services:**

Clinic visits for all the clinics totaled 4,258 during January. Visits are being impacted by a provider retiring from the Oakdale clinic. During January, telehealth visits comprised 18% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients who may not otherwise have access.

**Ambulance Services:**

Our ambulance services sector had 756 “runs” in January.

**Expenses:**

The nursing shortage continues to require the use of travelers. In January, we incurred \$81,000 in RN traveler costs. The hiring of additional nurses and the closure of the ICU have positively impacted traveler expenses.

Our benefit package remains a valuable tool for employee attraction and retention. In January, we incurred \$478,000 in health insurance costs for employees and their dependents.

**Balance Sheet**

**Days of Cash on Hand:**

As of the end of January, our days of cash on hand stood at 92 days. We repaid the remaining balance of the bridge loans in January, totaling \$5,045,411—equivalent to approximately 24 days of cash on hand.

Additionally, we received intergovernmental transfers (IGTs) of just over \$14 million during the month. More large outgoing IGT payments are scheduled for March and April. Cash levels will continue to fluctuate throughout the remainder of the fiscal year as the District sends out IGT payments and awaits the return of funds.

The District continues to manage cash closely.

**Accounts Receivable Gross Days:**

The gross accounts receivable days for the past twelve months are shown below. Gross days in accounts receivable increased by one day during January.

Several areas have been identified where improvements can be made in billing and payment processing procedures. We will begin working with our revenue cycle consultants on March 3rd. Their support will help identify opportunities for improvement throughout the revenue cycle.

Fran Krieger made the motion to approve the January 2025 Financial Report. David Neal made the second. No public input.

Chock - Aye  
Krieger - Aye  
Heyn - Aye  
Pringle - Aye  
Neal - Aye

**MOTION CARRIED**

**Accounts Receivable and Revenue Cycle Review**

The committee reviewed the standard receivable scorecard and noted a significant decrease in gross days in accounts receivable. An analysis is underway to determine the factors contributing to this improvement.

To support a comprehensive evaluation, the District has engaged Forvis, an independent audit firm, to conduct a full review of revenue cycle processes—from patient access through to final billing. The review began today and will continue over a 90-day period, with most work conducted remotely.

An executive summary of findings will be presented to the Finance Committee and subsequently to the Board. If deficiencies are identified, a process improvement plan will be developed and implemented.

**Fund Transfers / Investment Review & Recommendation**

The committee reviewed the LAIF account summary on the final page of the finance packet. The District continues to receive strong yields from its investments and has no plans to move funds from the Local Agency Investment Fund at this time.

**ADJOURNMENT**

Matthew Heyn made the motion to adjourn the Finance Committee meeting. David Neal made the second. No public input.

Chock - Aye  
Krieger - Aye  
Heyn - Aye  
Pringle - Aye  
Neal - Aye

**MOTION CARRIED**

The meeting was adjourned at 5:19 p.m.

Recorder: Sheryl Perry, Clerk of the Board

APPROVED: Edward Chock, M.D., Secretary

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DATE:

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To: Finance Committee

From: Ann Croskrey

Date: March 20, 2025

Subject: Hospital Operations – February 2025

## Executive Summary

Gross revenue was strong in February, with inpatient revenue right on budget, and outpatient revenue 9% over budget. February closed with the District posting a profit from operations before new hospital expenses of \$1.515 million dollars. The profit from operations including new hospital expenses was \$1.129 million dollars. The difference is the new hospital expenses of interest and depreciation.

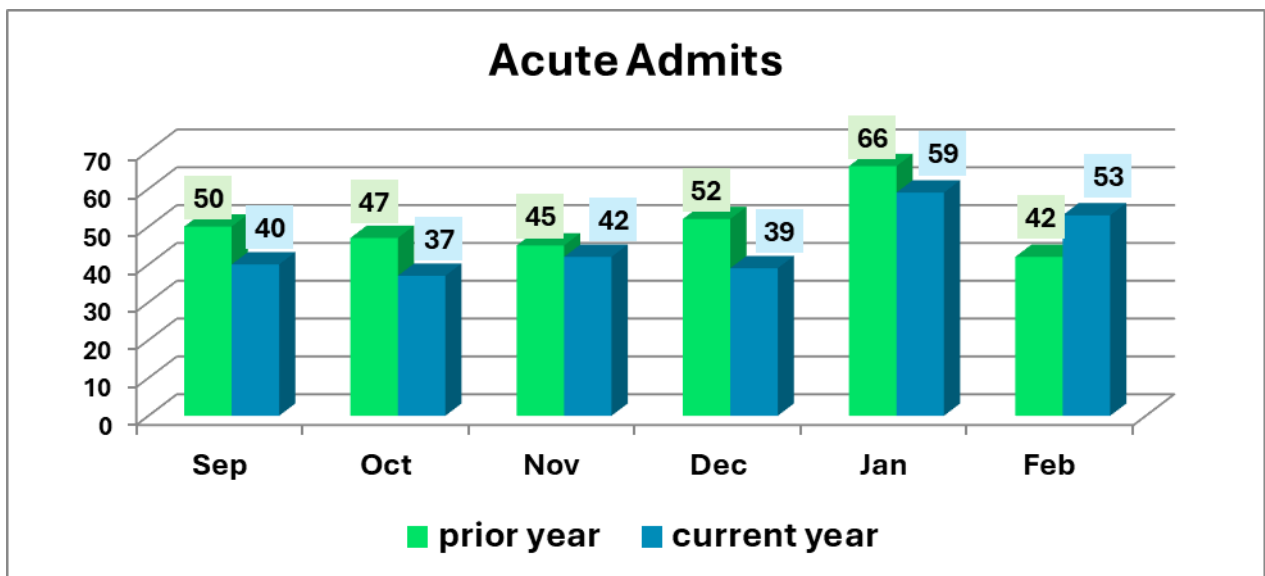
As of the end of February, year-to-date net income is \$7.8 million dollars, as compared to the budget of \$4.7 million dollars, meaning the District exceeded the budgeted net income by 66%!

As of the end of February, the year-to-date earnings before interest and depreciation (EBIDA), was 17.7%. Accounts receivable gross days decreased from 65 days to 64 days, and days of cash on hand decreased from 92 to 86 days.

## Income Statement

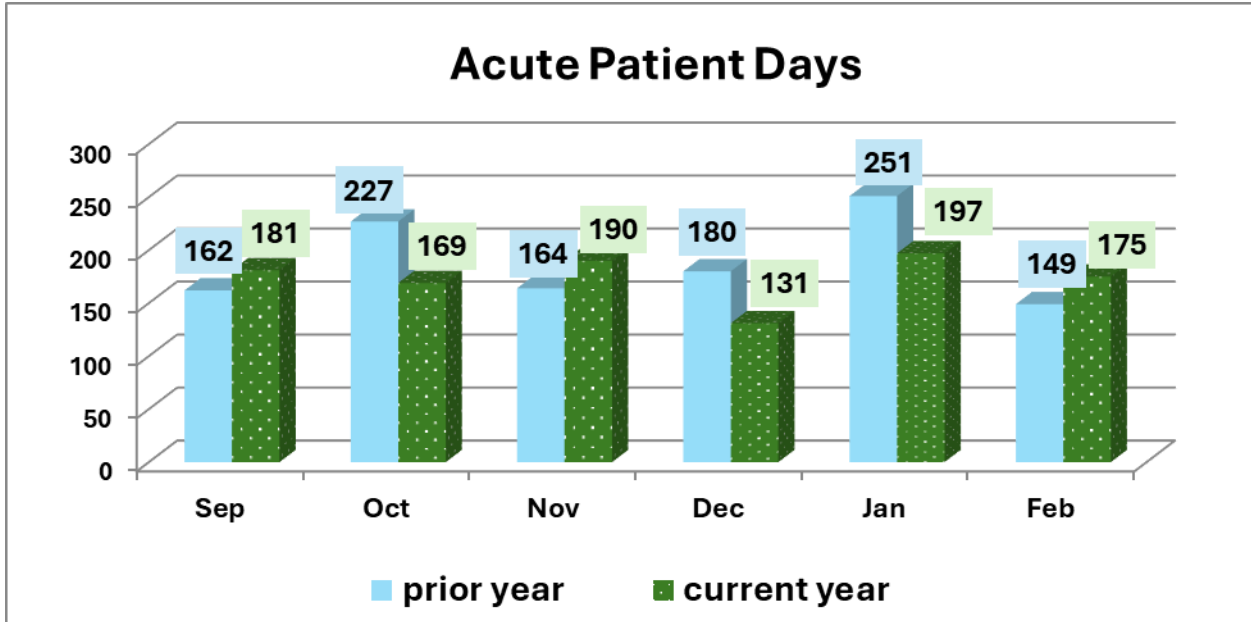
### Acute Care Revenue:

In February we had 53 acute care admits in a month with just 28 days. Our budget for February was 41 acute care admits.

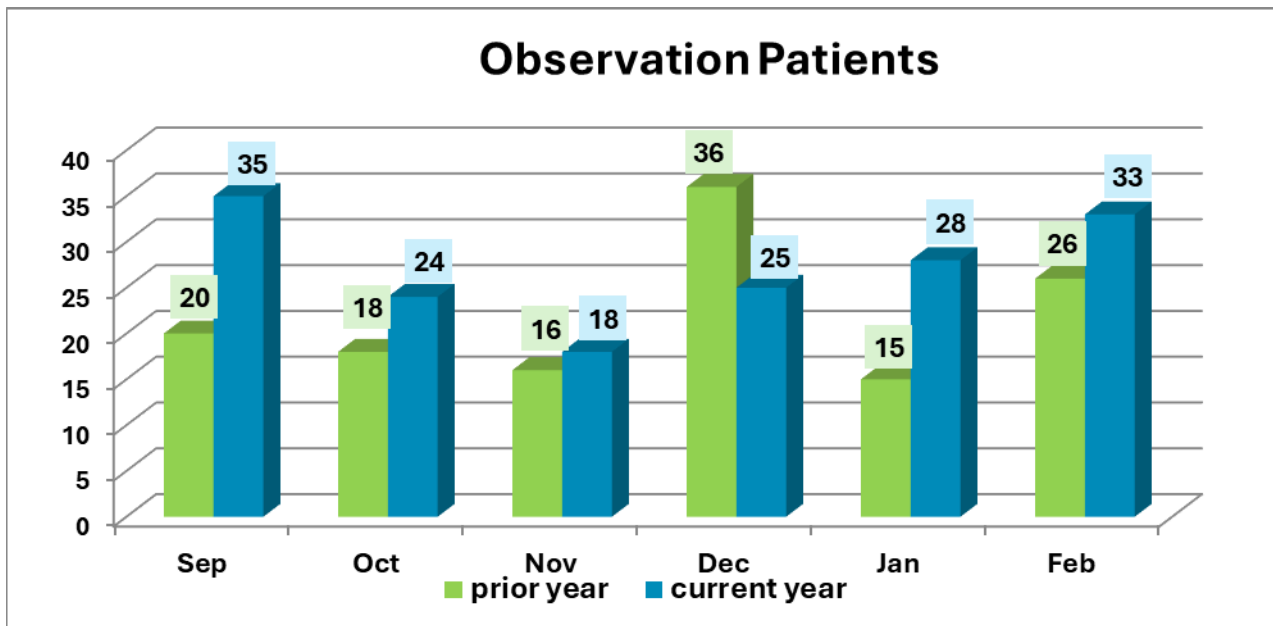




Our acute care inpatient days were 175 in February, as compared to a budget of 147 days. The chart below shows a year-to-year comparison for the last six months.

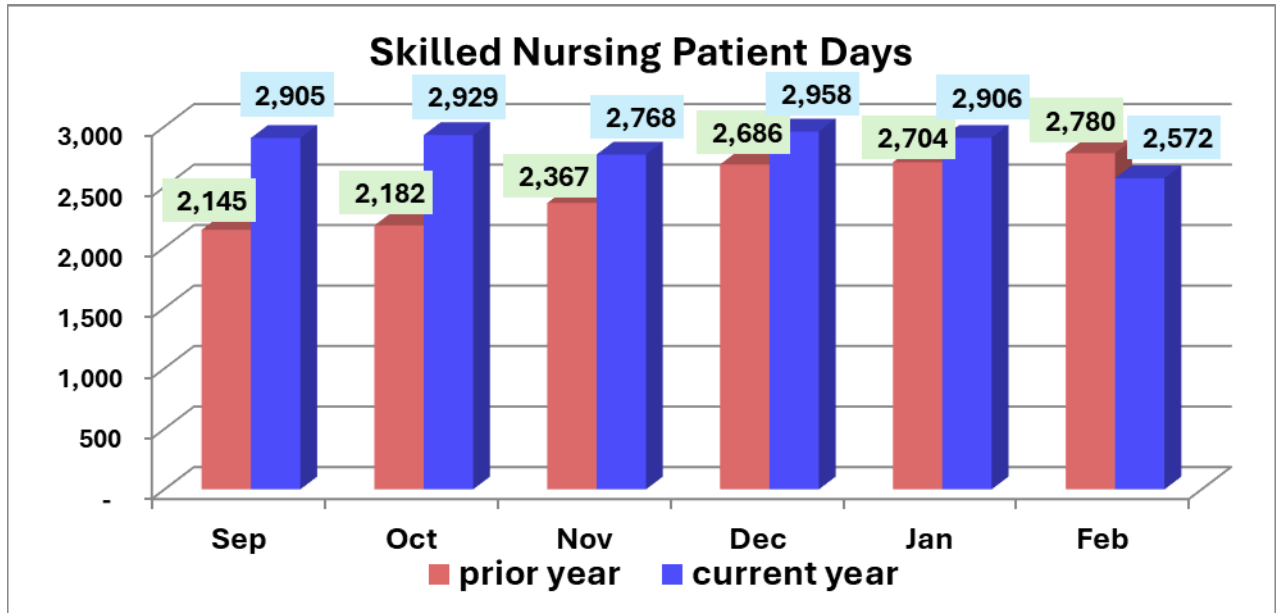


We also had 33 patients in February admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources. The staff were very busy!

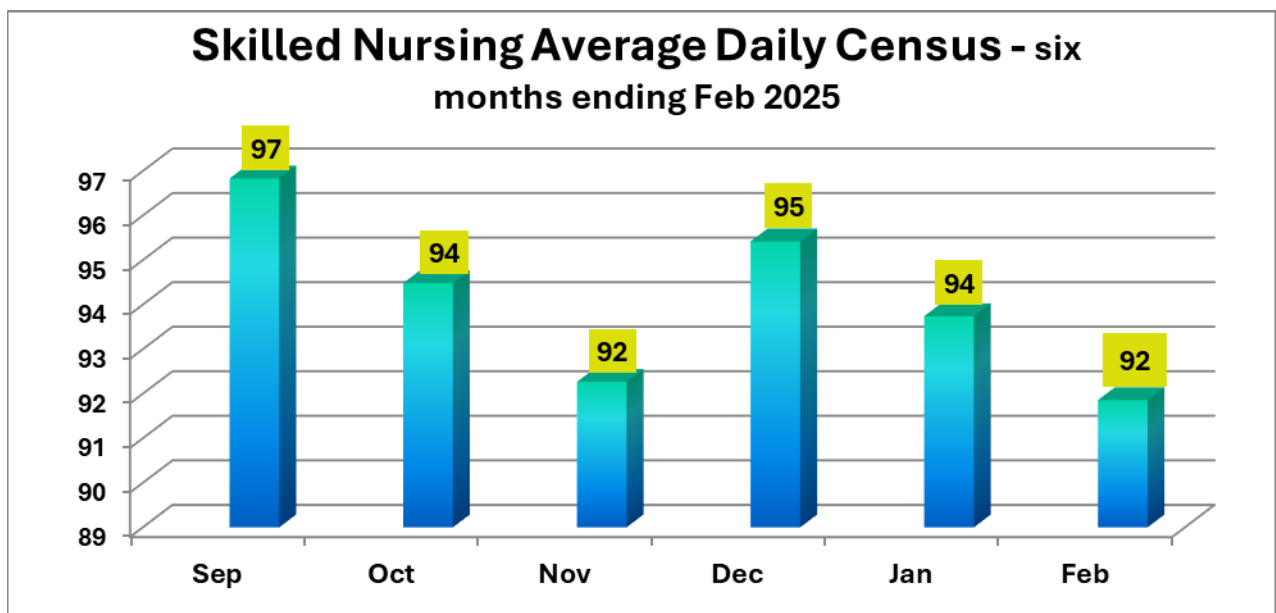


## Skilled Nursing:

In skilled nursing, we had 2,572 Resident (patient) days during February. The chart below shows a year-to-year comparison for the last six months.

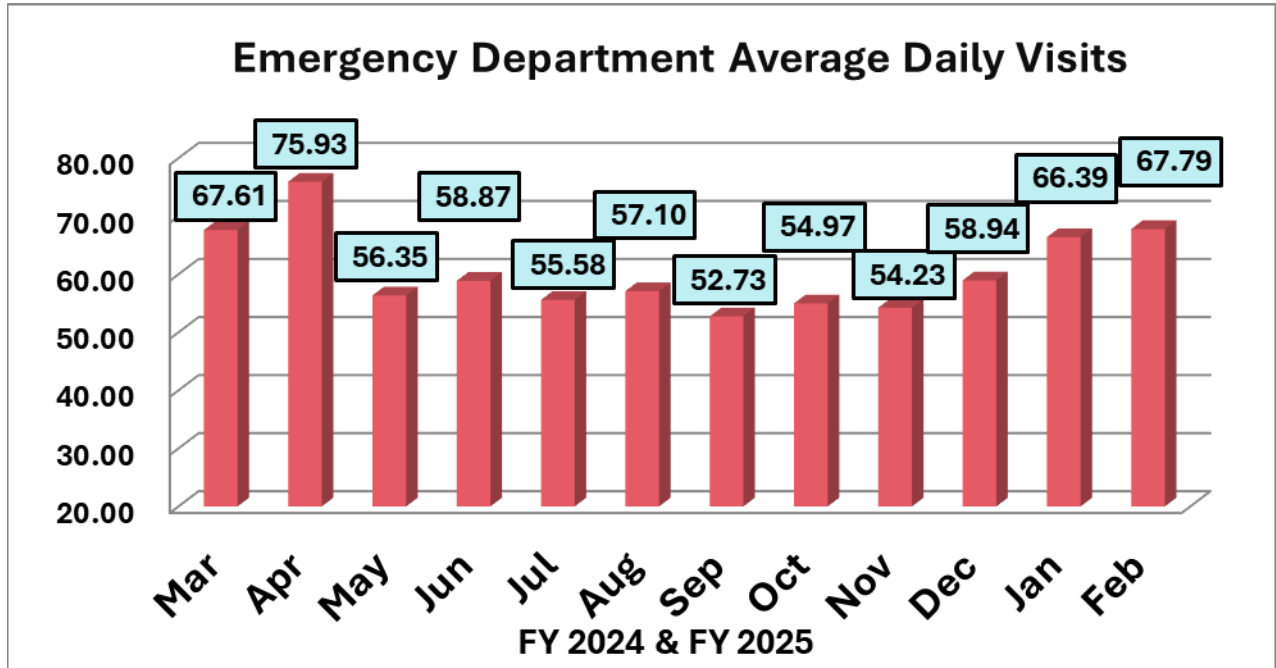


Our skilled nursing average daily census for February was 92, and we had 11 admits.



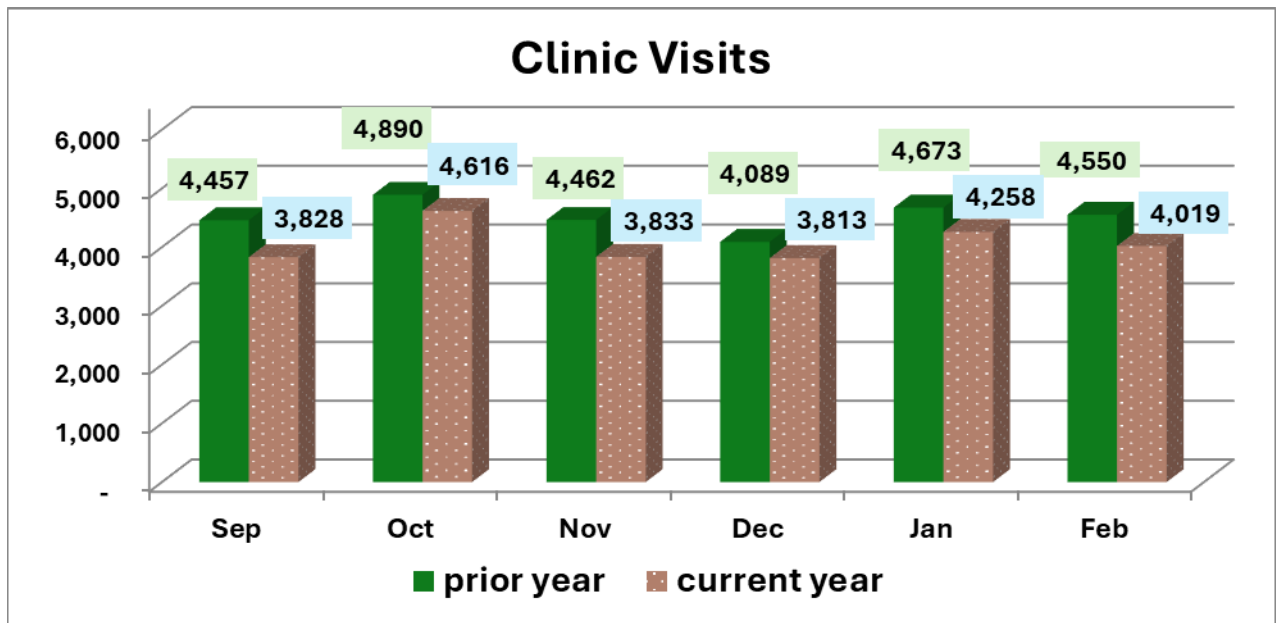
## Outpatient Services

The emergency room averaged 68 daily visits in February. The graph below shows the average daily visits for the last twelve months.

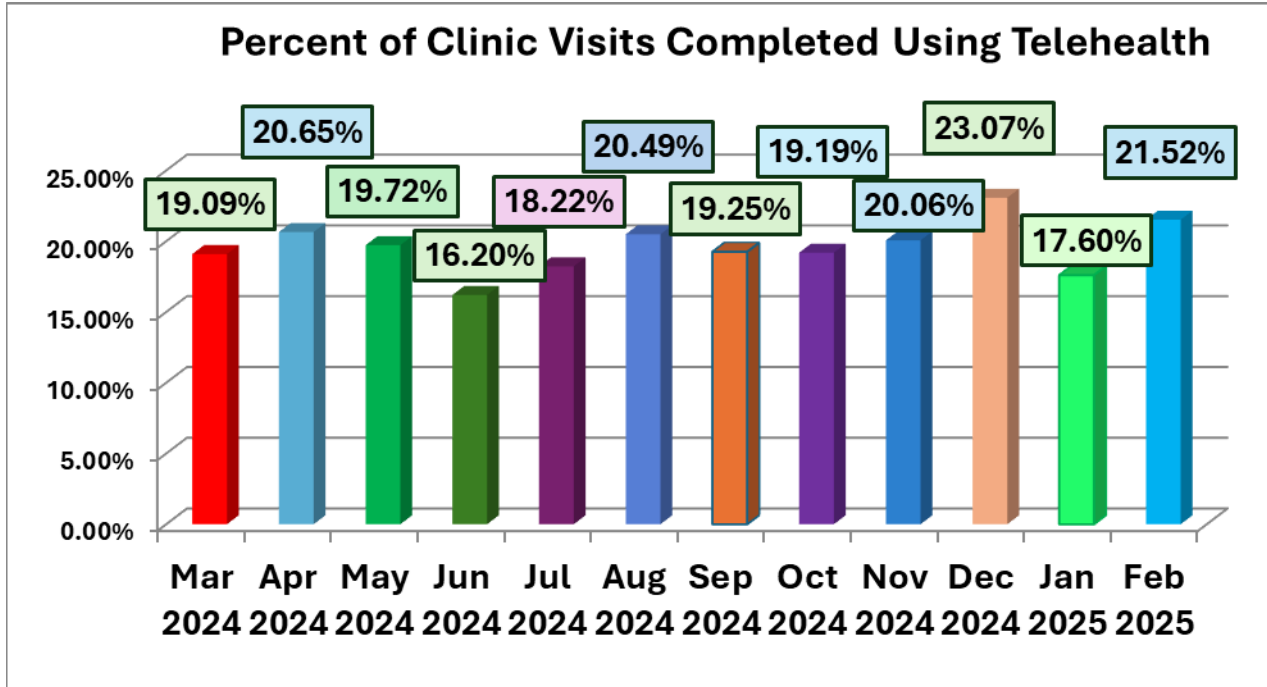


## Clinic Services:

Clinic visits for all the clinics totaled 4,019 during February. Visits are being impacted by a provider retiring from the Oakdale clinic. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year.

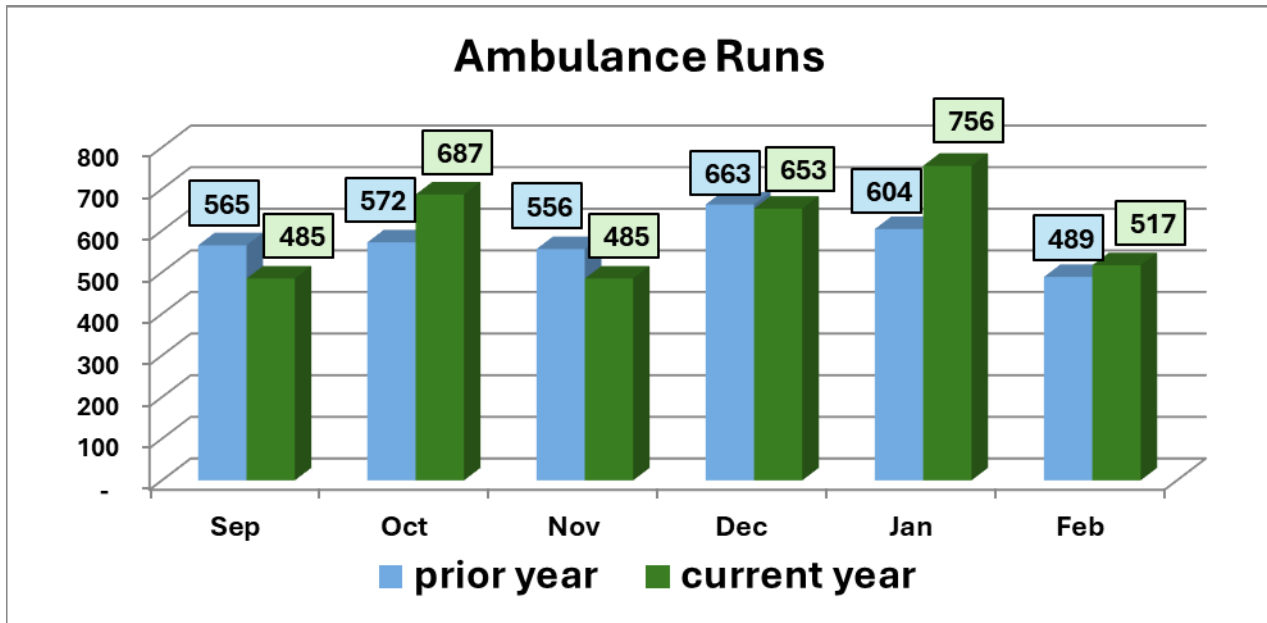


During February, telehealth visits comprised 22% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.



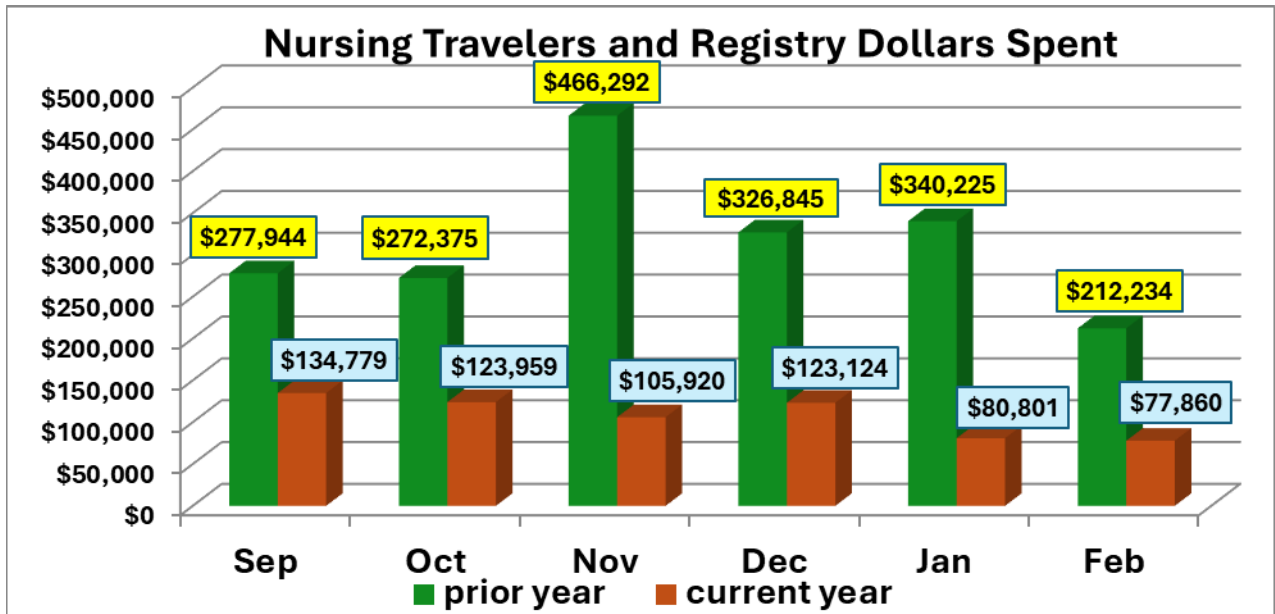
### Ambulance Services:

Our ambulance services sector had 517 “runs” in February.

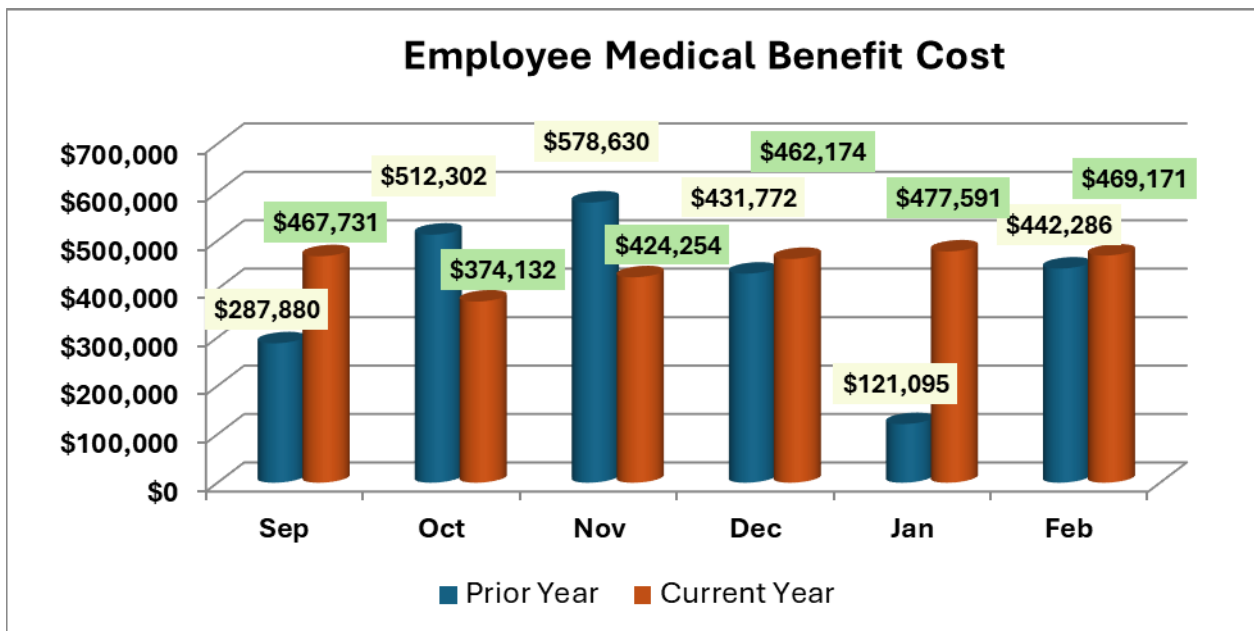


## Expenses:

The nursing shortage continues to require the use of travelers. In February we incurred \$78K in RN traveler costs. The hiring of more nurses and closure of the ICU has positively impacted traveler costs. With the recent increases approved for the Med/Surg RN rates we are hoping to further reduce RN Travelers.



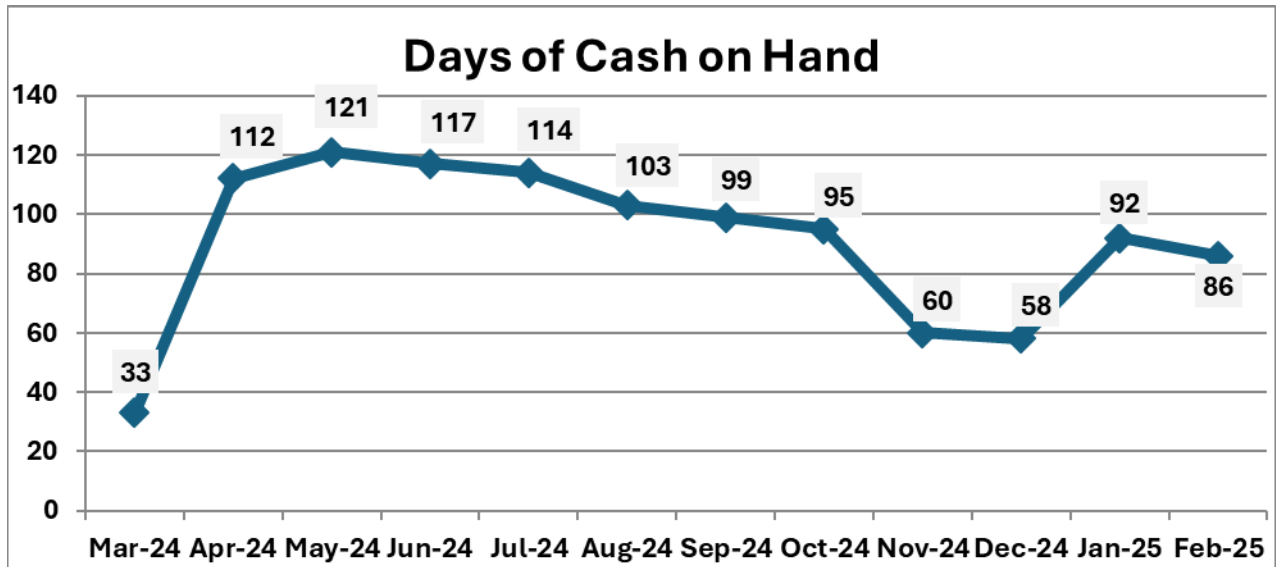
Our benefit package is a valuable tool for employee attraction and retention. In February we incurred \$469K in health insurance costs for our employees and their dependents.



**Balance Sheet**

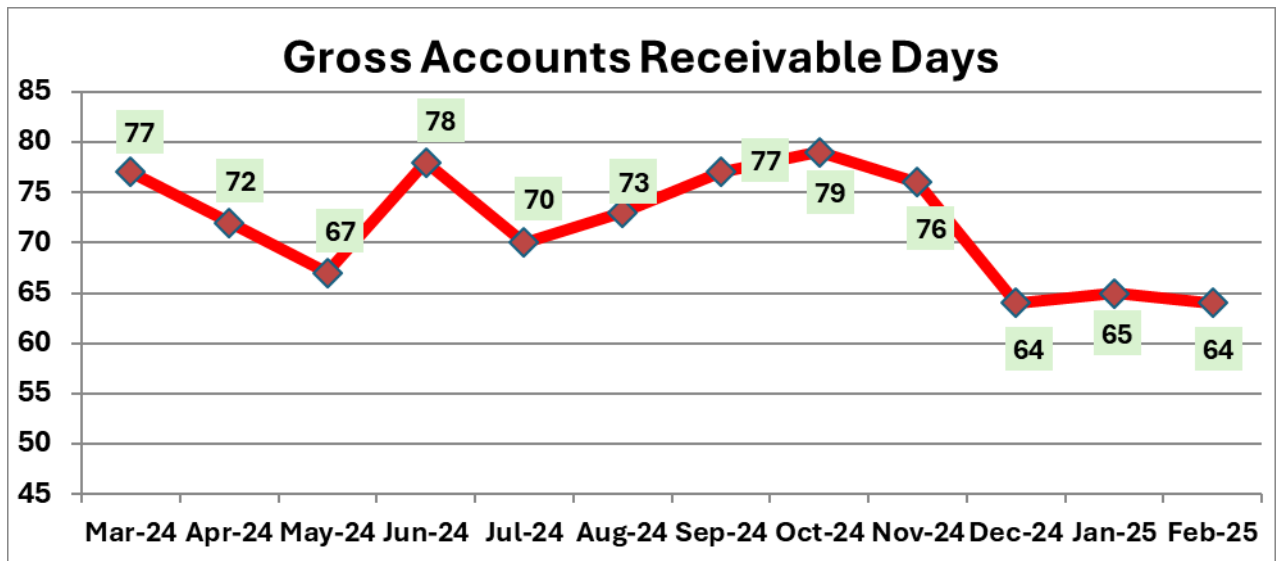
**Days of Cash on Hand**

Our days of cash on hand as of the end of February were at 86 days. More rounds of large outgoing IGT's will occur in March and April. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGT's and await the return of the IGT funds. The District continues to manage cash closely.



**Accounts Receivable Gross Days**

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 1 day during February. We have identified several areas where we can make improvements to the billing and payment processing procedures. We started work with our revenue cycle consultants on March 3<sup>rd</sup>. They will help us identify opportunities for improvement in the revenue cycle.



**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES**  
**For Discussion Only - Impact of New Hospital**  
**FEBRUARY, 2025**

SCHEDULE A

Amounts in (000's)

| FEB      |          |       |          |       | Line #                           | YEAR - TO - DATE                             |           |           |         |          |      |
|----------|----------|-------|----------|-------|----------------------------------|----------------------------------------------|-----------|-----------|---------|----------|------|
| Actual   | Budget   | Var % | Last Yr  | Var % |                                  | Actual                                       | Budget    | Var %     | Last Yr | Var %    |      |
|          |          |       |          |       | <b><u>Operating Revenues</u></b> |                                              |           |           |         |          |      |
| \$4,496  | \$4,488  | 0%    | \$4,449  | 1%    | <b>1</b>                         | Gross inpatient revenue                      | \$34,264  | \$35,896  | -5%     | \$34,307 | 0%   |
| 16,004   | 14,737   | 9%    | 13,001   | 23%   | <b>2</b>                         | Gross outpatient revenue                     | 125,113   | 124,569   | 0%      | 116,118  | 8%   |
| 20,500   | 19,224   | 7%    | 17,450   | 17%   | <b>3</b>                         | Total gross patient revenue                  | 159,377   | 160,465   | -1%     | 150,425  | 6%   |
| 6        | 6        | 1%    | 6        | -3%   | <b>4</b>                         | Capitation premium revenue                   | 47        | 48        | -1%     | 49       | -4%  |
| (12,581) | (12,356) | 2%    | (10,745) | 17%   | <b>5</b>                         | Deductions from revenue                      | (100,566) | (103,615) | -3%     | (97,518) | 3%   |
| (516)    | (461)    | 12%   | (309)    | 67%   | <b>6</b>                         | Provision for doubtful accounts              | (3,896)   | (3,844)   | 1%      | (3,577)  | 9%   |
| 7,409    | 6,413    | 16%   | 6,403    | 16%   | <b>7</b>                         | Net patient revenue                          | 54,963    | 53,054    | 4%      | 49,379   | 11%  |
| 401      | 636      | -37%  | 1,264    | -68%  | <b>8</b>                         | Other operating revenue                      | 4,199     | 5,094     | -18%    | 7,526    | -44% |
| 7,810    | 7,049    | 11%   | 7,667    | 2%    | <b>9</b>                         | Total operating revenue                      | 59,162    | 58,148    | 2%      | 56,905   | 4%   |
|          |          |       |          |       | <b><u>Operating expenses</u></b> |                                              |           |           |         |          |      |
| 2,299    | 2,345    | -2%   | 2,422    | -5%   | <b>10</b>                        | Salaries-productive                          | 19,344    | 19,858    | -3%     | 19,098   | 1%   |
| 136      | 91       | 50%   | 246      | -45%  | <b>11</b>                        | Salaries-non productive                      | 610       | 770       | -21%    | 839      | -27% |
| 78       | 178      | -56%  | 212      | -63%  | <b>12</b>                        | Registry/Travelers/Temp agency exp           | 909       | 1,566     | -42%    | 2,488    | -63% |
| 1,264    | 1,232    | 3%    | 1,058    | 19%   | <b>13</b>                        | Benefits                                     | 9,719     | 10,445    | -7%     | 9,656    | 1%   |
| 502      | 464      | 8%    | 439      | 14%   | <b>14</b>                        | Supplies                                     | 3,551     | 3,787     | -6%     | 3,676    | -3%  |
| 463      | 397      | 16%   | 396      | 17%   | <b>15</b>                        | Professional fees                            | 3,324     | 3,282     | 1%      | 3,208    | 4%   |
| 665      | 577      | 15%   | 589      | 13%   | <b>16</b>                        | Purchased services                           | 5,092     | 4,624     | 10%     | 5,367    | -5%  |
| 152      | 165      | -8%   | 163      | -7%   | <b>17</b>                        | Utilities                                    | 1,431     | 1,368     | 5%      | 1,355    | 6%   |
| 90       | 102      | -12%  | 104      | -14%  | <b>18</b>                        | Insurance                                    | 723       | 814       | -11%    | 801      | -10% |
| 422      | 476      | -11%  | 399      | 6%    | <b>19</b>                        | Other                                        | 3,966     | 3,807     | 4%      | 3,928    | 1%   |
| 143      | 163      | -12%  | 98       | 46%   | <b>20</b>                        | Depreciation                                 | 1,162     | 1,304     | -11%    | 847      | 37%  |
| 80       | 83       | -4%   | 61       | 32%   | <b>21</b>                        | Interest                                     | 690       | 668       | 3%      | 109      | 531% |
| 6,295    | 6,274    | 0%    | 6,187    | 2%    | <b>22</b>                        | Total operating expenses                     | 50,522    | 52,293    | -3%     | 51,371   | -2%  |
| 1,515    | 775      | 95%   | 1,480    | 2%    | <b>23</b>                        | Operating income (loss) without new hospital | 8,640     | 5,855     | 48%     | 5,534    | 56%  |
| 251      | 251      | 0%    | 288      | 0%    |                                  | Depreciation for new hospital                | 2,007     | 2,007     | 0%      | 2,302    | 0%   |
| 135      | 135      | 0%    | 171      | 0%    |                                  | Interest for new hospital                    | 1,082     | 1,082     | 0%      | 1,367    | 0%   |
| 386      | 386      |       | 459      |       |                                  | Additional building cost for new hospital    | 3,089     | 3,089     |         | 3,670    |      |
| 1,129    | 389      |       | 1,021    |       |                                  | Operating income (loss)                      | 5,551     | 2,766     |         | 1,864    |      |
| 275      | 242      | 13%   | 243      | 13%   | <b>30</b>                        | Total non-operating income (loss)            | 2,281     | 1,940     | 18%     | 2,041    | 12%  |
| \$1,404  | \$632    | 122%  | \$1,264  | 11%   | <b>31</b>                        | Net Income (loss)                            | \$7,833   | \$4,706   | 66%     | \$3,905  | 101% |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES**

SCHEDULE A-1

**FEBRUARY, 2025**

Amounts in (000's)

| <b>FEB</b>    |               |              |                |              | <b>Line #</b> |                                                  | <b>YEAR - TO - DATE</b> |               |              |                |              |
|---------------|---------------|--------------|----------------|--------------|---------------|--------------------------------------------------|-------------------------|---------------|--------------|----------------|--------------|
| <b>Actual</b> | <b>Budget</b> | <b>Var %</b> | <b>Last Yr</b> | <b>Var %</b> |               |                                                  | <b>Actual</b>           | <b>Budget</b> | <b>Var %</b> | <b>Last Yr</b> | <b>Var %</b> |
| \$4,496       | \$4,488       | 0%           | \$4,449        | 1%           | <b>1</b>      | Gross inpatient revenue                          | \$34,264                | \$35,896      | -5%          | \$34,307       | 0%           |
| 16,004        | 14,737        | 9%           | 13,001         | 23%          | <b>2</b>      | Gross outpatient revenue                         | 125,113                 | 124,569       | 0%           | 116,118        | 8%           |
| 20,500        | 19,224        | 7%           | 17,450         | 17%          | <b>3</b>      | Total gross patient revenue                      | 159,377                 | 160,465       | -1%          | 150,425        | 6%           |
| 6             | 6             | 1%           | 6              | -3%          | <b>4</b>      | Capitation premium revenue                       | 47                      | 48            | -1%          | 49             | -4%          |
| (12,581)      | (12,356)      | 2%           | (10,745)       | 17%          | <b>5</b>      | Deductions from revenue                          | (100,566)               | (103,615)     | -3%          | (97,518)       | 3%           |
| (516)         | (461)         | 12%          | (309)          | 67%          | <b>6</b>      | Provision for doubtful accounts                  | (3,896)                 | (3,844)       | 1%           | (3,577)        | 9%           |
| 7,409         | 6,413         | 16%          | 6,403          | 16%          | <b>7</b>      | Net patient revenue                              | 54,963                  | 53,054        | 4%           | 49,379         | 11%          |
| 401           | 636           | -37%         | 1,264          | -68%         | <b>8</b>      | Other operating revenue                          | 4,199                   | 5,094         | -18%         | 7,526          | -44%         |
| 7,810         | 7,049         | 11%          | 7,667          | 2%           | <b>9</b>      | Total operating revenue                          | 59,162                  | 58,148        | 2%           | 56,905         | 4%           |
|               |               |              |                |              |               | <b>Operating expenses</b>                        |                         |               |              |                |              |
| 2,299         | 2,345         | -2%          | 2,422          | -5%          | <b>10</b>     | Salaries-productive                              | 19,344                  | 19,858        | -3%          | 19,098         | 1%           |
| 136           | 91            | 50%          | 246            | -45%         | <b>11</b>     | Salaries-non productive                          | 610                     | 770           | -21%         | 839            | -27%         |
| 78            | 178           | -56%         | 212            | -63%         | <b>12</b>     | Registry/Travelers/Temp agency exp               | 909                     | 1,566         | -42%         | 2,488          | -63%         |
| 1,264         | 1,232         | 3%           | 1,058          | 19%          | <b>13</b>     | Benefits                                         | 9,719                   | 10,445        | -7%          | 9,656          | 1%           |
| 502           | 464           | 8%           | 439            | 14%          | <b>14</b>     | Supplies                                         | 3,551                   | 3,787         | -6%          | 3,676          | -3%          |
| 463           | 397           | 16%          | 396            | 17%          | <b>15</b>     | Professional fees                                | 3,324                   | 3,282         | 1%           | 3,208          | 4%           |
| 665           | 577           | 15%          | 589            | 13%          | <b>16</b>     | Purchased services                               | 5,092                   | 4,624         | 10%          | 5,367          | -5%          |
| 152           | 165           | -8%          | 163            | -7%          | <b>17</b>     | Utilities                                        | 1,431                   | 1,368         | 5%           | 1,355          | 6%           |
| 90            | 102           | -12%         | 104            | -14%         | <b>18</b>     | Insurance                                        | 723                     | 814           | -11%         | 801            | -10%         |
| 422           | 476           | -11%         | 399            | 6%           | <b>19</b>     | Other                                            | 3,966                   | 3,807         | 4%           | 3,928          | 1%           |
| 394           | 414           | -5%          | 386            | 2%           | <b>20</b>     | Depreciation                                     | 3,169                   | 3,311         | -4%          | 3,149          | 1%           |
| 216           | 219           | -1%          | 232            | -7%          | <b>21</b>     | Interest                                         | 1,771                   | 1,750         | 1%           | 1,477          | 20%          |
| 6,681         | 6,660         | 0%           | 6,646          | 1%           | <b>22</b>     | Total operating expenses                         | 53,610                  | 55,382        | -3%          | 55,041         | -3%          |
| 1,129         | 389           | 190%         | 1,021          | 11%          | <b>23</b>     | Operating income (loss)                          | 5,551                   | 2,766         | 101%         | 1,864          | 198%         |
|               |               |              |                |              |               | <b>Non Operating Revenues (expense)</b>          |                         |               |              |                |              |
| 209           | 209           | 0%           | 204            | 2%           | <b>24</b>     | County Revenue - GO Bonds                        | 1,673                   | 1,673         | 0%           | 1,633          | 2%           |
| 66            | 33            | 97%          | 39             | 71%          | <b>25</b>     | Investment Income/Realized Gain/Loss             | 608                     | 267           | 128%         | 408            | 49%          |
| 0             | 0             | 0%           | 0              | 0%           | <b>26</b>     | Unrealized gain/losses on investments            | 0                       | 0             | 0%           | 0              | 0%           |
| 0             | 0             | 0%           | 0              | 0%           | <b>27</b>     | SJRHS fee in consideration of funds transfer     | 0                       | 0             | 0%           | 0              | 0%           |
| 0             | 0             | 0%           | 0              | 0%           | <b>28</b>     | Amortization of deferred contribution from SJRHS | 0                       | 0             | 0%           | 0              | 0%           |
| 0             | 0             | 0%           | 0              | 0%           | <b>29</b>     | Other revenue (expense)                          | 0                       | 0             | 0%           | 0              | 0%           |
| 275           | 242           | 13%          | 243            | 13%          | <b>30</b>     | Total non-operating income (loss)                | 2,281                   | 1,940         | 18%          | 2,041          | 12%          |
| \$1,404       | \$632         | 122%         | \$1,264        | 11%          | <b>31</b>     | Net Income (loss)                                | \$7,833                 | \$4,706       | 66%          | \$3,905        | 101%         |

**OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET**

SCHEDULE A-2

**FEBRUARY, 2025**

Amounts in 000's

| <b>ASSETS</b>                                 | <b>FEB<br/>2025</b> | <b>JUNE<br/>2024</b> | <b>LIABILITIES AND NET ASSETS</b>              | <b>FEB<br/>2025</b> | <b>JUNE<br/>2024</b> |
|-----------------------------------------------|---------------------|----------------------|------------------------------------------------|---------------------|----------------------|
| <u><b>CURRENT ASSETS</b></u>                  |                     |                      | <u><b>CURRENT LIABILITIES</b></u>              |                     |                      |
| Cash and cash equivalents                     | \$ 2,818            | \$ 2,955             | Short -term borrowings                         | \$ -                | \$ -                 |
| Accounts Receivable-gross                     | 43,912              | 51,125               | Current maturities of long term debt           | 4,060               | 3,812                |
| Contractual allowances                        | (27,692)            | (33,135)             | Accounts payable                               | 7,857               | 7,420                |
| Allowance for doubtful accounts               | (5,681)             | (7,287)              | Due to governmental agencies                   | -                   | -                    |
| Due from Governmental Agencies                | 1,477               | 1,020                | Due to SJRHS/CHW                               | -                   | -                    |
| Other Receivables                             | 22,868              | 17,841               | Accrued liabilities                            |                     |                      |
| Supply inventories                            | 1,427               | 1,414                | Payroll                                        | 1,165               | 646                  |
| Prepaid expenses and other                    | 1,124               | 716                  | Vacation                                       | 2,317               | 2,444                |
| Total current assets                          | <u>40,252</u>       | <u>34,649</u>        | Other                                          | 1,132               | 1,292                |
|                                               |                     |                      | Commercial Loan Payable - OVCB                 | -                   | -                    |
|                                               |                     |                      | Total current liabilities                      | <u>16,531</u>       | <u>15,613</u>        |
| <u><b>INVESTMENTS</b></u>                     |                     |                      | <u><b>OTHER LIABILITIES</b></u>                |                     |                      |
| Other Investments                             | 15,018              | 22,042               | Hospital prof. and gen. liability ins reserves | -                   | -                    |
| Under bond indenture for cap projects         | 4,887               | 5,222                | Deferred Compensation                          | -                   | -                    |
| Donor restricted                              | 198                 | 193                  | Deferred revenue for SJRHS/CHW contribution    | -                   | -                    |
| Total investments                             | <u>20,103</u>       | <u>27,457</u>        | Other                                          | -                   | -                    |
|                                               |                     |                      | Total other liabilities                        | <u>-</u>            | <u>-</u>             |
| <u><b>LEASED ASSETS</b></u>                   |                     |                      | <u><b>OPERATING LEASE LIABILITY</b></u>        |                     |                      |
| Leased Assets                                 | 5,529               | 5,529                | Operating Lease Liability                      | 5,697               | 5,697                |
| Total leased assets                           | <u>5,529</u>        | <u>5,529</u>         | Total operating lease liability                | <u>5,697</u>        | <u>5,697</u>         |
|                                               |                     |                      | <u><b>LONG TERM DEBT</b></u>                   |                     |                      |
| <u><b>PROPERTY, PLANT AND EQUIPMENT</b></u>   |                     |                      | Capitalized leases                             | -                   | -                    |
| Land                                          | 393                 | 393                  | Other debt                                     | 56,012              | 64,144               |
| Land Improvements                             | -                   | -                    | Total long term debt                           | <u>56,012</u>       | <u>64,144</u>        |
| Buildings                                     | 122,324             | 122,309              |                                                |                     |                      |
| Building Service Equipment                    | -                   | -                    | <u><b>NET ASSETS (Fund Balances)</b></u>       |                     |                      |
| Equipment                                     | 25,051              | 24,463               | Unrestricted (General Fund)                    | 39,965              | 37,156               |
| Construction in Progress                      | 273                 | 353                  | Restricted                                     | 165                 | 163                  |
| Total gross property, plant and equipment     | 148,041             | 147,517              | Total net assets                               | <u>40,130</u>       | <u>37,319</u>        |
| Accumulated Depreciation                      | (96,062)            | (92,893)             |                                                |                     |                      |
| Net property, plant and equipment             | <u>51,979</u>       | <u>54,624</u>        |                                                |                     |                      |
|                                               |                     |                      | <u><b>OTHER ASSETS</b></u>                     |                     |                      |
| Notes Receivable                              | -                   | -                    | Notes Receivable                               | -                   | -                    |
| Investment in consolidated subsidiaries       | -                   | -                    | Investment in consolidated subsidiaries        | -                   | -                    |
| Ownership interests                           | 390                 | 390                  | Ownership interests                            | 390                 | 390                  |
| Land and improved real estate (non operating) | -                   | -                    | Land and improved real estate (non operating)  | -                   | -                    |
| Goodwill                                      | -                   | -                    | Goodwill                                       | -                   | -                    |
| Unamortized affiliation costs                 | -                   | -                    | Unamortized affiliation costs                  | -                   | -                    |
| Deferred financing costs                      | 117                 | 123                  | Deferred financing costs                       | 117                 | 123                  |
| Total other assets                            | <u>507</u>          | <u>513</u>           | Total other assets                             | <u>507</u>          | <u>513</u>           |
|                                               |                     |                      |                                                |                     |                      |
| Total assets                                  | <u>\$ 118,370</u>   | <u>\$ 122,773</u>    | Total Liabilities and net assets               | <u>\$ 118,370</u>   | <u>\$ 122,773</u>    |
|                                               |                     |                      |                                                |                     |                      |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

SCHEDULE A-3

**FEBRUARY, 2025**  
Amounts in (000's)

| Line #                         |                                                              | <u>FEB</u>       | <u>YEAR<br/>TO-DATE</u> |
|--------------------------------|--------------------------------------------------------------|------------------|-------------------------|
| <b>UNRESTRICTED NET ASSETS</b> |                                                              |                  |                         |
| 1                              | Balance beginning of period                                  | \$ 38,518        | \$ 37,156               |
| 2                              | Net income (loss)                                            | 1,404            | 7,833                   |
| 3                              | Fund Balance intergovernmental transfers                     | -                | (5,067)                 |
| 4                              | Unrealized gains (losses) on investments                     | -                | -                       |
| 5                              | Use of donor restricted assets for property, plant and equip | 43               | 43                      |
| 6                              | Other                                                        | 0                | 0                       |
| 7                              | Balance end of period                                        | <u>\$ 39,965</u> | <u>\$ 39,965</u>        |
| <b>RESTRICTED NET ASSETS</b>   |                                                              |                  |                         |
| 8                              | Balance beginning of period                                  | \$ 179           | \$ 163                  |
| 9                              | Donor Restricted contributions                               | -                | -                       |
| 10                             | Use of donor restricted assets                               | -                | -                       |
| 11                             | Investment income                                            | -                | -                       |
| 12                             | Other                                                        | (14)             | 2                       |
| 13                             | Balance end of period                                        | <u>\$ 165</u>    | <u>\$ 165</u>           |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN CASH FLOWS**

SCHEDULE A-4

**FEBRUARY, 2025**

Amounts in (000's)

| Line #                      | FEB              | YEAR<br>TO-DATE   |
|-----------------------------|------------------|-------------------|
| <b>Operating Activities</b> |                  |                   |
| 1                           | \$ 1,129         | \$ 5,551          |
| 2                           | \$ 275           | \$ 2,281          |
| 3                           | \$ 394           | \$ 3,169          |
| 4                           | \$ (435)         | \$ 164            |
| 5                           | \$ (2,240)       | \$ (5,904)        |
| 6                           | \$ 30            | \$ 918            |
| 7                           | \$ -             | \$ -              |
| 8                           | <u>\$ (848)</u>  | <u>\$ 6,179</u>   |
| <b>Investing Activities</b> |                  |                   |
| 9                           | \$ (7)           | \$ (523)          |
| 10                          | \$ -             | \$ -              |
| 11                          | \$ -             | \$ -              |
| 12                          | \$ (6)           | \$ (8,132)        |
| 13                          | <u>\$ (13)</u>   | <u>\$ (8,655)</u> |
| <b>Other</b>                |                  |                   |
| 14                          | \$ 1             | \$ 7              |
| 15                          | \$ -             | \$ -              |
| 16                          | \$ 29            | \$ (5,021)        |
| 17                          | <u>\$ 30</u>     | <u>\$ (5,015)</u> |
| 18                          | \$ (830)         | \$ (7,491)        |
| 19                          | <u>\$ 23,751</u> | <u>\$ 30,412</u>  |
| 20                          | <u>\$ 22,921</u> | <u>\$ 22,921</u>  |
|                             | \$ -             | \$ -              |
| 21                          | \$ 2,818         | \$ 2,818          |
| 22                          | \$ 20,103        | \$ 20,103         |
| 23                          | <u>\$ 22,921</u> | <u>\$ 22,921</u>  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-1

FEBRUARY, 2025

| FEB                                  |        |       |         |       | Line # |                                      | YEAR - TO - DATE |        |       |         |       |
|--------------------------------------|--------|-------|---------|-------|--------|--------------------------------------|------------------|--------|-------|---------|-------|
| Actual                               | Budget | Var % | Last Yr | Var % |        |                                      | Actual           | Budget | Var % | Last Yr | Var % |
| <b>KEY VOLUME INDICATORS</b>         |        |       |         |       |        |                                      |                  |        |       |         |       |
| <b>Admissions</b>                    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 53                                   | 41     | 29%   | 42      | 26%   | 1      | General acute                        | 343              | 349    | -2%   | 379     | -9%   |
| 8                                    | 10     | -20%  | 10      | -20%  | 2      | TCU                                  | 67               | 80     | -16%  | 56      | 20%   |
| 3                                    | 8      | -63%  | 9       | -67%  | 3      | ONRC                                 | 18               | 52     | -65%  | 56      | -68%  |
| 11                                   | 18     | -39%  | 19      | -42%  | 4      | Total Skilled Nursing                | 85               | 132    | -36%  | 112     | -24%  |
| <b>Patient Days</b>                  |        |       |         |       |        |                                      |                  |        |       |         |       |
| 0                                    | 0      | 0%    | 29      | -100% | 5      | ICU                                  | 0                | 0      | 0%    | 218     | -100% |
| 175                                  | 147    | 19%   | 120     | 46%   | 6      | Medical/surgical                     | 1,263            | 1,260  | 0%    | 1,199   | 5%    |
| 175                                  | 147    | 19%   | 149     | 17%   | 7      | Total Acute                          | 1,263            | 1,260  | 0%    | 1,417   | -11%  |
| 264                                  | 252    | 5%    | 229     | 15%   | 8      | TCU                                  | 1,688            | 1,963  | -14%  | 1,345   | 26%   |
| 2,308                                | 2,589  | -11%  | 2,551   | -10%  | 9      | ONRC                                 | 21,100           | 20,196 | 4%    | 17,962  | 17%   |
| 2,572                                | 2,841  | -9%   | 2,780   | -7%   | 10     | Total Skilled Nursing                | 22,788           | 22,159 | 3%    | 19,307  | 18%   |
| <b>Average daily census (ADC)</b>    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 6.3                                  | 5.3    | 19%   | 5.1     | 22%   | 11     | General acute                        | 5.2              | 5.2    | 0%    | 5.8     | -11%  |
| 91.9                                 | 101.5  | -9%   | 95.9    | -4%   | 12     | SNF                                  | 93.8             | 91.2   | 3%    | 79.1    | 19%   |
| <b>Occupancy % on available beds</b> |        |       |         |       |        |                                      |                  |        |       |         |       |
| 22%                                  | 18%    | 19%   | 18%     | 22%   | 13     | General acute                        | 18%              | 18%    | 0%    | 20%     | -11%  |
| 80%                                  | 88%    | -9%   | 83%     | -4%   | 14     | SNF                                  | 82%              | 79%    | 3%    | 69%     | 19%   |
| <b>Average length of stay</b>        |        |       |         |       |        |                                      |                  |        |       |         |       |
| 3.3                                  | 3.6    | -8%   | 3.5     | -7%   | 15     | General acute                        | 3.7              | 3.6    | 2%    | 3.7     | -2%   |
| 233.8                                | 157.8  | 48%   | 146.3   | 60%   | 16     | SNF                                  | 268.1            | 167.9  | 60%   | 172.4   | 56%   |
| 14                                   | 8      | 75%   | 5       | 180%  | 17     | Surgeries - inpatient                | 89               | 72     | 24%   | 68      | 31%   |
| 10                                   | 9      | 11%   | 7       | 43%   | 18     | Surgeries - outpatient               | 60               | 70     | -14%  | 58      | 3%    |
| 0                                    | 0      | 0%    | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0                | 0      | 0%    | 0       | 0%    |
| 6                                    | 0      | 0%    | 0       | 0%    | 20     | Endoscopy - Inpatient Procedures     | 7                | 2      | 250%  | 0       | 0%    |
| 70                                   | 47     | 49%   | 46      | 52%   | 21     | Endoscopy - Outpatient Procedures    | 374              | 375    | 0%    | 366     | 2%    |
| 49                                   | 41     | 20%   | 41      | 20%   | 22     | ER admits                            | 325              | 348    | -7%   | 367     | -11%  |
| 1,898                                | 1,458  | 30%   | 1,060   | 79%   | 23     | ER visits                            | 14,189           | 13,279 | 7%    | 12,536  | 13%   |
| 0.92                                 | 1.00   | -8%   | 0.98    | -5%   | 24     | ER Admits to total admits            | 0.95             | 1.00   | -5%   | 0.97    | -2%   |
| 2.58%                                | 2.81%  | -8%   | 3.87%   | -33%  | 25     | ER admits to ER Visits Percentage    | 2.29%            | 2.62%  | -13%  | 2.93%   | -22%  |
| 33                                   | 24     | 38%   | 26      | 27%   | 26     | Outpt Care-Observation-# of patients | 210              | 185    | 14%   | 188     | 12%   |
| 4,019                                | 4,115  | -2%   | 4,550   | -12%  | 27     | Clinic Visits                        | 32,755           | 33,117 | -1%   | 36,152  | -9%   |
| 517                                  | 558    | -7%   | 489     | 6%    | 28     | Ambulance runs                       | 4,707            | 4,762  | -1%   | 4,743   | -1%   |
| 8,146                                | 8,634  | -6%   | 8,706   | -6%   | 29     | Total Outpatient visits              | 65,201           | 70,365 | -7%   | 70,470  | -7%   |
| 1,880                                | 1,874  | 0%    | 1,750   | 7%    | 30     | Laboratory - Inpatient Procedures    | 12,974           | 15,300 | -15%  | 14,050  | -8%   |
| 11,087                               | 10,886 | 2%    | 11,178  | -1%   | 31     | Laboratory - Outpatient Procedures   | 82,389           | 87,720 | -6%   | 86,465  | -5%   |
| 120                                  | 120    | 0%    | 118     | 2%    | 32     | Radiology - Inpatient Procedures     | 805              | 975    | -17%  | 938     | -14%  |
| 1,611                                | 1,788  | -10%  | 1,696   | -5%   | 33     | Radiology - Outpatient Procedures    | 12,937           | 14,776 | -12%  | 14,607  | -11%  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-2

FEBRUARY, 2025

| FEB                                  |         |        |         |        | Line # |                                         | YEAR - TO - DATE |         |        |         |        |
|--------------------------------------|---------|--------|---------|--------|--------|-----------------------------------------|------------------|---------|--------|---------|--------|
| Actual                               | Budget  | Var %  | Last Yr | Var %  |        |                                         | Actual           | Budget  | Var %  | Last Yr | Var %  |
| <b>Payor Mix (Gross Charges)</b>     |         |        |         |        |        |                                         |                  |         |        |         |        |
| 17.6%                                | 16.7%   | 0.9%   | 16.5%   | 1.1%   | 34     | Medicare FFS                            | 15.4%            | 16.6%   | -1.1%  | 16.5%   | -1.1%  |
| 11.1%                                | 8.6%    | 2.4%   | 8.4%    | 2.7%   | 35     | Medicare HMO                            | 10.1%            | 8.7%    | 1.4%   | 9.3%    | 0.8%   |
| 0.0%                                 | 0.0%    | 0.0%   | 0.0%    | 0.0%   | 36     | Medicare Capitated Risk                 | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 7.9%                                 | 7.9%    | 0.1%   | 8.0%    | -0.1%  | 37     | Medi-Cal                                | 7.6%             | 7.8%    | -0.2%  | 8.0%    | -0.4%  |
| 42.9%                                | 45.9%   | -3.0%  | 47.3%   | -4.5%  | 38     | Medi-Cal HMO                            | 45.3%            | 45.8%   | -0.4%  | 44.9%   | 0.4%   |
| 19.4%                                | 19.7%   | -0.3%  | 19.3%   | 0.1%   | 39     | Commercial Contract (FFS)               | 20.3%            | 19.9%   | 0.4%   | 20.1%   | 0.2%   |
| 0.0%                                 | 0.0%    | 0.0%   | 0.0%    | 0.0%   | 40     | Commercial Capitated                    | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 1.1%                                 | 1.2%    | -0.1%  | 0.5%    | 0.7%   | 41     | Other                                   | 1.3%             | 1.2%    | 0.0%   | 1.2%    | 0.0%   |
| <b>Case Mix Index</b>                |         |        |         |        |        |                                         |                  |         |        |         |        |
| 1.5236                               | 1.1500  | 32%    | 1.4130  | 8%     | 42     | Medicare FFS                            | 1.3212           | 1.1500  | 15%    | 1.3778  | -4%    |
| 1.2587                               | 1.0500  | 20%    | 1.5517  | -19%   | 43     | General Acute                           | 1.2365           | 1.0500  | 18%    | 1.2766  | -3%    |
| 1.4250                               | 1.0900  | 31%    | 1.4839  | -4%    | 44     | Total Hospital                          | 1.2909           | 1.0900  | 18%    | 1.3294  | -3%    |
| <b>Medicare Inpt FFS Performance</b> |         |        |         |        |        |                                         |                  |         |        |         |        |
| 31                                   | 21      | 48%    | 19      | 63%    | 45     | Medicare acute discharges               | 167              | 182     | -8%    | 180     | -7%    |
| 4.03                                 | 3.86    | 5%     | 3.42    | 18%    | 46     | Acute length of stay                    | 3.93             | 3.77    | 4%     | 3.68    | 7%     |
| 1.5236                               | 1.1500  | 32%    | 1.4130  | 8%     | 47     | Medicare Case Mix index                 | 1.3212           | 1.1500  | 15%    | 1.3778  | -4%    |
| 2.6465                               | 3.3540  | -21%   | 2.4211  | 9%     | 48     | Adjusted LOS with Case Mix Index Factor | 2.9778           | 3.2776  | -9%    | 2.6733  | 11%    |
| 31,760                               | 24,716  | 28%    | 23,343  | 36%    | 49     | Per Case IP Charges case mix adjusted   | 31,141           | 24,872  | 25%    | 26,135  | 19%    |
| 24.9%                                | 17.2%   | 7.7%   | 23.9%   | 1.0%   | 50     | Reimb as % of Gross Charge              | 25.1%            | 16.8%   | 8.3%   | 31.8%   | -6.7%  |
| -30.8%                               | -101.8% | 70.9%  | -59.1%  | 28.3%  | 51     | Medicare Margin % (Margin / reimb)      | -34.1%           | -104.9% | 70.9%  | -15.2%  | -18.9% |
| 130.8%                               | 201.8%  | -70.9% | 159.1%  | -28.3% | 52     | Medicare cost as % of reimbursement     | 134.1%           | 204.9%  | -70.9% | 115.2%  | 18.9%  |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-3

FEBRUARY, 2025

| FEB                           |         |       |         |       | Line # | YEAR - TO - DATE                                                 |         |         |         |         |      |
|-------------------------------|---------|-------|---------|-------|--------|------------------------------------------------------------------|---------|---------|---------|---------|------|
| Actual                        | Budget  | Var % | Last Yr | Var % |        | Actual                                                           | Budget  | Var %   | Last Yr | Var %   |      |
| <b>Labor</b>                  |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 399.7                         | 425.7   | -6%   | 409.8   | -2%   | 53     | FTE's Productive (incl registry/temp hrs)                        | 387.4   | 414.1   | -6%     | 392.3   | -1%  |
| 407.8                         | 433.5   | -6%   | 415.3   | -2%   | 54     | FTE's Total                                                      | 393.7   | 421.5   | -7%     | 400.1   | -2%  |
| 2.43                          | 2.59    | -6%   | 2.86    | -15%  | 55     | Total FTE per adjusted occupied bed                              | 2.32    | 2.65    | -12%    | 2.84    | -18% |
| 189.8                         | 209.7   | -10%  | 218.7   | -13%  | 56     | Labor hours per adjusted admit                                   | 227.9   | 213.0   | 7%      | 210.4   | 8%   |
| 133.2                         | 192.4   | -31%  | 147.4   | -10%  | 57     | Labor hours per adj. admit case mix adjusted                     | 176.5   | 195.4   | -10%    | 158.3   | 12%  |
| 121,077                       | 115,643 | 5%    | 119,375 | 1%    | 58     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 116,991 | 116,308 | 1%      | 119,938 | -2%  |
| 50.3%                         | 47.1%   | 7%    | 36.7%   | 37%   | 59     | Non Wage benefits as % of Salary                                 | 46.6%   | 47.1%   | -1%     | 43.1%   | 8%   |
| 237,473                       | 192,850 | 23%   | 194,054 | 22%   | 60     | Net revenue per FTE (annualized) (a)                             | 210,256 | 189,053 | 11%     | 184,617 | 14%  |
| 1,374                         | 1,699   | -19%  | 2,359   | -42%  | 50a    | Registry / Temp Help Hours                                       | 14,394  | 14,916  | -3%     | 26,272  | -45% |
| <b>Revenues (a)</b>           |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 1,575                         | 1,370   | 15%   | 1,519   | 4%    | 61     | Net pt. revenue per adjusted pat day                             | 1,335   | 1,374   | -3%     | 1,435   | -7%  |
| 21,666                        | 19,443  | 11%   | 20,406  | 6%    | 62     | Net pt. revenue per adjusted admit                               | 23,033  | 19,361  | 19%     | 18,676  | 23%  |
| 15,204                        | 17,837  | -15%  | 13,752  | 11%   | 63     | Net pt. rev. per adj. admit case mix adjusted                    | 17,842  | 17,762  | 0%      | 14,049  | 27%  |
| 78.1%                         | 76.7%   | 2%    | 74.5%   | 5%    | 64     | Outpt revenue as % of total revenue                              | 78.5%   | 77.6%   | 1%      | 77.2%   | 2%   |
| 38.7%                         | 35.8%   | 8%    | 38.5%   | 1%    | 65     | Net pt. revenue as percent of gross charges                      | 36.9%   | 35.5%   | 4%      | 35.2%   | 5%   |
| <b>Operating Expenses (b)</b> |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 1,335                         | 1,287   | 4%    | 1,277   | 5%    | 66     | Total expense per adj. pat day                                   | 1,200   | 1,302   | -8%     | 1,381   | -13% |
| 18,365                        | 18,263  | 1%    | 17,152  | 7%    | 67     | Total expense per adjusted admit                                 | 20,707  | 18,351  | 13%     | 17,971  | 15%  |
| 60.2%                         | 63.8%   | -6%   | 73.2%   | -18%  | 68     | Labor Expense (inc. benefits) as % of total exp.                 | 61.9%   | 64.9%   | -5%     | 67.5%   | -8%  |
| 6.8%                          | 7.2%    | -6%   | 6.9%    | -1%   | 69     | Supply expense as % of net patient revenues                      | 6.5%    | 7.1%    | -9%     | 7.4%    | -13% |
| 1,030                         | 1,291   | -20%  | 943     | 9%    | 70     | Supply expense per CMI adjusted admit                            | 1,153   | 1,268   | -9%     | 1,046   | 10%  |
| 9.7%                          | 10.5%   | -8%   | 11.5%   | -15%  | 71     | Capital cost (Depr & interest as % of total exp.)                | 10.0%   | 10.1%   | -1%     | 9.7%    | 3%   |
| <b>Key Financial Ratios</b>   |         |       |         |       |        |                                                                  |         |         |         |         |      |
| 14.5%                         | 5.5%    | 8.9%  | 13.3%   | 1.1%  | 72     | Operating Income Margin %                                        | 9.4%    | 4.8%    | 4.6%    | 3.3%    | 6.1% |
| 18.0%                         | 9.0%    | 9.0%  | 16.5%   | 1.5%  | 73     | Total Income Margin %                                            | 13.2%   | 8.1%    | 5.1%    | 6.9%    | 6.4% |
| 22.3%                         | 14.5%   | 7.8%  | 21.4%   | 0.9%  | 74     | EBITDA margin % (net oper inc. before depr & interest)           | 17.7%   | 13.5%   | 4.3%    | 11.4%   | 6.3% |
| 86                            | 85      | 1     | 38      | 48    | 75     | Days Cash on Hand                                                | 86      | 85      | 1       | 38      | 48   |
| 64                            | 53      | 11    | 66      | -2    | 76     | Days rev. in Accounts Receivable-gross                           | 64      | 53      | 11      | 66      | -2   |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.

## **SUPPORTING SCHEDULES**

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**D** Financial Revenue Statistics

**E** Payor Utilization Statistics

**G-1** Statement of Revenues and Expenses

**G-2** Summary Operational Statistics

**I** Graphs of Activities



OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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FEBRUARY, 2025

| FEB                         |        |       |         |       |        | YEAR - TO - DATE |        |       |         |       |
|-----------------------------|--------|-------|---------|-------|--------|------------------|--------|-------|---------|-------|
| Actual                      | Budget | Var % | Last Yr | Var % | Line # | Actual           | Budget | Var % | Last Yr | Var % |
| <b>Patient Days</b>         |        |       |         |       |        |                  |        |       |         |       |
| 0                           | 0      | 0%    | 29      | -100% | 1      | 0                | 0      | 0%    | 218     | -100% |
| 175                         | 147    | 19%   | 120     | 46%   | 2      | 1,263            | 1,260  | 0%    | 1,199   | 5%    |
| 175                         | 147    | 19%   | 149     | 17%   | 3      | 1,263            | 1,260  | 0%    | 1,417   | -11%  |
| 264                         | 252    | 5%    | 229     | 15%   | 4      | 1,688            | 1,963  | -14%  | 1,345   | 26%   |
| 2,308                       | 2,589  | -11%  | 2,551   | -10%  | 5      | 21,100           | 20,196 | 4%    | 17,962  | 17%   |
| 2,572                       | 2,841  | -9%   | 2,780   | -7%   | 6      | 22,788           | 22,159 | 3%    | 19,307  | 18%   |
| <b>Average Daily Census</b> |        |       |         |       |        |                  |        |       |         |       |
| 0.0                         | 0.0    | 0%    | 1.0     | -100% | 7      | 0.0              | 0.0    | 0%    | 0.9     | -100% |
| 6.3                         | 5.3    | 19%   | 4.1     | 51%   | 8      | 5.2              | 5.2    | 0%    | 4.9     | 6%    |
| 6.3                         | 5.3    | 19%   | 5.1     | 22%   | 9      | 5.2              | 5.2    | 0%    | 5.8     | -11%  |
| 9.4                         | 9.0    | 5%    | 7.9     | 19%   | 10     | 6.9              | 8.1    | -14%  | 5.5     | 26%   |
| 82.4                        | 92.5   | -11%  | 88.0    | -6%   | 11     | 86.8             | 83.1   | 4%    | 73.6    | 18%   |
| 91.9                        | 101.5  | -9%   | 95.9    | -4%   | 12     | 93.8             | 91.2   | 3%    | 79.1    | 19%   |
| <b>Surgery</b>              |        |       |         |       |        |                  |        |       |         |       |
| 14                          | 8      | 75%   | 5       | 180%  | 15     | 89               | 72     | 24%   | 68      | 31%   |
| 10                          | 9      | 11%   | 7       | 43%   | 16     | 60               | 70     | -14%  | 58      | 3%    |
| 0                           | 0      | 0%    | 0       | 0%    | 16b    | 0                | 0      | 0%    | 0       | 0%    |
| <b>Endoscopy</b>            |        |       |         |       |        |                  |        |       |         |       |
| 6                           | 0      | 0%    | 0       | 0%    | 17     | 7                | 2      | 250%  | 0       | 0%    |
| 70                          | 47     | 49%   | 46      | 52%   | 18     | 374              | 375    | 0%    | 366     | 2%    |
| 9                           | 0      | 0%    | 0       | 0%    | 19     | 56               | 0      | 0%    | 0       | 0%    |
| 47                          | 18     | 161%  | 14      | 236%  | 20     | 71               | 146    | -51%  | 133     | -47%  |
| 33                          | 24     | 38%   | 26      | 27%   | 21     | 210              | 185    | 14%   | 188     | 12%   |
| 1,005                       | 697    | 44%   | 884     | 14%   | 22     | 6,665            | 5,373  | 24%   | 5,841   | 14%   |
| 41.9                        | 29.0   | 44%   | 36.8    | 14%   | 23     | 277.7            | 223.9  | 24%   | 243.4   | 14%   |
| <b>ER Volumes</b>           |        |       |         |       |        |                  |        |       |         |       |
| 49                          | 41     | 20%   | 41      | 20%   | 24     | 325              | 348    | -7%   | 367     | -11%  |
| 1,849                       | 1,417  | 30%   | 1,019   | 81%   | 25     | 13,864           | 12,931 | 7%    | 12,169  | 14%   |
| 1,898                       | 1,458  | 30%   | 1,060   | 79%   | 26     | 14,189           | 13,279 | 7%    | 12,536  | 13%   |
| <b>Ambulance Runs</b>       |        |       |         |       |        |                  |        |       |         |       |
| 454                         | 471    | -4%   | 424     | 7%    | 27     | 4,050            | 3,962  | 2%    | 3,991   | 1%    |
| 63                          | 87     | -28%  | 65      | -3%   | 28     | 657              | 800    | -18%  | 752     | -13%  |
| 1,463                       | 1,574  | -7%   | 1,527   | -4%   | 29     | 12,414           | 12,684 | -2%   | 12,505  | -1%   |
| 402                         | 608    | -34%  | 551     | -27%  | 30     | 3,562            | 5,147  | -31%  | 5,165   | -31%  |
| 0                           | 0      | 0%    | 0       | 0%    | 31     | 0                | 0      | 0%    | 0       | 0%    |
| 248                         | 396    | -37%  | 349     | -29%  | 32     | 2,459            | 3,398  | -28%  | 3,493   | -30%  |
| 516                         | 513    | 1%    | 560     | -8%   | 33     | 3,529            | 3,923  | -10%  | 3,867   | -9%   |
| 1,012                       | 1,024  | -1%   | 1,110   | -9%   | 34     | 7,595            | 7,965  | -5%   | 7,801   | -3%   |
| 378                         | 433    | -13%  | 453     | -17%  | 35     | 3,196            | 3,341  | -4%   | 3,321   | -4%   |
| 8,146                       | 8,634  | -6%   | 8,706   | -6%   | 36     | 65,201           | 70,365 | -7%   | 70,470  | -7%   |

OAK VALLEY DISTRICT HOSPITAL  
 DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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FEBRUARY, 2025

| FEB    |        |       |         |       | Line # | YEAR - TO - DATE              |        |        |         |        |      |
|--------|--------|-------|---------|-------|--------|-------------------------------|--------|--------|---------|--------|------|
| Actual | Budget | Var % | Last Yr | Var % |        | Actual                        | Budget | Var %  | Last Yr | Var %  |      |
|        |        |       |         |       |        | <b>Blood Bank</b>             |        |        |         |        |      |
| 9      | 4      | 125%  | 0       | 0%    | 37     | IP Units                      | 27     | 41     | -34%    | 32     | -16% |
| 9      | 8      | 13%   | 7       | 29%   | 38     | OP Units                      | 45     | 68     | -34%    | 59     | -24% |
|        |        |       |         |       |        | <b>Central Services</b>       |        |        |         |        |      |
| 983    | 818    | 20%   | 1,056   | -7%   | 39     | IP Line Items                 | 7,535  | 5,454  | 38%     | 5,255  | 43%  |
| 1,953  | 882    | 121%  | 1,741   | 12%   | 40     | OP Line Items                 | 17,465 | 7,056  | 148%    | 3,362  | 419% |
|        |        |       |         |       |        | <b>Electrocardiogram</b>      |        |        |         |        |      |
| 11     | 16     | -31%  | 25      | -56%  | 41     | IP Procedures                 | 98     | 113    | -13%    | 121    | -19% |
| 5      | 8      | -38%  | 10      | -50%  | 42     | OP Procedures                 | 51     | 57     | -11%    | 61     | -16% |
|        |        |       |         |       |        | <b>Laboratory</b>             |        |        |         |        |      |
| 1,880  | 1,874  | 0%    | 1,750   | 7%    | 43     | I/P Procedures                | 12,974 | 15,300 | -15%    | 14,050 | -8%  |
| 11,087 | 10,886 | 2%    | 11,178  | -1%   | 44     | O/P Procedures                | 82,389 | 87,720 | -6%     | 86,465 | -5%  |
|        |        |       |         |       |        | <b>Pharmacy</b>               |        |        |         |        |      |
| 4,496  | 4,523  | -1%   | 3,591   | 25%   | 45     | IP Line Items                 | 33,621 | 36,826 | -9%     | 32,259 | 4%   |
| 4,597  | 3,632  | 27%   | 3,576   | 29%   | 46     | OP Line Items                 | 34,985 | 30,581 | 14%     | 31,097 | 13%  |
|        |        |       |         |       |        | <b>Physical Therapy</b>       |        |        |         |        |      |
| 82     | 66     | 24%   | 42      | 95%   | 47     | IP Treatments                 | 531    | 519    | 2%      | 408    | 30%  |
| 1,081  | 1,354  | -20%  | 1,344   | -20%  | 48     | OP Treatments                 | 9,632  | 11,435 | -16%    | 11,923 | -19% |
|        |        |       |         |       |        | <b>Radiology</b>              |        |        |         |        |      |
| 59     | 61     | -3%   | 58      | 2%    | 49     | IP Procedures                 | 403    | 500    | -19%    | 472    | -15% |
| 941    | 1,117  | -16%  | 1,044   | -10%  | 50     | OP Procedures                 | 7,782  | 9,291  | -16%    | 9,157  | -15% |
|        |        |       |         |       |        | <b>MRI</b>                    |        |        |         |        |      |
| 2      | 4      | -50%  | 4       | -50%  | 50     | IP Procedures                 | 25     | 37     | -32%    | 37     | -32% |
| 35     | 37     | -5%   | 41      | -15%  | 51     | OP Procedures                 | 252    | 290    | -13%    | 286    | -12% |
|        |        |       |         |       |        | <b>CT Scanner</b>             |        |        |         |        |      |
| 47     | 47     | 0%    | 51      | -8%   | 52     | IP Procedures                 | 312    | 366    | -15%    | 359    | -13% |
| 378    | 333    | 14%   | 300     | 26%   | 53     | OP Procedures                 | 2,807  | 2,806  | 0%      | 2,843  | -1%  |
|        |        |       |         |       |        | <b>Ultrasound</b>             |        |        |         |        |      |
| 14     | 12     | 17%   | 9       | 56%   | 54     | IP Procedures                 | 90     | 109    | -17%    | 107    | -16% |
| 257    | 301    | -15%  | 311     | -17%  | 55     | OP Procedures                 | 2,096  | 2,389  | -12%    | 2,321  | -10% |
|        |        |       |         |       |        | <b>Respiratory Therapy</b>    |        |        |         |        |      |
| 361    | 247    | 46%   | 272     | 33%   | 57     | IP Treatments                 | 1,990  | 1,666  | 19%     | 1,573  | 27%  |
| 51     | 31     | 65%   | 36      | 42%   | 58     | OP Treatments                 | 312    | 211    | 48%     | 194    | 61%  |
|        |        |       |         |       |        | <b>Echocardiology</b>         |        |        |         |        |      |
| 3      | 11     | -73%  | 13      | -77%  | 59     | IP Treatments                 | 46     | 87     | -47%    | 101    | -54% |
| 1      | 5      | -80%  | 5       | -80%  | 60     | OP Treatments                 | 37     | 46     | -20%    | 46     | -20% |
|        |        |       |         |       |        | <b>Dietary</b>                |        |        |         |        |      |
| 1,601  | 1,258  | 27%   | 1,412   | 13%   | 59     | Patient Meals - Hospital      | 11,322 | 9,817  | 15%     | 9,661  | 17%  |
| 2,823  | 3,381  | -17%  | 3,147   | -10%  | 60     | Non Patient Meals (Cafeteria) | 25,712 | 28,414 | -10%    | 27,441 | -6%  |
|        |        |       |         |       |        | <b>Laundry</b>                |        |        |         |        |      |
| 10,000 | 10,433 | -4%   | 10,000  | 0%    | 61     | Pounds Processed              | 80,000 | 83,403 | -4%     | 79,159 | 1%   |

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

FEBRUARY, 2025

| FEB                             |              |             |              |            | Line #    | YEAR - TO - DATE                                              |               |               |             |               |             |
|---------------------------------|--------------|-------------|--------------|------------|-----------|---------------------------------------------------------------|---------------|---------------|-------------|---------------|-------------|
| Actual                          | Budget       | Var %       | Last Yr      | Var %      |           | Actual                                                        | Budget        | Var %         | Last Yr     | Var %         |             |
| <b>GROSS PATIENT REVENUES</b>   |              |             |              |            |           |                                                               |               |               |             |               |             |
| 4,359                           | 4,105        | 6%          | 4,140        | 5%         | 1         | Inpatient routine per day                                     | 3,871         | 4,155         | -7%         | 4,372         | -11%        |
| 4,359                           | 4,105        | 6%          | 4,140        | 5%         | 3         | Total per day                                                 | 3,871         | 4,155         | -7%         | 4,372         | -11%        |
| 59,946                          | 58,280       | 3%          | 55,617       | 8%         | 4         | Inpatient routine per admit                                   | 66,791        | 58,558        | 14%         | 56,894        | 17%         |
| -                               | -            | 0%          | -            | 0%         | 5         | Inpatient ancillary per admit                                 | -             | -             | 0%          | -             | 0%          |
| 59,946                          | 58,280       | 3%          | 55,617       | 8%         | 6         | Total per admit                                               | 66,791        | 58,558        | 14%         | 56,894        | 17%         |
| 1,965                           | 1,707        | 15%         | 1,493        | 32%        | 7         | Outpatient ancillary per visit                                | 1,919         | 1,770         | 8%          | 1,648         | 16%         |
| <b>NET PATIENT REVENUES (a)</b> |              |             |              |            |           |                                                               |               |               |             |               |             |
| <u>INPATIENT (000s)</u>         |              |             |              |            |           |                                                               |               |               |             |               |             |
| 657                             | 176          | 273%        | 280          | 134%       | 8         | Medicare FFS                                                  | 1,230         | 1,397         | -12%        | 2,933         | -58%        |
| (138)                           | 63           | -319%       | 28           | -598%      | 9         | Medicare HMO                                                  | 1,526         | 501           | 205%        | 636           | 140%        |
| -                               | -            | 0%          | -            | 0%         | 10        | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 4,038                           | 1,966        | 105%        | 3,075        | 31%        | 11        | Medi-Cal                                                      | 31,239        | 15,502        | 102%        | 23,553        | 33%         |
| 235                             | (51)         | -562%       | 243          | -3%        | 12        | Commercial Contract (FFS)                                     | 2,304         | (430)         | -636%       | (397)         | -680%       |
| -                               | -            | 0%          | -            | 0%         | 13        | Commercial Capitated                                          | -             | -             | 0%          | -             | 0           |
| (61)                            | 17           | -470%       | (48)         | 28%        | 14        | Other                                                         | (267)         | 128           | -308%       | 123           | -317%       |
| <u>4,731</u>                    | <u>2,171</u> | <u>118%</u> | <u>3,578</u> | <u>32%</u> | <u>15</u> | Total                                                         | <u>36,033</u> | <u>17,098</u> | <u>111%</u> | <u>26,848</u> | <u>34%</u>  |
| <u>OUTPATIENT (000s)</u>        |              |             |              |            |           |                                                               |               |               |             |               |             |
| 642                             | 153          | 319%        | (567)        | -213%      | 16        | Medicare FFS                                                  | 3,694         | 1,287         | 187%        | 1,889         | 96%         |
| (138)                           | 94           | -247%       | (152)        | -9%        | 17        | Medicare HMO                                                  | (577)         | 798           | -172%       | 195           | -396%       |
| -                               | -            | 0%          | -            | 0%         | 18        | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 1,595                           | 2,324        | -31%        | 2,398        | -33%       | 19        | Medi-Cal                                                      | 5,463         | 19,645        | -72%        | 7,094         | -23%        |
| 839                             | 1,972        | -57%        | 1,396        | -40%       | 20        | Commercial Contract (FFS)                                     | 12,319        | 16,689        | -26%        | 15,860        | -22%        |
| -                               | (5)          | -100%       | (4)          | -100%      | 21        | Commercial Capitated                                          | (29)          | (44)          | -34%        | (51)          | -42%        |
| (260)                           | (295)        | -12%        | (246)        | 6%         | 22        | Other                                                         | (1,940)       | (2,420)       | -20%        | (2,456)       | -21%        |
| <u>2,678</u>                    | <u>4,242</u> | <u>-37%</u> | <u>2,824</u> | <u>-5%</u> | <u>23</u> | Total                                                         | <u>18,930</u> | <u>35,955</u> | <u>-47%</u> | <u>22,531</u> | <u>-16%</u> |
| <u>TOTAL (000s)</u>             |              |             |              |            |           |                                                               |               |               |             |               |             |
| 1,299                           | 329          | 294%        | (287)        | -552%      | 24        | Medicare FFS                                                  | 4,924         | 2,685         | 83%         | 4,822         | 2%          |
| (276)                           | 157          | -276%       | (125)        | 122%       | 25        | Medicare HMO                                                  | 949           | 1,299         | -27%        | 831           | 14%         |
| -                               | -            | 0%          | -            | 0%         | 26        | Medicare Capitated Risk                                       | -             | -             | 0%          | -             | 0%          |
| 5,634                           | 4,290        | 31%         | 5,473        | 3%         | 27        | Medi-Cal                                                      | 36,702        | 35,147        | 4%          | 30,647        | 20%         |
| 1,074                           | 1,921        | -44%        | 1,639        | -34%       | 28        | Commercial Contract (FFS)                                     | 14,623        | 16,259        | -10%        | 15,462        | -5%         |
| -                               | (5)          | -100%       | (4)          | -100%      | 29        | Commercial Capitated                                          | (29)          | (44)          | -34%        | (51)          | -42%        |
| (322)                           | (279)        | 15%         | (294)        | 9%         | 30        | Other                                                         | (2,207)       | (2,291)       | -4%         | (2,333)       | -5%         |
| <u>7,409</u>                    | <u>6,413</u> | <u>16%</u>  | <u>6,403</u> | <u>16%</u> | <u>31</u> | Total                                                         | <u>54,963</u> | <u>53,054</u> | <u>4%</u>   | <u>49,379</u> | <u>11%</u>  |
| 7,409                           | 6,413        |             | 6,403        |            |           | Total per financials (net pt revenue less bad debt provision) | 54,963        | 53,054        |             | 49,379        |             |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D

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FEBRUARY, 2025

| FEB                                               |          |         |           |       |        | YEAR - TO - DATE |          |       |          |       |
|---------------------------------------------------|----------|---------|-----------|-------|--------|------------------|----------|-------|----------|-------|
| Actual                                            | Budget   | Var %   | Last Yr   | Var % | Line # | Actual           | Budget   | Var % | Last Yr  | Var % |
| <b>NET PATIENT REVENUES PER ADJ DAY (a)</b>       |          |         |           |       |        |                  |          |       |          |       |
| 3,276                                             | 968      | 238%    | (1,073)   | -405% | 32     | 1,898            | 957      | 98%   | 1,907    | 0%    |
| (1,831)                                           | 762      | -340%   | (842)     | 117%  | 33     | 830              | 660      | 26%   | 616      | 35%   |
| -                                                 | -        | 0%      | -         | 0%    | 34     | -                | -        | 0%    | -        | 0%    |
| 1,377                                             | 1,215    | 13%     | 1,755     | -22%  | 35     | 1,173            | 1,208    | -3%   | 1,170    | 0%    |
| 4,839                                             | 12,940   | -63%    | 9,494     | -49%  | 36     | 8,225            | 11,489   | -28%  | 8,819    | -7%   |
| -                                                 | -        | 0%      | -         | 0%    | 37     | -                | -        | 0%    | -        | 0%    |
| (49)                                              | (2,782)  | -98%    | (8)       | 503%  | 38     | (1,045)          | (3,640)  | -71%  | (3,510)  | -70%  |
| 1,575                                             | 1,370    | 15%     | 1,519     | 4%    | 39     | 1,335            | 1,374    | -3%   | 1,435    | -7%   |
| (0)                                               | 0        |         | 0         |       |        |                  |          |       |          |       |
| <b>NET PATIENT REVENUES PER ADJ ADMIT (a)</b>     |          |         |           |       |        |                  |          |       |          |       |
| 15,204                                            | 3,177    | 379%    | (3,674)   | -514% | 40     | 7,003            | 3,065    | 128%  | 6,718    | 4%    |
| (7,452)                                           | 2,149    | -447%   | (1,851)   | 303%  | 41     | 3,257            | 2,254    | 44%   | 2,430    | 34%   |
| -                                                 | -        | 0%      | -         | 0%    | 42     | -                | -        | 0%    | -        | 0%    |
| 435,114                                           | 145,348  | 199%    | 41,278    | 954%  | 43     | 477,150          | 204,387  | 133%  | 32,449   | 1370% |
| 14,975                                            | 51,759   | -71%    | 75,953    | -80%  | 44     | 28,242           | 40,998   | -31%  | 34,374   | -18%  |
| -                                                 | -        | 0%      | -         | 0%    | 45     | -                | -        | 0%    | -        | 0%    |
| (372)                                             | (75,044) | -100%   | (485)     | -23%  | 46     | (15,428)         | (54,332) | -72%  | (50,681) | -70%  |
| 21,666                                            | 19,443   | 11%     | 20,406    | 6%    | 47     | 23,033           | 19,361   | 19%   | 18,676   | 23%   |
| (1)                                               | -        |         | 0.00      |       |        |                  |          |       |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-INPATIENT</b>  |          |         |           |       |        |                  |          |       |          |       |
| 53.7%                                             | 16.7%    | 221%    | 26.2%     |       | 48     | 19.0%            | 16.4%    |       | 35.5%    |       |
| -16.1%                                            | 18.5%    | -187%   | 12.8%     |       | 49     | 33.8%            | 18.1%    |       | 21.4%    |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%      |       | 50     | 0.0%             | 0.0%     |       | 0.0%     |       |
| 199.4%                                            | 74.9%    | 166%    | 114.2%    |       | 51     | 154.4%           | 74.5%    |       | 122.5%   |       |
| 60.6%                                             | -12.5%   | -585%   | 51.7%     |       | 52     | 80.3%            | -13.0%   |       | -12.1%   |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%      |       | 53     | 0.0%             | 0.0%     |       | 0.0%     |       |
| -7774.5%                                          | 26.5%    | -29431% | -36790.7% |       | 54     | -147.1%          | 25.0%    |       | 22.2%    |       |
| 105.2%                                            | 48.4%    | 118%    | 80.4%     |       | 55     | 105.2%           | 47.6%    |       | 78.3%    |       |
|                                                   |          | 0%      |           |       |        |                  |          |       |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-OUTPATIENT</b> |          |         |           |       |        |                  |          |       |          |       |
| 27.0%                                             | 7.1%     | 279%    | -31.3%    |       | 56     | 20.4%            | 7.1%     |       | 11.4%    |       |
| -9.8%                                             | 7.1%     | -237%   | -12.2%    |       | 57     | -5.0%            | 7.1%     |       | 1.8%     |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%      |       | 58     | 0.0%             | 0.0%     |       | 0.0%     |       |
| 19.0%                                             | 30.1%    | -37%    | 34.5%     |       | 59     | 8.5%             | 30.5%    |       | 11.1%    |       |
| 23.3%                                             | 58.3%    | -60%    | 48.1%     |       | 60     | 41.9%            | 58.3%    |       | 58.9%    |       |
| 0.0%                                              | 0.0%     | 0%      | 0.0%      |       | 61     | 0.0%             | 0.0%     |       | 0.0%     |       |
| -114.8%                                           | -173.6%  | -34%    | -312.8%   |       | 62     | -106.9%          | -166.6%  |       | -193.1%  |       |
| 16.7%                                             | 28.8%    | -42%    | 21.7%     |       | 63     | 15.1%            | 28.9%    |       | 19.4%    |       |
| <b>Medicare Inpt FFS Performance</b>              |          |         |           |       |        |                  |          |       |          |       |
| 31                                                | 21       | 48%     | 19        |       | 64     | 167              | 182      |       | 180      |       |
| 4.03                                              | 3.86     | 5%      | 3.42      |       | 65     | 3.93             | 3.77     |       | 3.68     |       |
| 33.33                                             | 15.64    | 113%    | 16.90     |       | 66     | 20.86            | 17.01    |       | 21.24    |       |
| 1.524                                             | 1.150    | 32%     | 1.413     |       | 67     | 1.321            | 1.150    |       | 1.378    |       |
| 31760                                             | 24716    | 28%     | 23343     |       | 68     | 31141            | 24872    |       | 26135    |       |
| 24.9%                                             | 17.2%    | 45%     | 23.9%     |       | 69     | 25.1%            | 16.8%    |       | 31.8%    |       |
| -30.8%                                            | -101.8%  | -70%    | -59.1%    |       | 70     | -34.1%           | -104.9%  |       | -15.2%   |       |
| 130.8%                                            | 201.8%   | -35%    | 159.1%    |       | 71     | 134.1%           | 204.9%   |       | 115.2%   |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E

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FEBRUARY, 2025

| FEB                                 |        |          |         |              | YEAR - TO - DATE |        |        |          |         |              |
|-------------------------------------|--------|----------|---------|--------------|------------------|--------|--------|----------|---------|--------------|
| Actual                              | Budget | % of Act | Last Yr | % of Last Yr | Line #           | Actual | Budget | % of Act | Last Yr | % of Last Yr |
| <b>ACUTE PATIENT DAYS</b>           |        |          |         |              |                  |        |        |          |         |              |
| 76                                  | 55     | 43.4%    | 54      | 36.2%        | 1                | 400    | 451    | 31.7%    | 489     | 34.5%        |
| 49                                  | 26     | 28.0%    | 11      | 7.4%         | 2                | 257    | 235    | 20.3%    | 174     | 12.3%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 3                | -      | -      | 0.0%     | -       | 0.0%         |
| 8                                   | 11     | 4.6%     | 15      | 10.1%        | 4                | 71     | 108    | 5.6%     | 143     | 10.1%        |
| 21                                  | 39     | 12.0%    | 44      | 29.5%        | 5                | 392    | 327    | 31.0%    | 407     | 28.7%        |
| 17                                  | 15     | 9.7%     | 24      | 16.1%        | 6                | 117    | 126    | 9.3%     | 186     | 13.1%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 7                | -      | -      | 0.0%     | -       | 0.0%         |
| 4                                   | 1      | 2.3%     | 1       | 0.7%         | 8                | 26     | 13     | 2.1%     | 18      | 1.3%         |
| 175                                 | 147    | 100.0%   | 149     | 100.0%       | 9                | 1,263  | 1,260  | 100.0%   | 1,417   | 100.0%       |
| <b>ACUTE ADMITS</b>                 |        |          |         |              |                  |        |        |          |         |              |
| 17                                  | 14     | 32.1%    | 13      | 31.0%        | 10               | 107    | 130    | 31.2%    | 135     | 35.6%        |
| 14                                  | 7      | 26.4%    | 6       | 14.3%        | 11               | 60     | 52     | 17.5%    | 45      | 11.9%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 12               | -      | -      | 0.0%     | -       | 0.0%         |
| 4                                   | 4      | 7.5%     | 5       | 11.9%        | 13               | 19     | 30     | 5.5%     | 32      | 8.4%         |
| 10                                  | 11     | 18.9%    | 14      | 33.3%        | 14               | 108    | 95     | 31.5%    | 116     | 30.6%        |
| 5                                   | 4      | 9.4%     | 3       | 7.1%         | 15               | 36     | 37     | 10.5%    | 47      | 12.4%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 16               | -      | -      | 0.0%     | -       | 0.0%         |
| 3                                   | 1      | 5.7%     | 1       | 2.4%         | 17               | 13     | 5      | 3.8%     | 4       | 1.1%         |
| 53                                  | 41     | 100.0%   | 42      | 100.0%       | 18               | 343    | 349    | 100.0%   | 379     | 100.0%       |
| <b>SNF DAYS</b>                     |        |          |         |              |                  |        |        |          |         |              |
| 176                                 | 170    | 6.8%     | 136     | 4.9%         | 19               | 848    | 1,339  | 3.7%     | 1,060   | 5.5%         |
| 24                                  | 49     | 0.9%     | 33      | 1.2%         | 20               | 195    | 464    | 0.9%     | 342     | 1.8%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 21               | -      | -      | 0.0%     | -       | 0.0%         |
| 378                                 | 2,222  | 14.7%    | 245     | 8.8%         | 22               | 3,111  | 18,108 | 13.7%    | 2,078   | 10.8%        |
| 1,924                               | 319    | 74.8%    | 2,191   | 78.8%        | 23               | 18,013 | 1,733  | 79.0%    | 15,259  | 79.0%        |
| 14                                  | 3      | 0.5%     | -       | 0.0%         | 24               | 123    | 61     | 0.5%     | 15      | 0.1%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 25               | -      | -      | 0.0%     | -       | 0.0%         |
| 56                                  | 78     | 2.2%     | 175     | 6.3%         | 26               | 498    | 454    | 2.2%     | 553     | 2.9%         |
| 2,572                               | 2,841  | 100.0%   | 2,780   | 100.0%       | 27               | 22,788 | 22,159 | 100.0%   | 19,307  | 100.0%       |
| <b>SNF ADMITS</b>                   |        |          |         |              |                  |        |        |          |         |              |
| 6                                   | 10     | 54.5%    | 8       | 42.1%        | 28               | 39     | 75     | 45.9%    | 52      | 46.4%        |
| -                                   | 4      | 0.0%     | 2       | 10.5%        | 29               | 11     | 31     | 12.9%    | 14      | 12.5%        |
| -                                   | -      | 0.0%     | -       | 0.0%         | 30               | -      | -      | 0.0%     | -       | 0.0%         |
| -                                   | 3      | 0.0%     | 2       | 10.5%        | 31               | 3      | 13     | 3.5%     | 4       | 3.6%         |
| 4                                   | 1      | 0        | 7       | 36.8%        | 32               | 27     | 8      | 31.8%    | 36      | 32.1%        |
| 1                                   | -      | 9.1%     | -       | 0.0%         | 33               | 5      | 2      | 5.9%     | 1       | 0.9%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 34               | -      | -      | 0.0%     | -       | 0.0%         |
| -                                   | -      | 0.0%     | -       | 0.0%         | 35               | -      | 3      | 0.0%     | 5       | 4.5%         |
| 11                                  | 18     | 100.0%   | 19      | 100.0%       | 36               | 85     | 132    | 100.0%   | 112     | 100.0%       |
| <b>ACUTE AVERAGE LENGTH OF STAY</b> |        |          |         |              |                  |        |        |          |         |              |
| 4.47                                | 3.93   | 0.54     | 4.15    | 0.32         | 37               | 3.74   | 3.47   | 0.27     | 3.62    | 0.12         |
| 3.50                                | 3.71   | (0.21)   | 1.83    | 1.67         | 38               | 4.28   | 4.52   | (0.24)   | 3.87    | 0.42         |
| -                                   | -      | -        | -       | -            | 39               | -      | -      | -        | -       | -            |
| 2.00                                | 2.75   | (0.75)   | 3.00    | (1.00)       | 40               | 3.74   | 3.60   | 0.14     | 4.47    | (0.73)       |
| 2.10                                | 3.55   | (1.45)   | 3.14    | (1.04)       | 41               | 3.63   | 3.44   | 0.19     | 3.51    | 0.12         |
| 3.40                                | 3.75   | (0.35)   | 8.00    | (4.60)       | 42               | 3.25   | 3.41   | (0.16)   | 3.96    | (0.71)       |
| -                                   | -      | -        | -       | -            | 43               | -      | -      | -        | -       | -            |
| 1.33                                | 1.00   | 0.33     | 1.00    | 0.33         | 44               | 2.00   | 2.60   | (0.60)   | 4.50    | (2.50)       |
| 3.30                                | 3.59   | (0.28)   | 3.55    | (0.25)       | 45               | 3.68   | 3.61   | 0.07     | 3.74    | (0.06)       |
| <b>SNF AVERAGE LENGTH OF STAY</b>   |        |          |         |              |                  |        |        |          |         |              |
| 29.33                               | 17.00  | 12.33    | 17.00   | 12.33        | 46               | 21.74  | 17.85  | 3.89     | 20.38   | 1.36         |
| -                                   | 12.25  | (12.25)  | 16.50   | (16.50)      | 47               | 17.73  | 14.97  | 2.76     | 24.43   | (6.70)       |
| -                                   | -      | -        | -       | -            | 48               | -      | -      | -        | -       | -            |
| -                                   | 741    | (741)    | 123     | (123)        | 49               | 1,037  | 1,393  | (356)    | 520     | 518          |
| 481.00                              | 319.00 | 162.00   | 313.00  | 168.00       | 50               | 667.15 | 216.63 | 450.52   | 423.86  | 243.29       |
| 14.00                               | -      | 14.00    | -       | 14.00        | 51               | 24.60  | 30.50  | (5.90)   | 15.00   | 9.60         |
| -                                   | -      | -        | -       | -            | 52               | -      | -      | -        | -       | -            |
| -                                   | -      | -        | -       | -            | 53               | -      | 151.33 | (151.33) | 110.60  | (110.60)     |
| 233.82                              | 157.83 | 75.98    | 146.32  | 87.50        | 54               | 268.09 | 167.87 | 100.22   | 172.38  | 95.71        |

OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES - TREND BY MONTH

SCHEDULE G-1

FEBRUARY, 2025  
Amounts in (000's)

| Line #                                   |                                                  | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB |
|------------------------------------------|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | Gross inpatient revenue                          | \$ 4,449    | \$ 4,494    | \$ 4,275    | \$ 3,694    | \$ 3,802    | \$ 3,385    | \$ 4,178    | \$ 4,487    | \$ 4,368    | \$ 4,403    | \$ 3,917    | \$ 5,030    | \$ 4,496    |
| 2                                        | Gross outpatient revenue                         | 13,001      | 17,361      | 17,183      | 15,508      | 15,354      | 15,484      | 15,251      | 14,763      | 16,718      | 14,248      | 15,338      | 17,307      | 16,004      |
| 3                                        | Total gross patient revenue                      | 17,450      | 21,855      | 21,458      | 19,202      | 19,156      | 18,869      | 19,428      | 19,250      | 21,086      | 18,652      | 19,255      | 22,336      | 20,500      |
| 4                                        | Capitation premium revenue                       | 6           | 6           | 6           | 5           | 5           | 6           | 6           | 6           | 6           | -           | 11          | 6           | 6           |
| 5                                        | Deductions from revenue                          | (10,745)    | (13,851)    | (13,796)    | (11,285)    | (12,579)    | (12,863)    | (12,248)    | (11,807)    | (13,134)    | (11,307)    | (11,998)    | (14,627)    | (12,581)    |
| 6                                        | Provision for doubtful accounts                  | (309)       | (436)       | (635)       | (612)       | (646)       | (560)       | (576)       | (80)        | (581)       | (498)       | (524)       | (562)       | (516)       |
| 7                                        | Net patient revenue                              | 6,403       | 7,575       | 7,034       | 7,310       | 5,937       | 5,452       | 6,610       | 7,369       | 7,377       | 6,848       | 6,745       | 7,154       | 7,409       |
| 8                                        | Other operating revenue                          | 1,264       | 1,263       | 1,407       | 1,248       | 1,506       | 1,196       | 604         | 598         | 271         | 201         | 441         | 488         | 401         |
| 9                                        | Total operating revenue                          | 7,667       | 8,838       | 8,441       | 8,558       | 7,443       | 6,648       | 7,213       | 7,967       | 7,648       | 7,049       | 7,186       | 7,642       | 7,810       |
| <b>OPERATING EXPENSES</b>                |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | Salaries-productive                              | 2,422       | 2,520       | 2,389       | 2,448       | 2,372       | 2,411       | 2,435       | 2,369       | 2,495       | 2,432       | 2,446       | 2,457       | 2,299       |
| 11                                       | Salaries-non productive                          | 246         | 163         | 199         | 78          | 47          | 82          | 70          | 41          | 74          | 46          | 76          | 85          | 136         |
| 12                                       | Registry/temp agency exp                         | 212         | 270         | 269         | 238         | 159         | 126         | 137         | 135         | 124         | 106         | 123         | 81          | 78          |
| 13                                       | Benefits                                         | 1,058       | 1,668       | 1,358       | 1,554       | 1,249       | 1,062       | 1,376       | 1,234       | 1,210       | 1,041       | 1,168       | 1,363       | 1,264       |
| 14                                       | Supplies                                         | 439         | 429         | 431         | 401         | 395         | 396         | 392         | 435         | 475         | 379         | 466         | 504         | 502         |
| 15                                       | Medical fees                                     | 396         | 412         | 397         | 396         | 426         | 435         | 396         | 398         | 412         | 397         | 399         | 425         | 463         |
| 16                                       | Purchased services                               | 589         | 655         | 606         | 511         | 667         | 665         | 620         | 617         | 609         | 656         | 599         | 661         | 665         |
| 17                                       | Utilities                                        | 163         | 157         | 153         | 139         | 211         | 225         | 216         | 212         | 164         | 126         | 173         | 162         | 152         |
| 18                                       | Insurance                                        | 104         | 109         | 84          | 84          | 84          | 92          | 90          | 91          | 90          | 90          | 89          | 90          | 90          |
| 19                                       | Other                                            | 399         | 459         | 417         | 420         | 399         | 504         | 509         | 497         | 562         | 491         | 490         | 494         | 422         |
| 20                                       | Depreciation                                     | 386         | 384         | 384         | 402         | 397         | 397         | 395         | 395         | 397         | 398         | 398         | 397         | 394         |
| 21                                       | Interest                                         | 232         | 231         | 232         | 231         | 539         | 225         | 225         | 225         | 225         | 224         | 215         | 216         | 216         |
| 22                                       | Total operating expenses                         | 6,646       | 7,458       | 6,919       | 6,902       | 6,946       | 6,620       | 6,862       | 6,649       | 6,837       | 6,385       | 6,643       | 6,934       | 6,681       |
| 23                                       | Operating income (loss)                          | 1,021       | 1,380       | 1,522       | 1,656       | 497         | 28          | 352         | 1,317       | 811         | 664         | 543         | 708         | 1,129       |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | Contributions                                    | 204         | 204         | 204         | 204         | 204         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         |
| 25                                       | Investment income/Realized Gain/Loss             | 39          | 28          | 70          | 88          | 100         | 100         | 99          | 82          | 83          | 75          | 47          | 56          | 66          |
|                                          | Unrealized gains/losses on investments           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | SJRHS fee in consideration of funds transfer     | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | Amortization of deferred contribution from SJRHS | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | Other revenue (expense)                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | Total non-operating income (loss)                | 243         | 232         | 274         | 292         | 304         | 309         | 308         | 291         | 292         | 284         | 257         | 265         | 275         |
| 29                                       | Non recurring revenue (expense), net             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | Net Income (loss)                                | \$ 1,264    | \$ 1,612    | \$ 1,795    | \$ 1,948    | \$ 800      | \$ 337      | \$ 660      | \$ 1,608    | \$ 1,104    | \$ 947      | \$ 799      | \$ 973      | \$ 1,404    |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

SCHEDULE G-2

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FEBRUARY, 2025

| Line #                               |                                    | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB |
|--------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Admissions</b>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                    | General acute                      | 42          | 53          | 36          | 37          | 33          | 31          | 42          | 40          | 37          | 42          | 39          | 59          | 53          |
| 2                                    | SNF/Sub-acute                      | 19          | 17          | 9           | 14          | 2           | 8           | 11          | 8           | 7           | 10          | 14          | 16          | 11          |
| <b>Patient Days</b>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                    | ICU                                | 29          | 23          | 18          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 4                                    | Medical/surgical                   | 120         | 123         | 136         | 119         | 143         | 90          | 130         | 181         | 169         | 190         | 131         | 197         | 175         |
| <b>Average daily census (ADC)</b>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                    | General acute                      | 5.1         | 4.7         | 5.1         | 3.8         | 4.8         | 2.9         | 4.2         | 6.0         | 5.5         | 6.3         | 4.2         | 6.4         | 6.3         |
| 6                                    | SNF/Sub-acute                      | 95.9        | 98.6        | 101.9       | 94.4        | 93.7        | 91.7        | 93.7        | 96.8        | 94.5        | 92.3        | 95.4        | 93.7        | 91.9        |
| <b>Occupancy % on available beds</b> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                    | General acute                      | 18%         | 16%         | 18%         | 13%         | 16%         | 10%         | 14%         | 21%         | 19%         | 22%         | 15%         | 22%         | 22%         |
| 8                                    | SNF                                | 83%         | 86%         | 89%         | 82%         | 81%         | 80%         | 82%         | 84%         | 82%         | 80%         | 83%         | 82%         | 80%         |
| <b>Average length of stay</b>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                    | General acute                      | 3.55        | 2.75        | 4.28        | 3.22        | 4.33        | 2.90        | 3.10        | 4.53        | 4.57        | 4.52        | 3.36        | 3.34        | 3.30        |
| 10                                   | SNF/Sub-acute                      | 146.32      | 179.88      | 339.56      | 209.00      | 1,405.00    | 355.50      | 264.18      | 363.13      | 418.43      | 276.80      | 211.29      | 181.63      | 233.82      |
| <b>Other Volumes</b>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                   | Surgeries - inpatient              | 5           | 8           | 13          | 9           | 3           | 4           | 9           | 8           | 7           | 13          | 14          | 20          | 14          |
| 12                                   | Surgeries - outpatient             | 7           | 6           | 11          | 6           | 5           | 5           | 5           | 8           | 6           | 10          | 8           | 8           | 10          |
| 13                                   | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                   | Endoscopy - Inpatient              | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | 1           | -           | 6           |
| 15                                   | Endoscopy - Outpatient             | 46          | 45          | 71          | 47          | 57          | 37          | 42          | 45          | 57          | 41          | 26          | 56          | 70          |
| 16                                   | ER admits                          | 41          | 51          | 36          | 36          | 30          | 30          | 42          | 38          | 35          | 41          | 33          | 57          | 49          |
| 17                                   | ER visits                          | 1,060       | 2,096       | 2,278       | 1,747       | 1,766       | 1,723       | 1,770       | 1,582       | 1,704       | 1,627       | 1,827       | 2,058       | 1,898       |
| 18                                   | Clinic Visits                      | 4,550       | 4,894       | 4,905       | 4,370       | 3,825       | 4,038       | 4,350       | 3,828       | 4,616       | 3,833       | 3,813       | 4,258       | 4,019       |
| 19                                   | Ambulance runs                     | 489         | 582         | 582         | 547         | 560         | 572         | 552         | 485         | 687         | 485         | 653         | 756         | 517         |
| 20                                   | Total Outpatient visits            | 8,706       | 9,477       | 9,322       | 8,690       | 7,756       | 8,207       | 8,544       | 7,579       | 8,668       | 7,589       | 7,800       | 8,668       | 8,146       |
| 21                                   | Laboratory - Inpatient             | 1,750       | 1,621       | 1,440       | 1,356       | 1,670       | 1,105       | 1,634       | 1,798       | 1,703       | 1,686       | 1,178       | 1,990       | 1,880       |
| 22                                   | Laboratory - Outpatient            | 11,178      | 12,240      | 11,109      | 11,228      | 10,179      | 10,264      | 10,429      | 9,553       | 10,590      | 9,482       | 9,965       | 11,019      | 11,087      |
| 23                                   | Radiology - Inpatient              | 118         | 110         | 91          | 88          | 97          | 74          | 97          | 104         | 90          | 111         | 77          | 132         | 120         |
| 24                                   | Radiology - Outpatient             | 1,655       | 1,822       | 1,866       | 1,794       | 1,638       | 1,694       | 1,737       | 1,480       | 1,699       | 1,516       | 1,529       | 1,671       | 1,611       |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

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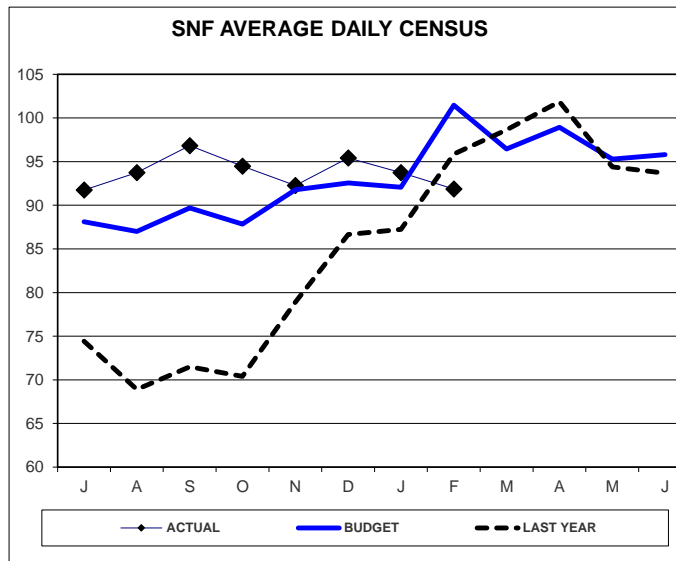
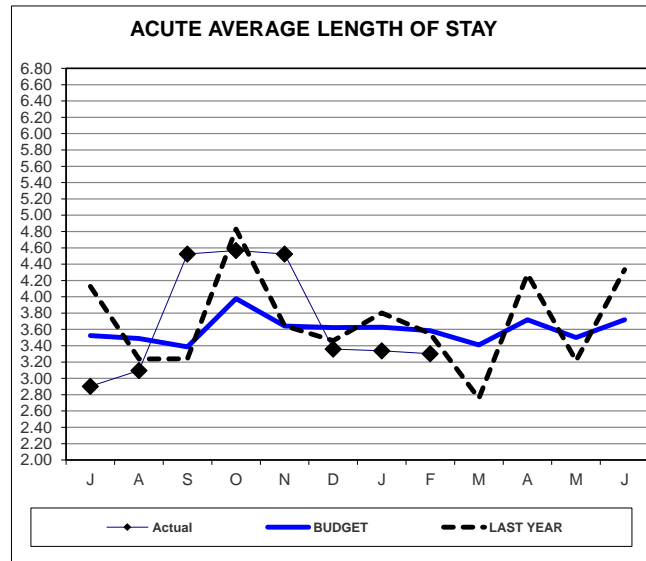
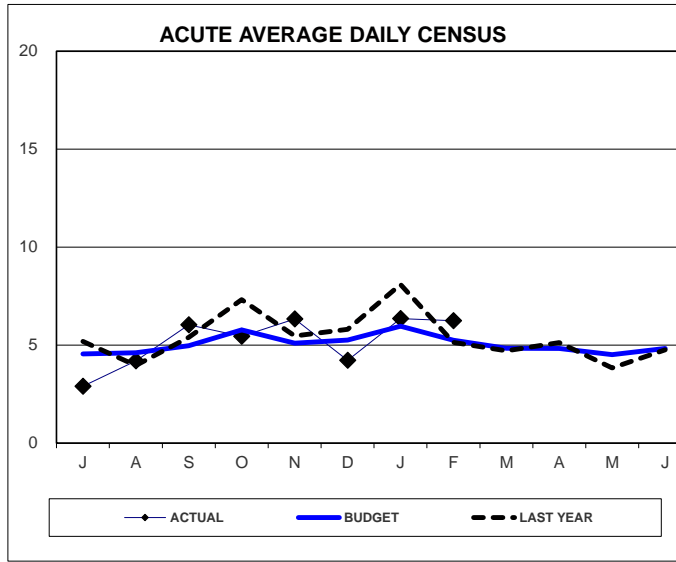
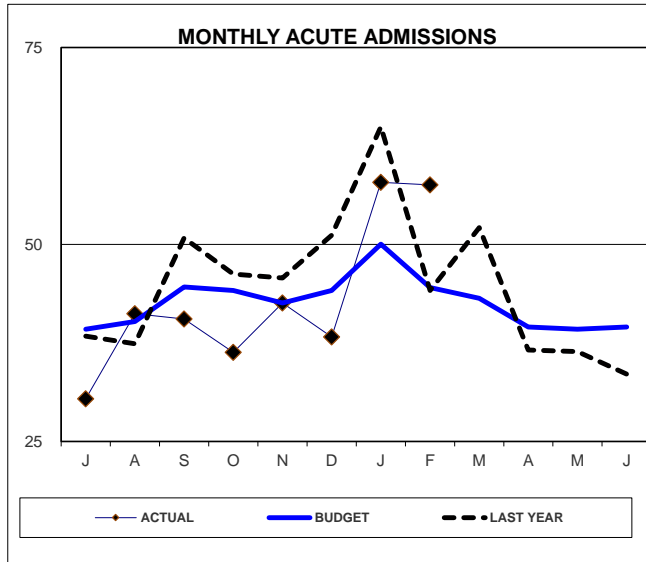
FEBRUARY, 2025

| Line #                           |                                                                  | 2024<br>FEB | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB |
|----------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Payor Mix (Gross Charges)</b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                               | Medicare FFS                                                     | 16.5%       | 15.9%       | 17.9%       | 15.2%       | 17.4%       | 14.4%       | 14.6%       | 12.9%       | 14.7%       | 15.0%       | 12.6%       | 20.7%       | 17.6%       |
| 26                               | Medicare HMO                                                     | 8.4%        | 7.3%        | 8.0%        | 6.2%        | 8.7%        | 7.8%        | 8.8%        | 9.1%        | 10.9%       | 10.5%       | 11.0%       | 11.1%       | 11.1%       |
| 27                               | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                               | Medi-Cal                                                         | 8.0%        | 8.2%        | 6.9%        | 7.3%        | 6.3%        | 8.0%        | 7.0%        | 9.3%        | 12.7%       | 4.1%        | 7.0%        | 4.9%        | 7.9%        |
| 29                               | Medi-Cal HMO                                                     | 47.3%       | 48.8%       | 47.2%       | 49.0%       | 45.5%       | 47.5%       | 45.8%       | 47.5%       | 39.9%       | 48.6%       | 48.9%       | 42.9%       | 42.9%       |
| 30                               | Commercial Contract (FFS)                                        | 19.3%       | 18.4%       | 18.6%       | 20.9%       | 21.1%       | 21.5%       | 22.4%       | 19.6%       | 21.1%       | 20.4%       | 19.4%       | 18.7%       | 19.4%       |
| 31                               | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                               | Other                                                            | 0.5%        | 1.5%        | 1.3%        | 1.5%        | 1.1%        | 0.8%        | 1.5%        | 1.4%        | 0.8%        | 1.3%        | 1.2%        | 1.8%        | 1.1%        |
| 33                               | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b>Case Mix Index</b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                               | Medicare FFS                                                     | 1.413       | 1.409       | 1.318       | 1.220       | 1.347       | 1.462       | 1.224       | 1.166       | 1.177       | 1.225       | 1.479       | 1.313       | 1.524       |
| 35                               | General Acute                                                    | 1.552       | 1.257       | 1.255       | 1.290       | 1.581       | 1.413       | 1.302       | 1.509       | 1.136       | 1.067       | 1.128       | 1.079       | 1.259       |
| 36                               | Total Hospital                                                   | 1.484       | 1.325       | 1.290       | 1.260       | 1.440       | 1.433       | 1.267       | 1.404       | 1.154       | 1.137       | 1.292       | 1.216       | 1.425       |
| <b>Medicare FFS Performance</b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                               | Acute length of stay                                             | 4.15        | 2.76        | 4.53        | 2.86        | 4.20        | 3.56        | 2.90        | 3.67        | 3.27        | 4.00        | 3.56        | 3.79        | 4.47        |
| 38                               | Adjusted LOS with Case Mix Index Factor                          | 2.94        | 1.96        | 3.44        | 2.34        | 3.12        | 2.43        | 2.37        | 3.15        | 2.78        | 3.26        | 2.40        | 2.89        | 2.93        |
| <b>Labor</b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                               | FTE's Productive (incl registry/temp hrs)                        | 410         | 408         | 389         | 386         | 387         | 382         | 393         | 385         | 396         | 394         | 377         | 374         | 400         |
| 40                               | FTE's Total                                                      | 415         | 416         | 395         | 392         | 394         | 388         | 400         | 390         | 402         | 399         | 384         | 380         | 408         |
| 41                               | Total FTE per adjusted occupied bed                              | 2.86        | 2.28        | 2.01        | 2.14        | 2.17        | 2.08        | 2.43        | 2.38        | 2.26        | 2.54        | 2.17        | 2.27        | 2.43        |
| 42                               | Labor hours per adjusted admit                                   | 218.7       | 173.6       | 249.1       | 205.0       | 361.1       | 260.9       | 237.0       | 277.0       | 288.0       | 259.1       | 205.2       | 165.5       | 189.8       |
| 43                               | Labor hours per adj. admit case mix adjusted                     | 147.4       | 131.0       | 193.1       | 162.8       | 250.7       | 182.1       | 187.0       | 197.2       | 249.6       | 227.9       | 158.9       | 136.1       | 133.2       |
| 44                               | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 119,375     | 130,917     | 129,880     | 129,667     | 118,276     | 111,987     | 118,512     | 118,124     | 114,499     | 110,814     | 117,347     | 123,982     | 121,077     |
| 45                               | Non Wage benefits as % of Salary                                 | 36.7%       | 56.5%       | 47.5%       | 56.2%       | 48.5%       | 40.6%       | 52.1%       | 48.5%       | 45.0%       | 40.3%       | 44.1%       | 52.0%       | 50.3%       |
| 46                               | Net revenue per FTE (annualized) (a)                             | 194,054     | 214,576     | 216,706     | 219,512     | 183,442     | 165,859     | 194,913     | 230,368     | 216,437     | 209,301     | 229,821     | 222,538     | 237,473     |
| 34a                              | Registry/Temp Help Hours                                         | 2,359       | 3,054       | 3,075       | 2,574       | 2,160       | 2,121       | 2,170       | 1,929       | 2,126       | 1,712       | 1,592       | 1,371       | 1,374       |
| <b>Revenues (a)</b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                               | Net pt. revenue per adjusted pat day                             | 1,519       | 1,338       | 1,196       | 1,286       | 1,092       | 943         | 1,295       | 1,496       | 1,335       | 1,454       | 1,361       | 1,383       | 1,575       |
| 48                               | Net pt. revenue per adjusted admit                               | 20,406      | 17,904      | 25,951      | 21,635      | 31,847      | 20,807      | 22,207      | 30,675      | 29,964      | 26,075      | 20,477      | 17,702      | 21,666      |
| 49                               | Net pt. rev. per adj. admit case mix adjusted                    | 13,752      | 13,510      | 20,114      | 17,178      | 22,113      | 14,519      | 17,526      | 21,845      | 25,972      | 22,931      | 15,854      | 14,561      | 15,204      |
| 50                               | Outpt revenue as % of total revenue                              | 74.5%       | 79.4%       | 80.1%       | 80.8%       | 80.2%       | 82.1%       | 78.5%       | 76.7%       | 79.3%       | 76.4%       | 79.7%       | 77.5%       | 78.1%       |
| 51                               | Net pt. revenue as percent of gross charges                      | 36.7%       | 34.7%       | 32.8%       | 38.1%       | 31.0%       | 28.9%       | 34.0%       | 38.3%       | 35.0%       | 36.7%       | 35.0%       | 32.0%       | 36.1%       |
| <b>Operating Expenses (b)</b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                               | Total expense per adj. pat day                                   | 1,277       | 1,094       | 937         | 995         | 1,001       | 938         | 1,226       | 1,228       | 1,188       | 1,313       | 1,130       | 1,246       | 1,335       |
| 53                               | Total expense per adjusted admit                                 | 17,152      | 14,643      | 20,337      | 16,735      | 29,182      | 20,701      | 21,025      | 25,191      | 26,668      | 23,548      | 18,829      | 15,950      | 18,365      |
| 54                               | Labor Expense (inc. benefits) as % of total exp.                 | 69.2%       | 69.7%       | 68.6%       | 68.9%       | 62.9%       | 61.5%       | 58.8%       | 61.6%       | 54.6%       | 54.3%       | 56.7%       | 56.9%       | 55.6%       |
| 55                               | Supply expense as % of net patient revenues                      | 6.9%        | 5.7%        | 6.1%        | 5.5%        | 6.7%        | 7.3%        | 5.9%        | 5.9%        | 6.4%        | 5.5%        | 6.9%        | 7.0%        | 6.8%        |
| 56                               | Supply expense per CMI adjusted admit                            | 943         | 764         | 1,233       | 942         | 1,471       | 1,056       | 1,040       | 1,291       | 1,674       | 1,269       | 1,096       | 1,026       | 1,030       |
| 57                               | Capital cost (Depr. & interest as % of total exp)                | 11.5%       | 9.9%        | 11.2%       | 11.2%       | 17.2%       | 11.5%       | 9.9%        | 10.3%       | 9.5%        | 10.1%       | 9.9%        | 9.5%        | 9.7%        |
| <b>Key Financial Ratios</b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                               | Operating Income Margin %                                        | 13.3%       | 15.6%       | 18.0%       | 19.3%       | 6.7%        | 0.4%        | 4.9%        | 16.5%       | 10.6%       | 9.4%        | 7.6%        | 9.3%        | 14.5%       |
| 59                               | Total Income Margin %                                            | 16.5%       | 18.2%       | 21.3%       | 22.8%       | 10.8%       | 5.1%        | 9.2%        | 20.2%       | 14.4%       | 13.4%       | 11.1%       | 12.7%       | 18.0%       |
| 60                               | EBITDA margin % (net oper inc. before depr & interest)           | 21.4%       | 22.6%       | 25.3%       | 26.7%       | 19.3%       | 9.8%        | 13.5%       | 24.3%       | 18.7%       | 18.2%       | 16.1%       | 17.3%       | 22.3%       |
| <b>Days Cash on Hand</b>         |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 61                               | Days Cash on Hand                                                | 38.25       | 33.07       | 112.32      | 121.25      | 116.47      | 114.43      | 102.76      | 98.84       | 94.86       | 60.36       | 58.11       | 92.48       | 85.92       |
| 62                               | Days rev. in Accounts Receivable-gross                           | 65.78       | 76.92       | 72.22       | 67.41       | 77.73       | 70.08       | 72.88       | 76.81       | 79.04       | 76.24       | 64.37       | 64.66       | 63.52       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.





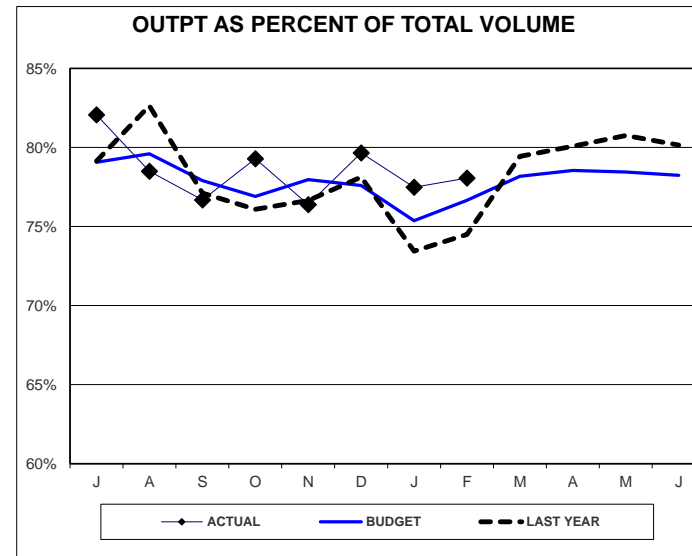
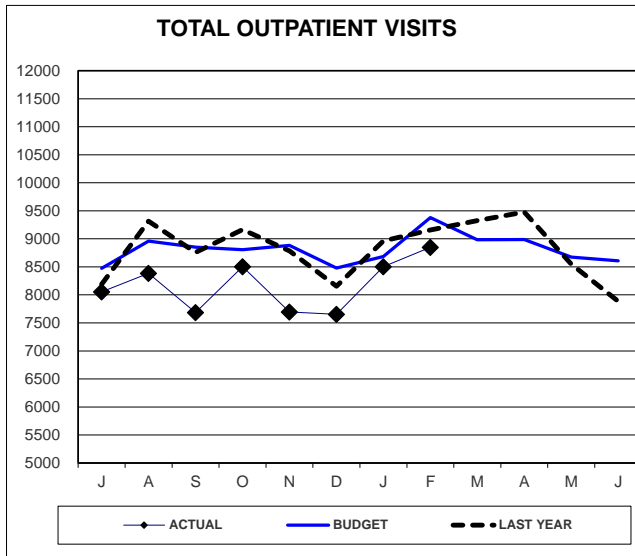
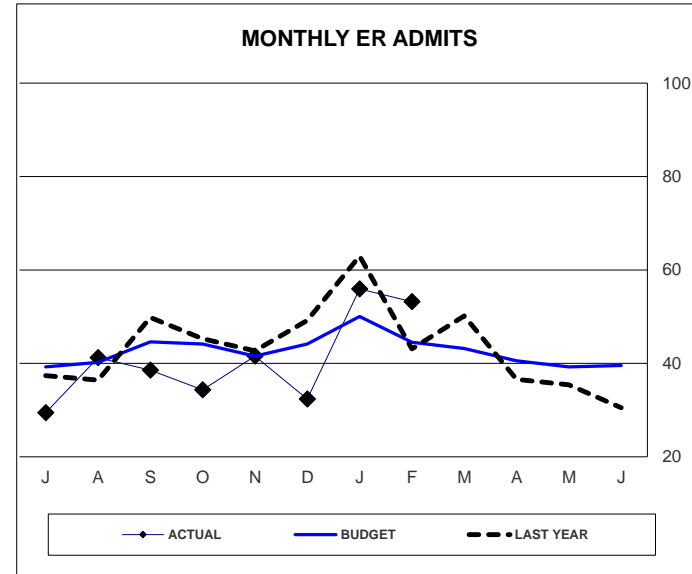
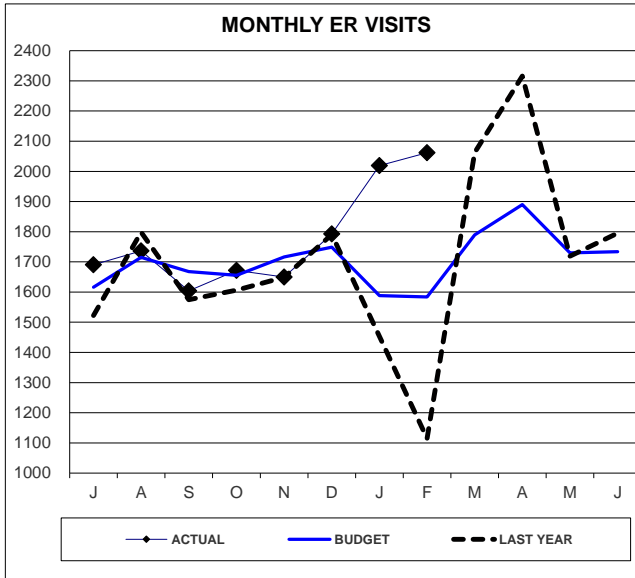
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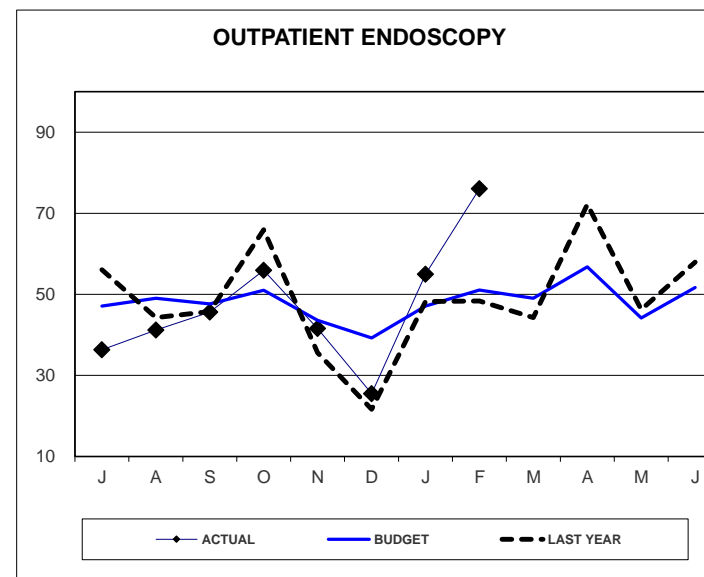
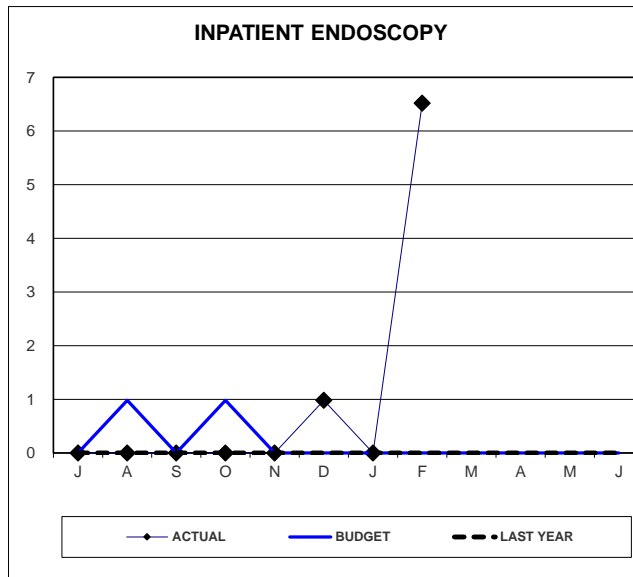
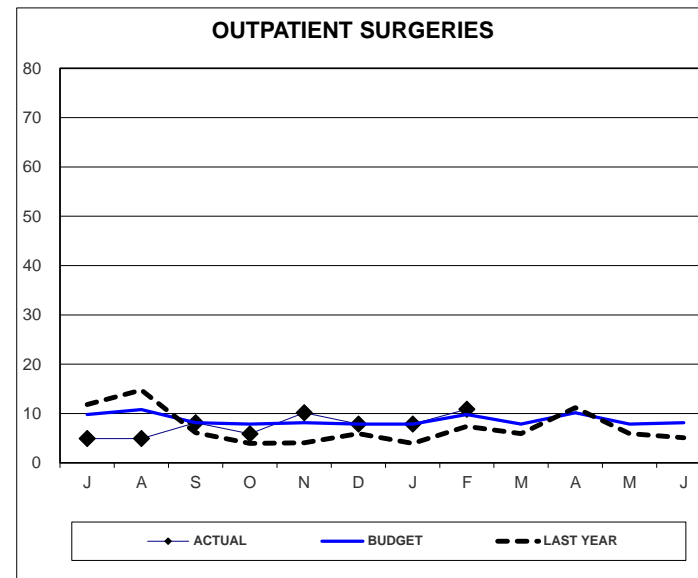
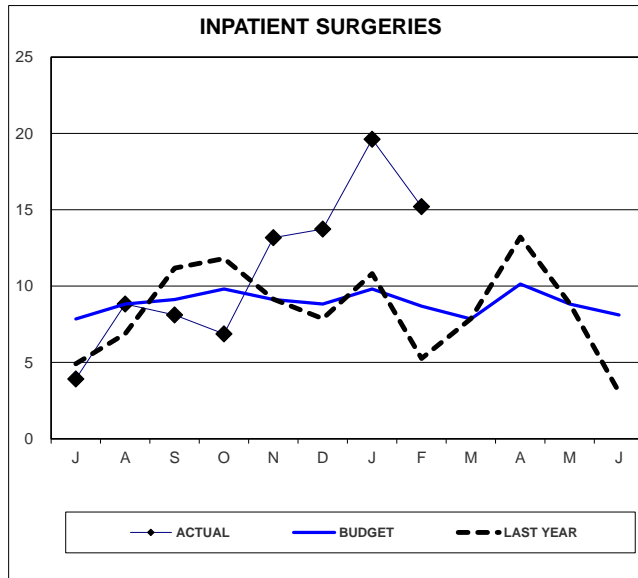
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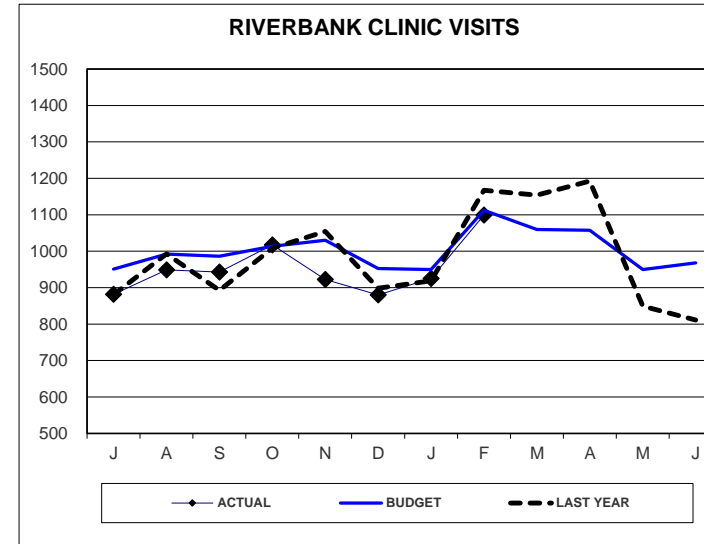
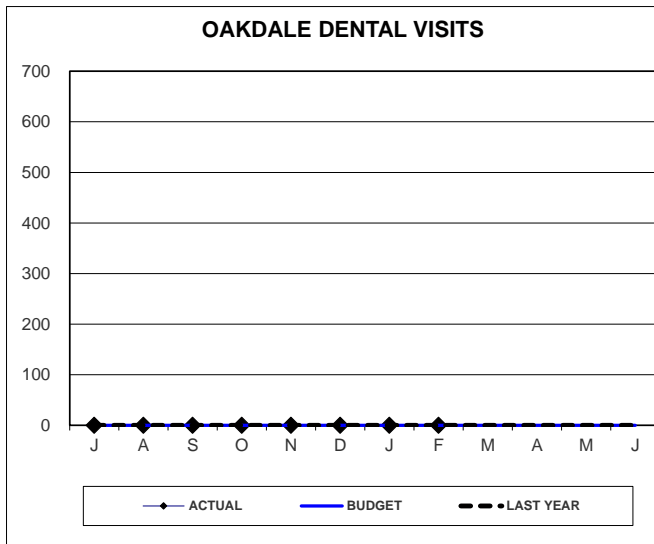
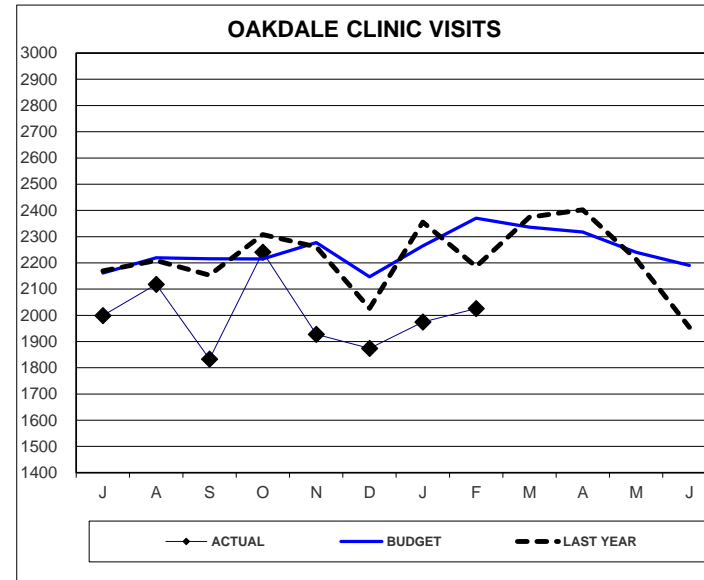
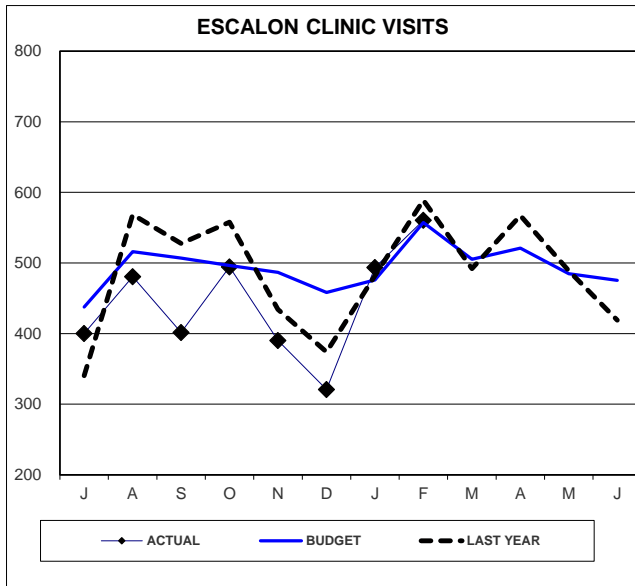
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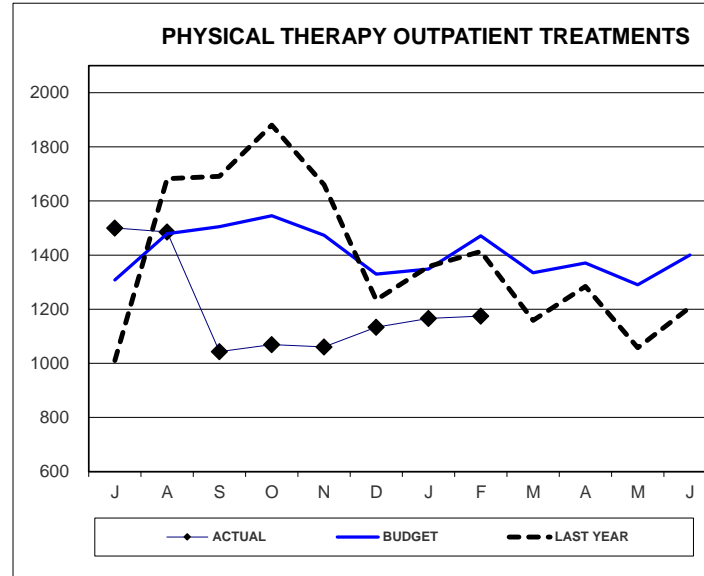
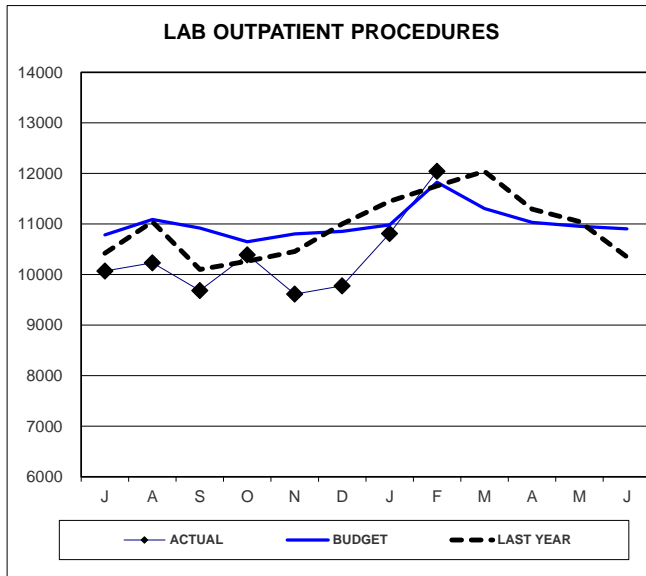
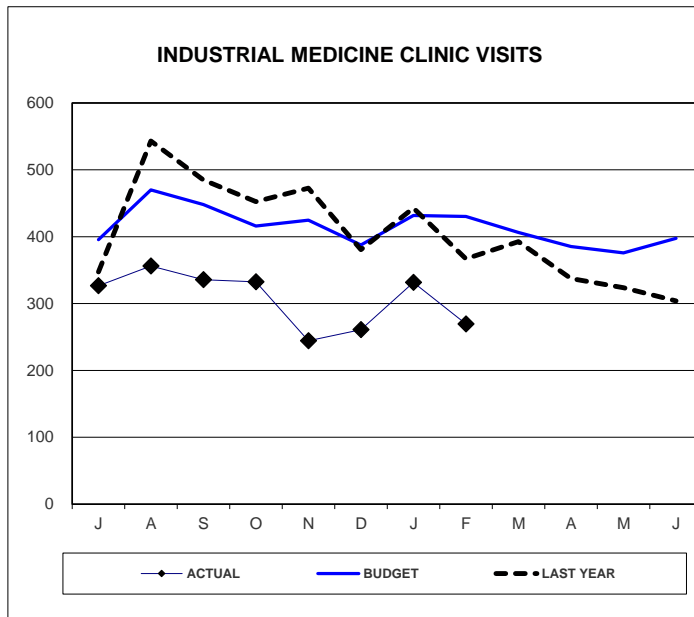
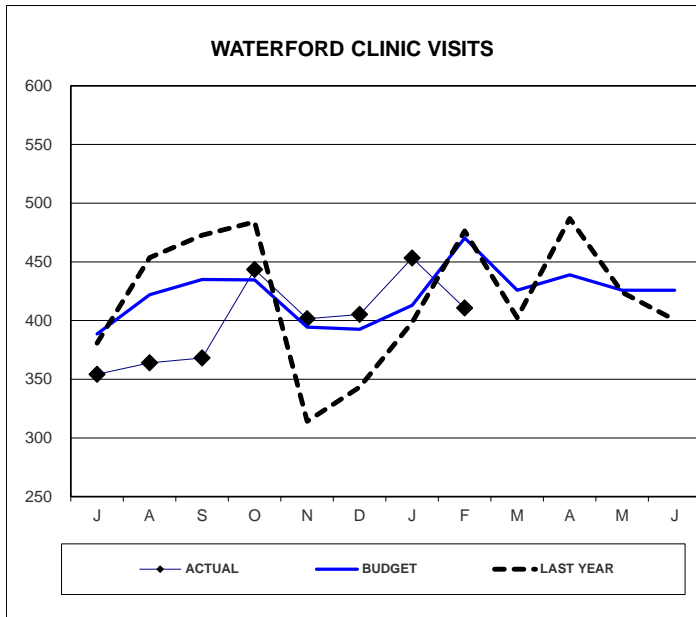
# OAK VALLEY DISTRICT HOSPITAL

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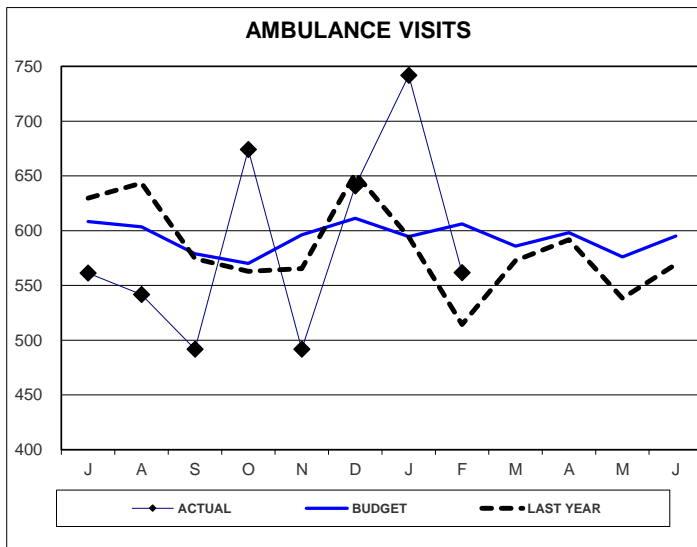
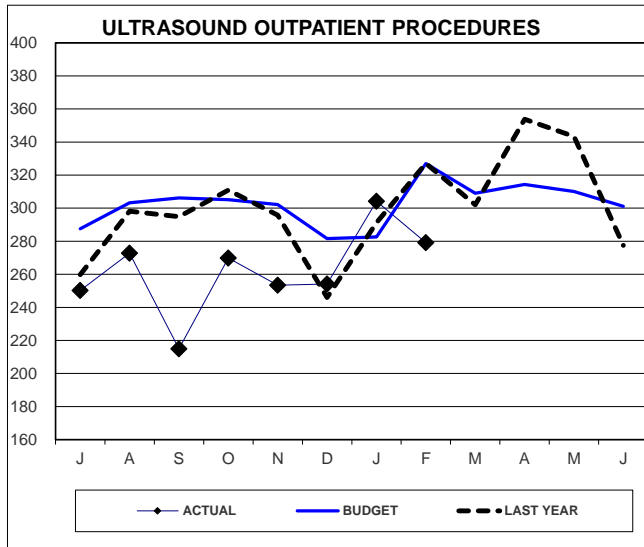
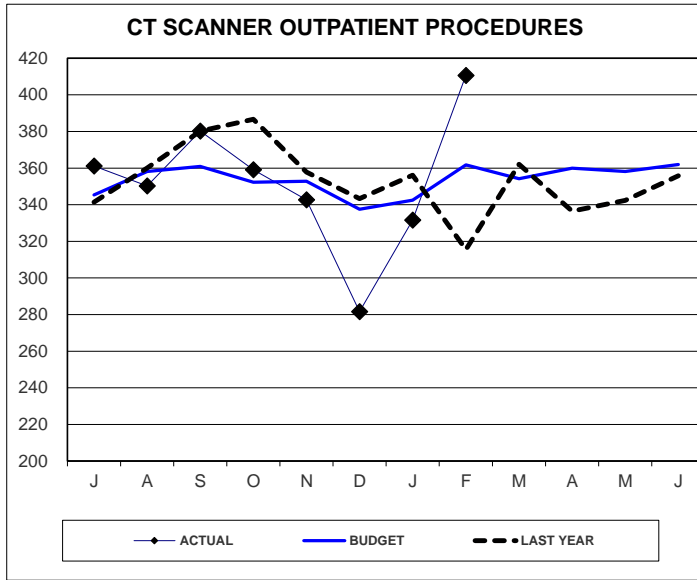
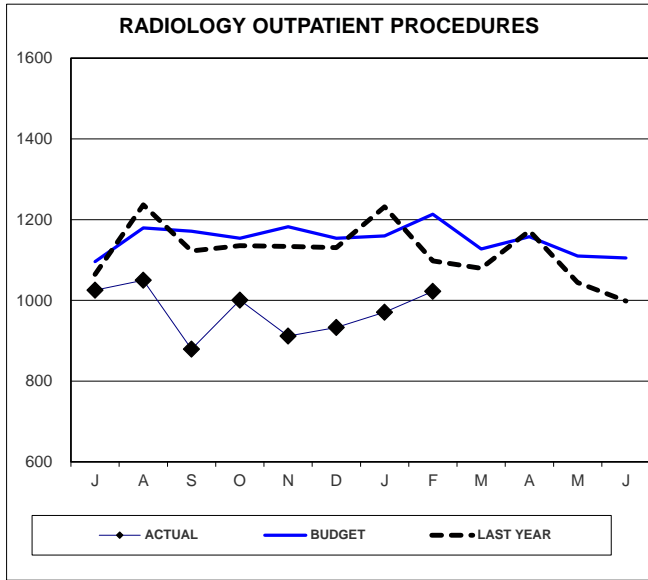
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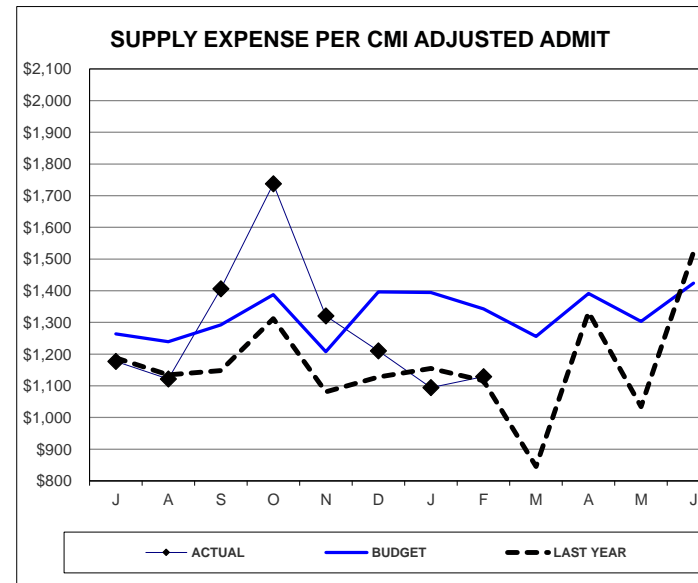
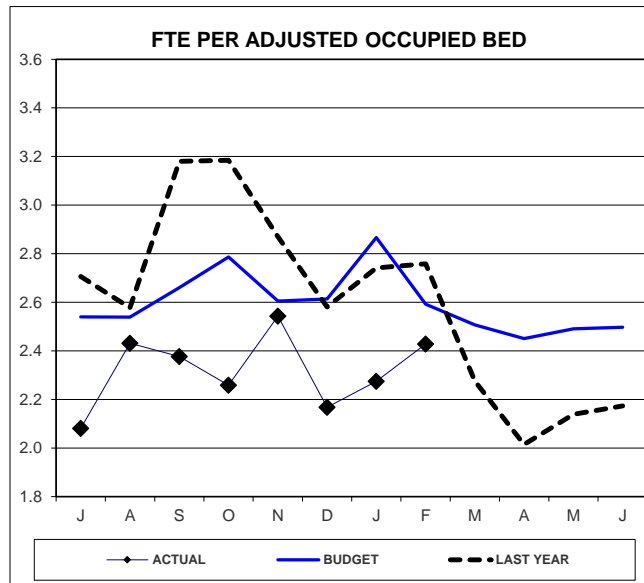
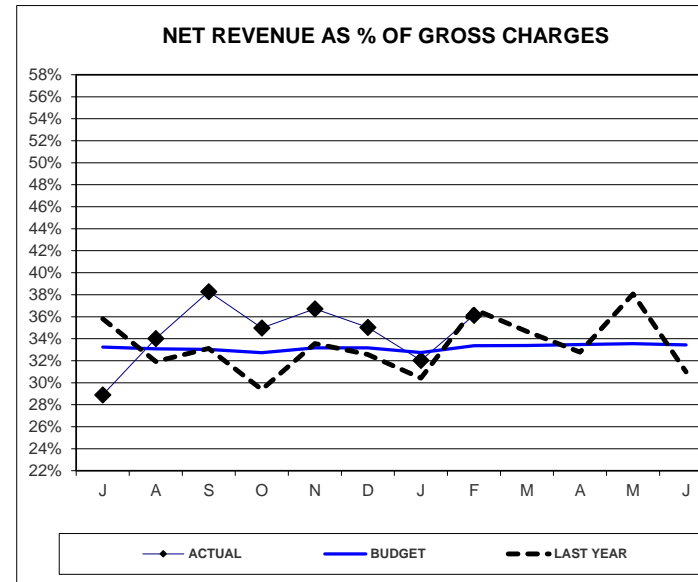
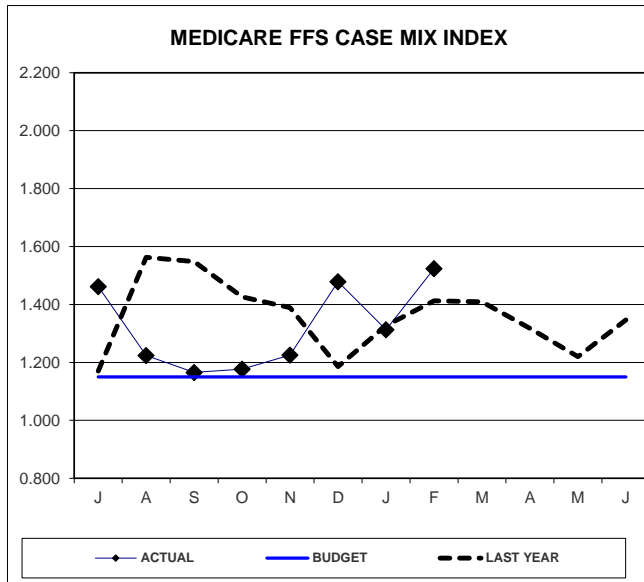
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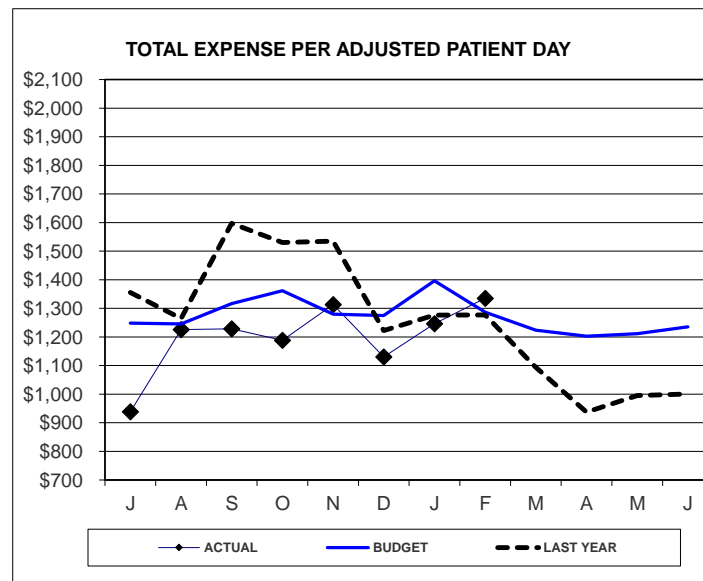
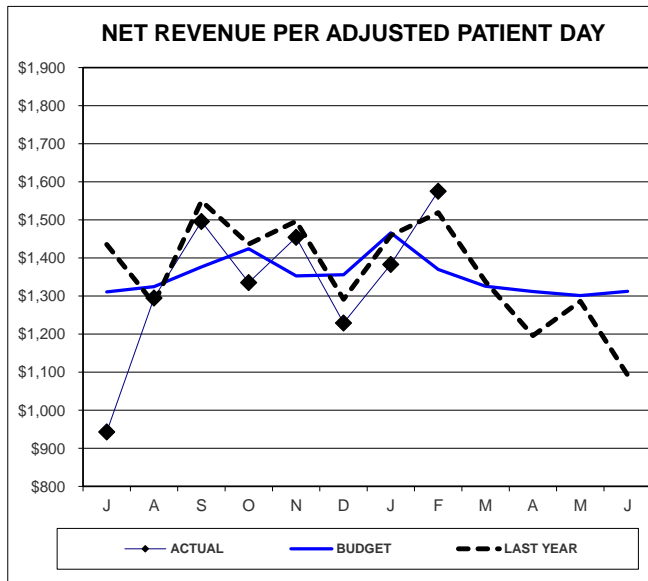
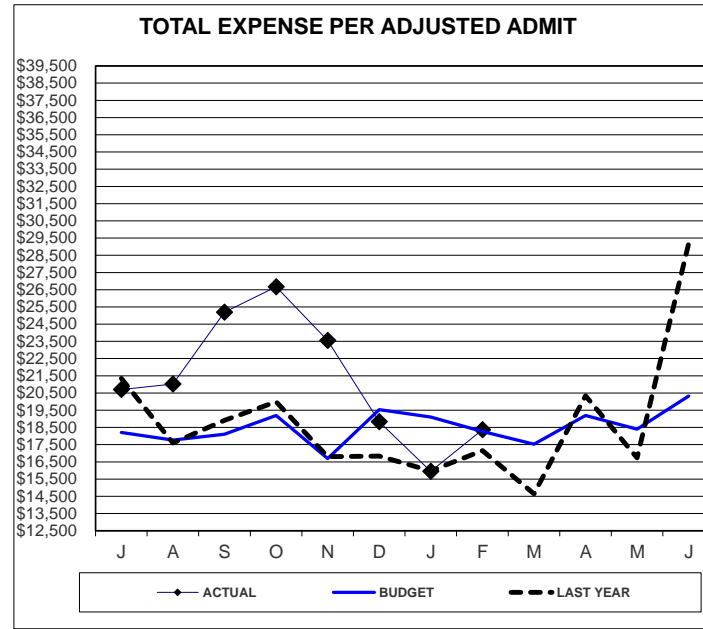
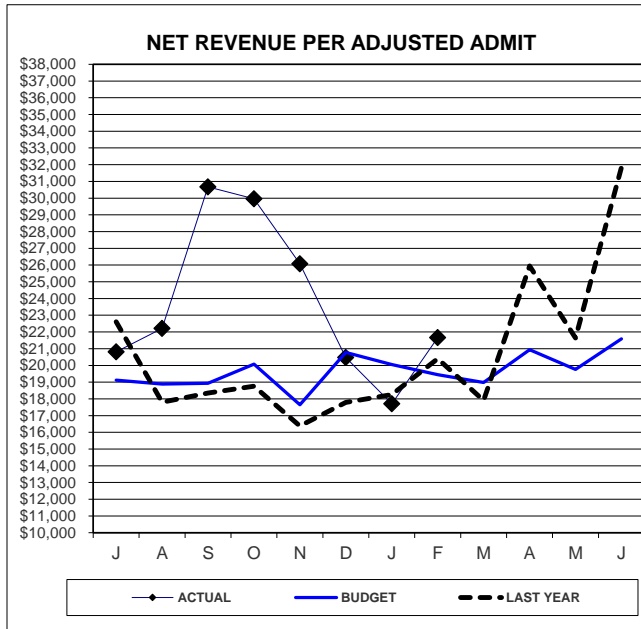
# OAK VALLEY DISTRICT HOSPITAL

FEBRUARY, 2025

## Graphs of Activities

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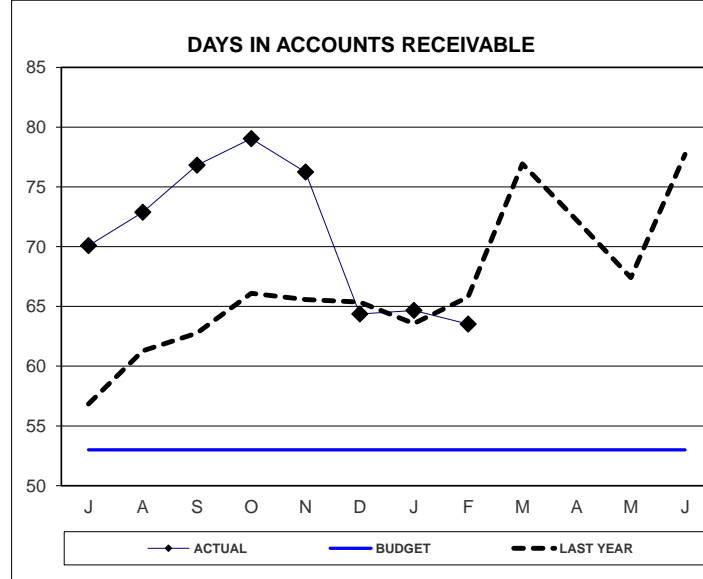
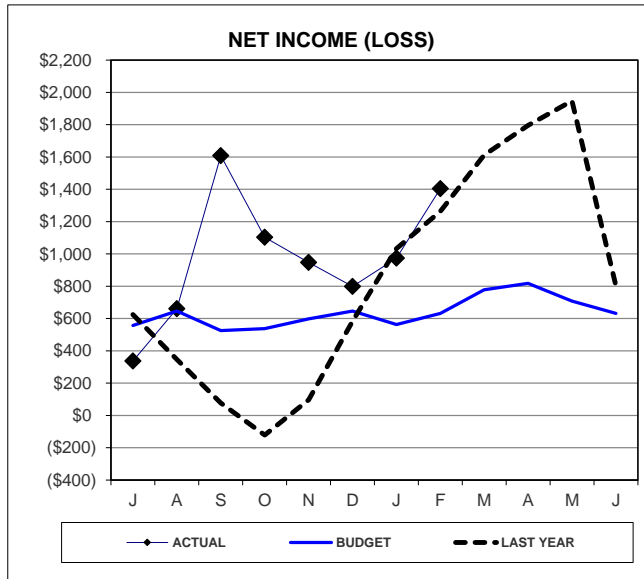
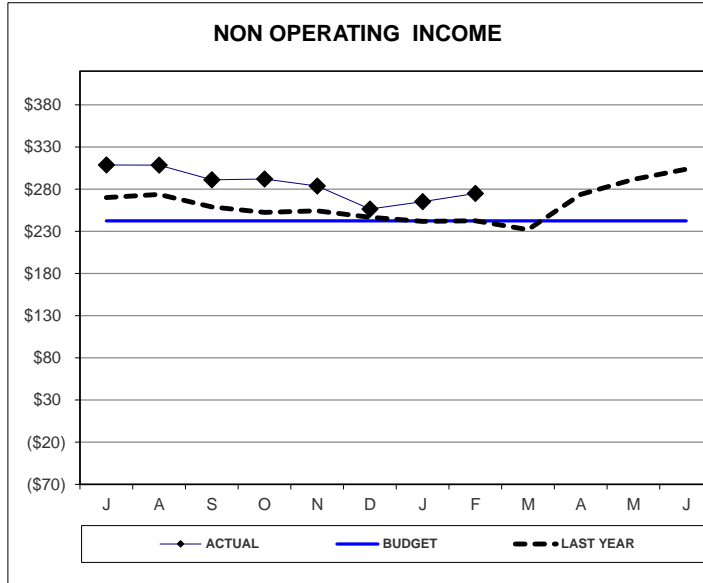
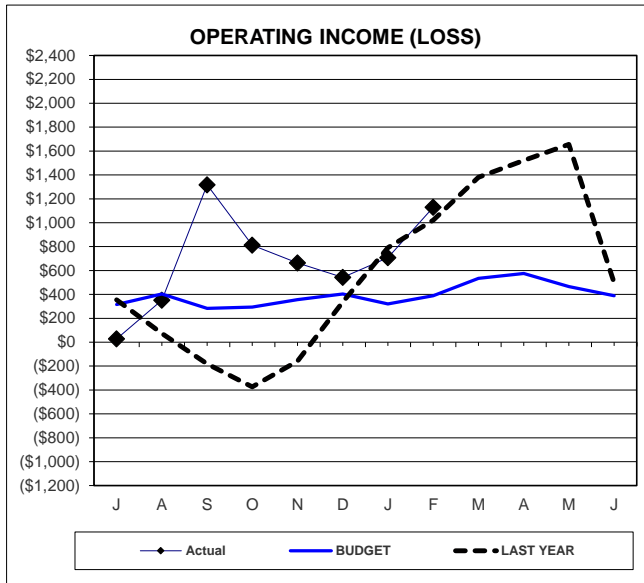
# OAK VALLEY DISTRICT HOSPITAL

FEBRUARY, 2025

## Graphs of Activities

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## RECEIVABLE SCORECARD AND TREND

# Oak Valley Hospital District

## Receivables Scorecard Based on 3 month Average Revenues

|                                                                | Jan-25 | Feb-25 | Target |
|----------------------------------------------------------------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 64.62  | 63.65  | 60.00  |
| Gross Receivable Days, OVHD                                    | 63.14  | 61.98  |        |
| Gross Receivable Days in Clinics                               | 38.74  | 33.49  |        |
| Gross Days in Ambulances                                       | 71.78  | 55.84  |        |
| Gross Receivable Days ONRC                                     | 79.57  | 81.53  |        |
| Gross Receivable Days in Credit Balances-All sources           | (0.91) | (0.97) |        |
| Gross Receivable Days in Unbilled Revenue                      | 9.76   | 12.31  | 6.00   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 31.9%  | 27.5%  | 25.0%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 12.5%  | 11.0%  | 15.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 17.8%  | 16.3%  |        |
| Percentage of Medicare Receivables > 90 Days, Acute            | 12.4%  | 10.4%  | 15.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 41.0%  | 43.0%  | 25.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 4.9%   | 0.4%   | 14.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 2.9%   | 2.2%   |        |
| Percentage of Non Self-Pay Receivables > 365 Days              | 2.2%   | 1.5%   |        |
| Self Pay as a % of Total Receivables, Acute                    | 28.5%  | 27.4%  |        |
| Bad Debt as % of Gross Patient Revenue                         | 2.5%   | 2.5%   | 2.0%   |
| Percentage of Clean Claims                                     | 81.7%  | 81.7%  |        |
| Net Receivable Days, OVHD                                      | 33.47  | 33.12  |        |
| Net Receivable Days, ONRC                                      | 78.69  | 81.15  |        |
| Net Receivable Days, All Sources                               | 44.85  | 44.57  |        |

**All Sources are OVHD, CLINICS and ONRC**

# Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

Trend Current Month Plus 12 months

|                                                                | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 | Feb-25 |
|----------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 65.71  | 76.78  | 72.10  | 67.45  | 77.78  | 70.10  | 72.90  | 76.83  | 79.03  | 76.20  | 64.35  | 64.62  | 63.65  |
| Gross Receivable Days, OVHD                                    | 68.58  | 79.71  | 76.55  | 69.40  | 79.96  | 71.49  | 74.26  | 78.05  | 79.92  | 75.76  | 62.91  | 63.14  | 61.98  |
| Gross Receivable Days in Clinics                               | 90.46  | 91.20  | 86.78  | 96.37  | 119.74 | 87.11  | 96.67  | 102.45 | 116.96 | 101.31 | 56.02  | 38.74  | 33.49  |
| Gross Days in Ambulances                                       | 80.19  | 73.39  | 72.44  | 73.41  | 78.98  | 72.32  | 82.55  | 88.95  | 78.86  | 71.77  | 61.13  | 71.78  | 55.84  |
| Gross Receivable Days ONRC                                     | 37.67  | 48.08  | 29.58  | 48.20  | 56.61  | 56.93  | 59.99  | 65.27  | 70.41  | 80.50  | 78.45  | 79.57  | 81.53  |
| Gross Receivable Days in Credit Balances-All sources           | (0.85) | (1.54) | (1.06) | (1.12) | (1.17) | (1.49) | (1.48) | (1.02) | (2.09) | (2.09) | (1.84) | (0.91) | (0.97) |
| Gross Receivable Days in Unbilled Revenue                      | 10.19  | 19.38  | 12.70  | 10.65  | 10.92  | 9.11   | 13.05  | 10.86  | 17.78  | 11.90  | 11.75  | 9.76   | 12.31  |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 39.7%  | 38.6%  | 39.0%  | 42.1%  | 39.7%  | 42.7%  | 48.9%  | 46.9%  | 51.0%  | 37.7%  | 31.6%  | 31.9%  | 27.5%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 18.3%  | 17.6%  | 16.8%  | 18.1%  | 17.6%  | 18.9%  | 21.0%  | 20.4%  | 24.4%  | 17.9%  | 12.9%  | 12.5%  | 11.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 40.6%  | 37.6%  | 34.3%  | 34.6%  | 31.1%  | 27.3%  | 32.9%  | 30.2%  | 49.5%  | 21.3%  | 22.7%  | 17.8%  | 16.3%  |
| Percentage of Medicare Receivables > 90 Days, Acute            | 32.3%  | 33.2%  | 25.7%  | 30.1%  | 22.4%  | 18.5%  | 24.1%  | 24.0%  | 35.3%  | 15.3%  | 13.5%  | 12.4%  | 10.4%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 23.8%  | 11.4%  | 18.4%  | 23.0%  | 24.7%  | 25.4%  | 30.7%  | 36.8%  | 33.2%  | 33.0%  | 37.3%  | 41.0%  | 43.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 20.3%  | 19.0%  | 27.6%  | 21.3%  | 51.1%  | 33.0%  | 40.0%  | 14.6%  | 21.3%  | 2.7%   | 1.0%   | 4.9%   | 0.4%   |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 11.2%  | 10.7%  | 9.1%   | 8.1%   | 7.1%   | 4.4%   | 5.1%   | 5.1%   | 7.4%   | 3.0%   | 2.8%   | 2.9%   | 2.2%   |
| Percentage of Non Self-Pay Receivables > 365 Days              | 11.1%  | 10.7%  | 9.8%   | 9.7%   | 8.6%   | 6.2%   | 6.8%   | 6.2%   | 7.9%   | 5.0%   | 3.2%   | 2.2%   | 1.5%   |
| Self Pay as a % of Total Receivables, Acute                    | 25.5%  | 24.0%  | 26.3%  | 36.5%  | 35.4%  | 45.4%  | 49.4%  | 43.5%  | 46.4%  | 39.5%  | 32.7%  | 28.5%  | 27.4%  |
| Bad Debt as % of Gross Patient Revenue                         | 1.8%   | 2.0%   | 3.0%   | 3.2%   | 3.0%   | 3.0%   | 3.0%   | 0.4%   | 2.8%   | 2.7%   | 2.7%   | 2.5%   | 2.5%   |
| Percentage of Clean Claims                                     | 77.1%  | 75.6%  | 71.6%  | 55.6%  | 81.5%  | 86.9%  | 82.9%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  |
| Net Receivable Days, OVHD                                      | 35.68  | 38.88  | 34.79  | 36.06  | 44.72  | 39.54  | 42.65  | 39.34  | 34.49  | 30.58  | 30.67  | 33.47  | 33.12  |
| Net Receivable Days, ONRC                                      | 43.13  | 60.45  | 35.06  | 55.37  | 57.85  | 54.73  | 58.11  | 63.13  | 68.36  | 78.58  | 77.00  | 78.69  | 81.15  |
| Net Receivable Days, All Sources                               | 37.32  | 43.23  | 34.84  | 40.14  | 48.03  | 43.85  | 47.21  | 45.93  | 43.08  | 42.50  | 42.38  | 44.85  | 44.57  |

All Sources are OVHD, CLINICS and ONRC

OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
February 28, 2025

| DESCRIPTION/<br>MATURITY                           | MATURITY<br>DATE | VALUE                  | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE   | DIFFERENCE<br>FROM PRIOR MONTH |
|----------------------------------------------------|------------------|------------------------|------------------|----------------------|---------------------|---------------|-------------------------------|------------------------|--------------------------------|
| <b>Level I</b>                                     |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <b>Current (0-2 yrs)</b>                           |                  |                        |                  |                      |                     |               |                               |                        |                                |
| Local Agency Investment Fund (LAIF)                | N/A              | \$15,017,513.28        | 4.333%           |                      |                     |               |                               | \$15,964,095.24        | (946,581.96)                   |
| Morgan Stanley:<br>Money Market Funds              | N/A              | 0.00                   | 0.200%           |                      |                     |               |                               | 0.00                   | 0.00                           |
| <i>Total</i>                                       |                  | 15,017,513.28          |                  |                      |                     | 15,017,513.28 | 0.00                          | 15,964,095.24          | (946,581.96)                   |
| <b>Level II</b>                                    |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <b>(3-4 yrs - no more than 60% beyond 2 years)</b> |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <b>policy max stated at 40%</b>                    |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <i>Total</i>                                       |                  | 0.00                   |                  |                      |                     | 6,007,005.31  | (6,007,005.31)                | 0.00                   | 0.00                           |
| <b>Level III</b>                                   |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <b>(5 yrs - no more than 20% beyond 4 years)</b>   |                  |                        |                  |                      |                     |               |                               |                        |                                |
| <i>Total</i>                                       |                  | 0.00                   |                  |                      |                     | 3,003,502.66  | (3,003,502.66)                | 0.00                   | 0.00                           |
| Total beyond 2 years                               |                  | 0.00                   |                  |                      |                     | 9,010,507.97  | (9,010,507.97)                | 0.00                   | 0.00                           |
| <b>TOTAL ASSETS</b>                                |                  | <b>\$15,017,513.28</b> |                  |                      |                     |               |                               | <b>\$15,964,095.24</b> | <b>(946,581.96)</b>            |