

# Finance Committee

May 1, 2025

Finance Board Packet

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## **OUR MISSION**

"We Focus on Personalized Quality Health Care and Wellness for Those We Serve"

## **OUR VISION**

"Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital."

## **OUR VALUES**

"Accountability; Being Responsible for Actions Taken and Not Taken  
Integrity; Doing the Right Thing for the Right Reason  
Respect; Valuing All People at All Times"

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## **OAK VALLEY HOSPITAL DISTRICT FINANCE COMMITTEE MEETING May 1, 2025 ROYAL OAK CONFERENCE ROOM 1425 West H Street, Oakdale, California 5:00 P.M.**

## **AGENDA**

5:00 p.m.                      Call Meeting to Order                      Edward Chock, M.D., Chair Person

## **PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual's cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary's Office at 1425 West H Street, Suite 270, Oakdale, CA during normal business hours.

**APPROVAL OF MINUTES**

Action                      Approval of April 3, 2025 Minutes

**FINANCE COMMITTEE REPORT**

Action                      Financial Reports for March 2025                      Ann Croskrey, CFO

Information                Receivables Scorecard                                      Ann Croskrey, CFO

Information                Fund Transfers/Investment Review                      Ann Croskrey, CFO

**ADJOURNMENT**

Posted on: April 28, 2025

By: Sheryl Perry, Clerk of the Board

In observance of the Americans with Disabilities Act, please notify us at 209-848-4102 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

**OAK VALLEY HOSPITAL DISTRICT**  
**April 3, 2025**  
**FINANCE COMMITTEE MEETING MINUTES**

**Committee Members**

Edward Chock, M.D., Chairperson  
Frances Krieger, Vice Chairperson  
Matthew Heyn, President & CEO  
Ann Croskrey, CFO  
David Neal, V.P., Nursing  
Will Pringle, V.P., ONRC

**MEETING CALLED TO ORDER**

The Finance Committee meeting was called to order by Edward Chock, M.D., Chair Person, at 5:07 p.m.

**PUBLIC COMMENT**

No public in attendance.

**APPROVAL OF MINUTES – March 6, 2025**

Matthew Heyn made the motion to approve the March 6, 2025 Finance minutes. David Neal made the second. No public input.

Chock – Aye  
Krieger – Aye  
Heyn – Aye  
Croskrey – Aye  
Pringle – Aye  
Neal – Aye

**MOTION CARRIED**

**FINANCIALS**

**Financial Report for February 2025**

Ann Croskrey, CFO, presented the February Financial Report.

**Executive Summary:**

Gross revenue was strong in February, with inpatient revenue right on budget, and outpatient revenue 9% over budget. February closed with the District posting a profit from operations before new hospital expenses of \$1.515 million dollars. The profit from operations including new hospital expenses was \$1.129 million dollars. The difference is the new hospital expenses of interest and depreciation. As of the end of February, year-to-date net income is \$7.8 million dollars, as compared to the budget of \$4.7 million dollars, meaning the District exceeded the budgeted net income by 66%! As of the end of February, the year-to-date earnings before interest and depreciation (EBIDA), was 17.7%. Accounts receivable gross days decreased from 65 days to 64 days, and days of cash on hand decreased from 92 to 86 days.



## **Income Statement**

### **Acute Care Revenue:**

In February we had 53 acute care admits in a month with just 28 days. Our budget for February was 41 acute care admits. Our acute care inpatient days were 175 in February, as compared to a budget of 147 days. The chart below shows a year-to-year comparison for the last six months.

We also had 33 patients in February admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

### **Skilled Nursing:**

In skilled nursing, we had 2,572 Resident (patient) days during February. Our skilled nursing average daily census for February was 92, and we had 11 admits.

### **Outpatient Services:**

The emergency room averaged 68 daily visits in February.

### **Clinic Services:**

Clinic visits for all the clinics totaled 4,019 during February. Visits are being impacted by a provider retiring from the Oakdale clinic. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year. During February, telehealth visits comprised 22% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.

### **Ambulance Services:**

Our ambulance services sector had 517 "runs" in February.

### **Expenses:**

The nursing shortage continues to require the use of travelers. In February we incurred \$78K in RN traveler costs. The hiring of more nurses and closure of the ICU has positively impacted traveler costs. With the recent increases approved for the Med/Surg RN rates we are hoping to further reduce RN Travelers.

Our benefit package is a valuable tool for employee attraction and retention. In February we incurred \$469K in health insurance costs for our employees and their dependents.

## **Balance Sheet**

### **Days of Cash on Hand:**

Our days of cash on hand as of the end of February were at 86 days. More rounds of large outgoing IGT's will occur in March and April. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGT's and await the return of the IGT funds. The District continues to manage cash closely.

**Accounts Receivable Gross Days:**

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 1 day during February. We have identified several areas where we can make improvements to the billing and payment processing procedures. We started work with our revenue cycle consultants on March 3<sup>rd</sup>. They will help us identify opportunities for improvement in the revenue cycle.

Matthew Heyn made the motion to approve the February 2025 Financial Report. Will Pringle made the second. No public input.

Chock – Aye  
Krieger – Aye  
Heyn – Aye  
Croskrey – Aye  
Pringle – Aye  
Neal – Aye

**MOTION CARRIED**

**Accounts Receivable and Revenue Cycle Review**

Gross receivable days have improved, dropping below the 60-day target following the March close. OVHD, clinics, and ambulance services are performing well, with ambulance receivables improving by 16 days.

ONRC continues to face delays due to lengthy Medi-Cal processing times; however, all new patient accounts are being properly managed, and ongoing follow-up is in place. Improvements are expected to continue over time as older cases are resolved.

**Fund Transfers / Investment Review & Recommendation**

During February, \$1 million was withdrawn from the LAIF account and transferred into the operating account. Interest earnings of \$53,418 were received, resulting in a net reduction of \$946,582 in the LAIF account. Additional funds have since been received and will be redeposited to maximize interest earnings until further IGT payments are required.

**ADJOURNMENT**

Will Pringle made the motion to adjourn the Finance Committee meeting. Ann Croskrey made the second. No public input.

Chock – Aye

Krieger – Aye

Heyn – Aye

Croskrey - Aye

Pringle – Aye

Neal – Aye

**MOTION CARRIED**

The meeting was adjourned at 5:20 p.m.

Recorder: Sheryl Perry, Clerk of the Board

APPROVED: Edward Chock, M.D., Secretary

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DATE:

\_\_\_\_\_

To: Finance Committee

From: Ann Croskrey

Date: April 25, 2025

Subject: Hospital Operations – March 2025

### Executive Summary

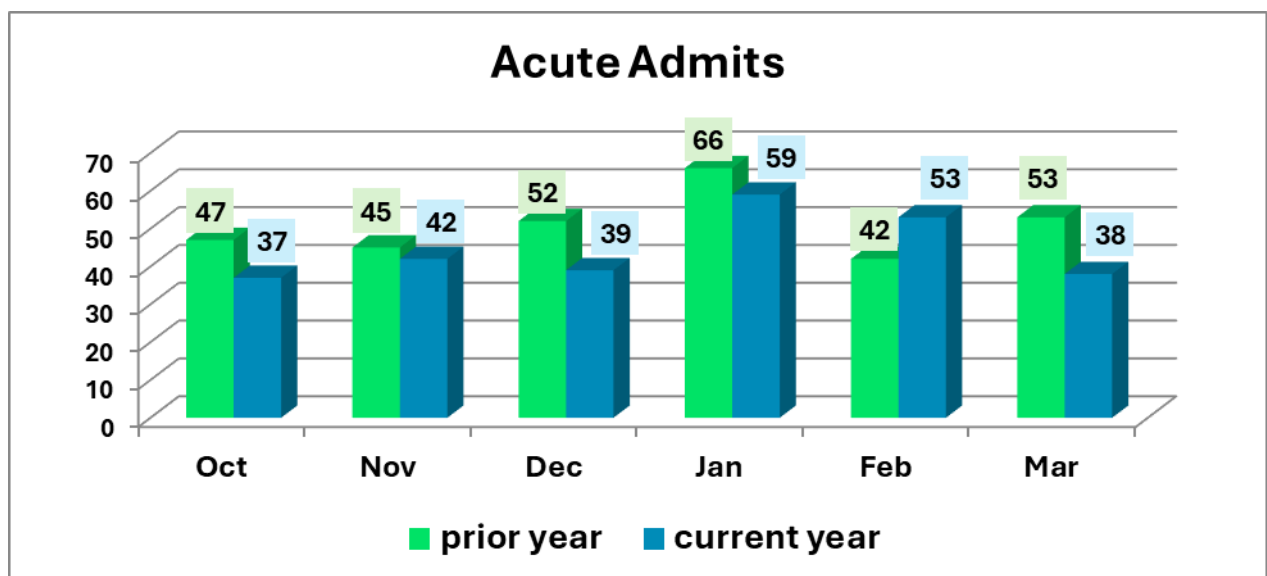
Gross revenue was strong in March, with patient revenue exceeding budget by 6%. March closed with the District posting a profit from operations before new hospital expenses of \$967 thousand dollars. The profit from operations including new hospital expenses was \$581 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of March, the year-to-date earnings before interest and depreciation (EBIDA), was 17.4%. Accounts receivable gross days decreased from 64 days to 59 days, and days of cash on hand decreased from 86 to 71 days. The drop is due to sending out more intergovernmental transfers (IGT's) of \$3.5 million dollars. Those IGT's will be returned later this fiscal year along with Federal matching funds.

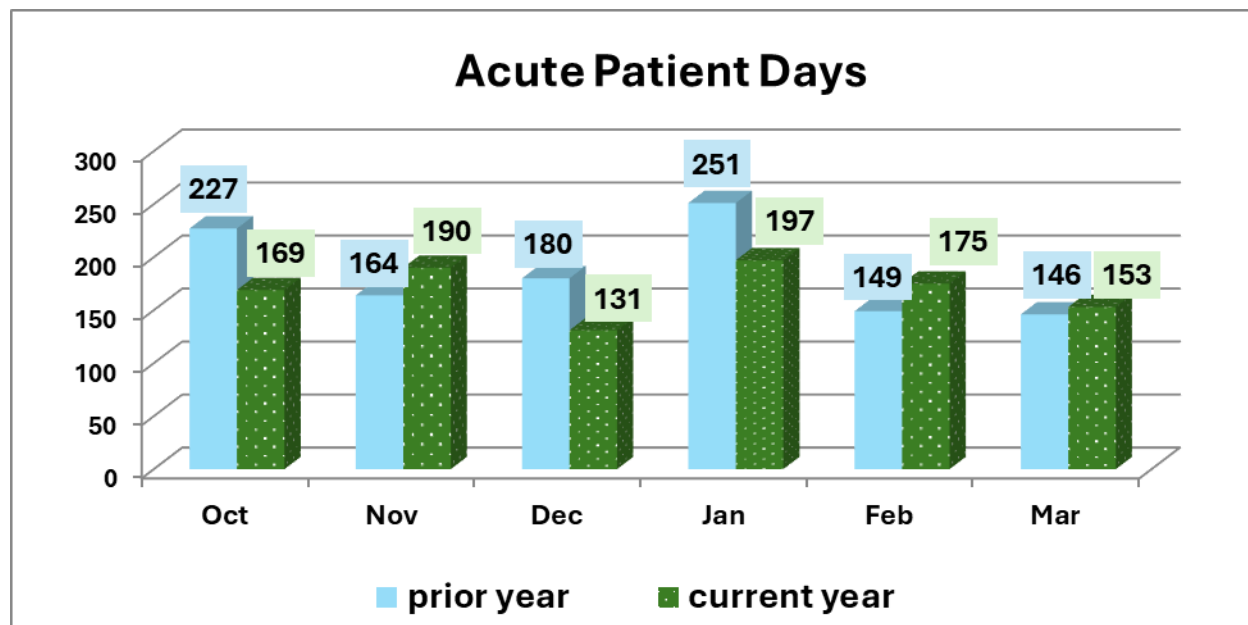
### Income Statement

#### Acute Care Revenue:

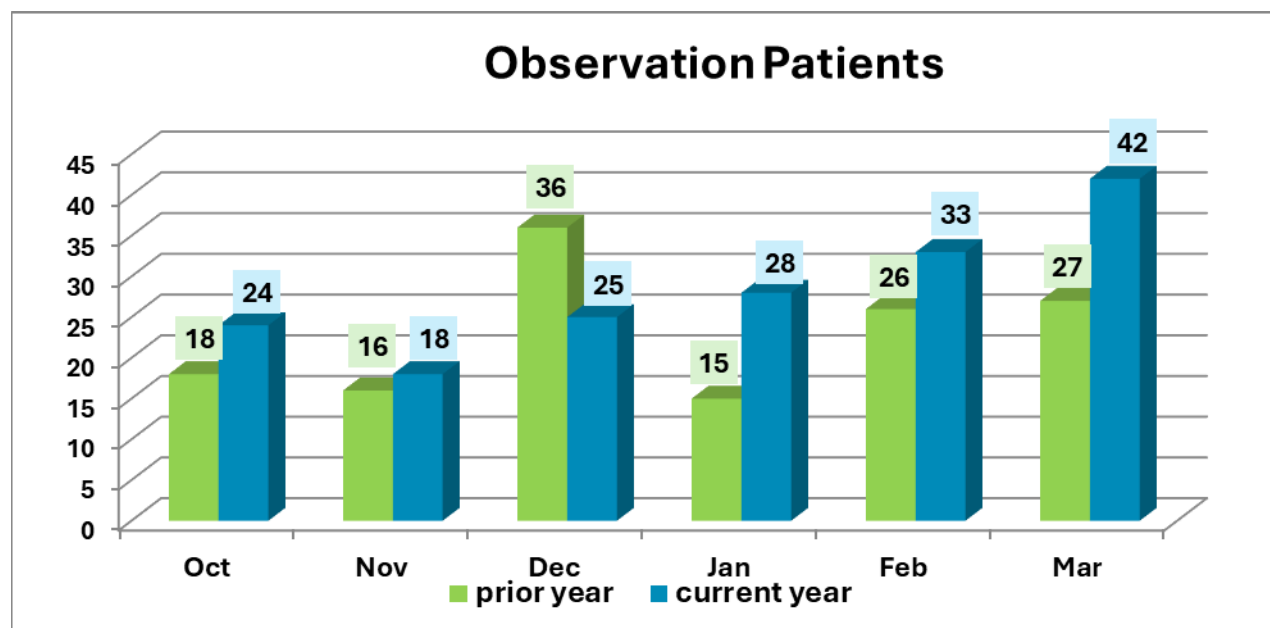
In March we had 38 acute care admits. Our budget for March was 44 acute care admits. The chart below shows a year-to-year comparison for the last six months.



Our acute care inpatient days were 153 in March, as compared to a budget of 150 days. The chart below shows a year-to-year comparison for the last six months.

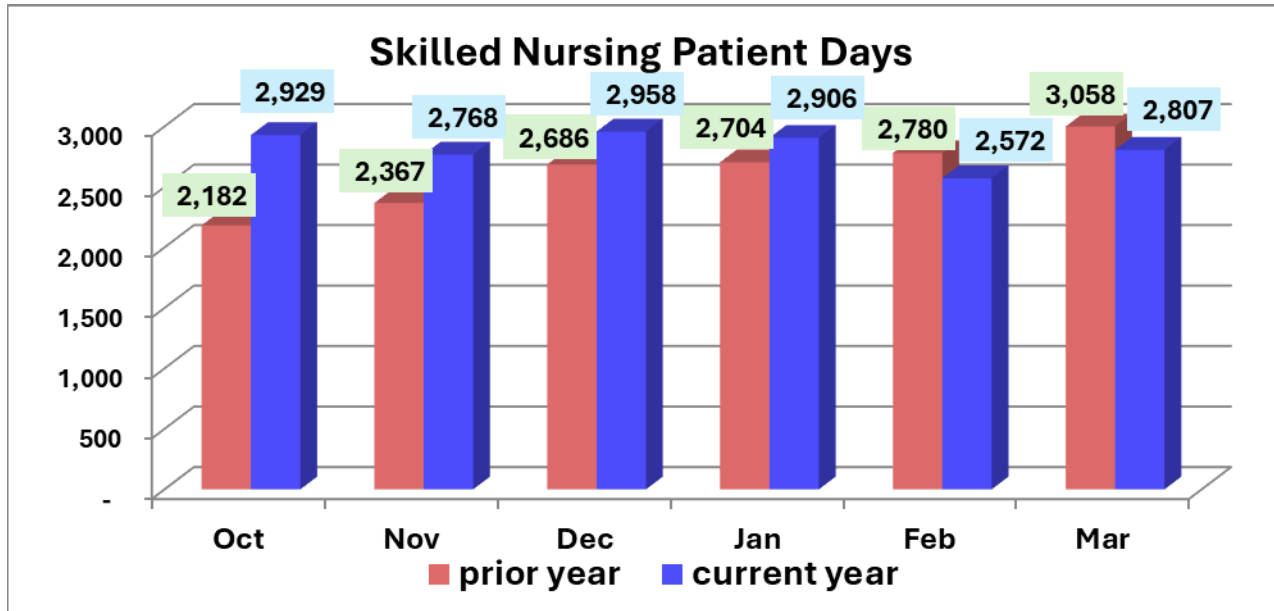


We also had 42 patients in March admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

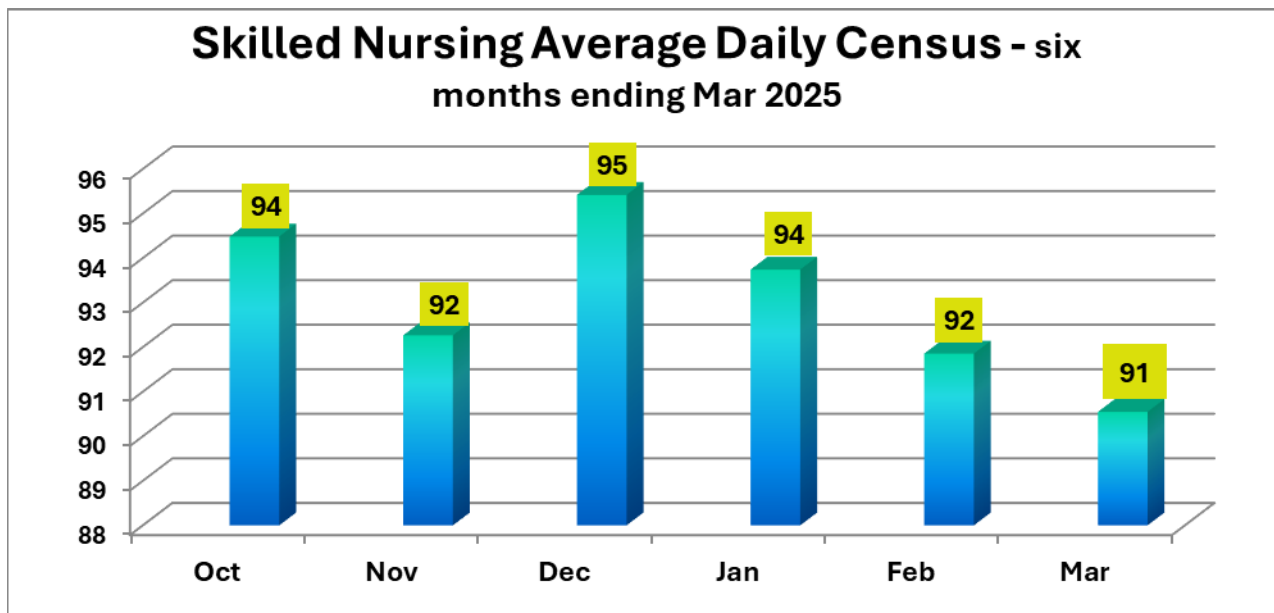


## Skilled Nursing:

In skilled nursing, we had 2,807 resident (patient) days during March. The chart below shows a year-to-year comparison for the last six months.



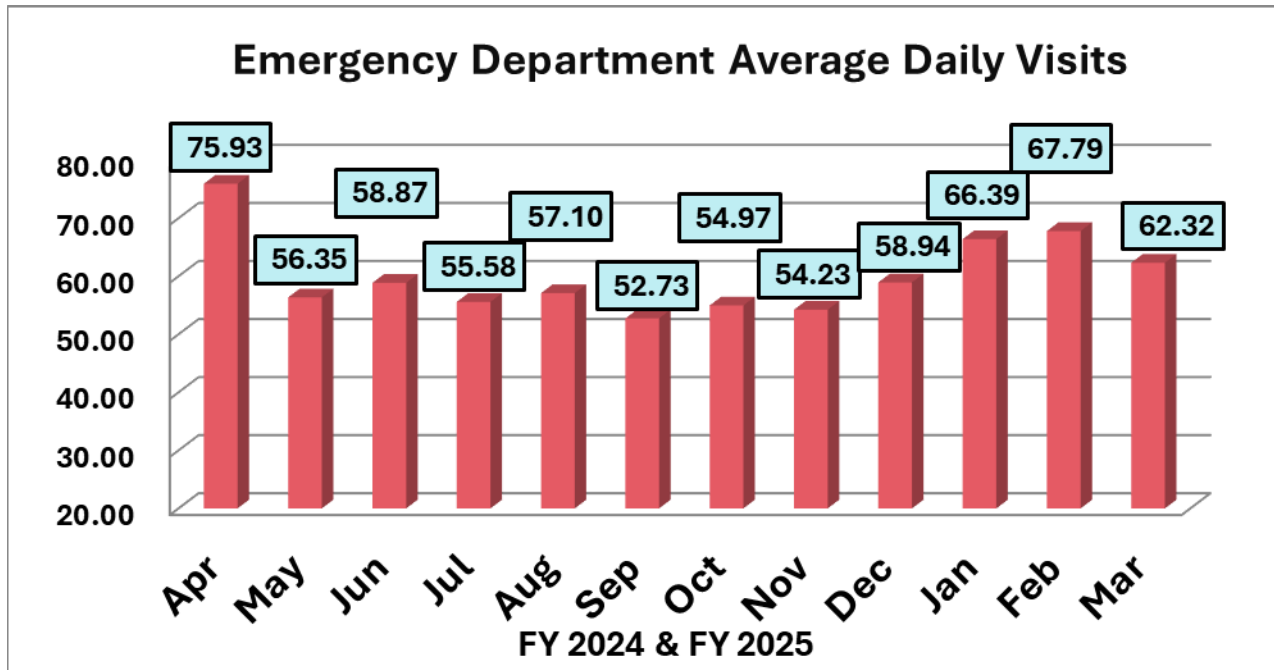
Our skilled nursing average daily census for March was 91, and we had 16 admits.





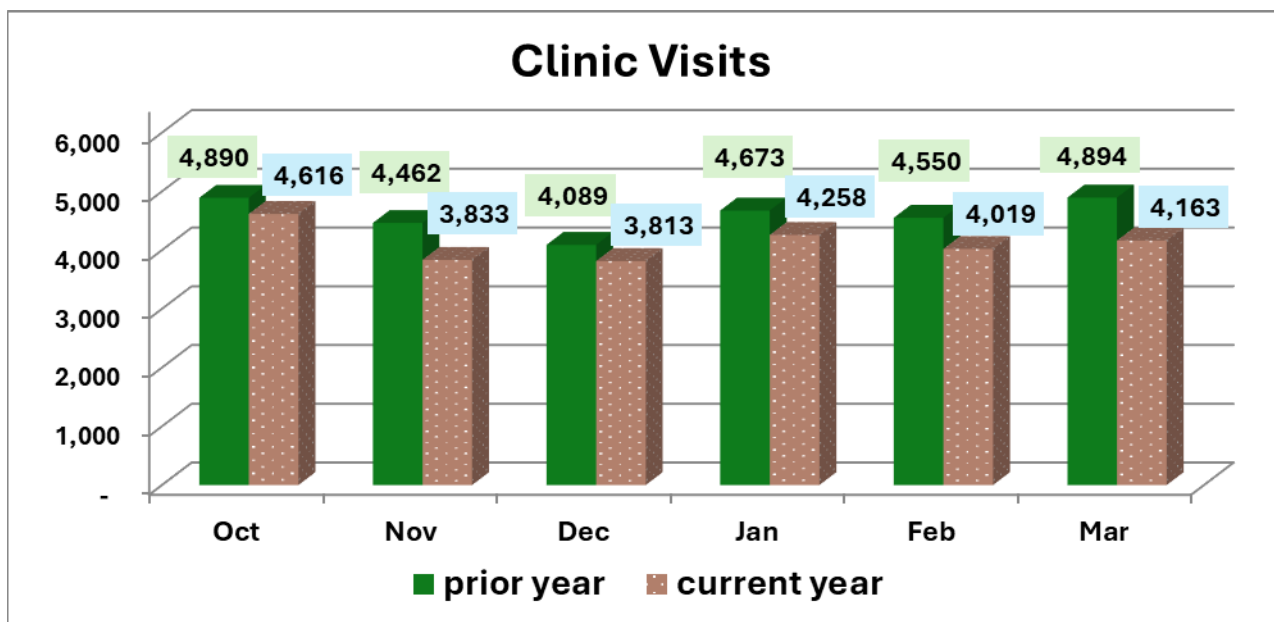
## Outpatient Services

The emergency room averaged 62 daily visits in March. The graph below shows the average daily visits for the last twelve months.

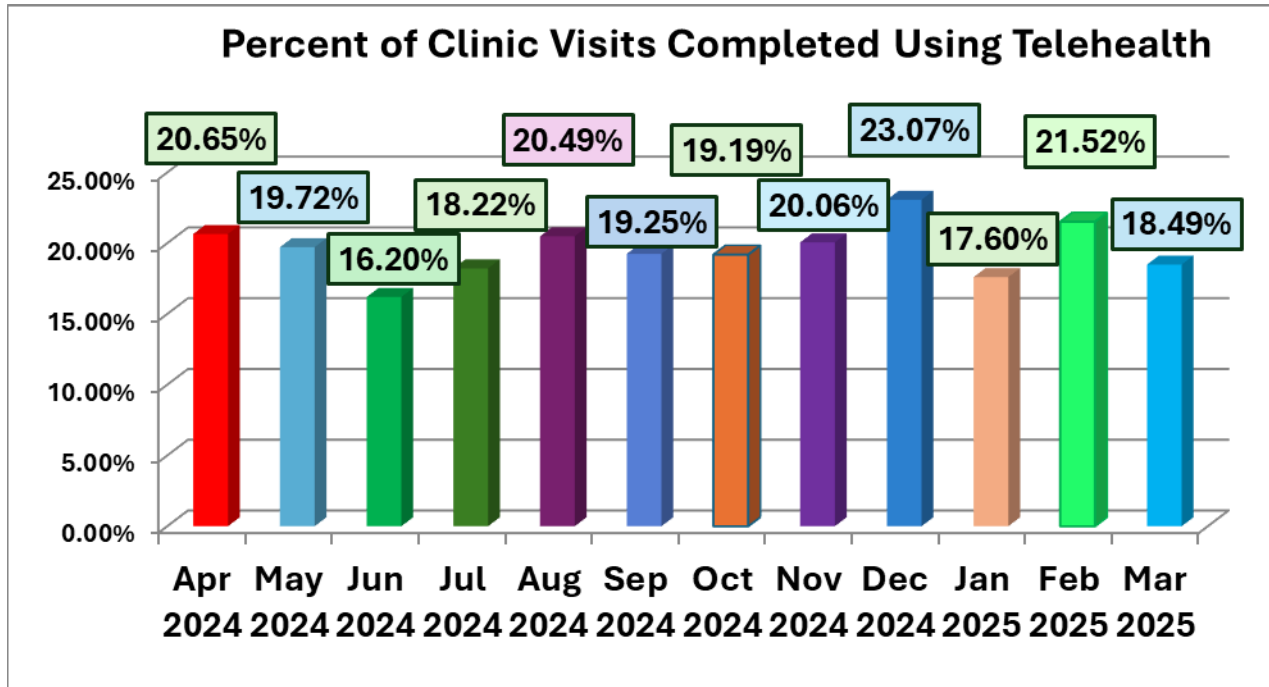


## Clinic Services:

Clinic visits for all the clinics totaled 4,163 during March. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year.

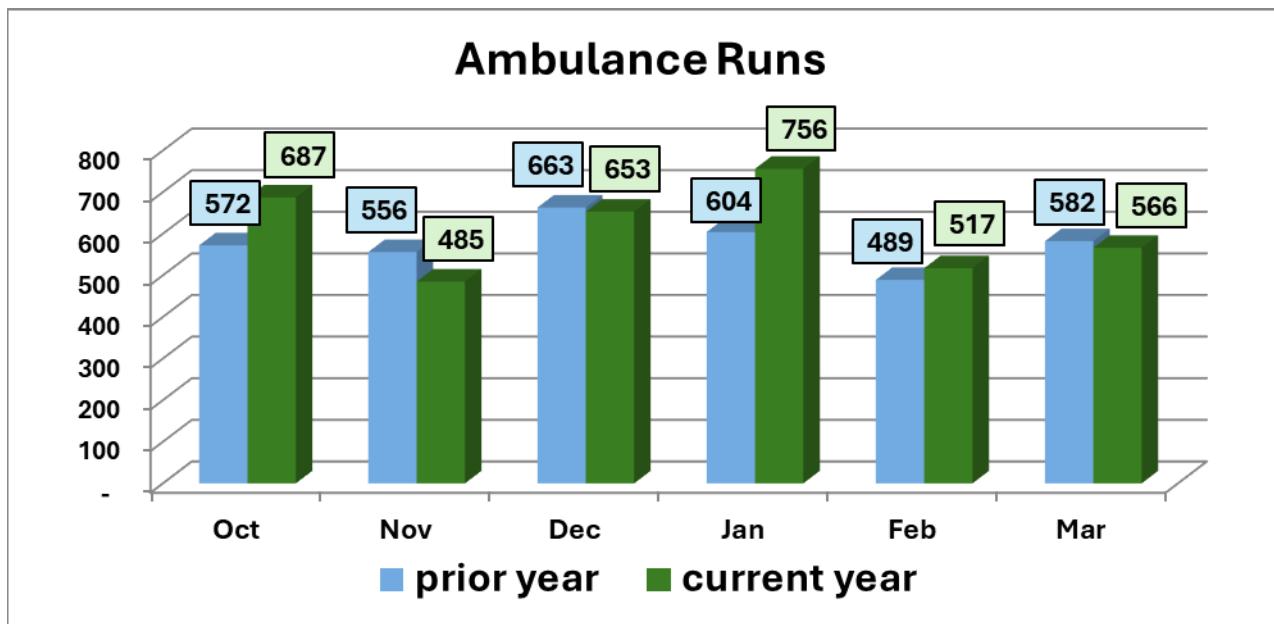


During March, telehealth visits comprised 18% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.



## Ambulance Services:

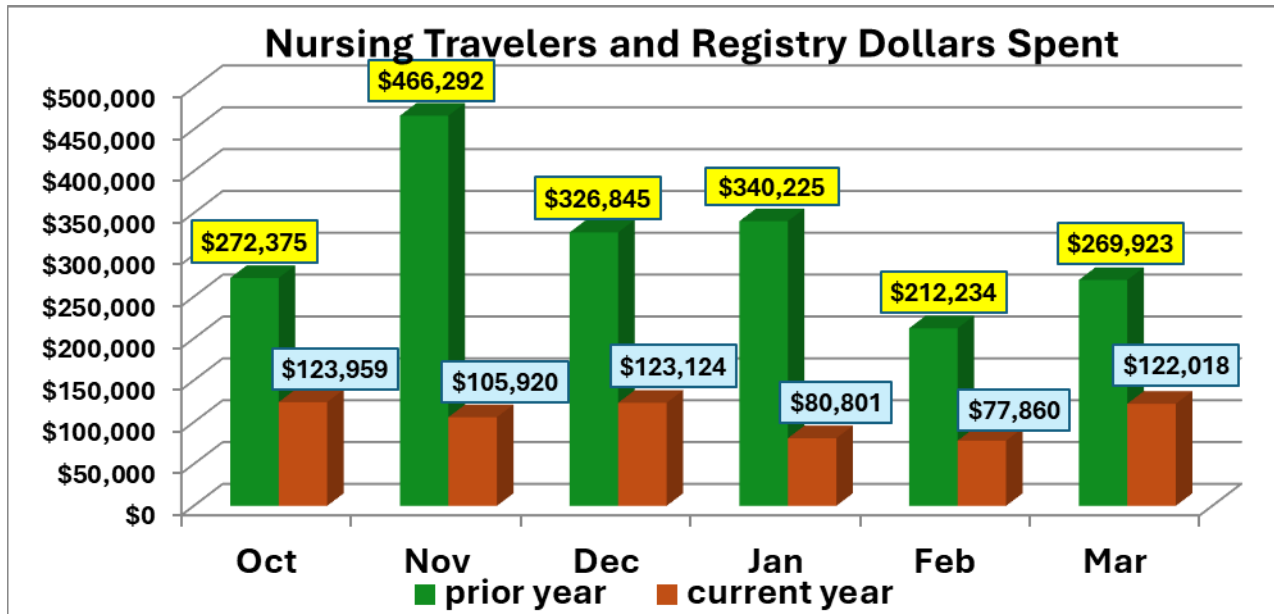
Our ambulance services sector had 566 “runs” in March.



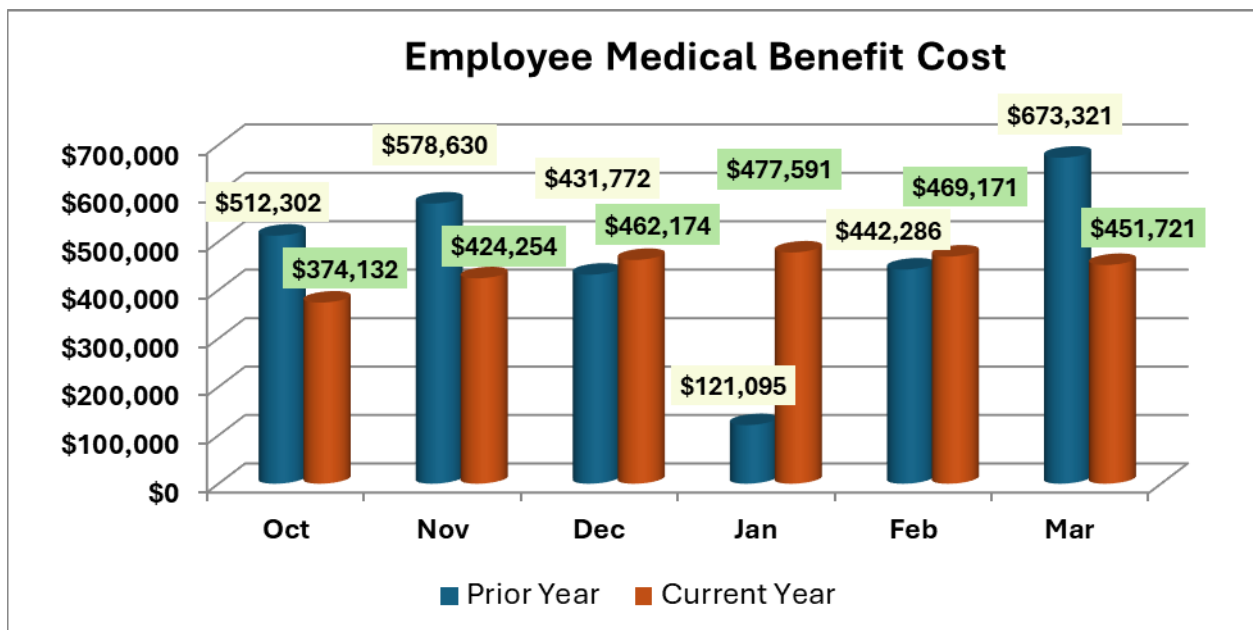


## Expenses:

The nursing shortage continues to require the use of travelers. In March we incurred \$122K in RN traveler costs. We currently have traveler RN's in the Emergency Department, but the majority are in the Med/Surg Department. With the recent increases approved for the Med/Surg RN rates we are hoping to further reduce RN Travelers.



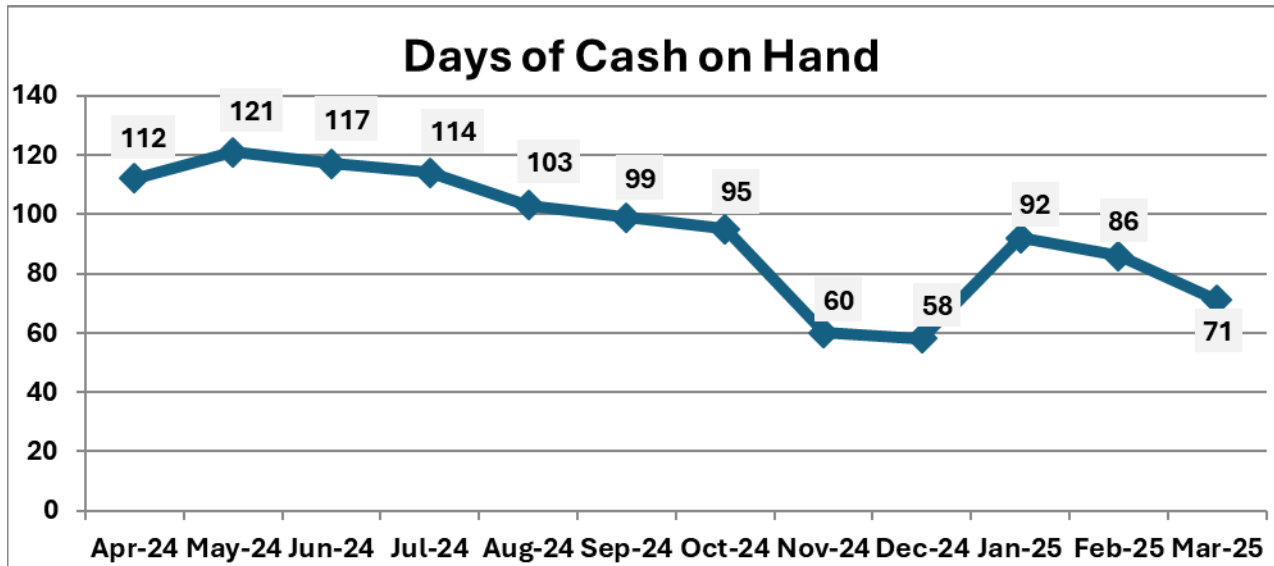
Our benefit package is a valuable tool for employee attraction and retention. In March we incurred \$452K in health insurance costs for our employees and their dependents. Although these are high numbers, we remain 15% under our year-to-date budget.



## Balance Sheet

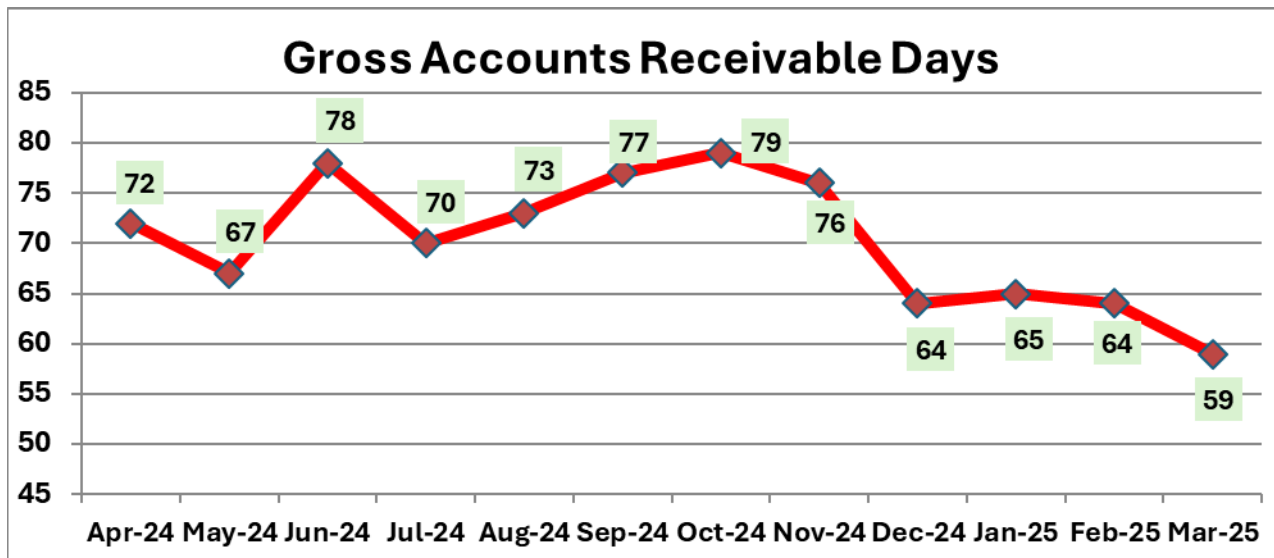
### Days of Cash on Hand

Our days of cash on hand as of the end of March were at 71 days. We sent out 3.5 million in IGT's during March. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGT's and await the return of the IGT funds. The District continues to manage cash closely.



### Accounts Receivable Gross Days

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 5 days during March. We have identified several areas where we have made improvements to the billing and payment processing procedures. We started work with our revenue cycle consultants on March 3<sup>rd</sup>. They will help us identify further opportunities for improvement in the revenue cycle.



**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES**  
**For Discussion Only - Impact of New Hospital**  
**MARCH, 2025**  
Amounts in (000's)

SCHEDULE A

| MAR                |          |       |          |       | Line # |                                              | YEAR - TO - DATE |           |       |           |       |
|--------------------|----------|-------|----------|-------|--------|----------------------------------------------|------------------|-----------|-------|-----------|-------|
| Actual             | Budget   | Var % | Last Yr  | Var % |        |                                              | Actual           | Budget    | Var % | Last Yr   | Var % |
| Operating Revenues |          |       |          |       |        |                                              |                  |           |       |           |       |
| \$4,271            | \$4,549  | -6%   | \$4,494  | -5%   | 1      | Gross inpatient revenue                      | \$38,535         | \$40,445  | -5%   | \$38,801  | -1%   |
| 17,907             | 16,293   | 10%   | 17,361   | 3%    | 2      | Gross outpatient revenue                     | 143,020          | 140,861   | 2%    | 133,479   | 7%    |
| 22,178             | 20,842   | 6%    | 21,855   | 1%    | 3      | Total gross patient revenue                  | 181,555          | 181,307   | 0%    | 172,281   | 5%    |
| 6                  | 6        | 1%    | 6        | -2%   | 4      | Capitation premium revenue                   | 53               | 54        | -1%   | 56        | -4%   |
| (15,417)           | (13,391) | 15%   | (13,851) | 11%   | 5      | Deductions from revenue                      | (115,983)        | (117,006) | -1%   | (111,370) | 4%    |
| 650                | (499)    | -230% | (436)    | -249% | 6      | Provision for doubtful accounts              | (3,246)          | (4,343)   | -25%  | (4,013)   | -19%  |
| 7,417              | 6,958    | 7%    | 7,575    | -2%   | 7      | Net patient revenue                          | 62,380           | 60,011    | 4%    | 56,954    | 10%   |
| 531                | 637      | -17%  | 1,263    | -58%  | 8      | Other operating revenue                      | 4,731            | 5,731     | -17%  | 8,789     | -46%  |
| 7,949              | 7,595    | 5%    | 8,838    | -10%  | 9      | Total operating revenue                      | 67,110           | 65,743    | 2%    | 65,743    | 2%    |
| Operating expenses |          |       |          |       |        |                                              |                  |           |       |           |       |
| 2,517              | 2,555    | -1%   | 2,520    | 0%    | 10     | Salaries-productive                          | 21,861           | 22,412    | -2%   | 21,618    | 1%    |
| 359                | 100      | 259%  | 163      | 120%  | 11     | Salaries-non productive                      | 970              | 870       | 11%   | 1,002     | -3%   |
| 122                | 199      | -39%  | 270      | -55%  | 12     | Registry/Travelers/Temp agency exp           | 1,031            | 1,765     | -42%  | 2,758     | -63%  |
| 1,502              | 1,343    | 12%   | 1,668    | -10%  | 13     | Benefits                                     | 11,221           | 11,788    | -5%   | 11,324    | -1%   |
| 484                | 483      | 0%    | 429      | 13%   | 14     | Supplies                                     | 4,036            | 4,270     | -5%   | 4,105     | -2%   |
| 483                | 423      | 14%   | 412      | 17%   | 15     | Professional fees                            | 3,807            | 3,704     | 3%    | 3,620     | 5%    |
| 654                | 584      | 12%   | 655      | 0%    | 16     | Purchased services                           | 5,746            | 5,208     | 10%   | 6,022     | -5%   |
| 138                | 159      | -13%  | 157      | -12%  | 17     | Utilities                                    | 1,570            | 1,527     | 3%    | 1,512     | 4%    |
| 90                 | 102      | -11%  | 109      | -17%  | 18     | Insurance                                    | 814              | 916       | -11%  | 910       | -11%  |
| 406                | 480      | -15%  | 459      | -12%  | 19     | Other                                        | 4,372            | 4,287     | 2%    | 4,387     | 0%    |
| 144                | 163      | -11%  | 97       | 49%   | 20     | Depreciation                                 | 1,306            | 1,467     | -11%  | 944       | 38%   |
| 80                 | 83       | -5%   | 60       | 32%   | 21     | Interest                                     | 769              | 751       | 2%    | 170       | 354%  |
| 6,981              | 6,673    | 5%    | 6,999    | 0%    | 22     | Total operating expenses                     | 57,503           | 58,966    | -2%   | 58,370    | -1%   |
| 967                | 921      | 5%    | 1,839    | -47%  | 23     | Operating income (loss) without new hospital | 9,608            | 6,776     | 42%   | 7,372     | 30%   |
| 251                | 251      | 0%    | 288      | 0%    |        | Depreciation for new hospital                | 2,258            | 2,258     | 0%    | 2,590     | 0%    |
| 135                | 135      | 0%    | 171      | 0%    |        | Interest for new hospital                    | 1,217            | 1,217     | 0%    | 1,538     | 0%    |
| 386                | 386      |       | 459      |       |        | Additional building cost for new hospital    | 3,475            | 3,475     |       | 4,128     |       |
| 581                | 535      |       | 1,380    |       |        | Operating income (loss)                      | 6,133            | 3,301     |       | 3,244     |       |
| 266                | 242      | 10%   | 232      | 14%   | 30     | Total non-operating income (loss)            | 2,547            | 2,182     | 17%   | 2,273     | 12%   |
| \$847              | \$778    | 9%    | \$1,612  | -47%  | 31     | Net Income (loss)                            | \$8,680          | \$5,484   | 58%   | \$5,517   | 57%   |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES**

SCHEDULE A-1

**MARCH, 2025**  
Amounts in (000's)

| MAR                              |          |       |          |       | Line # | YEAR - TO - DATE                                 |           |           |         |           |      |
|----------------------------------|----------|-------|----------|-------|--------|--------------------------------------------------|-----------|-----------|---------|-----------|------|
| Actual                           | Budget   | Var % | Last Yr  | Var % |        | Actual                                           | Budget    | Var %     | Last Yr | Var %     |      |
| Operating Revenues               |          |       |          |       |        |                                                  |           |           |         |           |      |
| \$4,271                          | \$4,549  | -6%   | \$4,494  | -5%   | 1      | Gross inpatient revenue                          | \$38,535  | \$40,445  | -5%     | \$38,801  | -1%  |
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| 22,178                           | 20,842   | 6%    | 21,855   | 1%    | 3      | Total gross patient revenue                      | 181,555   | 181,307   | 0%      | 172,281   | 5%   |
| 6                                | 6        | 1%    | 6        | -2%   | 4      | Capitation premium revenue                       | 53        | 54        | -1%     | 56        | -4%  |
| (15,417)                         | (13,391) | 15%   | (13,851) | 11%   | 5      | Deductions from revenue                          | (115,983) | (117,006) | -1%     | (111,370) | 4%   |
| 650                              | (499)    | -230% | (436)    | -249% | 6      | Provision for doubtful accounts                  | (3,246)   | (4,343)   | -25%    | (4,013)   | -19% |
| 7,417                            | 6,958    | 7%    | 7,575    | -2%   | 7      | Net patient revenue                              | 62,380    | 60,011    | 4%      | 56,954    | 10%  |
| 531                              | 637      | -17%  | 1,263    | -58%  | 8      | Other operating revenue                          | 4,731     | 5,731     | -17%    | 8,789     | -46% |
| 7,949                            | 7,595    | 5%    | 8,838    | -10%  | 9      | Total operating revenue                          | 67,110    | 65,743    | 2%      | 65,743    | 2%   |
| Operating expenses               |          |       |          |       |        |                                                  |           |           |         |           |      |
| 2,517                            | 2,555    | -1%   | 2,520    | 0%    | 10     | Salaries-productive                              | 21,861    | 22,412    | -2%     | 21,618    | 1%   |
| 359                              | 100      | 259%  | 163      | 120%  | 11     | Salaries-non productive                          | 970       | 870       | 11%     | 1,002     | -3%  |
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| 484                              | 483      | 0%    | 429      | 13%   | 14     | Supplies                                         | 4,036     | 4,270     | -5%     | 4,105     | -2%  |
| 483                              | 423      | 14%   | 412      | 17%   | 15     | Professional fees                                | 3,807     | 3,704     | 3%      | 3,620     | 5%   |
| 654                              | 584      | 12%   | 655      | 0%    | 16     | Purchased services                               | 5,746     | 5,208     | 10%     | 6,022     | -5%  |
| 138                              | 159      | -13%  | 157      | -12%  | 17     | Utilities                                        | 1,570     | 1,527     | 3%      | 1,512     | 4%   |
| 90                               | 102      | -11%  | 109      | -17%  | 18     | Insurance                                        | 814       | 916       | -11%    | 910       | -11% |
| 406                              | 480      | -15%  | 459      | -12%  | 19     | Other                                            | 4,372     | 4,287     | 2%      | 4,387     | 0%   |
| 395                              | 414      | -5%   | 384      | 3%    | 20     | Depreciation                                     | 3,564     | 3,725     | -4%     | 3,533     | 1%   |
| 215                              | 219      | -2%   | 231      | -7%   | 21     | Interest                                         | 1,986     | 1,968     | 1%      | 1,708     | 16%  |
| 7,367                            | 7,060    | 4%    | 7,458    | -1%   | 22     | Total operating expenses                         | 60,978    | 62,441    | -2%     | 62,498    | -2%  |
| 581                              | 535      | 9%    | 1,380    | -58%  | 23     | Operating income (loss)                          | 6,133     | 3,301     | 86%     | 3,244     | 89%  |
| Non Operating Revenues (expense) |          |       |          |       |        |                                                  |           |           |         |           |      |
| 209                              | 209      | 0%    | 204      | 2%    | 24     | County Revenue - GO Bonds                        | 1,882     | 1,882     | 0%      | 1,837     | 2%   |
| 57                               | 33       | 70%   | 28       | 103%  | 25     | Investment Income/Realized Gain/Loss             | 664       | 300       | 121%    | 436       | 52%  |
| 0                                | 0        | 0%    | 0        | 0%    | 26     | Unrealized gain/losses on investments            | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 27     | SJRHS fee in consideration of funds transfer     | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 28     | Amortization of deferred contribution from SJRHS | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 29     | Other revenue (expense)                          | 0         | 0         | 0%      | 0         | 0%   |
| 266                              | 242      | 10%   | 232      | 14%   | 30     | Total non-operating income (loss)                | 2,547     | 2,182     | 17%     | 2,273     | 12%  |
| \$847                            | \$778    | 9%    | \$1,612  | -47%  | 31     | Net Income (loss)                                | \$8,680   | \$5,484   | 58%     | \$5,517   | 57%  |

**OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET**

SCHEDULE A-2

**MARCH, 2025**  
Amounts in 000's

| ASSETS                                        | MAR<br>2025 | JUNE<br>2024 | LIABILITIES AND NET ASSETS                     | MAR<br>2025 | JUNE<br>2024 |
|-----------------------------------------------|-------------|--------------|------------------------------------------------|-------------|--------------|
| <u>CURRENT ASSETS</u>                         |             |              | <u>CURRENT LIABILITIES</u>                     |             |              |
| Cash and cash equivalents                     | \$ 3,315    | \$ 2,955     | Short -term borrowings                         | \$ -        | \$ -         |
| Accounts Receivable-gross                     | 42,787      | 51,125       | Current maturities of long term debt           | 4,060       | 3,812        |
| Contractual allowances                        | (28,697)    | (33,135)     | Accounts payable                               | 7,980       | 7,420        |
| Allowance for doubtful accounts               | (3,616)     | (7,287)      | Due to governmental agencies                   | -           | -            |
| Due from Governmental Agencies                | 148         | 1,020        | Due to SJRHS/CHW                               | -           | -            |
| Other Receivables                             | 25,707      | 17,841       | Accrued liabilities                            |             |              |
| Supply inventories                            | 1,459       | 1,414        | Payroll                                        | 1,793       | 646          |
| Prepaid expenses and other                    | 1,046       | 716          | Vacation                                       | 2,473       | 2,444        |
| Total current assets                          | 42,149      | 34,649       | Other                                          | 1,182       | 1,292        |
|                                               |             |              | Commercial Loan Payable - OVCB                 | -           | -            |
|                                               |             |              | Total current liabilities                      | 17,488      | 15,613       |
| <u>INVESTMENTS</u>                            |             |              | <u>OTHER LIABILITIES</u>                       |             |              |
| Other Investments                             | 11,561      | 22,042       | Hospital prof. and gen. liability ins reserves | -           | -            |
| Under bond indenture for cap projects         | 5,228       | 5,222        | Deferred Compensation                          | -           | -            |
| Donor restricted                              | 200         | 193          | Deferred revenue for SJRHS/CHW contribution    | -           | -            |
| Total investments                             | 16,989      | 27,457       | Other                                          | -           | -            |
|                                               |             |              | Total other liabilities                        | -           | -            |
| <u>LEASED ASSETS</u>                          |             |              | <u>OPERATING LEASE LIABILITY</u>               |             |              |
| Leased Assets                                 | 5,529       | 5,529        | Operating Lease Liability                      | 5,697       | 5,697        |
| Total leased assets                           | 5,529       | 5,529        | Total operating lease liability                | 5,697       | 5,697        |
| <u>PROPERTY, PLANT AND EQUIPMENT</u>          |             |              | <u>LONG TERM DEBT</u>                          |             |              |
| Land                                          | 393         | 393          | Capitalized leases                             | -           | -            |
| Land Improvements                             | -           | -            | Other debt                                     | 56,005      | 64,144       |
| Buildings                                     | 122,324     | 122,309      | Total long term debt                           | 56,005      | 64,144       |
| Building Service Equipment                    | -           | -            |                                                |             |              |
| Equipment                                     | 25,028      | 24,463       |                                                |             |              |
| Construction in Progress                      | 289         | 353          |                                                |             |              |
| Total gross property, plant and equipment     | 148,034     | 147,517      |                                                |             |              |
| Accumulated Depreciation                      | (96,358)    | (92,893)     |                                                |             |              |
| Net property, plant and equipment             | 51,676      | 54,624       |                                                |             |              |
| <u>OTHER ASSETS</u>                           |             |              | <u>NET ASSETS (Fund Balances)</u>              |             |              |
| Notes Receivable                              | -           | -            | Unrestricted (General Fund)                    | 37,491      | 37,156       |
| Investment in consolidated subsidiaries       | -           | -            | Restricted                                     | 167         | 163          |
| Ownership interests                           | 390         | 390          | Total net assets                               | 37,658      | 37,319       |
| Land and improved real estate (non operating) | -           | -            |                                                |             |              |
| Goodwill                                      | -           | -            |                                                |             |              |
| Unamortized affiliation costs                 | -           | -            |                                                |             |              |
| Deferred financing costs                      | 116         | 123          |                                                |             |              |
| Total other assets                            | 506         | 513          |                                                |             |              |
| Total assets                                  | \$ 116,848  | \$ 122,773   | Total Liabilities and net assets               | \$ 116,848  | \$ 122,773   |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

SCHEDULE A-3

**MARCH, 2025**  
Amounts in (000's)

| Line #                         |                                                              | MAR              | YEAR<br>TO-DATE  |
|--------------------------------|--------------------------------------------------------------|------------------|------------------|
| <b>UNRESTRICTED NET ASSETS</b> |                                                              |                  |                  |
| 1                              | Balance beginning of period                                  | \$ 39,965        | \$ 37,156        |
| 2                              | Net income (loss)                                            | 847              | 8,680            |
| 3                              | Fund Balance intergovernmental transfers                     | (3,321)          | (8,388)          |
| 4                              | Unrealized gains (losses) on investments                     | -                | -                |
| 5                              | Use of donor restricted assets for property, plant and equip | -                | 43               |
| 6                              | Other                                                        | -                | 0                |
| 7                              | Balance end of period                                        | <u>\$ 37,491</u> | <u>\$ 37,491</u> |
| <b>RESTRICTED NET ASSETS</b>   |                                                              |                  |                  |
| 8                              | Balance beginning of period                                  | \$ 165           | \$ 163           |
| 9                              | Donor Restricted contributions                               | -                | -                |
| 10                             | Use of donor restricted assets                               | -                | -                |
| 11                             | Investment income                                            | -                | -                |
| 12                             | Other                                                        | 2                | 4                |
| 13                             | Balance end of period                                        | <u>\$ 167</u>    | <u>\$ 167</u>    |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN CASH FLOWS**

SCHEDULE A-4

**MARCH, 2025**  
Amounts in (000's)

| Line # |                                                        | MAR               | YEAR<br>TO-DATE   |
|--------|--------------------------------------------------------|-------------------|-------------------|
|        | <b>Operating Activities</b>                            |                   |                   |
| 1      | Operating Income (loss)                                | \$ 581            | \$ 6,133          |
| 2      | Non operating income (loss), net                       | \$ 266            | \$ 2,547          |
| 3      | Depreciation and amortization                          | \$ 395            | \$ 3,564          |
| 4      | Decrease (increase) in net patient accounts receivable | \$ 66             | \$ 230            |
| 5      | Decrease (increase) in other current assets            | \$ (1,464)        | \$ (7,368)        |
| 6      | Increase (decrease) in current liabilities             | \$ 957            | \$ 1,874          |
| 7      | Increase (decrease) in leased assets                   | \$ -              | \$ -              |
| 8      | Net operating activities                               | <u>\$ 800</u>     | <u>\$ 6,979</u>   |
|        | <b>Investing Activities</b>                            |                   |                   |
| 9      | Additions to property, plant and equipment             | \$ 106            | \$ (417)          |
| 10     | Net unrealized gains (losses) on investments           | \$ -              | \$ -              |
| 11     | Issuance of new long term debt                         | \$ -              | \$ -              |
| 12     | Increase (decrease) in long term debt                  | \$ (6)            | \$ (8,138)        |
| 13     | Net investing activities                               | <u>\$ 100</u>     | <u>\$ (8,555)</u> |
|        | <b>Other</b>                                           |                   |                   |
| 14     | Decrease (increase) in other non current assets        | \$ 1              | \$ 8              |
| 15     | Increase (decrease) in other liabilities               | \$ -              | \$ -              |
| 16     | Increase (decrease) in fund balance (net assets)       | \$ (3,319)        | \$ (8,341)        |
| 17     | Net other                                              | <u>\$ (3,318)</u> | <u>\$ (8,333)</u> |
| 18     | Net increase (decrease) in cash                        | \$ (2,418)        | \$ (9,909)        |
| 19     | Total cash - beginning of period                       | <u>\$ 22,921</u>  | <u>\$ 30,412</u>  |
| 20     | Total cash - end of period                             | <u>\$ 20,502</u>  | <u>\$ 20,502</u>  |
|        |                                                        | \$ -              | \$ -              |
| 21     | Operating Cash                                         | \$ 3,315          | \$ 3,315          |
| 22     | Board Designated Investments                           | \$ 16,989         | \$ 16,989         |
| 23     | Total cash end of period                               | <u>\$ 20,304</u>  | <u>\$ 20,304</u>  |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

SCHEDULE B-1

**MARCH, 2025**

| MAR                           |        |       |         |       | Line # |                                      | YEAR - TO - DATE |        |       |         |       |
|-------------------------------|--------|-------|---------|-------|--------|--------------------------------------|------------------|--------|-------|---------|-------|
| Actual                        | Budget | Var % | Last Yr | Var % |        |                                      | Actual           | Budget | Var % | Last Yr | Var % |
| KEY VOLUME INDICATORS         |        |       |         |       |        |                                      |                  |        |       |         |       |
| Admissions                    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 38                            | 44     | -14%  | 53      | -28%  | 1      | General acute                        | 381              | 393    | -3%   | 432     | -12%  |
| 14                            | 10     | 40%   | 8       | 75%   | 2      | TCU                                  | 81               | 90     | -10%  | 64      | 27%   |
| 2                             | 8      | -75%  | 9       | -78%  | 3      | ONRC                                 | 20               | 60     | -67%  | 65      | -69%  |
| 16                            | 18     | -11%  | 17      | -6%   | 4      | Total Skilled Nursing                | 101              | 150    | -33%  | 129     | -22%  |
| Patient Days                  |        |       |         |       |        |                                      |                  |        |       |         |       |
| 0                             | 0      | 0%    | 23      | -100% | 5      | ICU                                  | 0                | 0      | 0%    | 241     | -100% |
| 153                           | 150    | 2%    | 123     | 24%   | 6      | Medical/surgical                     | 1,416            | 1,410  | 0%    | 1,322   | 7%    |
| 153                           | 150    | 2%    | 146     | 5%    | 7      | Total Acute                          | 1,416            | 1,410  | 0%    | 1,563   | -9%   |
| 284                           | 265    | 7%    | 230     | 23%   | 8      | TCU                                  | 1,972            | 2,228  | -11%  | 1,575   | 25%   |
| 2,523                         | 2,725  | -7%   | 2,828   | -11%  | 9      | ONRC                                 | 23,623           | 22,921 | 3%    | 20,790  | 14%   |
| 2,807                         | 2,990  | -6%   | 3,058   | -8%   | 10     | Total Skilled Nursing                | 25,595           | 25,149 | 2%    | 22,365  | 14%   |
| Average daily census (ADC)    |        |       |         |       |        |                                      |                  |        |       |         |       |
| 4.9                           | 4.8    | 2%    | 4.7     | 5%    | 11     | General acute                        | 5.2              | 5.1    | 0%    | 5.7     | -9%   |
| 90.5                          | 96.5   | -6%   | 98.6    | -8%   | 12     | SNF                                  | 93.4             | 91.8   | 2%    | 81.3    | 15%   |
| Occupancy % on available beds |        |       |         |       |        |                                      |                  |        |       |         |       |
| 17%                           | 17%    | 2%    | 16%     | 5%    | 13     | General acute                        | 18%              | 18%    | 0%    | 20%     | -9%   |
| 79%                           | 84%    | -6%   | 86%     | -8%   | 14     | SNF                                  | 81%              | 80%    | 2%    | 71%     | 15%   |
| Average length of stay        |        |       |         |       |        |                                      |                  |        |       |         |       |
| 4.0                           | 3.4    | 18%   | 2.8     | 46%   | 15     | General acute                        | 3.7              | 3.6    | 4%    | 3.6     | 3%    |
| 175.4                         | 166.1  | 6%    | 179.9   | -2%   | 16     | SNF                                  | 253.4            | 167.7  | 51%   | 173.4   | 46%   |
| 26                            | 8      | 225%  | 8       | 225%  | 17     | Surgeries - inpatient                | 115              | 80     | 44%   | 76      | 51%   |
| 17                            | 8      | 113%  | 6       | 183%  | 18     | Surgeries - outpatient               | 77               | 78     | -1%   | 64      | 20%   |
| 0                             | 0      | 0%    | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0                | 0      | 0%    | 0       | 0%    |
| 3                             | 0      | 0%    | 0       | 0%    | 20     | Endoscopy - Inpatient Procedures     | 10               | 2      | 400%  | 0       | 0%    |
| 48                            | 50     | -4%   | 45      | 7%    | 21     | Endoscopy - Outpatient Procedures    | 422              | 425    | -1%   | 411     | 3%    |
| 36                            | 44     | -18%  | 51      | -29%  | 22     | ER admits                            | 361              | 392    | -8%   | 418     | -14%  |
| 1,932                         | 1,824  | 6%    | 2,096   | -8%   | 23     | ER visits                            | 16,121           | 15,103 | 7%    | 14,632  | 10%   |
| 0.95                          | 1.00   | -5%   | 0.96    | -2%   | 24     | ER Admits to total admits            | 0.95             | 1.00   | -5%   | 0.97    | -2%   |
| 1.86%                         | 2.41%  | -23%  | 2.43%   | -23%  | 25     | ER admits to ER Visits Percentage    | 2.24%            | 2.60%  | -14%  | 2.86%   | -22%  |
| 42                            | 25     | 68%   | 27      | 56%   | 26     | Outpt Care-Observation-# of patients | 252              | 210    | 20%   | 215     | 17%   |
| 4,163                         | 4,390  | -5%   | 4,894   | -15%  | 27     | Clinic Visits                        | 36,918           | 37,507 | -2%   | 41,046  | -10%  |
| 566                           | 597    | -5%   | 582     | -3%   | 28     | Ambulance runs                       | 5,273            | 5,359  | -2%   | 5,325   | -1%   |
| 8,550                         | 9,155  | -7%   | 9,477   | -10%  | 29     | Total Outpatient visits              | 73,751           | 79,520 | -7%   | 79,947  | -8%   |
| 1,431                         | 1,842  | -22%  | 1,621   | -12%  | 30     | Laboratory - Inpatient Procedures    | 14,405           | 17,142 | -16%  | 15,671  | -8%   |
| 11,998                        | 11,525 | 4%    | 12,240  | -2%   | 31     | Laboratory - Outpatient Procedures   | 94,387           | 99,245 | -5%   | 98,705  | -4%   |
| 112                           | 118    | -5%   | 110     | 2%    | 32     | Radiology - Inpatient Procedures     | 917              | 1,093  | -16%  | 1,048   | -13%  |
| 2,006                         | 1,870  | 7%    | 1,822   | 10%   | 33     | Radiology - Outpatient Procedures    | 14,943           | 16,646 | -10%  | 16,429  | -9%   |



OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-2

MARCH, 2025

| MAR                           |        |         |         |         | Line # |                                         | YEAR - TO - DATE |         |        |         |        |
|-------------------------------|--------|---------|---------|---------|--------|-----------------------------------------|------------------|---------|--------|---------|--------|
| Actual                        | Budget | Var %   | Last Yr | Var %   |        |                                         | Actual           | Budget  | Var %  | Last Yr | Var %  |
| Payor Mix (Gross Charges)     |        |         |         |         |        |                                         |                  |         |        |         |        |
| 15.6%                         | 16.3%  | -0.6%   | 15.9%   | -0.2%   | 34     | Medicare FFS                            | 15.5%            | 16.5%   | -1.1%  | 16.4%   | -1.0%  |
| 10.2%                         | 8.6%   | 1.6%    | 7.3%    | 3.0%    | 35     | Medicare HMO                            | 10.1%            | 8.7%    | 1.4%   | 9.0%    | 1.1%   |
| 0.0%                          | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 36     | Medicare Capitated Risk                 | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 9.1%                          | 7.9%   | 1.2%    | 8.2%    | 0.9%    | 37     | Medi-Cal                                | 7.8%             | 7.8%    | 0.0%   | 8.0%    | -0.2%  |
| 43.6%                         | 46.3%  | -2.7%   | 48.8%   | -5.2%   | 38     | Medi-Cal HMO                            | 45.1%            | 45.8%   | -0.7%  | 45.4%   | -0.3%  |
| 19.9%                         | 19.8%  | 0.2%    | 18.4%   | 1.5%    | 39     | Commercial Contract (FFS)               | 20.2%            | 19.9%   | 0.4%   | 19.9%   | 0.3%   |
| 0.0%                          | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 40     | Commercial Capitated                    | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 1.6%                          | 1.2%   | 0.4%    | 1.5%    | 0.1%    | 41     | Other                                   | 1.3%             | 1.2%    | 0.1%   | 1.2%    | 0.0%   |
|                               |        |         |         |         |        |                                         |                  |         |        |         |        |
| Case Mix Index                |        |         |         |         |        |                                         |                  |         |        |         |        |
| 1.6654                        | 1.1500 | 45%     | 1.4093  | 18%     | 42     | Medicare FFS                            | 1.3594           | 1.1500  | 18%    | 1.3813  | -2%    |
| 1.1281                        | 1.0500 | 7%      | 1.2574  | -10%    | 43     | General Acute                           | 1.2244           | 1.0500  | 17%    | 1.2744  | -4%    |
| 1.3840                        | 1.0900 | 27%     | 1.3253  | 4%      | 44     | Total Hospital                          | 1.3013           | 1.0900  | 19%    | 1.3289  | -2%    |
|                               |        |         |         |         |        |                                         |                  |         |        |         |        |
| Medicare Inpt FFS Performance |        |         |         |         |        |                                         |                  |         |        |         |        |
| 17                            | 23     | -26%    | 25      | -32%    | 45     | Medicare acute discharges               | 184              | 205     | -10%   | 205     | -10%   |
| 4.82                          | 3.48   | 39%     | 2.72    | 77%     | 46     | Acute length of stay                    | 4.02             | 3.74    | 7%     | 3.57    | 13%    |
| 1.6654                        | 1.1500 | 45%     | 1.4093  | 18%     | 47     | Medicare Case Mix index                 | 1.3594           | 1.1500  | 18%    | 1.3813  | -2%    |
| 2.8963                        | 3.0246 | -4%     | 1.9300  | 50%     | 48     | Adjusted LOS with Case Mix Index Factor | 2.9545           | 3.2492  | -9%    | 2.5815  | 14%    |
| 21,542                        | 23,632 | -9%     | 18,769  | 15%     | 49     | Per Case IP Charges case mix adjusted   | 29,749           | 24,730  | 20%    | 25,196  | 18%    |
| 5.1%                          | 17.7%  | -12.6%  | 33.7%   | -28.6%  | 50     | Reimb as % of Gross Charge              | 22.7%            | 16.9%   | 5.8%   | 32.0%   | -9.2%  |
| -547.8%                       | -91.3% | -456.5% | -1.3%   | -546.5% | 51     | Medicare Margin % (Margin / reimb)      | -47.7%           | -103.4% | 55.6%  | -13.5%  | -34.2% |
| 647.8%                        | 191.3% | 456.5%  | 101.3%  | 546.5%  | 52     | Medicare cost as % of reimbursement     | 147.7%           | 203.4%  | -55.6% | 113.5%  | 34.2%  |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

SCHEDULE B-3

**MARCH, 2025**

| MAR                           |         |       |         |       |        | YEAR - TO - DATE                                                 |         |         |       |         |       |
|-------------------------------|---------|-------|---------|-------|--------|------------------------------------------------------------------|---------|---------|-------|---------|-------|
| Actual                        | Budget  | Var % | Last Yr | Var % | Line # |                                                                  | Actual  | Budget  | Var % | Last Yr | Var % |
| <b>Labor</b>                  |         |       |         |       |        |                                                                  |         |         |       |         |       |
| 390.9                         | 416.8   | -6%   | 408.4   | -4%   | 53     | FTE's Productive (incl registry/temp hrs)                        | 387.8   | 414.4   | -6%   | 394.1   | -2%   |
| 399.6                         | 424.4   | -6%   | 415.6   | -4%   | 54     | FTE's Total                                                      | 394.4   | 421.9   | -7%   | 401.9   | -2%   |
| 2.19                          | 2.51    | -13%  | 2.28    | -4%   | 55     | Total FTE per adjusted occupied bed                              | 2.31    | 2.64    | -12%  | 2.76    | -16%  |
| 193.7                         | 204.6   | -5%   | 173.6   | 12%   | 56     | Labor hours per adjusted admit                                   | 223.6   | 212.0   | 5%    | 205.6   | 9%    |
| 139.9                         | 187.7   | -25%  | 131.0   | 7%    | 57     | Labor hours per adj. admit case mix adjusted                     | 171.8   | 194.5   | -12%  | 154.7   | 11%   |
| 132,960                       | 116,413 | 14%   | 130,917 | 2%    | 58     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 118,822 | 116,320 | 2%    | 121,218 | -2%   |
| 50.1%                         | 47.1%   | 6%    | 56.5%   | -11%  | 59     | Non Wage benefits as % of Salary                                 | 47.0%   | 47.1%   | 0%    | 44.6%   | 5%    |
| 219,142                       | 193,010 | 14%   | 214,576 | 2%    | 60     | Net revenue per FTE (annualized) (a)                             | 211,275 | 189,503 | 11%   | 188,110 | 12%   |
| 1,995                         | 1,886   | 6%    | 3,054   | -35%  | 50a    | Registry / Temp Help Hours                                       | 16,389  | 16,802  | -2%   | 29,326  | -44%  |
| <b>Revenues (a)</b>           |         |       |         |       |        |                                                                  |         |         |       |         |       |
| 1,313                         | 1,326   | -1%   | 1,338   | -2%   | 61     | Net pt. revenue per adjusted pat day                             | 1,332   | 1,368   | -3%   | 1,424   | -6%   |
| 20,406                        | 18,984  | 7%    | 17,904  | 14%   | 62     | Net pt. revenue per adjusted admit                               | 22,710  | 19,318  | 18%   | 18,590  | 22%   |
| 14,744                        | 17,416  | -15%  | 13,510  | 9%    | 63     | Net pt. rev. per adj. admit case mix adjusted                    | 17,452  | 17,723  | -2%   | 13,989  | 25%   |
| 80.7%                         | 78.2%   | 3%    | 79.4%   | 2%    | 64     | Outpt revenue as % of total revenue                              | 78.8%   | 77.7%   | 1%    | 77.5%   | 2%    |
| 30.5%                         | 35.8%   | -15%  | 36.7%   | -17%  | 65     | Net pt. revenue as percent of gross charges                      | 36.1%   | 35.5%   | 2%    | 35.4%   | 2%    |
| <b>Operating Expenses (b)</b> |         |       |         |       |        |                                                                  |         |         |       |         |       |
| 1,210                         | 1,224   | -1%   | 1,094   | 11%   | 66     | Total expense per adj. pat day                                   | 1,201   | 1,293   | -7%   | 1,342   | -11%  |
| 18,806                        | 17,524  | 7%    | 14,643  | 28%   | 67     | Total expense per adjusted admit                                 | 20,477  | 18,255  | 12%   | 17,531  | 17%   |
| 65.8%                         | 65.3%   | 1%    | 74.6%   | -12%  | 68     | Labor Expense (inc. benefits) as % of total exp.                 | 62.4%   | 65.0%   | -4%   | 68.3%   | -9%   |
| 6.5%                          | 6.9%    | -6%   | 5.7%    | 15%   | 69     | Supply expense as % of net patient revenues                      | 6.5%    | 7.1%    | -9%   | 7.2%    | -10%  |
| 963                           | 1,209   | -20%  | 764     | 26%   | 70     | Supply expense per CMI adjusted admit                            | 1,129   | 1,261   | -10%  | 1,008   | 12%   |
| 8.9%                          | 9.8%    | -9%   | 9.9%    | -10%  | 71     | Capital cost (Depr & interest as % of total exp.)                | 9.9%    | 10.0%   | -2%   | 9.8%    | 1%    |
| <b>Key Financial Ratios</b>   |         |       |         |       |        |                                                                  |         |         |       |         |       |
| 7.3%                          | 7.0%    | 0.3%  | 15.6%   | -8.3% | 72     | Operating Income Margin %                                        | 9.1%    | 5.0%    | 4.1%  | 4.9%    | 4.2%  |
| 10.7%                         | 10.2%   | 0.4%  | 18.2%   | -7.6% | 73     | Total Income Margin %                                            | 12.9%   | 8.3%    | 4.6%  | 8.4%    | 4.5%  |
| 15.0%                         | 15.4%   | -0.4% | 22.6%   | -7.6% | 74     | EBITDA margin % (net oper inc. before depr & interest)           | 17.4%   | 13.7%   | 3.7%  | 12.9%   | 4.5%  |
| 71                            | 85      | (14)  | 33      | 38    | 75     | Days Cash on Hand                                                | 71      | 85      | (14)  | 33      | 38    |
| 59                            | 53      | 6     | 77      | -18   | 76     | Days rev. in Accounts Receivable-gross                           | 59      | 53      | 6     | 77      | -18   |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.

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**G-1** Statement of Revenues and Expenses

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OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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| MAR                         |        |       |         |       |        | YEAR - TO - DATE                             |        |        |       |         |       |
|-----------------------------|--------|-------|---------|-------|--------|----------------------------------------------|--------|--------|-------|---------|-------|
| Actual                      | Budget | Var % | Last Yr | Var % | Line # |                                              | Actual | Budget | Var % | Last Yr | Var % |
| <b>Patient Days</b>         |        |       |         |       |        |                                              |        |        |       |         |       |
| 0                           | 0      | 0%    | 23      | -100% | 1      | ICU                                          | 0      | 0      | 0%    | 241     | -100% |
| 153                         | 150    | 2%    | 123     | 24%   | 2      | Medical/surgical                             | 1,416  | 1,410  | 0%    | 1,322   | 7%    |
| 153                         | 150    | 2%    | 146     | 5%    | 3      | Total Acute                                  | 1,416  | 1,410  | 0%    | 1,563   | -9%   |
| 284                         | 265    | 7%    | 230     | 23%   | 4      | TCU                                          | 1,972  | 2,228  | -11%  | 1,575   | 25%   |
| 2,523                       | 2,725  | -7%   | 2,828   | -11%  | 5      | ONRC                                         | 23,623 | 22,921 | 3%    | 20,790  | 14%   |
| 2,807                       | 2,990  | -6%   | 3,058   | -8%   | 6      | Total Skilled Nursing                        | 25,595 | 25,149 | 2%    | 22,365  | 14%   |
| <b>Average Daily Census</b> |        |       |         |       |        |                                              |        |        |       |         |       |
| 0.0                         | 0.0    | 0%    | 0.7     | -100% | 7      | ICU                                          | 0.0    | 0.0    | 0%    | 0.9     | -100% |
| 4.9                         | 4.8    | 2%    | 4.0     | 24%   | 8      | Medical/surgical                             | 5.2    | 5.1    | 0%    | 4.8     | 8%    |
| 4.9                         | 4.8    | 2%    | 4.7     | 5%    | 9      | Total Acute                                  | 5.2    | 5.1    | 0%    | 5.7     | -9%   |
| 9.2                         | 8.5    | 7%    | 7.4     | 23%   | 10     | TCU                                          | 7.2    | 8.1    | -11%  | 5.7     | 26%   |
| 81.4                        | 87.9   | -7%   | 91.2    | -11%  | 11     | ONRC                                         | 86.2   | 83.7   | 3%    | 75.6    | 14%   |
| 90.5                        | 96.5   | -6%   | 98.6    | -8%   | 12     | Total Skilled Nursing                        | 93.4   | 91.8   | 2%    | 81.3    | 15%   |
| <b>Surgery</b>              |        |       |         |       |        |                                              |        |        |       |         |       |
| 26                          | 8      | 225%  | 8       | 225%  | 15     | Inpatient cases                              | 115    | 80     | 44%   | 76      | 51%   |
| 17                          | 8      | 113%  | 6       | 183%  | 16     | Outpatient cases                             | 77     | 78     | -1%   | 64      | 20%   |
| 0                           | 0      | 0%    | 0       | 0%    | 16b    | Outpatient pain management                   | 0      | 0      | 0%    | 0       | 0%    |
| <b>Endoscopy</b>            |        |       |         |       |        |                                              |        |        |       |         |       |
| 3                           | 0      | 0%    | 0       | 0%    | 17     | Inpatient procedures                         | 10     | 2      | 400%  | 0       | 0%    |
| 48                          | 50     | -4%   | 45      | 7%    | 18     | Outpatient procedures                        | 422    | 425    | -1%   | 411     | 3%    |
| 15                          | 0      | 0%    | 0       | 0%    | 19     | Infusion Therapy-# of patients               | 71     | 0      | 0%    | 0       | 0%    |
| 25                          | 19     | 32%   | 1       | 2400% | 20     | Bed Hold Days-ONRC                           | 96     | 165    | -42%  | 134     | -28%  |
| 42                          | 25     | 68%   | 27      | 56%   | 21     | Outpt Care-Observation-# of patients         | 252    | 210    | 20%   | 215     | 17%   |
| 1,408                       | 726    | 94%   | 774     | 82%   | 22     | Outpt Care-Observation-Hours                 | 8,073  | 6,099  | 32%   | 6,615   | 22%   |
| 58.7                        | 30.3   | 94%   | 32.3    | 82%   | 23     | Outpt Care-Observation-Adjusted Days         | 336.4  | 254.1  | 32%   | 275.6   | 22%   |
| <b>ER Volumes</b>           |        |       |         |       |        |                                              |        |        |       |         |       |
| 36                          | 44     | -18%  | 51      | -29%  | 24     | ER Inpt Admits                               | 361    | 392    | -8%   | 418     | -14%  |
| 1,896                       | 1,780  | 7%    | 2,045   | -7%   | 25     | ER Outpt visits                              | 15,760 | 14,711 | 7%    | 14,214  | 11%   |
| 1,932                       | 1,824  | 6%    | 2,096   | -8%   | 26     | ER total visits (Inpt + Outpt)               | 16,121 | 15,103 | 7%    | 14,632  | 10%   |
| <b>Ambulance Runs</b>       |        |       |         |       |        |                                              |        |        |       |         |       |
| 497                         | 505    | -2%   | 507     | -2%   | 27     | Oakdale                                      | 4,547  | 4,467  | 2%    | 4,498   | 1%    |
| 69                          | 92     | -25%  | 75      | -8%   | 28     | Waterford                                    | 726    | 892    | -19%  | 827     | -12%  |
| 1,571                       | 1,724  | -9%   | 1,778   | -12%  | 29     | Oakdale Clinic-OP Visits                     | 13,985 | 14,408 | -3%   | 14,283  | -2%   |
| 441                         | 657    | -33%  | 635     | -31%  | 30     | Oakdale Prenatal Clinic-OP Visits            | 4,003  | 5,804  | -31%  | 5,800   | -31%  |
| 0                           | 0      | 0%    | 0       | 0%    | 31     | Oakdale Dental Clinic                        | 0      | 0      | 0%    | 0       | 0%    |
| 281                         | 414    | -32%  | 399     | -30%  | 32     | Industrial Med Clinic-OP Visits              | 2,740  | 3,812  | -28%  | 3,892   | -30%  |
| 505                         | 515    | -2%   | 500     | 1%    | 33     | Escalon Clinic-OP Visits                     | 4,034  | 4,438  | -9%   | 4,367   | -8%   |
| 921                         | 1,080  | -15%  | 1,173   | -21%  | 34     | Riverbank Clinic-OP Visits                   | 8,516  | 9,045  | -6%   | 8,974   | -5%   |
| 444                         | 434    | 2%    | 409     | 9%    | 35     | Waterford Clinic                             | 3,640  | 3,775  | -4%   | 3,730   | -2%   |
| 8,550                       | 9,155  | -7%   | 9,477   | -10%  | 36     | Outpatient Visits (All per OSHPD Definition) | 73,751 | 79,520 | -7%   | 79,947  | -8%   |

OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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MARCH, 2025

| MAR    |        |       |         |       |        | YEAR - TO - DATE           |        |       |         |       |                               |
|--------|--------|-------|---------|-------|--------|----------------------------|--------|-------|---------|-------|-------------------------------|
| Actual | Budget | Var % | Last Yr | Var % | Line # | Actual                     | Budget | Var % | Last Yr | Var % |                               |
|        |        |       |         |       |        | <b>Blood Bank</b>          |        |       |         |       |                               |
| 5      | 5      | 0%    | 3       | 67%   | 37     |                            |        |       |         |       |                               |
| 5      | 10     | -50%  | 14      | -64%  | 38     | 32                         | 46     | -30%  | 35      | -9%   | IP Units                      |
|        |        |       |         |       |        | 50                         | 78     | -36%  | 73      | -32%  | OP Units                      |
|        |        |       |         |       |        | <b>Central Services</b>    |        |       |         |       |                               |
| 869    | 755    | 15%   | 792     | 10%   | 39     | 8,404                      | 6,209  | 35%   | 6,047   | 39%   | IP Line Items                 |
| 2,291  | 882    | 160%  | 2,192   | 5%    | 40     | 19,756                     | 7,938  | 149%  | 5,554   | 256%  | OP Line Items                 |
|        |        |       |         |       |        | <b>Electrocardiogram</b>   |        |       |         |       |                               |
| 8      | 14     | -43%  | 17      | -53%  | 41     | 106                        | 127    | -17%  | 138     | -23%  | IP Procedures                 |
| 6      | 8      | -25%  | 6       | 0%    | 42     | 57                         | 65     | -12%  | 67      | -15%  | OP Procedures                 |
|        |        |       |         |       |        | <b>Laboratory</b>          |        |       |         |       |                               |
| 1,431  | 1,842  | -22%  | 1,621   | -12%  | 43     | 14,405                     | 17,142 | -16%  | 15,671  | -8%   | I/P Procedures                |
| 11,998 | 11,525 | 4%    | 12,240  | -2%   | 44     | 94,387                     | 99,245 | -5%   | 98,705  | -4%   | O/P Procedures                |
|        |        |       |         |       |        | <b>Pharmacy</b>            |        |       |         |       |                               |
| 3,588  | 4,311  | -17%  | 2,836   | 27%   | 45     | 37,209                     | 41,137 | -10%  | 35,095  | 6%    | IP Line Items                 |
| 5,285  | 3,840  | 38%   | 3,835   | 38%   | 46     | 40,270                     | 34,421 | 17%   | 34,932  | 15%   | OP Line Items                 |
|        |        |       |         |       |        | <b>Physical Therapy</b>    |        |       |         |       |                               |
| 61     | 65     | -6%   | 40      | 53%   | 47     | 592                        | 584    | 1%    | 448     | 32%   | IP Treatments                 |
| 1,156  | 1,360  | -15%  | 1,178   | -2%   | 48     | 10,788                     | 12,795 | -16%  | 13,101  | -18%  | OP Treatments                 |
|        |        |       |         |       |        | <b>Radiology</b>           |        |       |         |       |                               |
| 55     | 59     | -7%   | 55      | 0%    | 49     | 458                        | 559    | -18%  | 527     | -13%  | IP Procedures                 |
| 1,165  | 1,149  | 1%    | 1,097   | 6%    | 50     | 8,947                      | 10,440 | -14%  | 10,254  | -13%  | OP Procedures                 |
|        |        |       |         |       |        | <b>MRI</b>                 |        |       |         |       |                               |
| 2      | 4      | -50%  | 4       | -50%  | 50     | 27                         | 41     | -34%  | 41      | -34%  | IP Procedures                 |
| 49     | 45     | 9%    | 50      | -2%   | 51     | 301                        | 335    | -10%  | 336     | -10%  | OP Procedures                 |
|        |        |       |         |       |        | <b>CT Scanner</b>          |        |       |         |       |                               |
| 48     | 44     | 9%    | 40      | 20%   | 52     | 360                        | 410    | -12%  | 399     | -10%  | IP Procedures                 |
| 432    | 361    | 20%   | 368     | 17%   | 53     | 3,239                      | 3,167  | 2%    | 3,211   | 1%    | OP Procedures                 |
|        |        |       |         |       |        | <b>Ultrasound</b>          |        |       |         |       |                               |
| 9      | 15     | -40%  | 15      | -40%  | 54     | 99                         | 124    | -20%  | 122     | -19%  | IP Procedures                 |
| 360    | 315    | 14%   | 307     | 17%   | 55     | 2,456                      | 2,704  | -9%   | 2,628   | -7%   | OP Procedures                 |
|        |        |       |         |       |        | <b>Respiratory Therapy</b> |        |       |         |       |                               |
| 278    | 200    | 39%   | 164     | 70%   | 57     | 2,268                      | 1,866  | 22%   | 1,737   | 31%   | IP Treatments                 |
| 90     | 34     | 165%  | 39      | 131%  | 58     | 402                        | 245    | 64%   | 233     | 73%   | OP Treatments                 |
|        |        |       |         |       |        | <b>Echocardiology</b>      |        |       |         |       |                               |
| 8      | 11     | -27%  | 5       | 60%   | 59     | 54                         | 98     | -45%  | 106     | -49%  | IP Treatments                 |
| 2      | 6      | -67%  | 9       | -78%  | 60     | 39                         | 52     | -25%  | 55      | -29%  | OP Treatments                 |
|        |        |       |         |       |        | <b>Dietary</b>             |        |       |         |       |                               |
| 1,631  | 1,240  | 32%   | 1,310   | 25%   | 59     | 12,953                     | 11,057 | 17%   | 10,971  | 18%   | Patient Meals - Hospital      |
| 3,518  | 3,577  | -2%   | 3,381   | 4%    | 60     | 29,230                     | 31,991 | -9%   | 30,822  | -5%   | Non Patient Meals (Cafeteria) |
|        |        |       |         |       |        | <b>Laundry</b>             |        |       |         |       |                               |
| 10,000 | 10,493 | -5%   | 10,000  | 0%    | 61     | 90,000                     | 93,896 | -4%   | 89,159  | 1%    | Pounds Processed              |



OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D  
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MARCH, 2025

| MAR                      |        |        |         |       |                                                               | YEAR - TO - DATE               |         |         |       |         |        |
|--------------------------|--------|--------|---------|-------|---------------------------------------------------------------|--------------------------------|---------|---------|-------|---------|--------|
| Actual                   | Budget | Var %  | Last Yr | Var % | Line #                                                        |                                | Actual  | Budget  | Var % | Last Yr | Var %  |
| GROSS PATIENT REVENUES   |        |        |         |       |                                                               |                                |         |         |       |         |        |
| 3,927                    | 3,971  | -1%    | 3,860   | 2%    | 1                                                             | Inpatient routine per day      | 3,877   | 4,134   | -6%   | 4,306   | -10%   |
| 3,927                    | 3,971  | -1%    | 3,860   | 2%    | 3                                                             | Total per day                  | 3,877   | 4,134   | -6%   | 4,306   | -10%   |
| 61,015                   | 56,867 | 7%     | 51,659  | 18%   | 4                                                             | Inpatient routine per admit    | 66,097  | 58,363  | 13%   | 56,234  | 18%    |
| -                        | -      | 0%     | -       | 0%    | 5                                                             | Inpatient ancillary per admit  | -       | -       | 0%    | -       | 0%     |
| 61,015                   | 56,867 | 7%     | 51,659  | 18%   | 6                                                             | Total per admit                | 66,097  | 58,363  | 13%   | 56,234  | 18%    |
| 2,094                    | 1,780  | 18%    | 1,832   | 14%   | 7                                                             | Outpatient ancillary per visit | 1,939   | 1,771   | 9%    | 1,670   | 16%    |
| NET PATIENT REVENUES (a) |        |        |         |       |                                                               |                                |         |         |       |         |        |
| INPATIENT (000s)         |        |        |         |       |                                                               |                                |         |         |       |         |        |
| (64)                     | 181    | -135%  | 253     | -125% | 8                                                             | Medicare FFS                   | 1,166   | 1,578   | -26%  | 3,187   | -63%   |
| 139                      | 65     | 115%   | 148     | -6%   | 9                                                             | Medicare HMO                   | 1,666   | 565     | 195%  | 784     | 113%   |
| -                        | -      | 0%     | -       | 0%    | 10                                                            | Medicare Capitated Risk        | -       | -       | 0%    | -       | 0%     |
| 4,461                    | 2,038  | 119%   | 3,223   | 38%   | 11                                                            | Medi-Cal                       | 35,700  | 17,540  | 104%  | 26,776  | 33%    |
| 1,253                    | (48)   | -2718% | 56      | 2151% | 12                                                            | Commercial Contract (FFS)      | 3,557   | (478)   | -845% | (341)   | -1142% |
| -                        | -      | 0%     | -       | 0%    | 13                                                            | Commercial Capitated           | -       | -       | 0%    | -       | 0      |
| 59                       | 12     | 389%   | (58)    | -201% | 14                                                            | Other                          | (208)   | 140     | -249% | 65      | -420%  |
| 5,848                    | 2,248  | 160%   | 3,621   | 61%   | 15                                                            | Total                          | 41,881  | 19,346  | 116%  | 30,469  | 37%    |
| OUTPATIENT (000s)        |        |        |         |       |                                                               |                                |         |         |       |         |        |
| (206)                    | 167    | -224%  | 129     | -259% | 16                                                            | Medicare FFS                   | 3,488   | 1,454   | 140%  | 2,018   | 73%    |
| 301                      | 103    | 191%   | 97      | 209%  | 17                                                            | Medicare HMO                   | (276)   | 902     | -131% | 292     | -195%  |
| -                        | -      | 0%     | -       | 0%    | 18                                                            | Medicare Capitated Risk        | -       | -       | 0%    | -       | 0%     |
| (1,143)                  | 2,589  | -144%  | 1,918   | -160% | 19                                                            | Medi-Cal                       | 4,320   | 22,234  | -81%  | 9,012   | -52%   |
| 1,777                    | 2,167  | -18%   | 1,924   | -8%   | 20                                                            | Commercial Contract (FFS)      | 14,096  | 18,856  | -25%  | 17,784  | -21%   |
| (0)                      | (6)    | -93%   | (0)     | 51%   | 21                                                            | Commercial Capitated           | (30)    | (50)    | -41%  | (51)    | -42%   |
| 840                      | (310)  | -371%  | (115)   | -834% | 22                                                            | Other                          | (1,099) | (2,730) | -60%  | (2,571) | -57%   |
| 1,569                    | 4,710  | -67%   | 3,954   | -60%  | 23                                                            | Total                          | 20,499  | 40,665  | -50%  | 26,485  | -23%   |
| TOTAL (000s)             |        |        |         |       |                                                               |                                |         |         |       |         |        |
| (270)                    | 347    | -178%  | 382     | -171% | 24                                                            | Medicare FFS                   | 4,654   | 3,032   | 54%   | 5,205   | -11%   |
| 440                      | 168    | 162%   | 245     | 80%   | 25                                                            | Medicare HMO                   | 1,389   | 1,467   | -5%   | 1,076   | 29%    |
| -                        | -      | 0%     | -       | 0%    | 26                                                            | Medicare Capitated Risk        | -       | -       | 0%    | -       | 0%     |
| 3,318                    | 4,627  | -28%   | 5,140   | -35%  | 27                                                            | Medi-Cal                       | 40,020  | 39,774  | 1%    | 35,788  | 12%    |
| 3,030                    | 2,119  | 43%    | 1,980   | 53%   | 28                                                            | Commercial Contract (FFS)      | 17,653  | 18,378  | -4%   | 17,443  | 1%     |
| (0)                      | (6)    | -93%   | (0)     | 51%   | 29                                                            | Commercial Capitated           | (30)    | (50)    | -41%  | (51)    | -42%   |
| 899                      | (298)  | -402%  | (173)   | -620% | 30                                                            | Other                          | (1,308) | (2,589) | -50%  | (2,506) | -48%   |
| 7,417                    | 6,958  | 7%     | 7,575   | -2%   | 31                                                            | Total                          | 62,380  | 60,011  | 4%    | 56,954  | 10%    |
| 7,417                    | 6,958  |        | 7,575   |       | Total per financials (net pt revenue less bad debt provision) |                                | 62,380  | 60,011  |       | 56,954  |        |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D

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MARCH, 2025

| MAR                                        |          |        |         |       |        | YEAR - TO - DATE                      |         |          |       |          |       |
|--------------------------------------------|----------|--------|---------|-------|--------|---------------------------------------|---------|----------|-------|----------|-------|
| Actual                                     | Budget   | Var %  | Last Yr | Var % | Line # |                                       | Actual  | Budget   | Var % | Last Yr  | Var % |
| NET PATIENT REVENUES PER ADJ DAY (a)       |          |        |         |       |        |                                       |         |          |       |          |       |
| (712)                                      | 914      | -178%  | 912     | -178% | 32     | Medicare FFS                          | 1,565   | 952      | 64%   | 1,772    | -12%  |
| 2,282                                      | 746      | 206%   | 1,430   | 60%   | 33     | Medicare HMO                          | 1,044   | 668      | 56%   | 710      | 47%   |
| -                                          | -        | 0%     | -       | 0%    | 34     | Medicare Capitated Risk               | -       | -        | 0%    | -        | 0%    |
| 774                                        | 1,169    | -34%   | 1,289   | -40%  | 35     | Medi-Cal                              | 1,125   | 1,203    | -7%   | 1,186    | -5%   |
| 13,111                                     | 13,293   | -1%    | 10,983  | 19%   | 36     | Commercial Contract (FFS)             | 8,781   | 11,664   | -25%  | 8,944    | -2%   |
| -                                          | -        | 0%     | -       | 0%    | 37     | Commercial Capitated                  | -       | -        | 0%    | -        | 0%    |
| -                                          | (2,972)  | -100%  | -       | 0%    | 38     | Other                                 | (478)   | (3,553)  | -87%  | (2,616)  | -82%  |
| 1,313                                      | 1,326    | -1%    | 1,338   | -2%   | 39     | Total                                 | 1,332   | 1,368    | -3%   | 1,424    | -6%   |
| 0                                          | 0        |        | 0       |       |        |                                       |         |          |       |          |       |
| NET PATIENT REVENUES PER ADJ ADMIT (a)     |          |        |         |       |        |                                       |         |          |       |          |       |
| (2,537)                                    | 2,822    | -190%  | 2,933   | -186% | 40     | Medicare FFS                          | 5,746   | 3,036    | 89%   | 6,175    | -7%   |
| 8,710                                      | 2,449    | 256%   | 4,003   | 118%  | 41     | Medicare HMO                          | 4,086   | 2,274    | 80%   | 2,701    | 51%   |
| -                                          | -        | 0%     | -       | 0%    | 42     | Medicare Capitated Risk               | -       | -        | 0%    | -        | 0%    |
| 264,486                                    | 246,345  | 7%     | 35,537  | 644%  | 43     | Medi-Cal                              | 447,314 | 208,450  | 115%  | 32,859   | 1261% |
| 47,199                                     | 34,705   | 36%    | 28,556  | 65%   | 44     | Commercial Contract (FFS)             | 30,295  | 40,197   | -25%  | 33,788   | -10%  |
| -                                          | -        | 0%     | -       | 0%    | 45     | Commercial Capitated                  | -       | -        | 0%    | -        | 0%    |
| -                                          | (24,415) | -100%  | -       | 0%    | 46     | Other                                 | (7,784) | (47,925) | -84%  | (40,514) | -81%  |
| 20,406                                     | 18,984   | 7%     | 17,904  | 14%   | 47     | Total                                 | 22,710  | 19,318   | 18%   | 18,590   | 22%   |
| 0                                          | -        |        | -       |       |        |                                       |         |          |       |          |       |
| NET REVENUES AS % OF GROSS CHGS-INPATIENT  |          |        |         |       |        |                                       |         |          |       |          |       |
| -6.5%                                      | 17.2%    | -138%  | 27.2%   |       | 48     | Medicare FFS                          | 15.7%   | 16.5%    |       | 34.7%    |       |
| 28.3%                                      | 19.1%    | 48%    | 57.0%   |       | 49     | Medicare HMO                          | 33.3%   | 18.2%    |       | 24.2%    |       |
| 0.0%                                       | 0.0%     | 0%     | 0.0%    |       | 50     | Medicare Capitated Risk               | 0.0%    | 0.0%     |       | 0.0%     |       |
| 181.7%                                     | 75.6%    | 140%   | 106.9%  |       | 51     | Medi-Cal                              | 157.4%  | 74.6%    |       | 120.4%   |       |
| 363.8%                                     | -11.8%   | -3179% | 19.2%   |       | 52     | Commercial Contract (FFS)             | 110.7%  | -12.9%   |       | -9.5%    |       |
| 0.0%                                       | 0.0%     | 0%     | 0.0%    |       | 53     | Commercial Capitated                  | 0.0%    | 0.0%     |       | 0.0%     |       |
| 0.0%                                       | 19.4%    | -100%  | 0.0%    |       | 54     | Other                                 | -114.8% | 24.4%    |       | 11.7%    |       |
| 136.9%                                     | 49.4%    | 177%   | 80.6%   |       | 55     | Total                                 | 108.7%  | 47.8%    |       | 78.5%    |       |
|                                            | 0%       |        |         |       |        |                                       |         |          |       |          |       |
| NET REVENUES AS % OF GROSS CHGS-OUTPATIENT |          |        |         |       |        |                                       |         |          |       |          |       |
| -8.3%                                      | 7.1%     | -216%  | 5.1%    |       | 56     | Medicare FFS                          | 16.9%   | 7.1%     |       | 10.6%    |       |
| 17.0%                                      | 7.1%     | 138%   | 7.3%    |       | 57     | Medicare HMO                          | -2.1%   | 7.1%     |       | 2.4%     |       |
| 0.0%                                       | 0.0%     | 0%     | 0.0%    |       | 58     | Medicare Capitated Risk               | 0.0%    | 0.0%     |       | 0.0%     |       |
| -12.4%                                     | 30.1%    | -141%  | 20.3%   |       | 59     | Medi-Cal                              | 5.9%    | 30.3%    |       | 12.3%    |       |
| 43.6%                                      | 58.3%    | -25%   | 51.5%   |       | 60     | Commercial Contract (FFS)             | 42.1%   | 58.3%    |       | 58.0%    |       |
| 0.0%                                       | 0.0%     | 0%     | 0.0%    |       | 61     | Commercial Capitated                  | 0.0%    | 0.0%     |       | 0.0%     |       |
| 241.5%                                     | -163.1%  | -248%  | -35.7%  |       | 62     | Other                                 | -50.8%  | -166.2%  |       | -161.3%  |       |
| 8.8%                                       | 28.9%    | -70%   | 22.8%   |       | 63     | Total                                 | 14.3%   | 28.9%    |       | 19.8%    |       |
| Medicare Inpt FFS Performance              |          |        |         |       |        |                                       |         |          |       |          |       |
| 17                                         | 23       | -26%   | 25      |       | 64     | Medicare acute discharges             | 184     | 205      |       | 205      |       |
| 4.82                                       | 3.48     | 39%    | 2.72    |       | 65     | Acute length of stay                  | 4.02    | 3.74     |       | 3.57     |       |
| 16.75                                      | 17.14    | -2%    | 21.80   |       | 66     | SNF length of stay                    | 20.06   | 17.03    |       | 21.32    |       |
| 1.665                                      | 1.150    | 45%    | 1.409   |       | 67     | Medicare Case Mix index               | 1.359   | 1.150    |       | 1.381    |       |
| 21542                                      | 23632    | -9%    | 18769   |       | 68     | Per Case IP Charges case mix adjusted | 29749   | 24730    |       | 25196    |       |
| 5.1%                                       | 17.7%    | -71%   | 33.7%   |       | 69     | Reimb as % of Gross Charge            | 22.7%   | 16.9%    |       | 32.0%    |       |
| -547.8%                                    | -91.3%   | 500%   | -1.3%   |       | 70     | Medicare Margin % (Margin / reimb)    | -47.7%  | -103.4%  |       | -13.5%   |       |
| 647.8%                                     | 191.3%   | 239%   | 101.3%  |       | 71     | Medicare cost as % of reimbursement   | 147.7%  | 203.4%   |       | 113.5%   |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.



OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E  
Page 1

MARCH, 2025

| MAR                          |        |          |         |              | Line # | YEAR - TO - DATE                     |        |          |          |              |          |
|------------------------------|--------|----------|---------|--------------|--------|--------------------------------------|--------|----------|----------|--------------|----------|
| Actual                       | Budget | % of Act | Last Yr | % of Last Yr |        | Actual                               | Budget | % of Act | Last Yr  | % of Last Yr |          |
| ACUTE PATIENT DAYS           |        |          |         |              |        |                                      |        |          |          |              |          |
| 55                           | 52     | 35.9%    | 47      | 32.2%        | 1      | Medicare FFS                         | 455    | 503      | 32.1%    | 536          | 34.3%    |
| 27                           | 28     | 17.6%    | 21      | 14.4%        | 2      | Medicare HMO                         | 284    | 263      | 20.1%    | 195          | 12.5%    |
| -                            | -      | 0.0%     | -       | 0.0%         | 3      | Medicare Capitated Risk              | -      | -        | 0.0%     | -            | 0.0%     |
| 24                           | 11     | 15.7%    | 15      | 10.3%        | 4      | Medi-Cal                             | 95     | 119      | 6.7%     | 158          | 10.1%    |
| 30                           | 44     | 19.6%    | 50      | 34.2%        | 5      | Medi-Cal HMO                         | 422    | 371      | 29.8%    | 457          | 29.2%    |
| 18                           | 14     | 11.8%    | 13      | 8.9%         | 6      | Commercial Contract (FFS)            | 135    | 140      | 9.5%     | 199          | 12.7%    |
| -                            | -      | 0.0%     | -       | 0.0%         | 7      | Commercial Capitated                 | -      | -        | 0.0%     | -            | 0.0%     |
| (1)                          | 1      | -0.7%    | -       | 0.0%         | 8      | Other                                | 25     | 14       | 1.8%     | 18           | 1.2%     |
| 153                          | 150    | 100.0%   | 146     | 100.0%       | 9      | Total                                | 1,416  | 1,410    | 100.0%   | 1,563        | 100.0%   |
| ACUTE ADMITS                 |        |          |         |              |        |                                      |        |          |          |              |          |
| 14                           | 16     | 36.8%    | 17      | 32.1%        | 10     | Medicare FFS                         | 121    | 146      | 31.8%    | 152          | 35.2%    |
| 3                            | 7      | 7.9%     | 8       | 15.1%        | 11     | Medicare HMO                         | 63     | 59       | 16.5%    | 53           | 12.3%    |
| -                            | -      | 0.0%     | -       | 0.0%         | 12     | Medicare Capitated Risk              | -      | -        | 0.0%     | -            | 0.0%     |
| 4                            | 4      | 10.5%    | 4       | 7.5%         | 13     | Medi-Cal                             | 23     | 34       | 6.0%     | 36           | 8.3%     |
| 12                           | 12     | 31.6%    | 19      | 35.8%        | 14     | Medi-Cal HMO                         | 120    | 107      | 31.5%    | 135          | 31.3%    |
| 5                            | 4      | 13.2%    | 5       | 9.4%         | 15     | Commercial Contract (FFS)            | 41     | 41       | 10.8%    | 52           | 12.0%    |
| -                            | -      | 0.0%     | -       | 0.0%         | 16     | Commercial Capitated                 | -      | -        | 0.0%     | -            | 0.0%     |
| -                            | 1      | 0.0%     | -       | 0.0%         | 17     | Other                                | 13     | 6        | 3.4%     | 4            | 0.9%     |
| 38                           | 44     | 100.0%   | 53      | 100.0%       | 18     | Total                                | 381    | 393      | 100.0%   | 432          | 100.0%   |
| SNF DAYS                     |        |          |         |              |        |                                      |        |          |          |              |          |
| 156                          | 196    | 5.6%     | 197     | 6.4%         | 19     | Medicare FFS                         | 1,004  | 1,535    | 3.9%     | 1,257        | 5.6%     |
| 45                           | 44     | 1.6%     | 21      | 0.7%         | 20     | Medicare HMO                         | 240    | 508      | 0.9%     | 363          | 1.6%     |
| -                            | -      | 0.0%     | -       | 0.0%         | 21     | Medicare Capitated Risk              | -      | -        | 0.0%     | -            | 0.0%     |
| 337                          | 2,341  | 12.0%    | 279     | 9.1%         | 22     | Medi-Cal                             | 3,448  | 20,449   | 13.5%    | 2,357        | 10.5%    |
| 2,207                        | 333    | 78.6%    | 2,424   | 79.3%        | 23     | Medi-Cal HMO                         | 20,220 | 2,066    | 79.0%    | 17,683       | 79.1%    |
| -                            | 5      | 0.0%     | -       | 0.0%         | 24     | Commercial Contract (FFS)            | 123    | 66       | 0.5%     | 15           | 0.1%     |
| -                            | -      | 0.0%     | -       | 0.0%         | 25     | Commercial Capitated                 | -      | -        | 0.0%     | -            | 0.0%     |
| 62                           | 71     | 2.2%     | 137     | 4.5%         | 26     | Other                                | 560    | 525      | 2.2%     | 690          | 3.1%     |
| 2,807                        | 2,990  | 100.0%   | 3,058   | 100.0%       | 27     | Total                                | 25,595 | 25,149   | 100.0%   | 22,365       | 100.0%   |
| SNF ADMITS                   |        |          |         |              |        |                                      |        |          |          |              |          |
| 8                            | 11     | 50.0%    | 9       | 52.9%        | 28     | Medicare FFS                         | 47     | 86       | 46.5%    | 61           | 47.3%    |
| 4                            | 3      | 25.0%    | 1       | 5.9%         | 29     | Medicare HMO                         | 15     | 34       | 14.9%    | 15           | 11.6%    |
| -                            | -      | 0.0%     | -       | 0.0%         | 30     | Medicare Capitated ER Admits to tota | -      | -        | 0.0%     | -            | 0.0%     |
| -                            | 1      | 0.0%     | -       | 0.0%         | 31     | Medi-Cal                             | 3      | 14       | 3.0%     | 4            | 3.1%     |
| 4                            | 1      | 0        | 6       | 35.3%        | 32     | Medi-Cal HMO                         | 31     | 9        | 30.7%    | 42           | 32.6%    |
| -                            | 1      | 0.0%     | -       | 0.0%         | 33     | Commercial Contract (FFS)            | 5      | 3        | 5.0%     | 1            | 0.8%     |
| -                            | -      | 0.0%     | -       | 0.0%         | 34     | Commercial Capitated                 | -      | -        | 0.0%     | -            | 0.0%     |
| -                            | 1      | 0.0%     | 1       | 5.9%         | 35     | Other                                | -      | 4        | 0.0%     | 6            | 4.7%     |
| 16                           | 18     | 100.0%   | 17      | 100.0%       | 36     | Total                                | 101    | 150      | 100.0%   | 129          | 100.0%   |
| ACUTE AVERAGE LENGTH OF STAY |        |          |         |              |        |                                      |        |          |          |              |          |
| 3.93                         | 3.25   | 0.68     | 2.76    | 1.16         | 37     | Medicare FFS                         | 3.76   | 3.45     | 0.32     | 3.53         | 0.23     |
| 9.00                         | 4.00   | 5.00     | 2.63    | 6.38         | 38     | Medicare HMO                         | 4.51   | 4.46     | 0.05     | 3.68         | 0.83     |
| -                            | -      | -        | -       | -            | 39     | Medicare Capitated Risk              | -      | -        | -        | -            | -        |
| 6.00                         | 2.75   | 3.25     | 3.75    | 2.25         | 40     | Medi-Cal                             | 4.13   | 3.50     | 0.63     | 4.39         | (0.26)   |
| 2.50                         | 3.67   | (1.17)   | 2.63    | (0.13)       | 41     | Medi-Cal HMO                         | 3.52   | 3.47     | 0.05     | 3.39         | 0.13     |
| 3.60                         | 3.50   | 0.10     | 2.60    | 1.00         | 42     | Commercial Contract (FFS)            | 3.29   | 3.41     | (0.12)   | 3.83         | (0.53)   |
| -                            | -      | -        | -       | -            | 43     | Commercial Capitated                 | -      | -        | -        | -            | -        |
| -                            | 1.00   | (1.00)   | -       | -            | 44     | Other                                | 1.92   | 2.33     | (0.41)   | 4.50         | (2.58)   |
| 4.03                         | 3.41   | 0.62     | 2.75    | 1.27         | 45     | Total                                | 3.72   | 3.59     | 0.13     | 3.62         | 0.10     |
| SNF AVERAGE LENGTH OF STAY   |        |          |         |              |        |                                      |        |          |          |              |          |
| 19.50                        | 17.82  | 1.68     | 21.89   | (2.39)       | 46     | Medicare FFS                         | 21.36  | 17.85    | 3.51     | 20.61        | 0.76     |
| 11.25                        | 14.67  | (3.42)   | 21.00   | (9.75)       | 47     | Medicare HMO                         | 16.00  | 14.94    | 1.06     | 24.20        | (8.20)   |
| -                            | -      | -        | -       | -            | 48     | Medicare Capitated Risk              | -      | -        | -        | -            | -        |
| -                            | 2,341  | (2,341)  | -       | -            | 49     | Medi-Cal                             | 1,149  | 1,461    | (311)    | 589          | 560      |
| 551.75                       | 333.00 | 218.75   | 404.00  | 147.75       | 50     | Medi-Cal HMO                         | 652.26 | 229.56   | 422.70   | 421.02       | 231.23   |
| -                            | 5.00   | (5.00)   | -       | -            | 51     | Commercial Contract (FFS)            | 24.60  | 22.00    | 2.60     | 15.00        | 9.60     |
| -                            | -      | -        | -       | -            | 52     | Commercial Capitated                 | -      | -        | -        | -            | -        |
| -                            | 71.00  | (71.00)  | 137.00  | (137.00)     | 53     | Other                                | -      | 131.25   | (131.25) | 115.00       | (115.00) |
| 175.44                       | 166.11 | 9.33     | 179.88  | (4.44)       | 54     | Total                                | 253.42 | 167.66   | 85.76    | 173.37       | 80.04    |



**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES - TRENDING BY MONTH**

SCHEDULE G-1

**MARCH, 2025**  
Amounts in (000's)

| Line #                                   |                                                  | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR |
|------------------------------------------|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | Gross inpatient revenue                          | \$ 4,494    | \$ 4,275    | \$ 3,694    | \$ 3,802    | \$ 3,385    | \$ 4,178    | \$ 4,487    | \$ 4,368    | \$ 4,403    | \$ 3,917    | \$ 5,030    | \$ 4,496    | \$ 4,271    |
| 2                                        | Gross outpatient revenue                         | 17,361      | 17,183      | 15,508      | 15,354      | 15,484      | 15,251      | 14,763      | 16,718      | 14,248      | 15,338      | 17,307      | 16,004      | 17,907      |
| 3                                        | Total gross patient revenue                      | 21,855      | 21,458      | 19,202      | 19,156      | 18,869      | 19,428      | 19,250      | 21,086      | 18,652      | 19,255      | 22,336      | 20,500      | 22,178      |
| 4                                        | Capitation premium revenue                       | 6           | 6           | 5           | 5           | 6           | 6           | 6           | 6           | -           | 11          | 6           | 6           | 6           |
| 5                                        | Deductions from revenue                          | (13,851)    | (13,796)    | (11,285)    | (12,579)    | (12,863)    | (12,248)    | (11,807)    | (13,134)    | (11,307)    | (11,998)    | (14,627)    | (12,581)    | (15,417)    |
| 6                                        | Provision for doubtful accounts                  | (436)       | (635)       | (612)       | (646)       | (560)       | (576)       | (80)        | (581)       | (498)       | (524)       | (562)       | (516)       | 650         |
| 7                                        | Net patient revenue                              | 7,575       | 7,034       | 7,310       | 5,937       | 5,452       | 6,610       | 7,369       | 7,377       | 6,848       | 6,745       | 7,154       | 7,409       | 7,417       |
| 8                                        | Other operating revenue                          | 1,263       | 1,407       | 1,248       | 1,506       | 1,196       | 604         | 598         | 271         | 201         | 441         | 488         | 401         | 531         |
| 9                                        | Total operating revenue                          | 8,838       | 8,441       | 8,558       | 7,443       | 6,648       | 7,213       | 7,967       | 7,648       | 7,049       | 7,186       | 7,642       | 7,810       | 7,949       |
| <b>OPERATING EXPENSES</b>                |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | Salaries-productive                              | 2,520       | 2,389       | 2,448       | 2,372       | 2,411       | 2,435       | 2,369       | 2,495       | 2,432       | 2,446       | 2,457       | 2,299       | 2,517       |
| 11                                       | Salaries-non productive                          | 163         | 199         | 78          | 47          | 82          | 70          | 41          | 74          | 46          | 76          | 85          | 136         | 359         |
| 12                                       | Registry/temp agency exp                         | 270         | 269         | 238         | 159         | 126         | 137         | 135         | 124         | 106         | 123         | 81          | 78          | 122         |
| 13                                       | Benefits                                         | 1,668       | 1,358       | 1,554       | 1,249       | 1,062       | 1,376       | 1,234       | 1,210       | 1,041       | 1,168       | 1,363       | 1,264       | 1,502       |
| 14                                       | Supplies                                         | 429         | 431         | 401         | 395         | 396         | 392         | 435         | 475         | 379         | 466         | 504         | 502         | 484         |
| 15                                       | Medical fees                                     | 412         | 397         | 396         | 426         | 435         | 396         | 398         | 412         | 397         | 399         | 425         | 463         | 483         |
| 16                                       | Purchased services                               | 655         | 606         | 511         | 667         | 665         | 620         | 617         | 609         | 656         | 599         | 661         | 665         | 654         |
| 17                                       | Utilities                                        | 157         | 153         | 139         | 211         | 225         | 216         | 212         | 164         | 126         | 173         | 162         | 152         | 138         |
| 18                                       | Insurance                                        | 109         | 84          | 84          | 84          | 92          | 90          | 91          | 90          | 90          | 89          | 90          | 90          | 90          |
| 19                                       | Other                                            | 459         | 417         | 420         | 399         | 504         | 509         | 497         | 562         | 491         | 490         | 494         | 422         | 406         |
| 20                                       | Depreciation                                     | 384         | 384         | 402         | 397         | 397         | 395         | 395         | 397         | 398         | 398         | 397         | 394         | 395         |
| 21                                       | Interest                                         | 231         | 232         | 231         | 539         | 225         | 225         | 225         | 225         | 224         | 215         | 216         | 216         | 215         |
| 22                                       | Total operating expenses                         | 7,458       | 6,919       | 6,902       | 6,946       | 6,620       | 6,862       | 6,649       | 6,837       | 6,385       | 6,643       | 6,934       | 6,681       | 7,367       |
| 23                                       | Operating income (loss)                          | 1,380       | 1,522       | 1,656       | 497         | 28          | 352         | 1,317       | 811         | 664         | 543         | 708         | 1,129       | 581         |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | Contributions                                    | 204         | 204         | 204         | 204         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         |
| 25                                       | Investment income/Realized Gain/Loss             | 28          | 70          | 88          | 100         | 100         | 99          | 82          | 83          | 75          | 47          | 56          | 66          | 57          |
|                                          | Unrealized gains/losses on investments           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | SJRHS fee in consideration of funds transfer     | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | Amortization of deferred contribution from SJRHS | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | Other revenue (expense)                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | Total non-operating income (loss)                | 232         | 274         | 292         | 304         | 309         | 308         | 291         | 292         | 284         | 257         | 265         | 275         | 266         |
| 29                                       | Non recurring revenue (expense), net             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | Net Income (loss)                                | \$ 1,612    | \$ 1,795    | \$ 1,948    | \$ 800      | \$ 337      | \$ 660      | \$ 1,608    | \$ 1,104    | \$ 947      | \$ 799      | \$ 973      | \$ 1,404    | \$ 847      |

OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH

SCHEDULE G-2  
Page 1

MARCH, 2025

| Line #                               |                                    | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR |
|--------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <u>Admissions</u>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                    | General acute                      | 53          | 36          | 37          | 33          | 31          | 42          | 40          | 37          | 42          | 39          | 59          | 53          | 38          |
| 2                                    | SNF/Sub-acute                      | 17          | 9           | 14          | 2           | 8           | 11          | 8           | 7           | 10          | 14          | 16          | 11          | 16          |
| <u>Patient Days</u>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                    | ICU                                | 23          | 18          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 4                                    | Medical/surgical                   | 123         | 136         | 119         | 143         | 90          | 130         | 181         | 169         | 190         | 131         | 197         | 175         | 153         |
| <u>Average daily census (ADC)</u>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                    | General acute                      | 4.7         | 5.1         | 3.8         | 4.8         | 2.9         | 4.2         | 6.0         | 5.5         | 6.3         | 4.2         | 6.4         | 6.3         | 4.9         |
| 6                                    | SNF/Sub-acute                      | 98.6        | 101.9       | 94.4        | 93.7        | 91.7        | 93.7        | 96.8        | 94.5        | 92.3        | 95.4        | 93.7        | 91.9        | 90.5        |
| <u>Occupancy % on available beds</u> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                    | General acute                      | 16%         | 18%         | 13%         | 16%         | 10%         | 14%         | 21%         | 19%         | 22%         | 15%         | 22%         | 22%         | 17%         |
| 8                                    | SNF                                | 86%         | 89%         | 82%         | 81%         | 80%         | 82%         | 84%         | 82%         | 80%         | 83%         | 82%         | 80%         | 79%         |
| <u>Average length of stay</u>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                    | General acute                      | 2.75        | 4.28        | 3.22        | 4.33        | 2.90        | 3.10        | 4.53        | 4.57        | 4.52        | 3.36        | 3.34        | 3.30        | 4.03        |
| 10                                   | SNF/Sub-acute                      | 179.88      | 339.56      | 209.00      | 1,405.00    | 355.50      | 264.18      | 363.13      | 418.43      | 276.80      | 211.29      | 181.63      | 233.82      | 175.44      |
| <u>Other Volumes</u>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                   | Surgeries - inpatient              | 8           | 13          | 9           | 3           | 4           | 9           | 8           | 7           | 13          | 14          | 20          | 14          | 26          |
| 12                                   | Surgeries - outpatient             | 6           | 11          | 6           | 5           | 5           | 5           | 8           | 6           | 10          | 8           | 8           | 10          | 17          |
| 13                                   | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                   | Endoscopy - Inpatient              | -           | -           | -           | -           | -           | -           | -           | -           | -           | 1           | -           | 6           | 3           |
| 15                                   | Endoscopy - Outpatient             | 45          | 71          | 47          | 57          | 37          | 42          | 45          | 57          | 41          | 26          | 56          | 70          | 48          |
| 16                                   | ER admits                          | 51          | 36          | 36          | 30          | 30          | 42          | 38          | 35          | 41          | 33          | 57          | 49          | 36          |
| 17                                   | ER visits                          | 2,096       | 2,278       | 1,747       | 1,766       | 1,723       | 1,770       | 1,582       | 1,704       | 1,627       | 1,827       | 2,058       | 1,898       | 1,932       |
| 18                                   | Clinic Visits                      | 4,894       | 4,905       | 4,370       | 3,825       | 4,038       | 4,350       | 3,828       | 4,616       | 3,833       | 3,813       | 4,258       | 4,019       | 4,163       |
| 19                                   | Ambulance runs                     | 582         | 582         | 547         | 560         | 572         | 552         | 485         | 687         | 485         | 653         | 756         | 517         | 566         |
| 20                                   | Total Outpatient visits            | 9,477       | 9,322       | 8,690       | 7,756       | 8,207       | 8,544       | 7,579       | 8,668       | 7,589       | 7,800       | 8,668       | 8,146       | 8,550       |
| 21                                   | Laboratory - Inpatient             | 1,621       | 1,440       | 1,356       | 1,670       | 1,105       | 1,634       | 1,798       | 1,703       | 1,686       | 1,178       | 1,990       | 1,880       | 1,431       |
| 22                                   | Laboratory - Outpatient            | 12,240      | 11,109      | 11,228      | 10,179      | 10,264      | 10,429      | 9,553       | 10,590      | 9,482       | 9,965       | 11,019      | 11,087      | 11,998      |
| 23                                   | Radiology - Inpatient              | 110         | 91          | 88          | 97          | 74          | 97          | 104         | 90          | 111         | 77          | 132         | 120         | 112         |
| 24                                   | Radiology - Outpatient             | 1,772       | 1,866       | 1,794       | 1,638       | 1,694       | 1,737       | 1,480       | 1,699       | 1,516       | 1,529       | 1,671       | 1,611       | 2,006       |



**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH**

SCHEDULE G-2

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| Line #                                  |                                                                  | 2024<br>MAR | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR |
|-----------------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Payor Mix (Gross Charges)</u></b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                                      | Medicare FFS                                                     | 15.9%       | 17.9%       | 15.2%       | 17.4%       | 14.4%       | 14.6%       | 12.9%       | 14.7%       | 15.0%       | 12.6%       | 20.7%       | 17.6%       | 15.6%       |
| 26                                      | Medicare HMO                                                     | 7.3%        | 8.0%        | 6.2%        | 8.7%        | 7.8%        | 8.8%        | 9.1%        | 10.9%       | 10.5%       | 11.0%       | 11.1%       | 11.1%       | 10.2%       |
| 27                                      | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                                      | Medi-Cal                                                         | 8.2%        | 6.9%        | 7.3%        | 6.3%        | 8.0%        | 7.0%        | 9.3%        | 12.7%       | 4.1%        | 7.0%        | 4.9%        | 7.9%        | 9.1%        |
| 29                                      | Medi-Cal HMO                                                     | 48.8%       | 47.2%       | 49.0%       | 45.5%       | 47.5%       | 45.8%       | 47.5%       | 39.9%       | 48.6%       | 48.9%       | 42.9%       | 42.9%       | 43.6%       |
| 30                                      | Commercial Contract (FFS)                                        | 18.4%       | 18.6%       | 20.9%       | 21.1%       | 21.5%       | 22.4%       | 19.6%       | 21.1%       | 20.4%       | 19.4%       | 18.7%       | 19.4%       | 19.9%       |
| 31                                      | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                                      | Other                                                            | 1.5%        | 1.3%        | 1.5%        | 1.1%        | 0.8%        | 1.5%        | 1.4%        | 0.8%        | 1.3%        | 1.2%        | 1.8%        | 1.1%        | 1.6%        |
| 33                                      | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b><u>Case Mix Index</u></b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                                      | Medicare FFS                                                     | 1.409       | 1.318       | 1.220       | 1.347       | 1.462       | 1.224       | 1.166       | 1.177       | 1.225       | 1.479       | 1.313       | 1.524       | 1.665       |
| 35                                      | General Acute                                                    | 1.257       | 1.255       | 1.290       | 1.581       | 1.413       | 1.302       | 1.509       | 1.136       | 1.067       | 1.128       | 1.079       | 1.259       | 1.128       |
| 36                                      | Total Hospital                                                   | 1.325       | 1.290       | 1.260       | 1.440       | 1.433       | 1.267       | 1.404       | 1.154       | 1.137       | 1.292       | 1.216       | 1.425       | 1.384       |
| <b><u>Medicare FFS Performance</u></b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                                      | Acute length of stay                                             | 2.76        | 4.53        | 2.86        | 4.20        | 3.56        | 2.90        | 3.67        | 3.27        | 4.00        | 3.56        | 3.79        | 4.47        | 3.93        |
| 38                                      | Adjusted LOS with Case Mix Index Factor                          | 1.96        | 3.44        | 2.34        | 3.12        | 2.43        | 2.37        | 3.15        | 2.78        | 3.26        | 2.40        | 2.89        | 2.93        | 2.36        |
| <b><u>Labor</u></b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                                      | FTE's Productive (incl registry/temp hrs)                        | 408         | 389         | 386         | 387         | 382         | 393         | 385         | 396         | 394         | 377         | 374         | 400         | 391         |
| 40                                      | FTE's Total                                                      | 416         | 395         | 392         | 394         | 388         | 400         | 390         | 402         | 399         | 384         | 380         | 408         | 400         |
| 41                                      | Total FTE per adjusted occupied bed                              | 2.28        | 2.01        | 2.14        | 2.17        | 2.08        | 2.43        | 2.38        | 2.26        | 2.54        | 2.17        | 2.27        | 2.43        | 2.19        |
| 42                                      | Labor hours per adjusted admit                                   | 173.6       | 249.1       | 205.0       | 361.1       | 260.9       | 237.0       | 277.0       | 288.0       | 259.1       | 205.2       | 165.5       | 189.8       | 193.7       |
| 43                                      | Labor hours per adj. admit case mix adjusted                     | 131.0       | 193.1       | 162.8       | 250.7       | 182.1       | 187.0       | 197.2       | 249.6       | 227.9       | 158.9       | 136.1       | 133.2       | 139.9       |
| 44                                      | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 130,917     | 129,880     | 129,667     | 118,276     | 111,987     | 118,512     | 118,124     | 114,499     | 110,814     | 117,347     | 123,982     | 121,077     | 132,960     |
| 45                                      | Non Wage benefits as % of Salary                                 | 56.5%       | 47.5%       | 56.2%       | 48.5%       | 40.6%       | 52.1%       | 48.5%       | 45.0%       | 40.3%       | 44.1%       | 52.0%       | 50.3%       | 50.1%       |
| 46                                      | Net revenue per FTE (annualized) (a)                             | 214,576     | 216,706     | 219,512     | 183,442     | 165,859     | 194,913     | 230,368     | 216,437     | 209,301     | 207,580     | 222,538     | 237,473     | 219,142     |
| 34a                                     | Registry/Temp Help Hours                                         | 3,054       | 3,075       | 2,574       | 2,160       | 2,121       | 2,170       | 1,929       | 2,126       | 1,712       | 1,592       | 1,371       | 1,374       | 1,995       |
| <b><u>Revenues (a)</u></b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                                      | Net pt. revenue per adjusted pat day                             | 1,338       | 1,196       | 1,286       | 1,092       | 943         | 1,295       | 1,496       | 1,335       | 1,454       | 1,229       | 1,383       | 1,575       | 1,313       |
| 48                                      | Net pt. revenue per adjusted admit                               | 17,904      | 25,951      | 21,635      | 31,847      | 20,807      | 22,207      | 30,675      | 29,964      | 26,075      | 20,477      | 17,702      | 21,666      | 20,406      |
| 49                                      | Net pt. rev. per adj. admit case mix adjusted                    | 13,510      | 20,114      | 17,178      | 22,113      | 14,519      | 17,526      | 21,845      | 25,972      | 22,931      | 15,854      | 14,561      | 15,204      | 14,744      |
| 50                                      | Outpt revenue as % of total revenue                              | 79.4%       | 80.1%       | 80.8%       | 80.2%       | 82.1%       | 78.5%       | 76.7%       | 79.3%       | 76.4%       | 79.7%       | 77.5%       | 78.1%       | 80.7%       |
| 51                                      | Net pt. revenue as percent of gross charges                      | 34.7%       | 32.8%       | 38.1%       | 31.0%       | 28.9%       | 34.0%       | 38.3%       | 35.0%       | 36.7%       | 35.0%       | 32.0%       | 36.1%       | 33.4%       |
| <b><u>Operating Expenses (b)</u></b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                                      | Total expense per adj. pat day                                   | 1,094       | 937         | 995         | 1,001       | 938         | 1,226       | 1,228       | 1,188       | 1,313       | 1,130       | 1,246       | 1,335       | 1,210       |
| 53                                      | Total expense per adjusted admit                                 | 14,643      | 20,337      | 16,735      | 29,182      | 20,701      | 21,025      | 25,191      | 26,668      | 23,548      | 18,829      | 15,950      | 18,365      | 18,806      |
| 54                                      | Labor Expense (inc. benefits) as % of total exp.                 | 69.7%       | 68.6%       | 68.9%       | 62.9%       | 61.5%       | 58.8%       | 61.6%       | 54.6%       | 54.3%       | 56.7%       | 56.9%       | 55.6%       | 72.8%       |
| 55                                      | Supply expense as % of net patient revenues                      | 5.7%        | 6.1%        | 5.5%        | 6.7%        | 7.3%        | 5.9%        | 5.9%        | 6.4%        | 5.5%        | 6.9%        | 7.0%        | 6.8%        | 6.5%        |
| 56                                      | Supply expense per CMI adjusted admit                            | 764         | 1,233       | 942         | 1,471       | 1,056       | 1,040       | 1,291       | 1,674       | 1,269       | 1,096       | 1,026       | 1,030       | 963         |
| 57                                      | Capital cost (Depr. & interest as % of total exp)                | 9.9%        | 11.2%       | 11.2%       | 17.2%       | 11.5%       | 9.9%        | 10.3%       | 9.5%        | 10.1%       | 9.9%        | 9.5%        | 9.7%        | 8.9%        |
| <b><u>Key Financial Ratios</u></b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                                      | Operating Income Margin %                                        | 15.6%       | 18.0%       | 19.3%       | 6.7%        | 0.4%        | 4.9%        | 16.5%       | 10.6%       | 9.4%        | 7.6%        | 9.3%        | 14.5%       | 7.3%        |
| 59                                      | Total Income Margin %                                            | 18.2%       | 21.3%       | 22.8%       | 10.8%       | 5.1%        | 9.2%        | 20.2%       | 14.4%       | 13.4%       | 11.1%       | 12.7%       | 18.0%       | 10.7%       |
| 60                                      | EBITDA margin % (net oper inc. before depr & interest)           | 22.6%       | 25.3%       | 26.7%       | 19.3%       | 9.8%        | 13.5%       | 24.3%       | 18.7%       | 18.2%       | 16.1%       | 17.3%       | 22.3%       | 15.0%       |
| 61                                      | Days Cash on Hand                                                | 33.07       | 112.32      | 121.25      | 116.47      | 114.43      | 102.76      | 98.84       | 94.86       | 60.36       | 58.11       | 92.48       | 85.92       | 70.99       |
| 62                                      | Days rev. in Accounts Receivable-gross                           | 76.92       | 72.22       | 67.41       | 77.73       | 70.08       | 72.88       | 76.81       | 79.04       | 76.24       | 64.37       | 64.66       | 63.52       | 59.20       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.

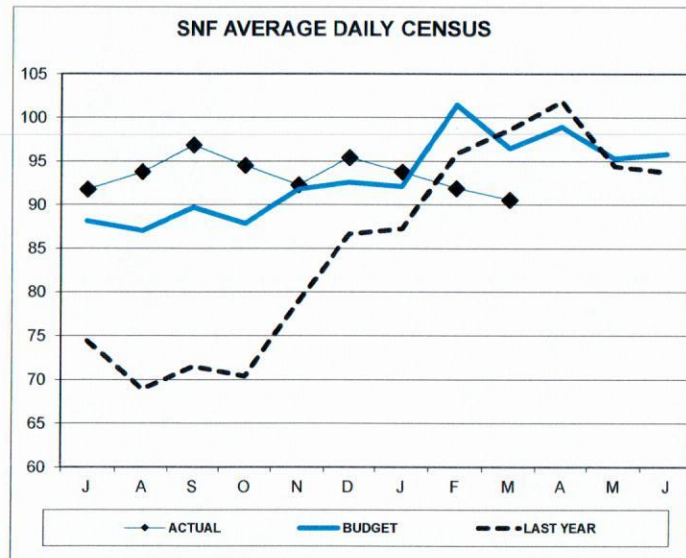
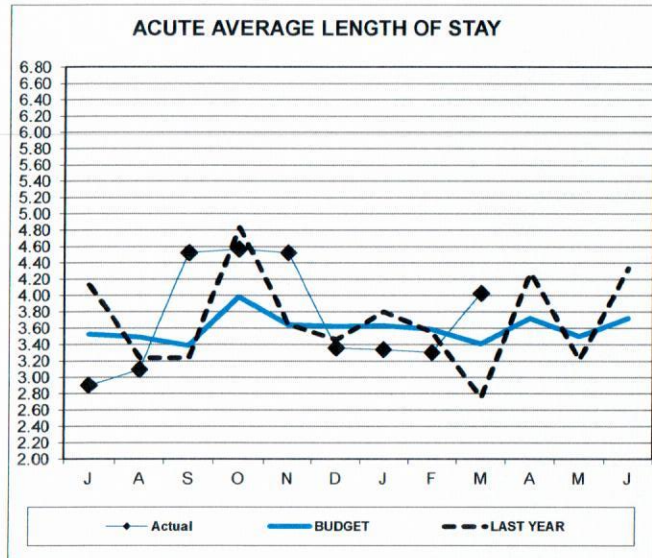
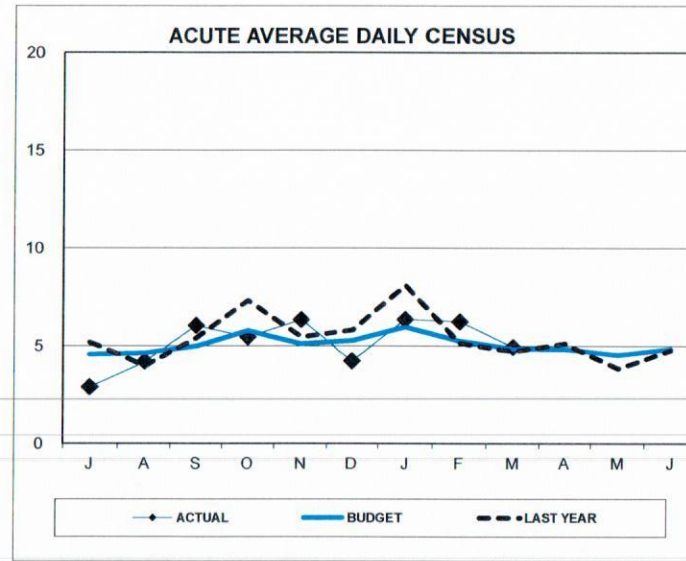
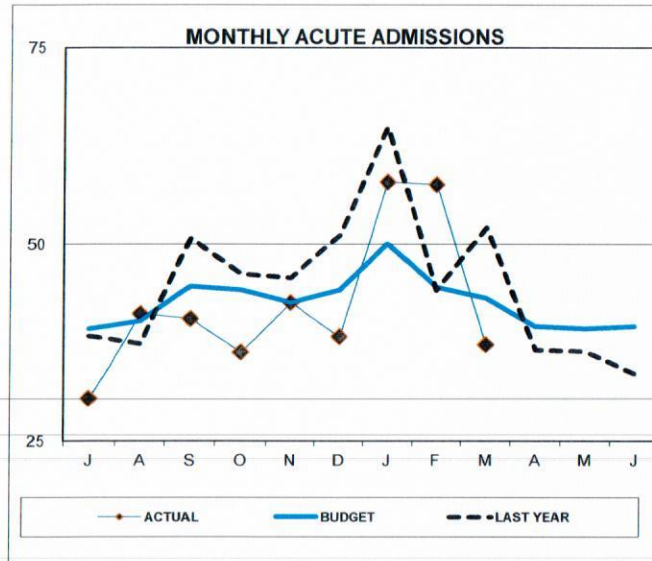
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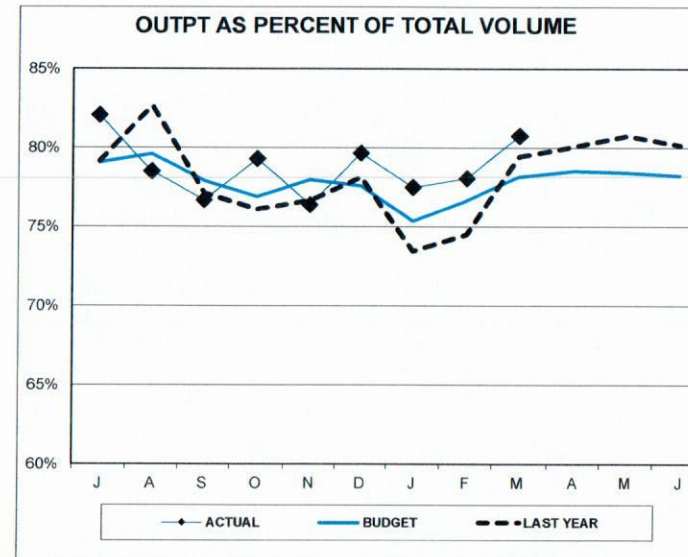
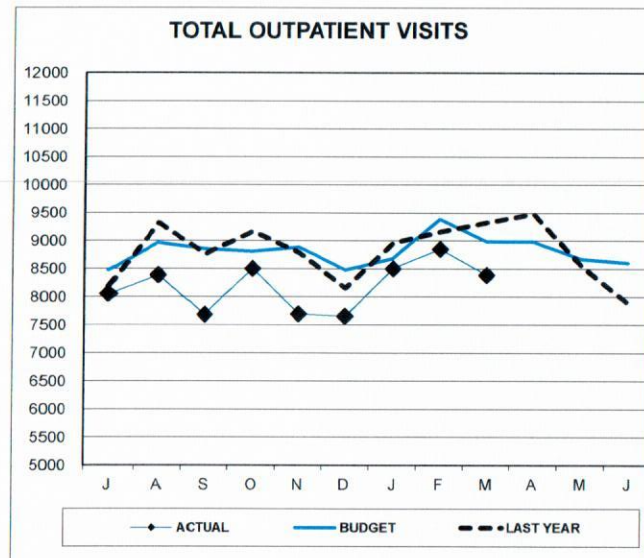
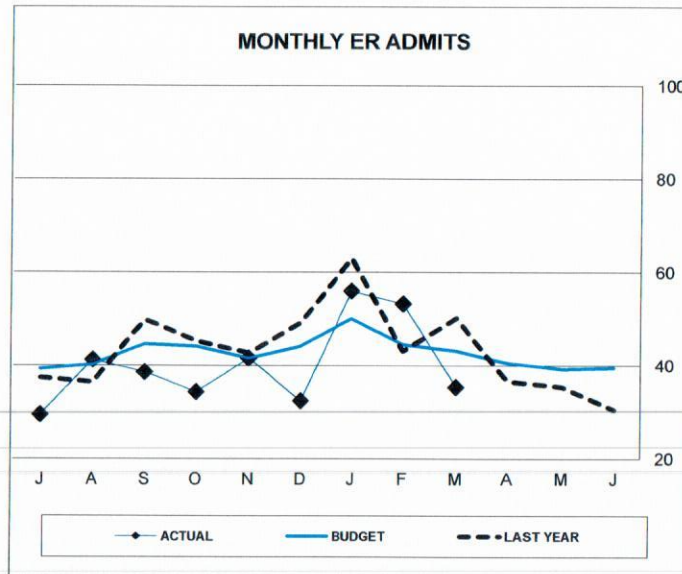
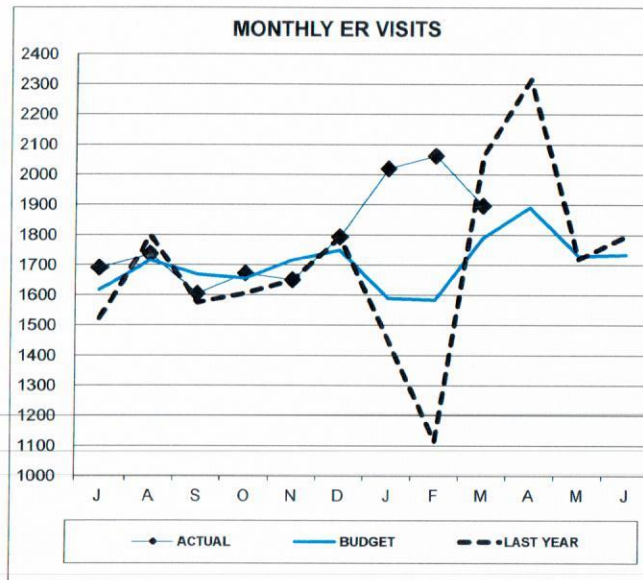
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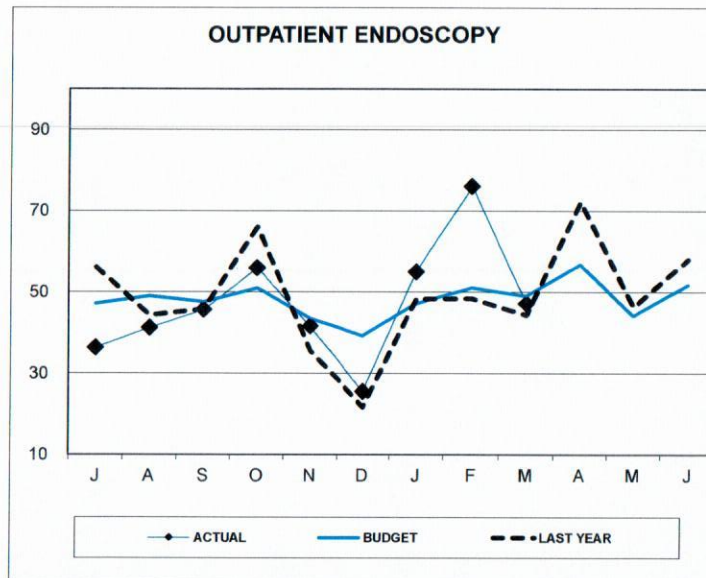
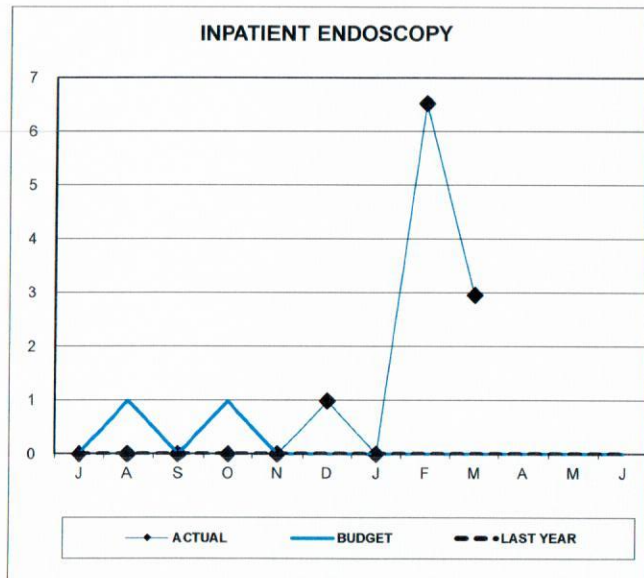
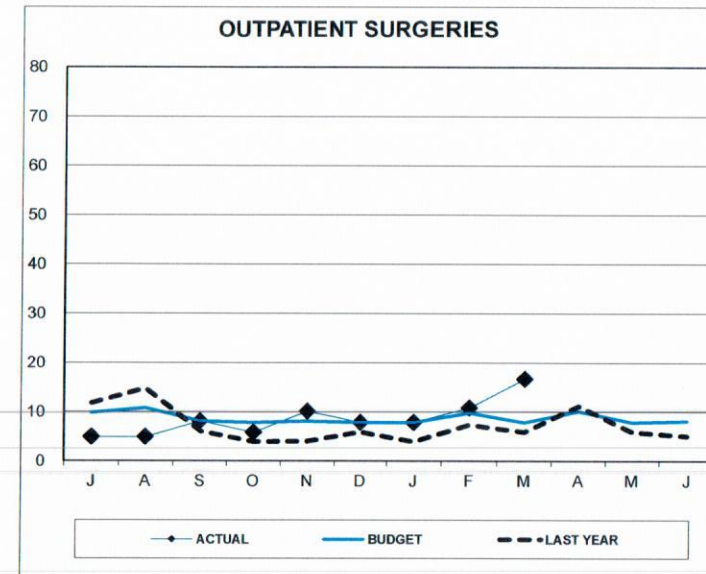
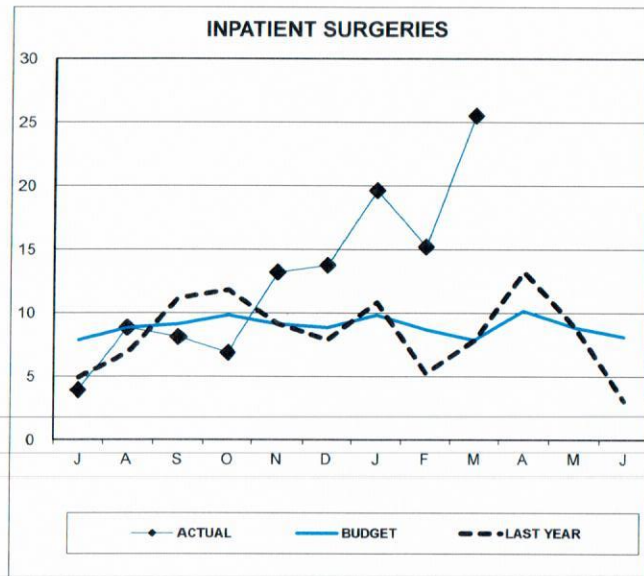
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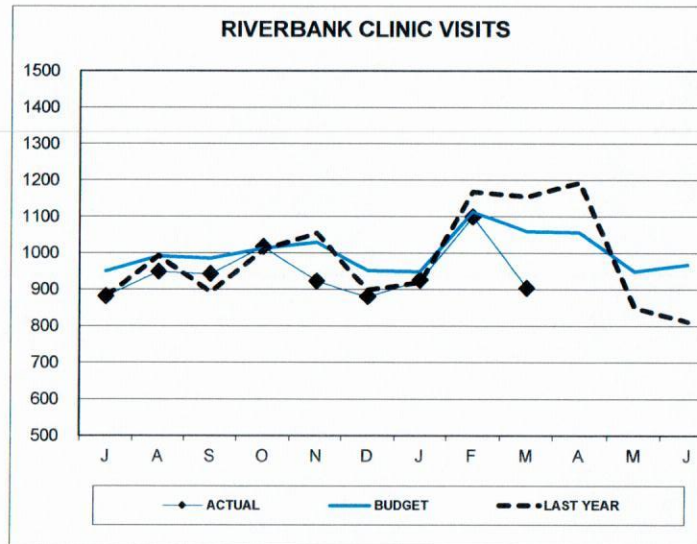
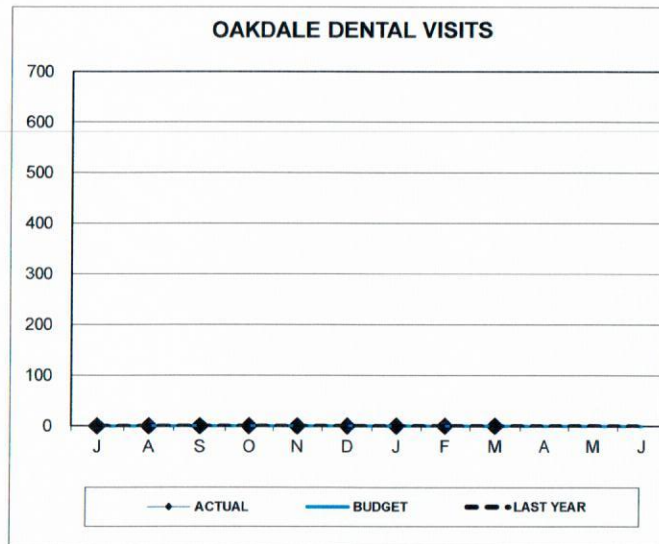
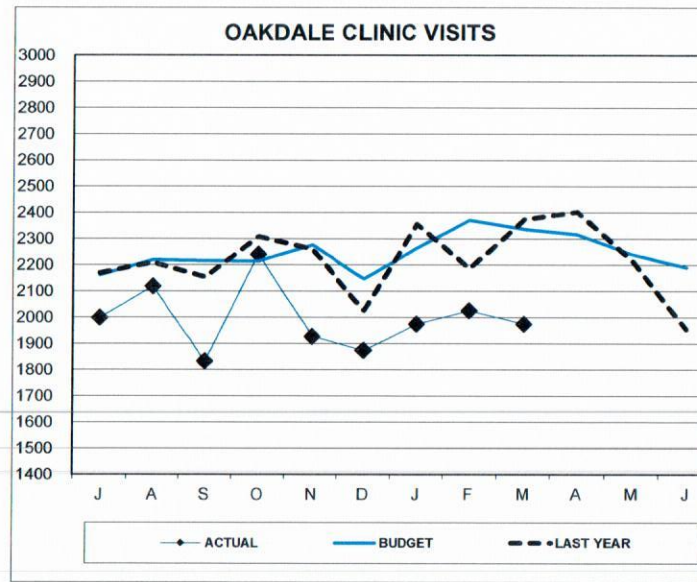
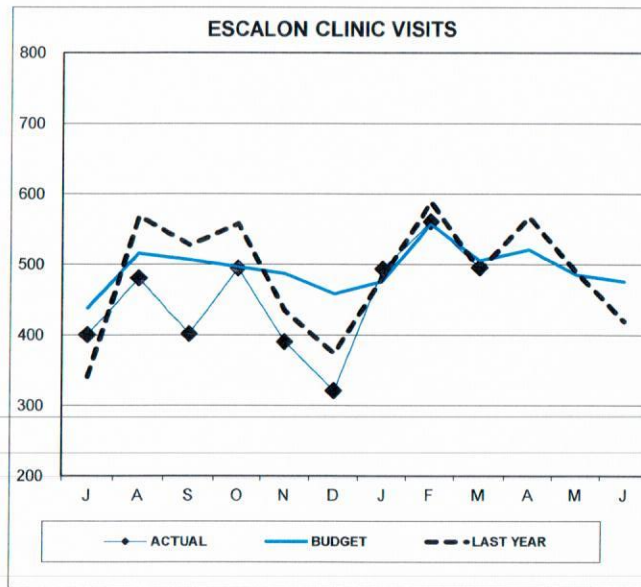
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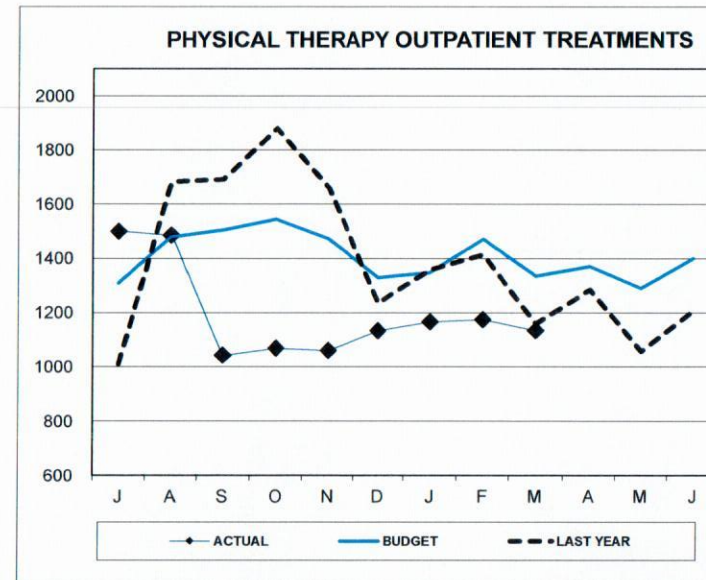
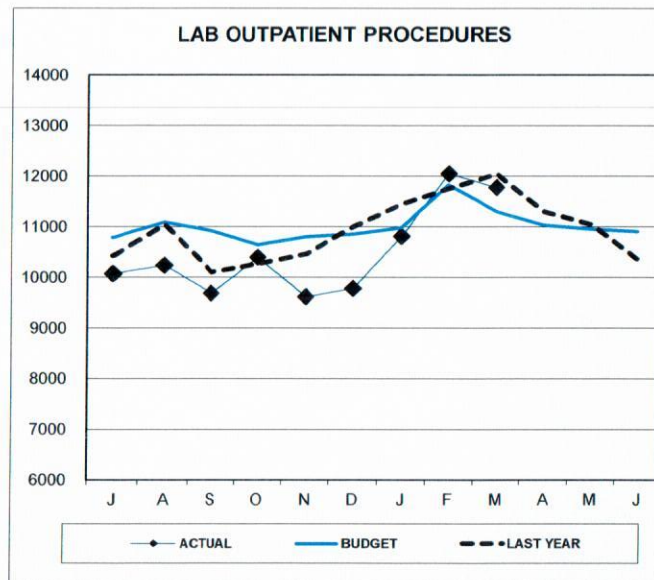
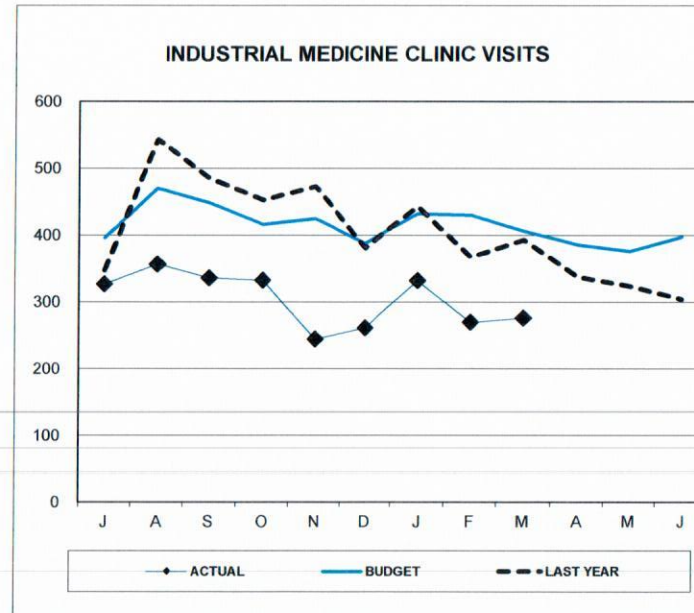
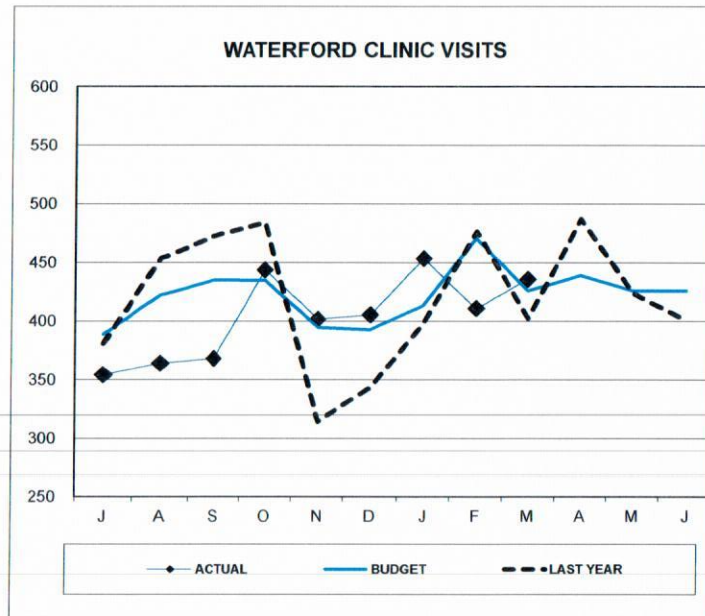
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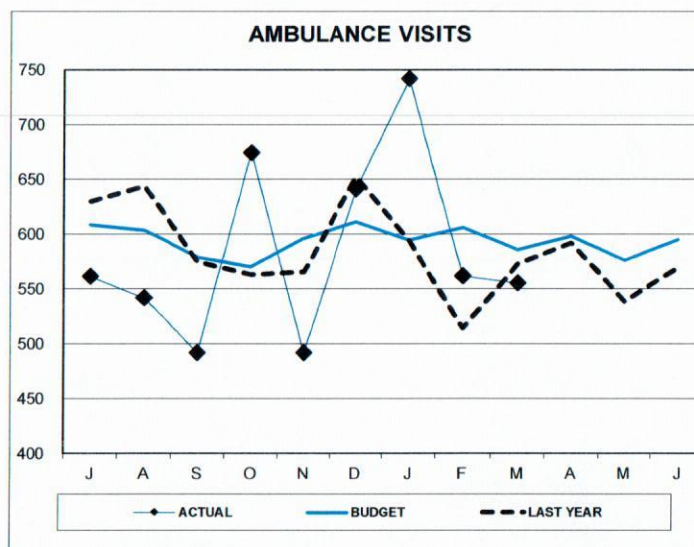
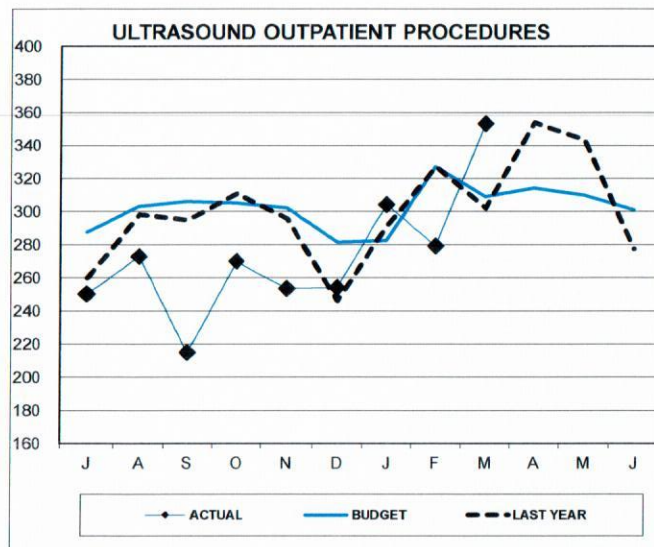
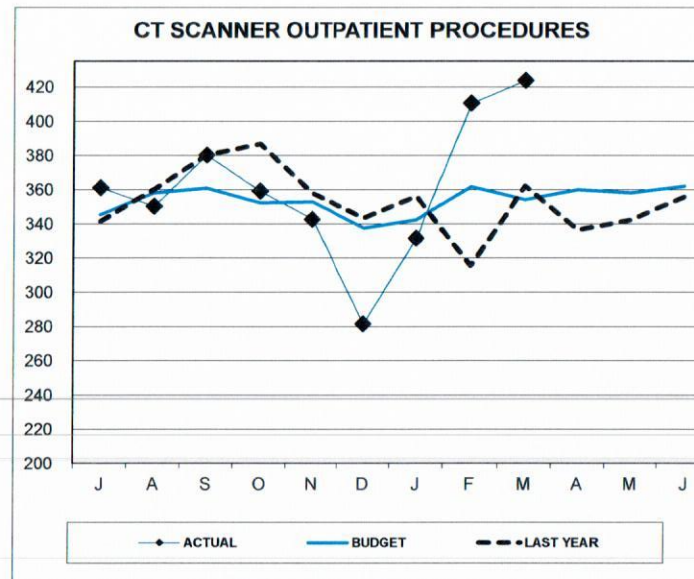
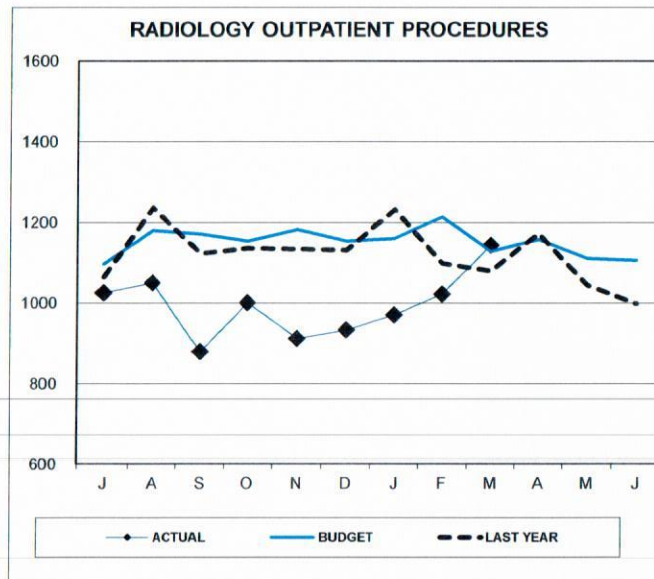
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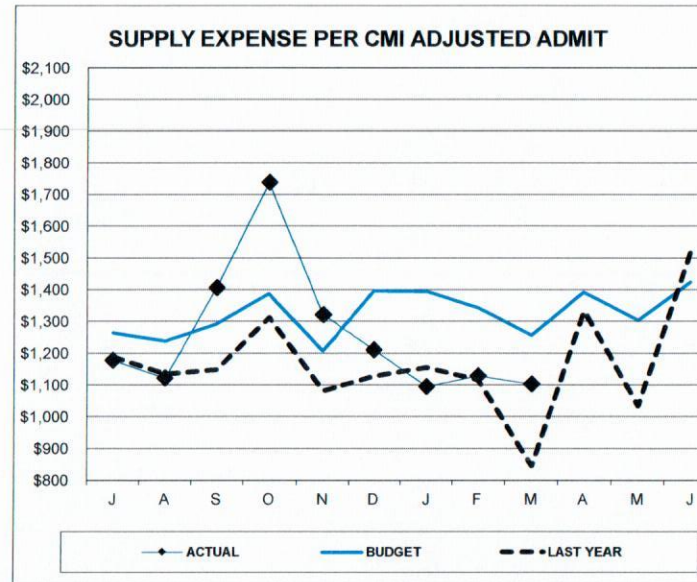
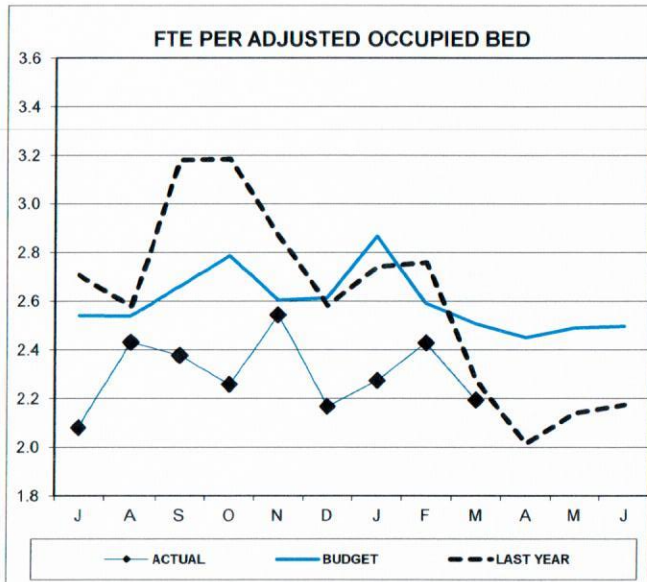
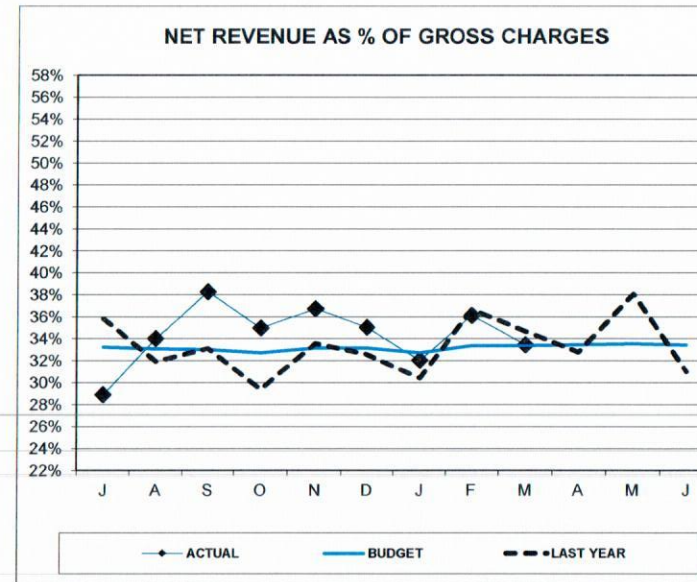
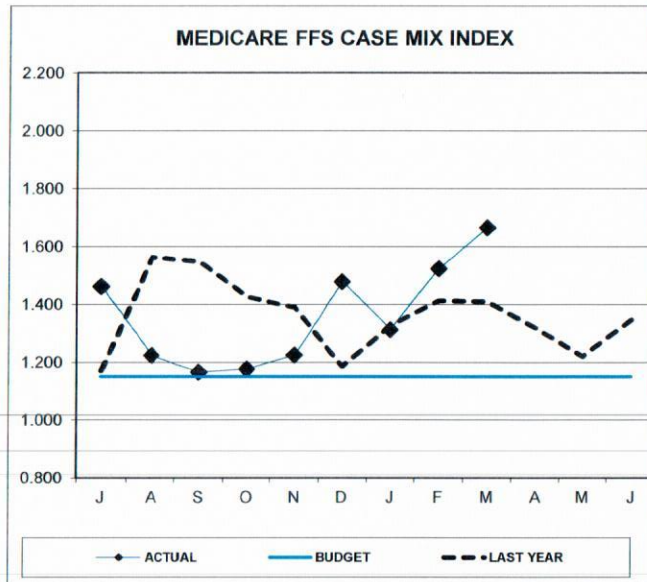
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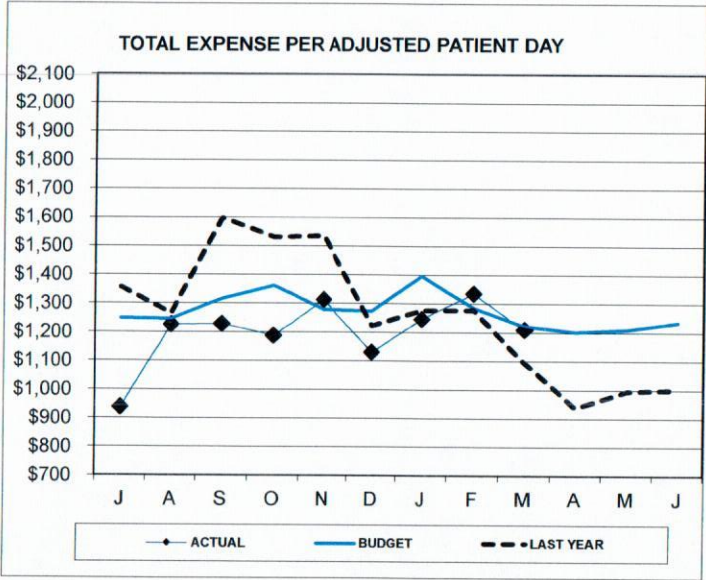
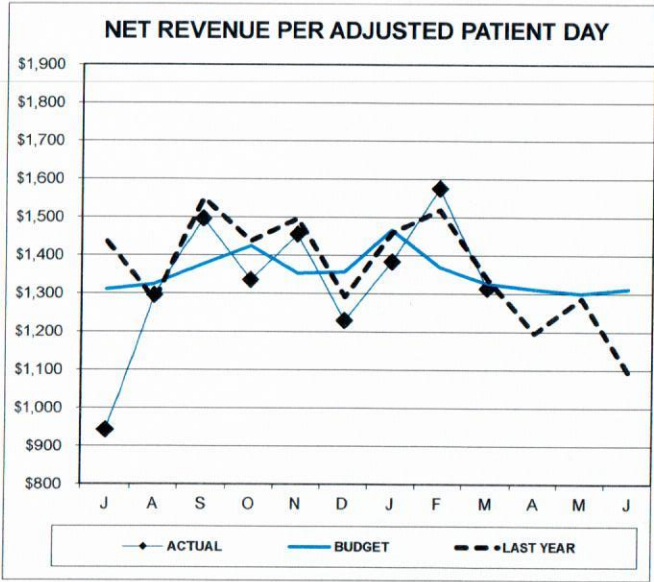
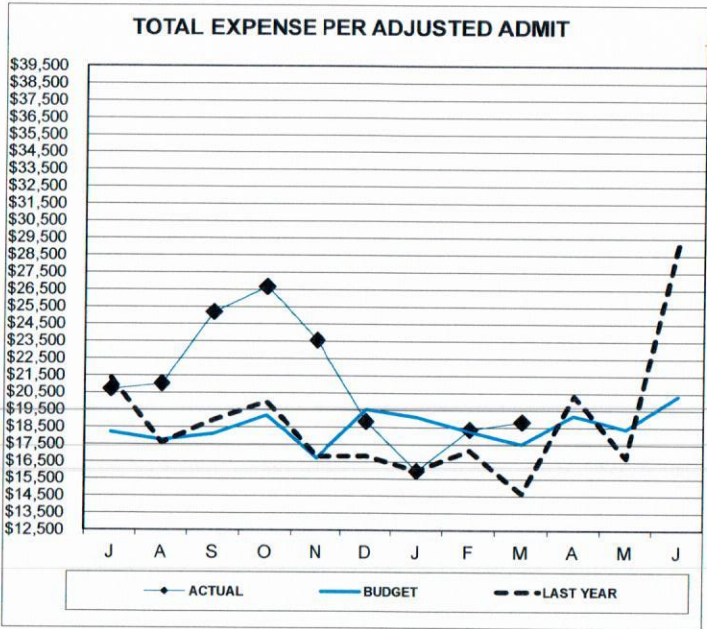
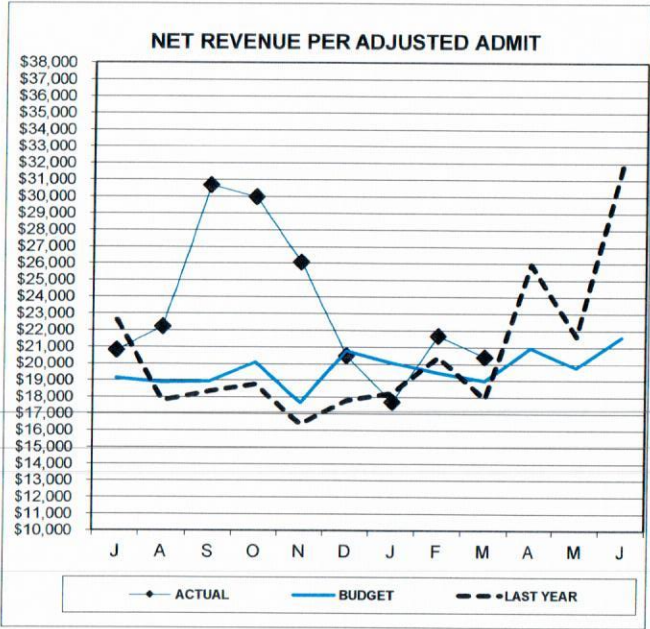
OAK VALLEY DISTRICT HOSPITAL

MARCH, 2025

Graphs of Activities

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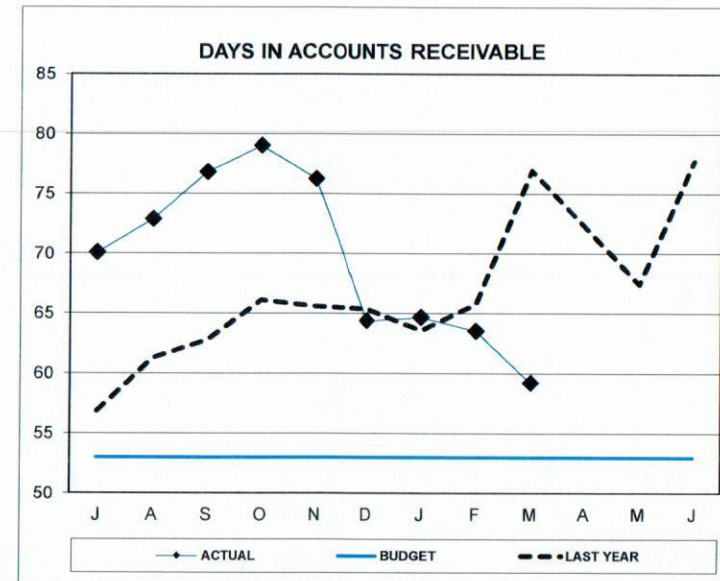
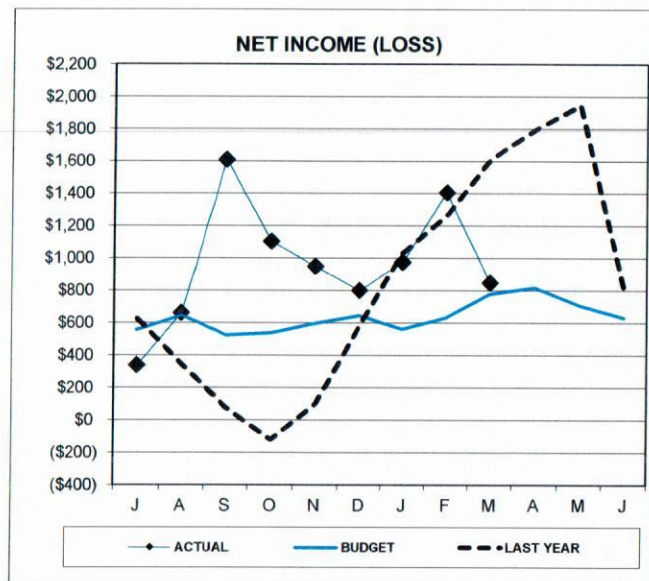
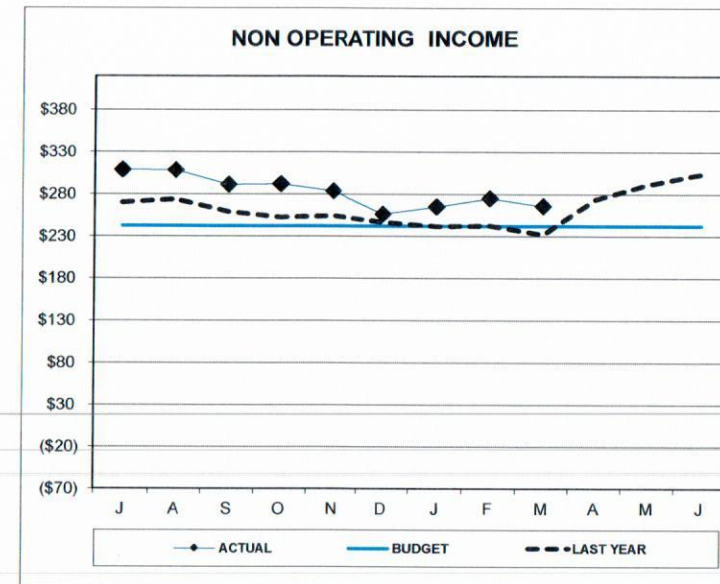
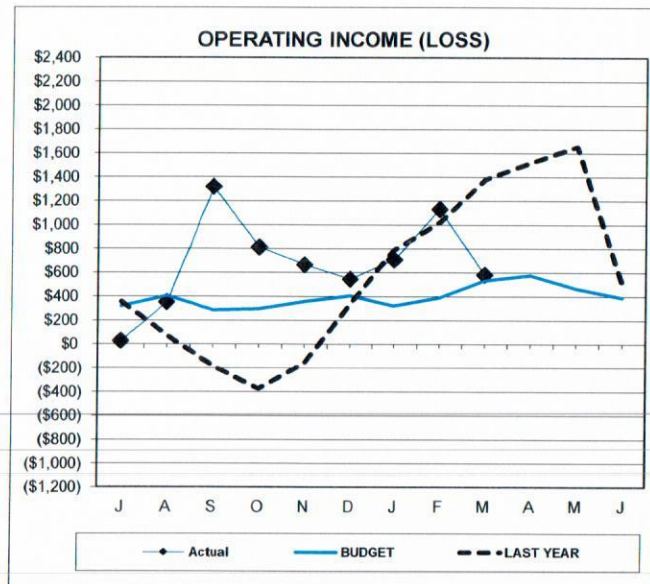
# OAK VALLEY DISTRICT HOSPITAL

MARCH, 2025

## Graphs of Activities

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OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
March 31, 2025

| DESCRIPTION/<br>MATURITY | MATURITY<br>DATE | VALUE | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE | DIFFERENCE<br>FROM PRIOR MONTH |
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|

**Level I**

**Current (0-2 yrs)**

|                                       |     |                 |        |  |  |  |  |                 |                |
|---------------------------------------|-----|-----------------|--------|--|--|--|--|-----------------|----------------|
| Local Agency Investment Fund (LAIF)   | N/A | \$11,560,747.54 | 4.480% |  |  |  |  | \$15,017,513.28 | (3,456,765.74) |
| Morgan Stanley:<br>Money Market Funds | N/A | 0.00            | 0.200% |  |  |  |  | 0.00            | 0.00           |

|       |  |               |  |  |  |               |      |               |                |
|-------|--|---------------|--|--|--|---------------|------|---------------|----------------|
| Total |  | 11,560,747.54 |  |  |  | 11,560,747.54 | 0.00 | 15,017,513.28 | (3,456,765.74) |
|-------|--|---------------|--|--|--|---------------|------|---------------|----------------|

**Level II**

**(3-4 yrs - no more than 60% beyond 2 years)**

**policy max stated at 40%**

|       |  |      |  |  |  |              |                |      |      |
|-------|--|------|--|--|--|--------------|----------------|------|------|
| Total |  | 0.00 |  |  |  | 4,624,299.02 | (4,624,299.02) | 0.00 | 0.00 |
|-------|--|------|--|--|--|--------------|----------------|------|------|

**Level III**

**(5 yrs - no more than 20% beyond 4 years)**

|       |  |      |  |  |  |              |                |      |      |
|-------|--|------|--|--|--|--------------|----------------|------|------|
| Total |  | 0.00 |  |  |  | 2,312,149.51 | (2,312,149.51) | 0.00 | 0.00 |
|-------|--|------|--|--|--|--------------|----------------|------|------|

|                      |  |      |  |  |  |              |                |      |      |
|----------------------|--|------|--|--|--|--------------|----------------|------|------|
| Total beyond 2 years |  | 0.00 |  |  |  | 6,936,448.52 | (6,936,448.52) | 0.00 | 0.00 |
|----------------------|--|------|--|--|--|--------------|----------------|------|------|

|              |  |                 |  |  |  |  |  |                 |                |
|--------------|--|-----------------|--|--|--|--|--|-----------------|----------------|
| TOTAL ASSETS |  | \$11,560,747.54 |  |  |  |  |  | \$15,017,513.28 | (3,456,765.74) |
|--------------|--|-----------------|--|--|--|--|--|-----------------|----------------|

## RECEIVABLE SCORECARD AND TREND

# Oak Valley Hospital District

## Receivables Scorecard Based on 3 month Average Revenues

|                                                                | Feb-25 | Mar-25 | Target |
|----------------------------------------------------------------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 63.65  | 59.23  | 60.00  |
| Gross Receivable Days, OVHD                                    | 61.98  | 57.13  |        |
| Gross Receivable Days in Clinics                               | 33.49  | 34.72  |        |
| Gross Days in Ambulances                                       | 55.84  | 53.81  |        |
| Gross Receivable Days ONRC                                     | 81.53  | 83.06  |        |
| Gross Receivable Days in Credit Balances-All sources           | (0.97) | (0.66) |        |
| Gross Receivable Days in Unbilled Revenue                      | 12.31  | 10.49  | 6.00   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 27.5%  | 17.1%  | 25.0%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 11.0%  | 7.2%   | 15.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 16.3%  | 25.1%  |        |
| Percentage of Medicare Receivables > 90 Days, Acute            | 10.4%  | 10.0%  | 15.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 43.0%  | 34.7%  | 25.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 0.4%   | 0.5%   | 14.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 2.2%   | 2.9%   |        |
| Percentage of Non Self-Pay Receivables > 365 Days              | 1.5%   | 2.0%   |        |
| Self Pay as a % of Total Receivables, Acute                    | 27.4%  | 17.1%  |        |
| Bad Debt as % of Gross Patient Revenue                         | 2.5%   | 2.9%   | 2.0%   |
| Percentage of Clean Claims                                     | 81.7%  | 81.7%  |        |
| Net Receivable Days, OVHD                                      | 33.12  | 27.12  |        |
| Net Receivable Days, ONRC                                      | 81.15  | 88.26  |        |
| Net Receivable Days, All Sources                               | 44.57  | 40.53  |        |

**All Sources are OVHD, CLINICS and ONRC**



## Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

Trend Current Month Plus 12 months

|                                                                | Mar-24 | Apr-24 | May-24 | Jun-24 | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 | Feb-25 | Mar-25 |
|----------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 76.78  | 72.10  | 67.45  | 77.78  | 70.10  | 72.90  | 76.83  | 79.03  | 76.20  | 64.35  | 64.62  | 63.65  | 59.23  |
| Gross Receivable Days, OVHD                                    | 79.71  | 76.55  | 69.40  | 79.96  | 71.49  | 74.26  | 78.05  | 79.92  | 75.76  | 62.91  | 63.14  | 61.98  | 57.13  |
| Gross Receivable Days in Clinics                               | 91.20  | 86.78  | 96.37  | 119.74 | 87.11  | 96.67  | 102.45 | 116.96 | 101.31 | 56.02  | 38.74  | 33.49  | 34.72  |
| Gross Days in Ambulances                                       | 73.39  | 72.44  | 73.41  | 78.98  | 72.32  | 82.55  | 88.95  | 78.86  | 71.77  | 61.13  | 71.78  | 55.84  | 53.81  |
| Gross Receivable Days ONRC                                     | 48.08  | 29.58  | 48.20  | 56.61  | 56.93  | 59.99  | 65.27  | 70.41  | 80.50  | 78.45  | 79.57  | 81.53  | 83.06  |
| Gross Receivable Days in Credit Balances-All sources           | (1.54) | (1.06) | (1.12) | (1.17) | (1.49) | (1.48) | (1.02) | (2.09) | (2.09) | (1.84) | (0.91) | (0.97) | (0.66) |
| Gross Receivable Days in Unbilled Revenue                      | 19.38  | 12.70  | 10.65  | 10.92  | 9.11   | 13.05  | 10.86  | 17.78  | 11.90  | 11.75  | 9.76   | 12.31  | 10.49  |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 38.6%  | 39.0%  | 42.1%  | 39.7%  | 42.7%  | 48.9%  | 46.9%  | 51.0%  | 37.7%  | 31.6%  | 31.9%  | 27.5%  | 17.1%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 17.6%  | 16.8%  | 18.1%  | 17.6%  | 18.9%  | 21.0%  | 20.4%  | 24.4%  | 17.9%  | 12.9%  | 12.5%  | 11.0%  | 7.2%   |
| Percentage of Medicare Receivables > 60 Days, Acute            | 37.6%  | 34.3%  | 34.6%  | 31.1%  | 27.3%  | 32.9%  | 30.2%  | 49.5%  | 21.3%  | 22.7%  | 17.8%  | 16.3%  | 25.1%  |
| Percentage of Medicare Receivables > 90 Days, Acute            | 33.2%  | 25.7%  | 30.1%  | 22.4%  | 18.5%  | 24.1%  | 24.0%  | 35.3%  | 15.3%  | 13.5%  | 12.4%  | 10.4%  | 10.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 11.4%  | 18.4%  | 23.0%  | 24.7%  | 25.4%  | 30.7%  | 36.8%  | 33.2%  | 33.0%  | 37.3%  | 41.0%  | 43.0%  | 34.7%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 19.0%  | 27.6%  | 21.3%  | 51.1%  | 33.0%  | 40.0%  | 14.6%  | 21.3%  | 2.7%   | 1.0%   | 4.9%   | 0.4%   | 0.5%   |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 10.7%  | 9.1%   | 8.1%   | 7.1%   | 4.4%   | 5.1%   | 5.1%   | 7.4%   | 3.0%   | 2.8%   | 2.9%   | 2.2%   | 2.9%   |
| Percentage of Non Self-Pay Receivables > 365 Days              | 10.7%  | 9.8%   | 9.7%   | 8.6%   | 6.2%   | 6.8%   | 6.2%   | 7.9%   | 5.0%   | 3.2%   | 2.2%   | 1.5%   | 2.0%   |
| Self Pay as a % of Total Receivables, Acute                    | 24.0%  | 26.3%  | 36.5%  | 35.4%  | 45.4%  | 49.4%  | 43.5%  | 46.4%  | 39.5%  | 32.7%  | 28.5%  | 27.4%  | 17.1%  |
| Bad Debt as % of Gross Patient Revenue                         | 2.0%   | 3.0%   | 3.2%   | 3.0%   | 3.0%   | 3.0%   | 0.4%   | 2.8%   | 2.7%   | 2.7%   | 2.5%   | 2.5%   | 2.9%   |
| Percentage of Clean Claims                                     | 75.6%  | 71.6%  | 55.6%  | 81.5%  | 86.9%  | 82.9%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  |
| Net Receivable Days, OVHD                                      | 38.88  | 34.79  | 36.06  | 44.72  | 39.54  | 42.65  | 39.34  | 34.49  | 30.58  | 30.67  | 33.47  | 33.12  | 27.12  |
| Net Receivable Days, ONRC                                      | 60.45  | 35.06  | 55.37  | 57.85  | 54.73  | 58.11  | 63.13  | 68.36  | 78.58  | 77.00  | 78.69  | 81.15  | 88.26  |
| Net Receivable Days, All Sources                               | 43.23  | 34.84  | 40.14  | 48.03  | 43.85  | 47.21  | 45.93  | 43.08  | 42.50  | 42.38  | 44.85  | 44.57  | 40.53  |

All Sources are OVHD, CLINICS and ONRC