

Finance Committee

June 5, 2025

Finance Board Packet

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OUR MISSION

"We Focus on Personalized Quality Health Care and Wellness for Those We Serve"

OUR VISION

"Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital."

OUR VALUES

"Accountability; Being Responsible for Actions Taken and Not Taken
Integrity; Doing the Right Thing for the Right Reason
Respect; Valuing All People at All Times"

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## **OAK VALLEY HOSPITAL DISTRICT FINANCE COMMITTEE MEETING**

**June 5, 2025**

**ROYAL OAK CONFERENCE ROOM  
1425 West H Street, Oakdale,  
California 5:00 P.M.**

## **AGENDA**

5:00 p.m.      Call Meeting to Order

Edward Chock, M.D., Chair Person

## **PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual's cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary's Office at 1425 West H Street, Suite 270, Oakdale, CA during normal business hours.



**APPROVAL OF MINUTES**

Action                      Approval of May 1, 2025 Minutes

**FINANCE COMMITTEE REPORT**

Action                      Financial Reports for April 2025                      Matt Heyn, President/CEO & Interim CFO

Information                Receivables Scorecard                                      Matt Heyn, President/CEO & Interim CFO

Information                Fund Transfers/Investment Review                      Matt Heyn, President/CEO & Interim CFO

**ADJOURNMENT**

Posted on: June 2, 2025

By: Sheryl Perry, Clerk of the Board

In observance of the Americans with Disabilities Act, please notify us at 209-848-4102 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.



**OAK VALLEY HOSPITAL DISTRICT**  
**May 1, 2025**  
**FINANCE COMMITTEE MEETING MINUTES**

**Committee Members**

Edward Chock, M.D., Chairperson  
Frances Krieger, Vice Chairperson  
Matthew Heyn, President & CEO  
Will Pringle, V.P., ONRC  
David Neal, C.N.O.  
Ann Croskrey, C.F.O.

**MEETING CALLED TO ORDER**

The Finance Committee meeting was called to order by Edward Chock, M.D., Chairperson, at 5:05 p.m.

**PUBLIC COMMENT**

No public in attendance.

**APPROVAL OF MINUTES – April 3, 2025**

David Neal made the motion to approve the April 3, 2025 Finance minutes. Matthew Heyn made the second.

Chock – Aye  
Krieger – Aye  
Heyn – Aye  
Pringle – Aye  
Neal – Aye

Croskrey - Aye

**MOTION CARRIED**

**FINANCIALS**

**Financial Report for March 2025**

Ann Croskrey, CFO, presented the March Financial Report.

**Executive Summary:**

Gross revenue was strong in March, with patient revenue exceeding budget by 6%. March closed with the District posting a profit from operations before new hospital expenses of \$967 thousand dollars. The profit from operations including new hospital expenses was \$581 thousand dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of March, the year-to-date earnings before interest and depreciation (EBIDA), was 17.4%. Accounts receivable gross days decreased from 64 days to 59 days, and days of cash on hand decreased from 86 to 71 days. The drop is due to sending out more intergovernmental transfers (IGT's) of \$3.5 million dollars. Those IGT's will be returned later this fiscal year along with Federal matching funds.



**Income Statement:**

**Acute Care Revenue:**

In March we had 38 acute care admits. Our budget for March was 44 acute care admits. Our acute care inpatient days were 153 in March, as compared to a budget of 150 days.

We also had 42 patients in March admitted to observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria. Even though the patients do not meet inpatient criteria, they still require significant staffing and other resources.

**Skilled Nursing:**

In skilled nursing, we had 2,807 resident (patient) days during March. Our skilled nursing average daily census for March was 91, and we had 16 admits.

**Outpatient Services:**

The emergency room averaged 62 daily visits in March.

**Clinic Services:**

Clinic visits for all the clinics totaled 4,163 during March. Telehealth visits comprised 18% of total clinic visits. Telehealth visits remain an excellent tool for reaching clinic patients who might not otherwise have access to care.

**Ambulance Services:**

Our ambulance services sector had 566 "runs" in March.

**Expenses:**

The nursing shortage continues to require the use of travelers. In March we incurred \$122K in RN traveler costs. We currently have traveler RNs in the Emergency Department, but the majority are in the Med/Surg Department. With the recent increases approved for the Med/Surg RN rates we are hoping to further reduce RN Travelers.

Our benefit package remains a valuable tool for employee attraction and retention.

**Balance Sheet**

**Days of Cash on Hand:**

Our days of cash on hand as of the end of March were at 71 days. We sent out 3.5 million in IGTs during March. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGTs and await the return of the IGT funds. The District continues to manage cash closely.

**Accounts Receivable Gross Days:**

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable decreased by 5 days during March. We have identified several areas where we have made improvements to the billing and payment processing procedures. We started work with our revenue cycle consultants on March 3<sup>rd</sup>. They will help us identify further opportunities for improvement in the revenue cycle.



Fran Krieger made the motion to approve the March 2025 Financial Report. Ann Croskrey made the second.

Chock – Aye  
Krieger – Aye  
Heyn – Aye  
Pringle – Aye  
Neal – Aye  
Croskrey – Aye

**MOTION CARRIED**

**Accounts Receivable and Revenue Cycle Review**

Overall gross receivable days decreased by 4.42 days across all sources. Specifically, Oak Valley Hospital District (OVHD) decreased by 4.85 days. The clinics experienced a slight increase of 1.23 days in gross receivable days, primarily due to a delay in processing contractual adjustments, which is being addressed. Gross receivable days for Ambulance services decreased by 2 days, while Oakdale Nursing and Rehabilitation Center (ONRC) saw an increase of 1.5 days.

As noted in the previous report, we continue to await the State’s approval of our submitted TARS (Treatment Authorization Requests). All required filings have been completed, but the approval process remains delayed.

**Fund Transfers / Investment Review & Recommendation**

During the month of March, \$3.5 million was transferred from the LAIF account to the District’s main checking account to fund Intergovernmental Transfers (IGTs). The LAIF account also earned approximately \$43,000 in interest during the same period.

**ADJOURNMENT**

Fran Krieger made the motion to adjourn the Finance Committee meeting. Will Pringle made the second.

Chock – Aye  
Krieger – Aye  
Heyn – Aye  
Pringle – Aye  
Neal – Aye  
Croskrey – Aye

**MOTION CARRIED**

The meeting was adjourned at 5:13 p.m.

Recorder: Sheryl Perry, Clerk of the Board

APPROVED: Edward Chock, M.D., Secretary

DATE:

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To: Finance Committee

From: Matt Heyn & Chang Ahn

Date: May 30, 2025

Subject: Hospital Operations – April 2025

### Executive Summary

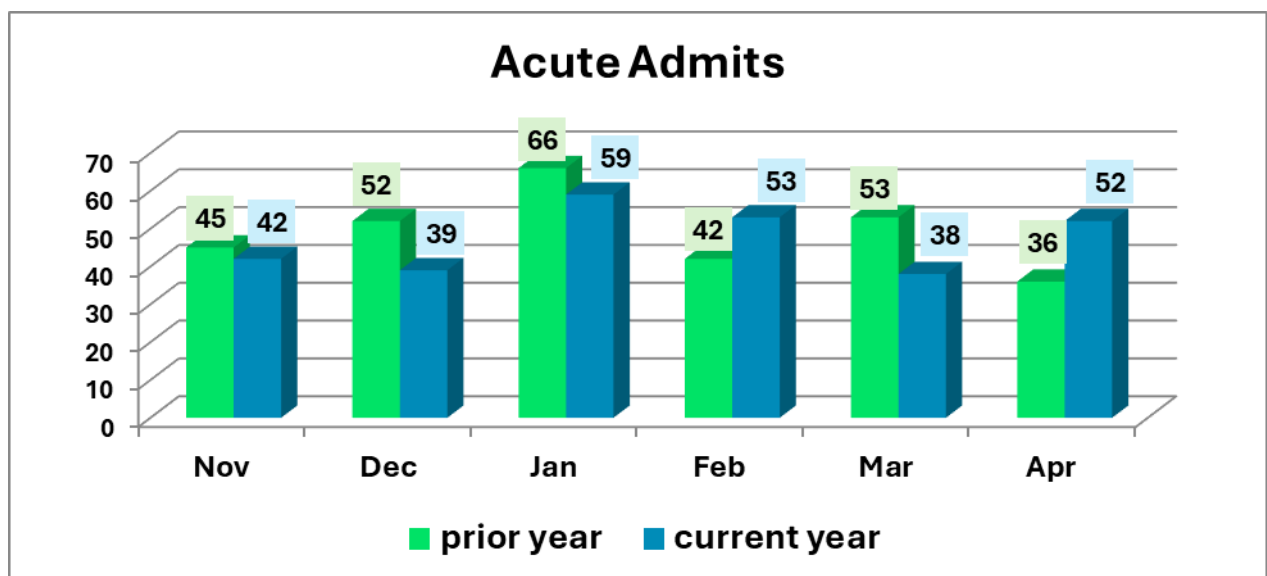
Gross revenue was strong in April, with patient revenue exceeding budget by 1%. April closed with the District posting a profit from operations before new hospital expenses of \$2.283 million dollars. The profit from operations including new hospital expenses was \$1.897 million dollars. The difference is the new hospital expenses of interest and depreciation.

As of the end of April, the year-to-date earnings before interest and depreciation (EBIDA), was 18.7%. Accounts receivable gross days increased from 59 days to 60 days, and days of cash on hand increased from 71 to 120 days. This big increase is mainly due to receiving DMPH QIP (District and Municipal Public Hospital Quality Incentive Pool) intergovernmental transfers (IGT's) of \$9.654 million dollars and District Hospital Directed Payment IGT's of \$1.197 million dollars.

### Income Statement

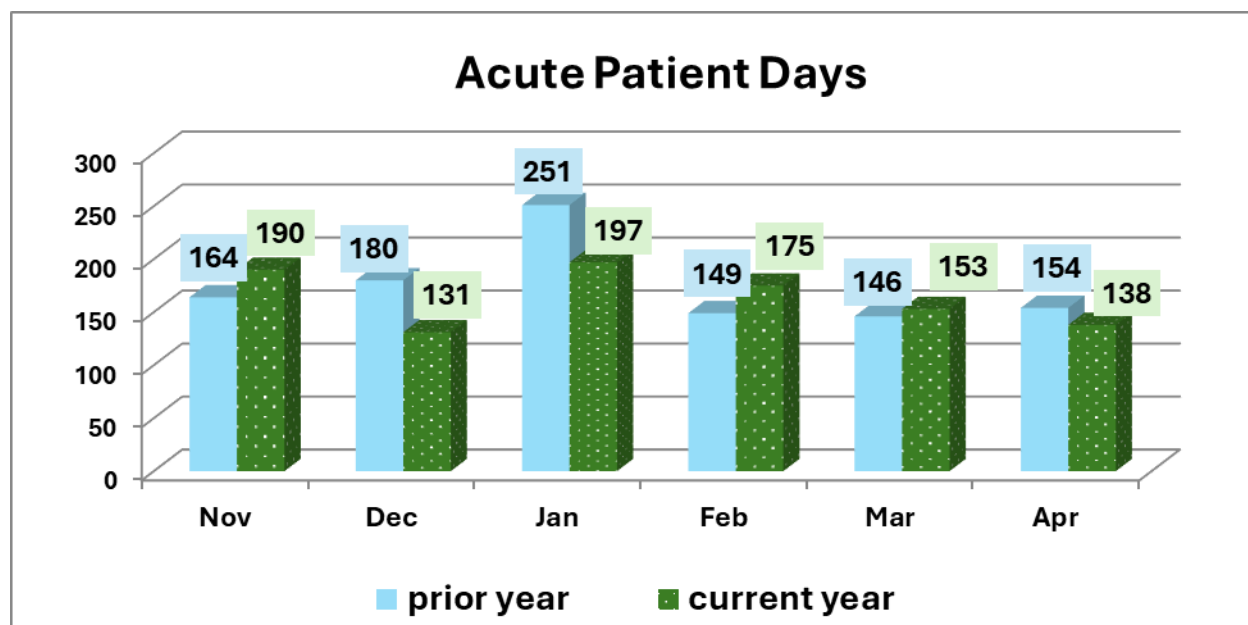
#### Acute Care Revenue:

In April we had 52 acute care admits. Our budget for April was 39 acute care admits. The chart below shows a year-to-year comparison for the last six months.

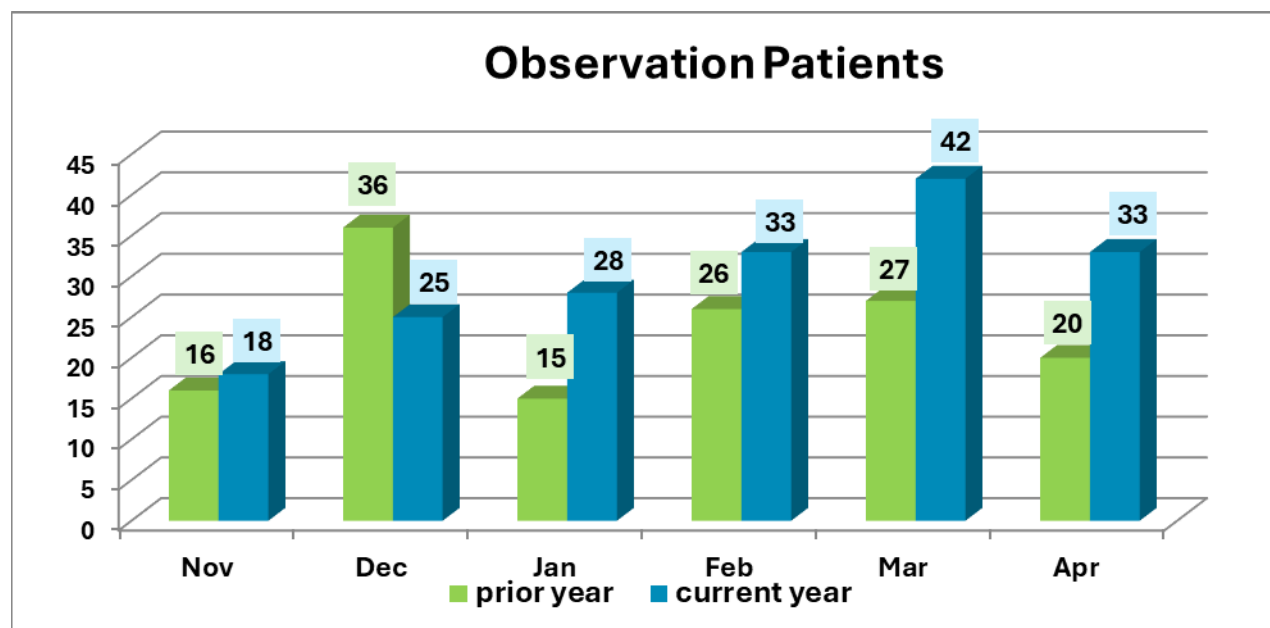




Our acute care inpatient days were 138 in April, as compared to a budget of 145 days. The chart below shows a year-to-year comparison for the last six months.



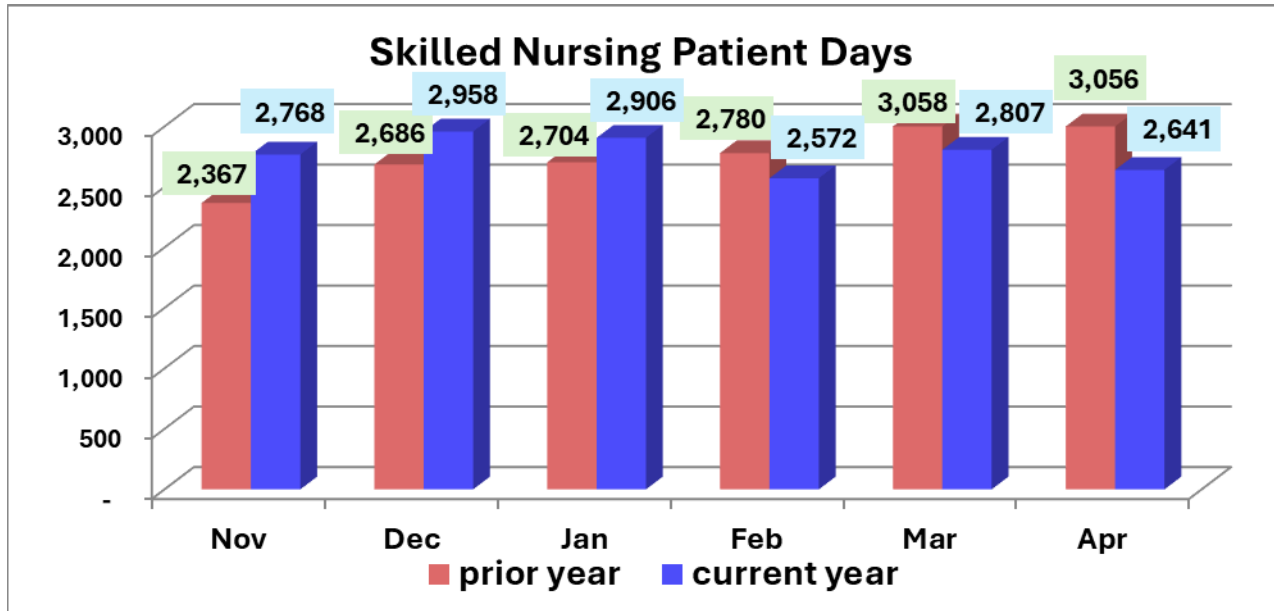
We also had 33 patients in April admitted to an observation status on the Med/Surg acute care unit, but they are considered outpatients as they are not sick enough to meet inpatient criteria.



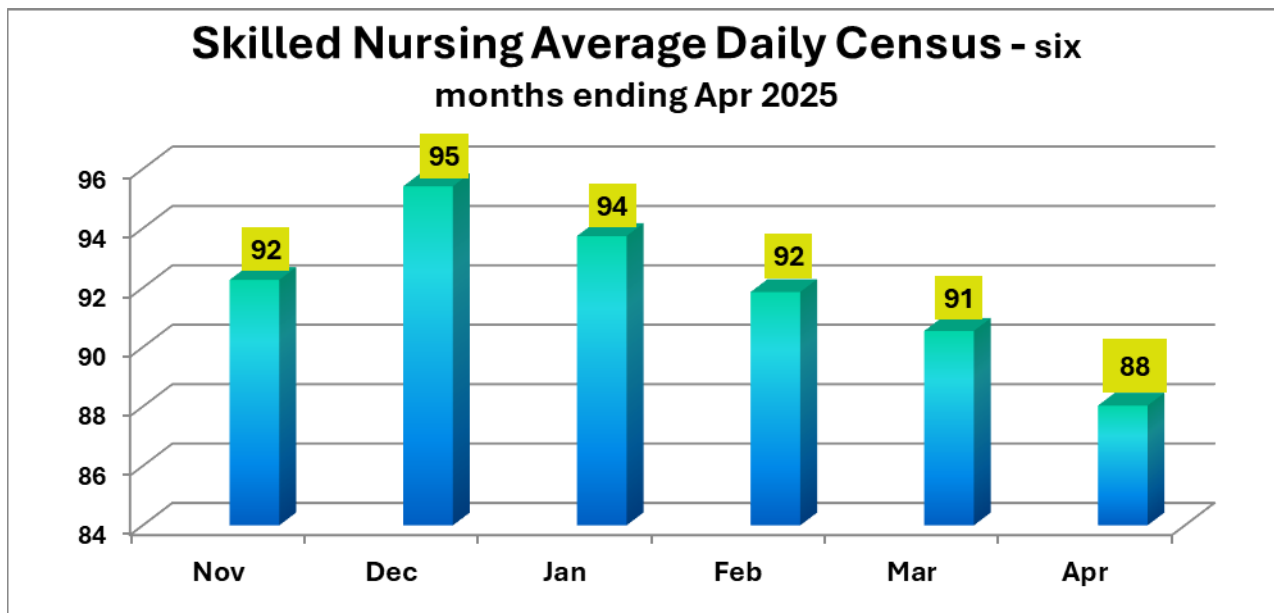


## Skilled Nursing:

In skilled nursing, we had 2,641 resident (patient) days during April. The chart below shows a year-to-year comparison for the last six months.



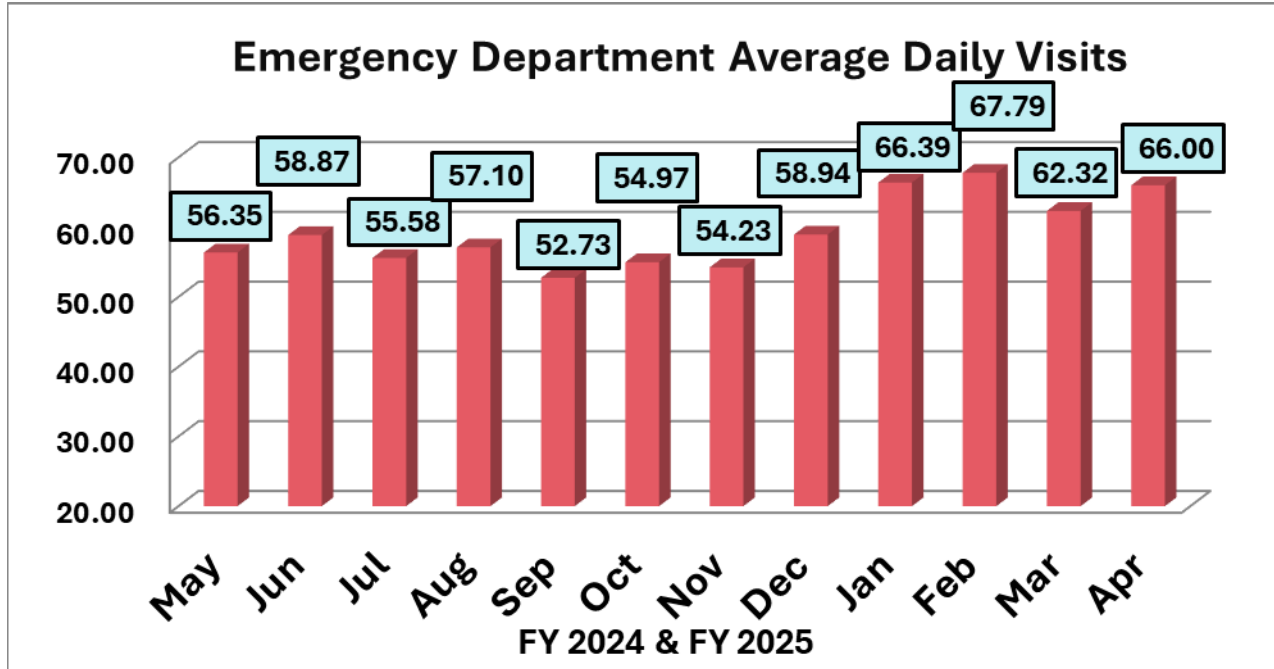
Our skilled nursing average daily census for April was 88, and we had 12 admits.





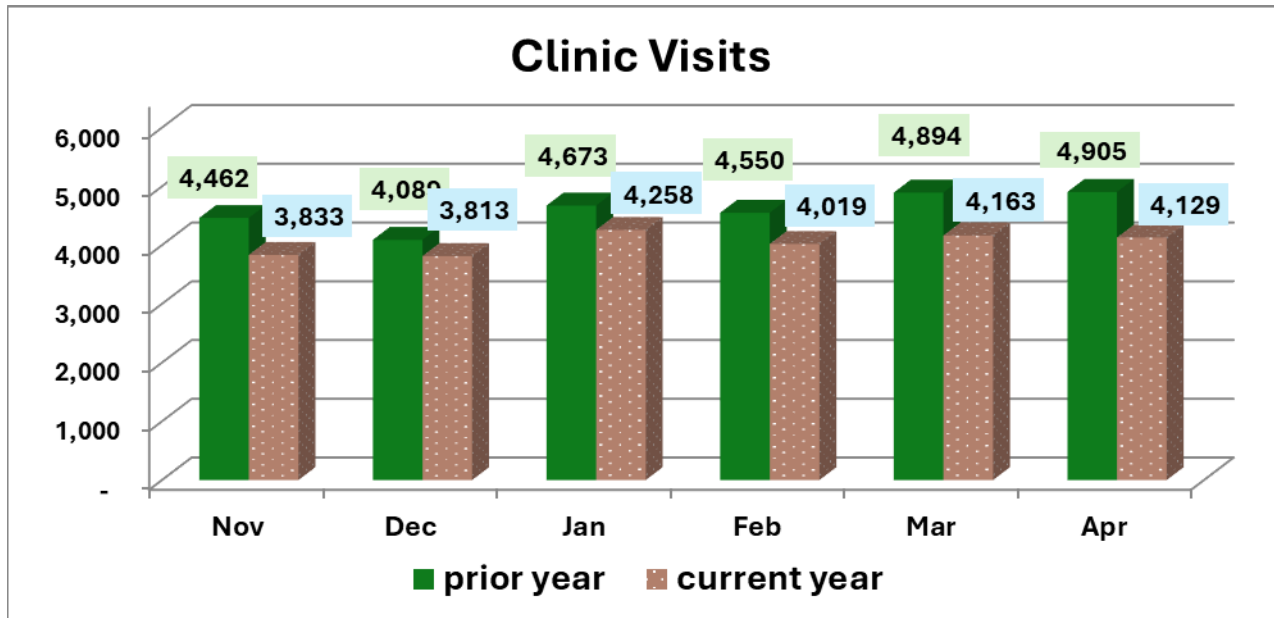
## Outpatient Services

The emergency room averaged 66 daily visits in April. The graph below shows the average daily visits for the last twelve months.



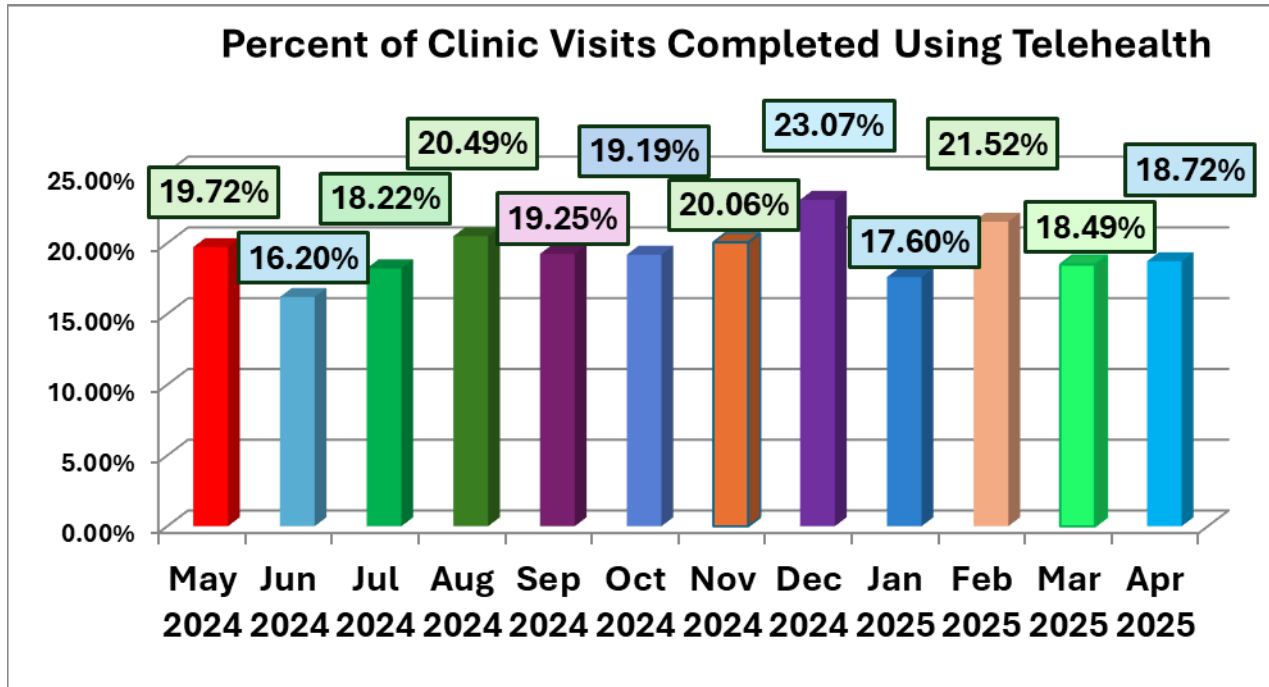
## Clinic Services:

Clinic visits for all the clinics totaled 4,129 during April. The graph below shows the total number of clinic visits for the last six months with a comparison to the prior year.



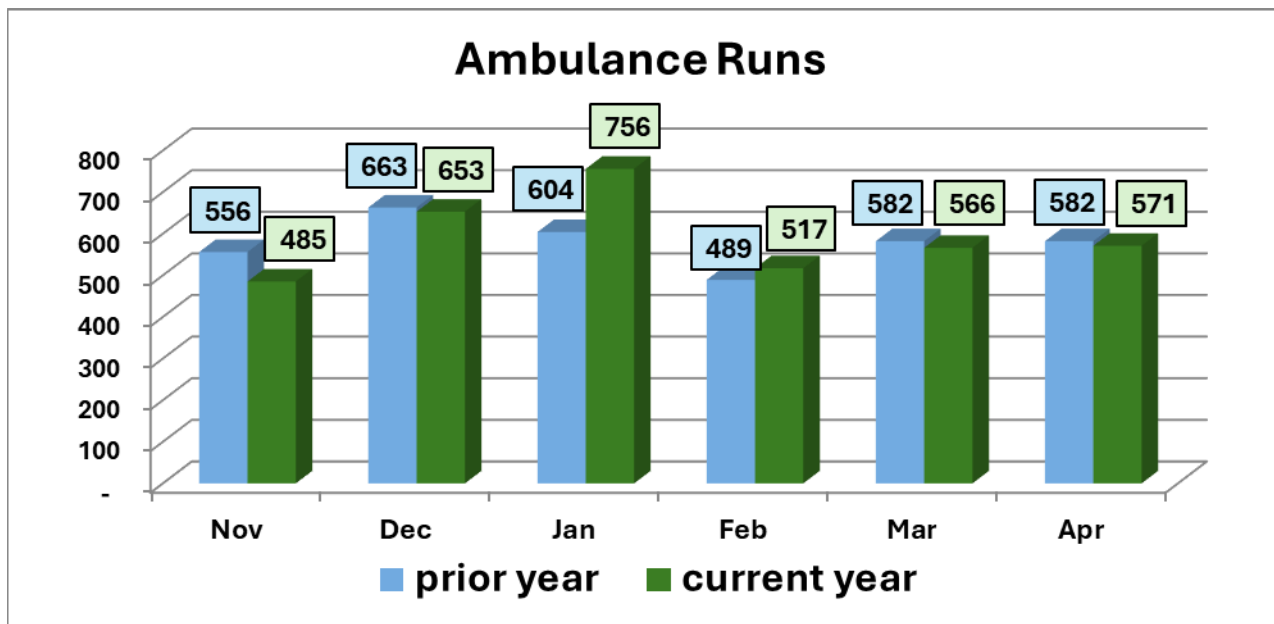


During April, telehealth visits comprised 19% of total clinic visits. Telehealth visits remain an excellent tool to see clinic patients that may not otherwise have access.



## Ambulance Services:

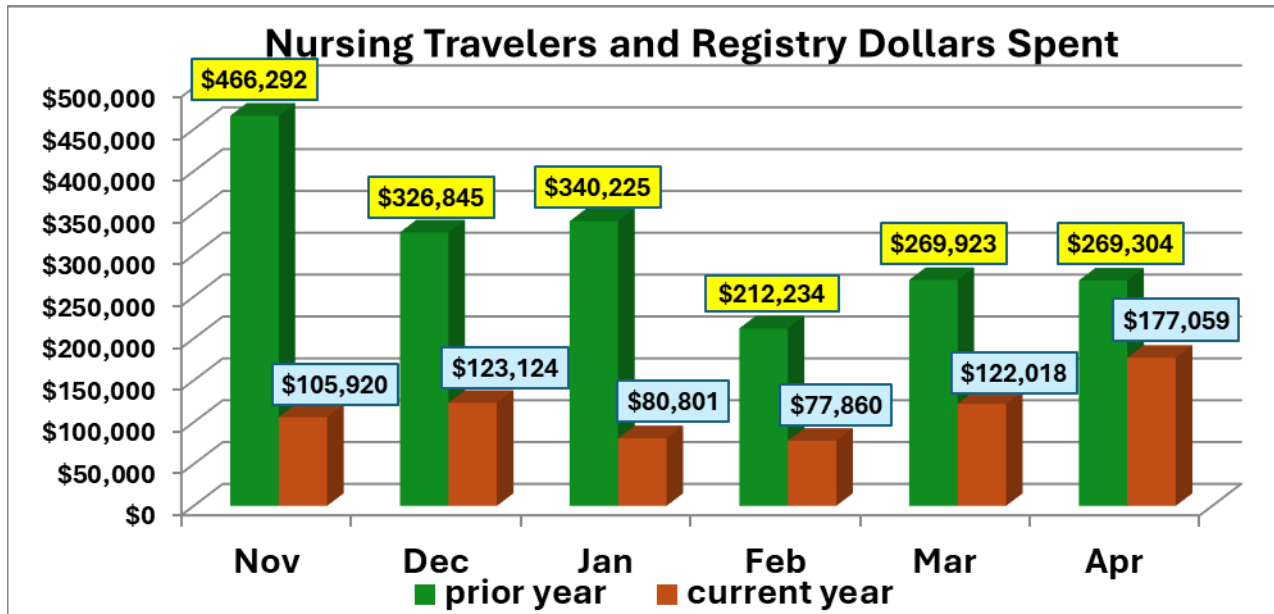
Our ambulance services sector had 571 “runs” in April.



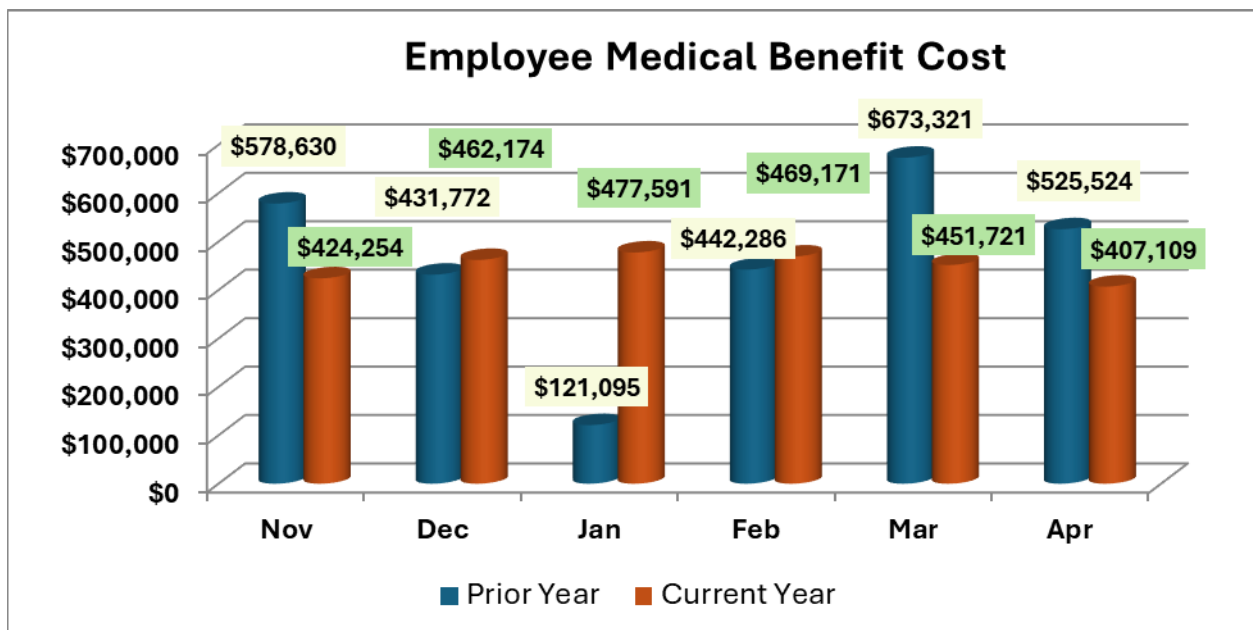


## Expenses:

The nursing shortage continues to require the use of travelers. In April we incurred \$177K in RN traveler costs. We currently have traveler RN's in the Emergency Department, but the majority are in the Med/Surg Department. With the recent increases approved for the Med/Surg RN rates we are hoping to further reduce RN Travelers.



Our benefit package is a valuable tool for employee attraction and retention. In April we incurred \$407K in health insurance costs for our employees and their dependents. Although these are high numbers, we remain 14% under our year-to-date budget.

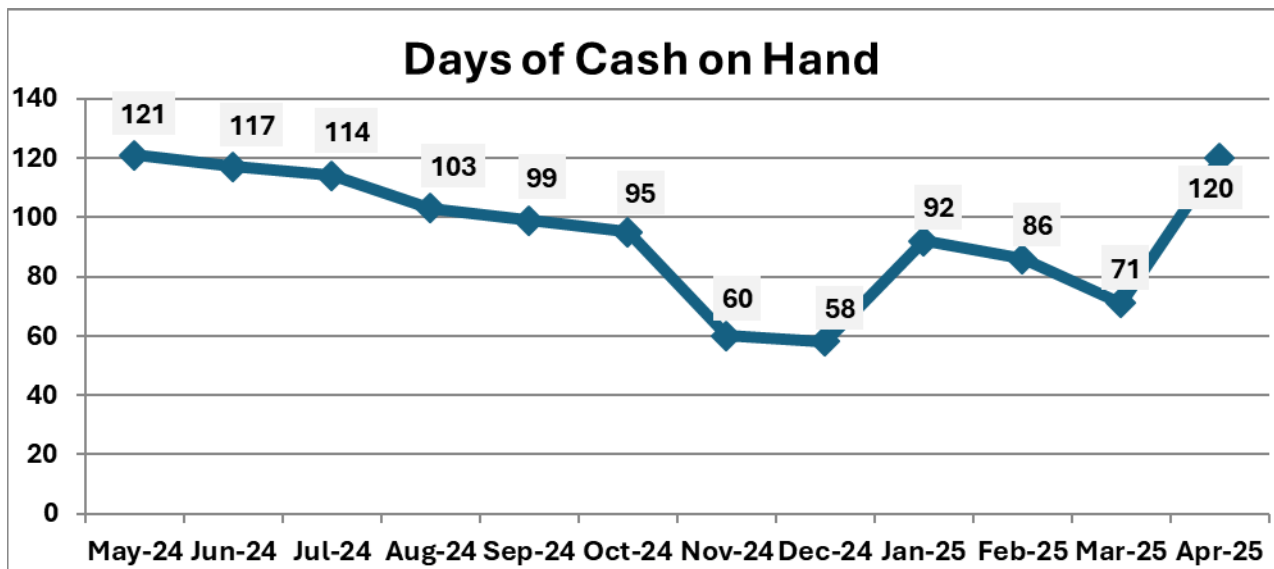




## Balance Sheet

### Days of Cash on Hand

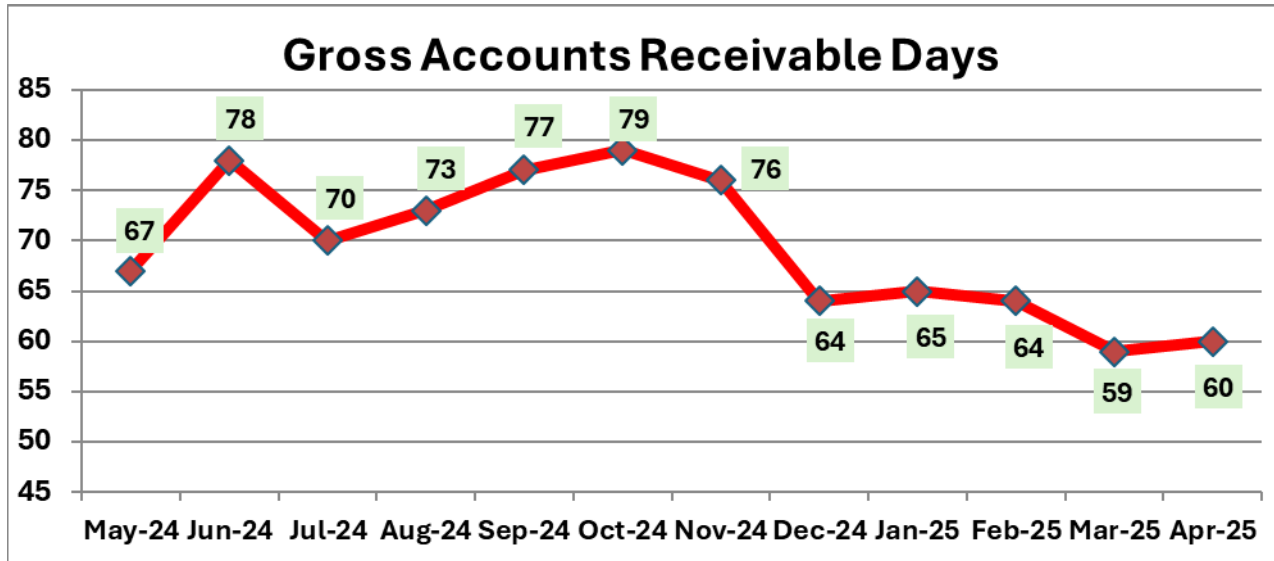
Our days of cash on hand as of the end of April were at 120 days. We received a total of \$10.851 million in IGT's during April. Cash will continue to fluctuate for the rest of the fiscal year as we send out IGT's and await the return of the IGT funds. The District continues to manage cash closely.



### Accounts Receivable Gross Days

The gross accounts receivable days for the last twelve months are shown below. Gross days in accounts receivable increased by 1 day during April. We have identified several areas where we have made improvements to the billing and payment processing procedures. I anticipate that we will see our days in gross AR only fluctuate minimally over the rest of the calendar year, however, our cash collections on AR (not supplemental payments) will improve over the next 6 months as we work denials, collect cash at POS and select a new AR vendor to help us liquidate our AR.







**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES**  
**For Discussion Only - Impact of New Hospital**

SCHEDULE A

**APRIL, 2025**

Amounts in (000's)

| APR                |          |       |          |       | YEAR - TO - DATE |                                              |           |           |       |           |       |
|--------------------|----------|-------|----------|-------|------------------|----------------------------------------------|-----------|-----------|-------|-----------|-------|
| Actual             | Budget   | Var % | Last Yr  | Var % | Line #           |                                              | Actual    | Budget    | Var % | Last Yr   | Var % |
| Operating Revenues |          |       |          |       |                  |                                              |           |           |       |           |       |
| \$4,118            | \$4,442  | -7%   | \$4,275  | -4%   | 1                | Gross inpatient revenue                      | \$42,653  | \$44,888  | -5%   | \$43,076  | -1%   |
| 16,868             | 16,269   | 4%    | 17,183   | -2%   | 2                | Gross outpatient revenue                     | 159,888   | 157,130   | 2%    | 150,662   | 6%    |
| 20,986             | 20,711   | 1%    | 21,458   | -2%   | 3                | Total gross patient revenue                  | 202,541   | 202,017   | 0%    | 193,739   | 5%    |
| 6                  | 6        | -2%   | 6        | -6%   | 4                | Capitation premium revenue                   | 59        | 60        | -1%   | 62        | -4%   |
| (12,158)           | (13,290) | -9%   | (13,796) | -12%  | 5                | Deductions from revenue                      | (128,140) | (130,296) | -2%   | (125,165) | 2%    |
| (425)              | (496)    | -14%  | (635)    | -33%  | 6                | Provision for doubtful accounts              | (3,672)   | (4,840)   | -24%  | (4,647)   | -21%  |
| 8,408              | 6,930    | 21%   | 7,034    | 20%   | 7                | Net patient revenue                          | 70,788    | 66,942    | 6%    | 63,988    | 11%   |
| 303                | 637      | -52%  | 1,407    | -78%  | 8                | Other operating revenue                      | 5,033     | 6,368     | -21%  | 10,195    | -51%  |
| 8,711              | 7,567    | 15%   | 8,441    | 3%    | 9                | Total operating revenue                      | 75,821    | 73,310    | 3%    | 74,183    | 2%    |
| Operating expenses |          |       |          |       |                  |                                              |           |           |       |           |       |
| 2,447              | 2,516    | -3%   | 2,389    | 2%    | 10               | Salaries-productive                          | 24,308    | 24,929    | -2%   | 24,007    | 1%    |
| (58)               | 99       | -159% | 199      | -129% | 11               | Salaries-non productive                      | 911       | 969       | -6%   | 1,201     | -24%  |
| 177                | 197      | -10%  | 269      | -34%  | 12               | Registry/Travelers/Temp agency exp           | 1,208     | 1,962     | -38%  | 3,027     | -60%  |
| 1,239              | 1,323    | -6%   | 1,358    | -9%   | 13               | Benefits                                     | 12,459    | 13,111    | -5%   | 12,682    | -2%   |
| 530                | 483      | 10%   | 431      | 23%   | 14               | Supplies                                     | 4,566     | 4,754     | -4%   | 4,536     | 1%    |
| 475                | 423      | 12%   | 397      | 20%   | 15               | Professional fees                            | 4,282     | 4,128     | 4%    | 4,017     | 7%    |
| 719                | 581      | 24%   | 606      | 19%   | 16               | Purchased services                           | 6,465     | 5,789     | 12%   | 6,628     | -2%   |
| 131                | 158      | -17%  | 153      | -14%  | 17               | Utilities                                    | 1,701     | 1,685     | 1%    | 1,665     | 2%    |
| 90                 | 102      | -11%  | 84       | 7%    | 18               | Insurance                                    | 904       | 1,017     | -11%  | 994       | -9%   |
| 454                | 477      | -5%   | 417      | 9%    | 19               | Other                                        | 4,826     | 4,763     | 1%    | 4,804     | 0%    |
| 145                | 163      | -11%  | 96       | 50%   | 20               | Depreciation                                 | 1,451     | 1,630     | -11%  | 1,040     | 40%   |
| 80                 | 83       | -5%   | 61       | 31%   | 21               | Interest                                     | 849       | 835       | 2%    | 230       | 269%  |
| 6,428              | 6,606    | -3%   | 6,460    | 0%    | 22               | Total operating expenses                     | 63,931    | 65,572    | -3%   | 64,831    | -1%   |
| 2,283              | 961      | 137%  | 1,980    | 15%   | 23               | Operating income (loss) without new hospital | 11,890    | 7,738     | 54%   | 9,353     | 27%   |
| 251                | 251      | 0%    | 288      | 0%    |                  | Depreciation for new hospital                | 2,509     | 2,509     | 0%    | 2,878     | 0%    |
| 135                | 135      | 0%    | 171      | 0%    |                  | Interest for new hospital                    | 1,352     | 1,352     | 0%    | 1,709     | 0%    |
| 386                | 386      |       | 459      |       |                  | Additional building cost for new hospital    | 3,861     | 3,861     |       | 4,587     |       |
| 1,897              | 575      |       | 1,522    |       |                  | Operating income (loss)                      | 8,029     | 3,877     |       | 4,766     |       |
| 262                | 242      | 8%    | 274      | -4%   | 30               | Total non-operating income (loss)            | 2,809     | 2,425     | 16%   | 2,547     | 10%   |
| \$2,158            | \$818    | 164%  | \$1,795  | 20%   | 31               | Net Income (loss)                            | \$10,838  | \$6,302   | 72%   | \$7,313   | 48%   |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES**

SCHEDULE A-1

**APRIL, 2025**  
Amounts in (000's)

| APR                              |          |       |          |       | Line # | YEAR - TO - DATE                                 |           |           |         |           |      |
|----------------------------------|----------|-------|----------|-------|--------|--------------------------------------------------|-----------|-----------|---------|-----------|------|
| Actual                           | Budget   | Var % | Last Yr  | Var % |        | Actual                                           | Budget    | Var %     | Last Yr | Var %     |      |
| Operating Revenues               |          |       |          |       |        |                                                  |           |           |         |           |      |
| \$4,118                          | \$4,442  | -7%   | \$4,275  | -4%   | 1      | Gross inpatient revenue                          | \$42,653  | \$44,888  | -5%     | \$43,076  | -1%  |
| 16,868                           | 16,269   | 4%    | 17,183   | -2%   | 2      | Gross outpatient revenue                         | 159,888   | 157,130   | 2%      | 150,662   | 6%   |
| 20,986                           | 20,711   | 1%    | 21,458   | -2%   | 3      | Total gross patient revenue                      | 202,541   | 202,017   | 0%      | 193,739   | 5%   |
| 6                                | 6        | -2%   | 6        | -6%   | 4      | Capitation premium revenue                       | 59        | 60        | -1%     | 62        | -4%  |
| (12,158)                         | (13,290) | -9%   | (13,796) | -12%  | 5      | Deductions from revenue                          | (128,140) | (130,296) | -2%     | (125,165) | 2%   |
| (425)                            | (496)    | -14%  | (635)    | -33%  | 6      | Provision for doubtful accounts                  | (3,672)   | (4,840)   | -24%    | (4,647)   | -21% |
| 8,408                            | 6,930    | 21%   | 7,034    | 20%   | 7      | Net patient revenue                              | 70,788    | 66,942    | 6%      | 63,988    | 11%  |
| 303                              | 637      | -52%  | 1,407    | -78%  | 8      | Other operating revenue                          | 5,033     | 6,368     | -21%    | 10,195    | -51% |
| 8,711                            | 7,567    | 15%   | 8,441    | 3%    | 9      | Total operating revenue                          | 75,821    | 73,310    | 3%      | 74,183    | 2%   |
| Operating expenses               |          |       |          |       |        |                                                  |           |           |         |           |      |
| 2,447                            | 2,516    | -3%   | 2,389    | 2%    | 10     | Salaries-productive                              | 24,308    | 24,929    | -2%     | 24,007    | 1%   |
| (58)                             | 99       | -159% | 199      | -129% | 11     | Salaries-non productive                          | 911       | 969       | -6%     | 1,201     | -24% |
| 177                              | 197      | -10%  | 269      | -34%  | 12     | Registry/Travelers/Temp agency exp               | 1,208     | 1,962     | -38%    | 3,027     | -60% |
| 1,239                            | 1,323    | -6%   | 1,358    | -9%   | 13     | Benefits                                         | 12,459    | 13,111    | -5%     | 12,682    | -2%  |
| 530                              | 483      | 10%   | 431      | 23%   | 14     | Supplies                                         | 4,566     | 4,754     | -4%     | 4,536     | 1%   |
| 475                              | 423      | 12%   | 397      | 20%   | 15     | Professional fees                                | 4,282     | 4,128     | 4%      | 4,017     | 7%   |
| 719                              | 581      | 24%   | 606      | 19%   | 16     | Purchased services                               | 6,465     | 5,789     | 12%     | 6,628     | -2%  |
| 131                              | 158      | -17%  | 153      | -14%  | 17     | Utilities                                        | 1,701     | 1,685     | 1%      | 1,665     | 2%   |
| 90                               | 102      | -11%  | 84       | 7%    | 18     | Insurance                                        | 904       | 1,017     | -11%    | 994       | -9%  |
| 454                              | 477      | -5%   | 417      | 9%    | 19     | Other                                            | 4,826     | 4,763     | 1%      | 4,804     | 0%   |
| 395                              | 414      | -4%   | 384      | 3%    | 20     | Depreciation                                     | 3,959     | 4,139     | -4%     | 3,917     | 1%   |
| 215                              | 219      | -2%   | 232      | -7%   | 21     | Interest                                         | 2,201     | 2,187     | 1%      | 1,940     | 13%  |
| 6,814                            | 6,992    | -3%   | 6,919    | -2%   | 22     | Total operating expenses                         | 67,792    | 69,433    | -2%     | 69,417    | -2%  |
| 1,897                            | 575      | 230%  | 1,522    | 25%   | 23     | Operating income (loss)                          | 8,029     | 3,877     | 107%    | 4,766     | 68%  |
| Non Operating Revenues (expense) |          |       |          |       |        |                                                  |           |           |         |           |      |
| 209                              | 209      | 0%    | 204      | 2%    | 24     | County Revenue - GO Bonds                        | 2,092     | 2,092     | 0%      | 2,042     | 2%   |
| 53                               | 33       | 58%   | 70       | -24%  | 25     | Investment Income/Realized Gain/Loss             | 717       | 333       | 115%    | 506       | 42%  |
| 0                                | 0        | 0%    | 0        | 0%    | 26     | Unrealized gain/losses on investments            | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 27     | SJRHS fee in consideration of funds transfer     | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 28     | Amortization of deferred contribution from SJRHS | 0         | 0         | 0%      | 0         | 0%   |
| 0                                | 0        | 0%    | 0        | 0%    | 29     | Other revenue (expense)                          | 0         | 0         | 0%      | 0         | 0%   |
| 262                              | 242      | 8%    | 274      | -4%   | 30     | Total non-operating income (loss)                | 2,809     | 2,425     | 16%     | 2,547     | 10%  |
| \$2,158                          | \$818    | 164%  | \$1,795  | 20%   | 31     | Net Income (loss)                                | \$10,838  | \$6,302   | 72%     | \$7,313   | 48%  |



**OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET**

SCHEDULE A-2

**APRIL, 2025**

Amounts in 000's

| <b>ASSETS</b>                                 | <b>APR<br/>2025</b> | <b>JUNE<br/>2024</b> | <b>LIABILITIES AND NET ASSETS</b>              | <b>APR<br/>2025</b> | <b>JUNE<br/>2024</b> |
|-----------------------------------------------|---------------------|----------------------|------------------------------------------------|---------------------|----------------------|
| <u><b>CURRENT ASSETS</b></u>                  |                     |                      | <u><b>CURRENT LIABILITIES</b></u>              |                     |                      |
| Cash and cash equivalents                     | \$ 5,039            | \$ 2,955             | Short -term borrowings                         | \$ -                | \$ -                 |
| Accounts Receivable-gross                     | 42,728              | 51,125               | Current maturities of long term debt           | 4,060               | 3,812                |
| Contractual allowances                        | (27,774)            | (33,135)             | Accounts payable                               | 8,557               | 7,420                |
| Allowance for doubtful accounts               | (4,055)             | (7,287)              | Due to governmental agencies                   | -                   | -                    |
| Due from Governmental Agencies                | (391)               | 1,020                | Due to SJRHS/CHW                               | -                   | -                    |
| Other Receivables                             | 16,819              | 17,841               | Accrued liabilities                            |                     |                      |
| Supply inventories                            | 1,433               | 1,414                | Payroll                                        | 1,591               | 646                  |
| Prepaid expenses and other                    | 928                 | 716                  | Vacation                                       | 2,525               | 2,444                |
| Total current assets                          | <u>34,725</u>       | <u>34,649</u>        | Other                                          | 1,200               | 1,292                |
|                                               |                     |                      | Commercial Loan Payable - OVCB                 | -                   | -                    |
|                                               |                     |                      | Total current liabilities                      | <u>17,934</u>       | <u>15,613</u>        |
| <u><b>INVESTMENTS</b></u>                     |                     |                      | <u><b>OTHER LIABILITIES</b></u>                |                     |                      |
| Other Investments                             | 20,097              | 22,042               | Hospital prof. and gen. liability ins reserves | -                   | -                    |
| Under bond indenture for cap projects         | 5,571               | 5,222                | Deferred Compensation                          | -                   | -                    |
| Donor restricted                              | 204                 | 193                  | Deferred revenue for SJRHS/CHW contribution    | -                   | -                    |
| Total investments                             | <u>25,872</u>       | <u>27,457</u>        | Other                                          | -                   | -                    |
|                                               |                     |                      | Total other liabilities                        | <u>-</u>            | <u>-</u>             |
| <u><b>LEASED ASSETS</b></u>                   |                     |                      | <u><b>OPERATING LEASE LIABILITY</b></u>        |                     |                      |
| Leased Assets                                 | 5,529               | 5,529                | Operating Lease Liability                      | 5,697               | 5,697                |
| Total leased assets                           | <u>5,529</u>        | <u>5,529</u>         | Total operating lease liability                | <u>5,697</u>        | <u>5,697</u>         |
| <u><b>PROPERTY, PLANT AND EQUIPMENT</b></u>   |                     |                      | <u><b>LONG TERM DEBT</b></u>                   |                     |                      |
| Land                                          | 393                 | 393                  | Capitalized leases                             | -                   | -                    |
| Land Improvements                             | -                   | -                    | Other debt                                     | 56,425              | 64,144               |
| Buildings                                     | 122,324             | 122,309              | Total long term debt                           | <u>56,425</u>       | <u>64,144</u>        |
| Building Service Equipment                    | -                   | -                    |                                                |                     |                      |
| Equipment                                     | 25,237              | 24,463               |                                                |                     |                      |
| Construction in Progress                      | 336                 | 353                  |                                                |                     |                      |
| Total gross property, plant and equipment     | 148,290             | 147,517              |                                                |                     |                      |
| Accumulated Depreciation                      | (96,753)            | (92,893)             |                                                |                     |                      |
| Net property, plant and equipment             | <u>51,536</u>       | <u>54,624</u>        |                                                |                     |                      |
| <u><b>OTHER ASSETS</b></u>                    |                     |                      | <u><b>NET ASSETS (Fund Balances)</b></u>       |                     |                      |
| Notes Receivable                              | -                   | -                    | Unrestricted (General Fund)                    | 37,941              | 37,156               |
| Investment in consolidated subsidiaries       | -                   | -                    | Restricted                                     | 171                 | 163                  |
| Ownership interests                           | 390                 | 390                  | Total net assets                               | <u>38,112</u>       | <u>37,319</u>        |
| Land and improved real estate (non operating) | -                   | -                    |                                                |                     |                      |
| Goodwill                                      | -                   | -                    |                                                |                     |                      |
| Unamortized affiliation costs                 | -                   | -                    |                                                |                     |                      |
| Deferred financing costs                      | 115                 | 123                  |                                                |                     |                      |
| Total other assets                            | <u>505</u>          | <u>513</u>           |                                                |                     |                      |
| Total assets                                  | <u>\$ 118,168</u>   | <u>\$ 122,773</u>    | Total Liabilities and net assets               | <u>\$ 118,168</u>   | <u>\$ 122,773</u>    |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

SCHEDULE A-3

**APRIL, 2025**  
Amounts in (000's)

| Line #                         |                                                              | <u>APR</u>       | <u>YEAR<br/>TO-DATE</u> |
|--------------------------------|--------------------------------------------------------------|------------------|-------------------------|
| <b>UNRESTRICTED NET ASSETS</b> |                                                              |                  |                         |
| 1                              | Balance beginning of period                                  | \$ 37,491        | \$ 37,156               |
| 2                              | Net income (loss)                                            | 2,158            | 10,838                  |
| 3                              | Fund Balance intergovernmental transfers                     | (1,709)          | (10,097)                |
| 4                              | Unrealized gains (losses) on investments                     | 1                | 1                       |
| 5                              | Use of donor restricted assets for property, plant and equip | -                | 43                      |
| 6                              | Other                                                        | -                | 0                       |
| 7                              | Balance end of period                                        | <u>\$ 37,941</u> | <u>\$ 37,941</u>        |
| <b>RESTRICTED NET ASSETS</b>   |                                                              |                  |                         |
| 8                              | Balance beginning of period                                  | \$ 167           | \$ 163                  |
| 9                              | Donor Restricted contributions                               | -                | -                       |
| 10                             | Use of donor restricted assets                               | -                | -                       |
| 11                             | Investment income                                            | -                | -                       |
| 12                             | Other                                                        | 4                | 8                       |
| 13                             | Balance end of period                                        | <u>\$ 171</u>    | <u>\$ 171</u>           |



**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN CASH FLOWS**

SCHEDULE A-4

**APRIL, 2025**  
Amounts in (000's)

| Line # |                                                        | APR               | YEAR<br>TO-DATE    |
|--------|--------------------------------------------------------|-------------------|--------------------|
|        | <b>Operating Activities</b>                            |                   |                    |
| 1      | Operating Income (loss)                                | \$ 1,897          | \$ 8,029           |
| 2      | Non operating income (loss), net                       | \$ 262            | \$ 2,809           |
| 3      | Depreciation and amortization                          | \$ 395            | \$ 3,959           |
| 4      | Decrease (increase) in net patient accounts receivable | \$ (425)          | \$ (195)           |
| 5      | Decrease (increase) in other current assets            | \$ 9,572          | \$ 2,203           |
| 6      | Increase (decrease) in current liabilities             | \$ 446            | \$ 2,321           |
| 7      | Increase (decrease) in leased assets                   | \$ -              | \$ -               |
| 8      | Net operating activities                               | <u>\$ 12,147</u>  | <u>\$ 19,126</u>   |
|        | <b>Investing Activities</b>                            |                   |                    |
| 9      | Additions to property, plant and equipment             | \$ (157)          | \$ (673)           |
| 10     | Net unrealized gains (losses) on investments           | \$ 1              | \$ 1               |
| 11     | Issuance of new long term debt                         | \$ -              | \$ -               |
| 12     | Increase (decrease) in long term debt                  | \$ 419            | \$ (7,719)         |
| 13     | Net investing activities                               | <u>\$ 263</u>     | <u>\$ (8,391)</u>  |
|        | <b>Other</b>                                           |                   |                    |
| 14     | Decrease (increase) in other non current assets        | \$ 1              | \$ 8               |
| 15     | Increase (decrease) in other liabilities               | \$ -              | \$ -               |
| 16     | Increase (decrease) in fund balance (net assets)       | \$ (1,704)        | \$ (10,045)        |
| 17     | Net other                                              | <u>\$ (1,703)</u> | <u>\$ (10,037)</u> |
| 18     | Net increase (decrease) in cash                        | \$ 10,707         | \$ 698             |
| 19     | Total cash - beginning of period                       | <u>\$ 20,304</u>  | <u>\$ 30,412</u>   |
| 20     | Total cash - end of period                             | <u>\$ 31,011</u>  | <u>\$ 31,110</u>   |
|        |                                                        | <u>\$ -</u>       | <u>\$ -</u>        |
| 21     | Operating Cash                                         | \$ 7,039          | \$ 7,039           |
| 22     | Board Designated Investments                           | \$ 23,872         | \$ 23,872          |
| 23     | Total cash end of period                               | <u>\$ 30,911</u>  | <u>\$ 30,911</u>   |



**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

SCHEDULE B-1

APRIL, 2025

| APR                           |        |       |         |       | Line # |                                      | YEAR - TO - DATE |         |       |         |       |
|-------------------------------|--------|-------|---------|-------|--------|--------------------------------------|------------------|---------|-------|---------|-------|
| Actual                        | Budget | Var % | Last Yr | Var % |        |                                      | Actual           | Budget  | Var % | Last Yr | Var % |
| KEY VOLUME INDICATORS         |        |       |         |       |        |                                      |                  |         |       |         |       |
|                               |        |       |         |       |        |                                      |                  |         |       |         |       |
| Admissions                    |        |       |         |       |        |                                      |                  |         |       |         |       |
| 52                            | 39     | 33%   | 36      | 44%   | 1      | General acute                        | 433              | 432     | 0%    | 468     | -7%   |
| 9                             | 10     | -10%  | 7       | 29%   | 2      | TCU                                  | 90               | 100     | -10%  | 71      | 27%   |
| 3                             | 6      | -50%  | 2       | 50%   | 3      | ONRC                                 | 23               | 66      | -65%  | 67      | -66%  |
| 12                            | 16     | -25%  | 9       | 33%   | 4      | Total Skilled Nursing                | 113              | 166     | -32%  | 138     | -18%  |
| Patient Days                  |        |       |         |       |        |                                      |                  |         |       |         |       |
| 0                             | 0      | 0%    | 18      | -100% | 5      | ICU                                  | 0                | 0       | 0%    | 259     | -100% |
| 138                           | 145    | -5%   | 136     | 1%    | 6      | Medical/surgical                     | 1,554            | 1,555   | 0%    | 1,458   | 7%    |
| 138                           | 145    | -5%   | 154     | -10%  | 7      | Total Acute                          | 1,554            | 1,555   | 0%    | 1,717   | -9%   |
| 195                           | 263    | -26%  | 215     | -9%   | 8      | TCU                                  | 2,167            | 2,491   | -13%  | 1,790   | 21%   |
| 2,446                         | 2,705  | -10%  | 2,841   | -14%  | 9      | ONRC                                 | 26,069           | 25,626  | 2%    | 23,631  | 10%   |
| 2,641                         | 2,968  | -11%  | 3,056   | -14%  | 10     | Total Skilled Nursing                | 28,236           | 28,117  | 0%    | 25,421  | 11%   |
| Average daily census (ADC)    |        |       |         |       |        |                                      |                  |         |       |         |       |
| 4.6                           | 4.8    | -5%   | 5.1     | -10%  | 11     | General acute                        | 5.1              | 5.1     | 0%    | 5.6     | -9%   |
| 88.0                          | 98.9   | -11%  | 101.9   | -14%  | 12     | SNF                                  | 92.9             | 92.5    | 0%    | 83.3    | 11%   |
| Occupancy % on available beds |        |       |         |       |        |                                      |                  |         |       |         |       |
| 16%                           | 17%    | -5%   | 18%     | -10%  | 13     | General acute                        | 16%              | 18%     | -10%  | 19%     | -18%  |
| 77%                           | 86%    | -11%  | 89%     | -14%  | 14     | SNF                                  | 73%              | 80%     | -10%  | 72%     | 0%    |
| Average length of stay        |        |       |         |       |        |                                      |                  |         |       |         |       |
| 2.7                           | 3.7    | -29%  | 4.3     | -38%  | 15     | General acute                        | 3.6              | 3.6     | 0%    | 3.7     | -2%   |
| 220.1                         | 185.5  | 19%   | 339.6   | -35%  | 16     | SNF                                  | 249.9            | 169.4   | 48%   | 184.2   | 36%   |
| 22                            | 10     | 120%  | 13      | 69%   | 17     | Surgeries - inpatient                | 137              | 90      | 52%   | 89      | 54%   |
| 16                            | 10     | 60%   | 11      | 45%   | 18     | Surgeries - outpatient               | 93               | 88      | 6%    | 75      | 24%   |
| 0                             | 0      | 0%    | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0                | 0       | 0%    | 0       | 0%    |
| 2                             | 0      | 0%    | 0       | 0%    | 20     | Endoscopy - Inpatient Procedures     | 12               | 2       | 500%  | 0       | 0%    |
| 59                            | 56     | 5%    | 71      | -17%  | 21     | Endoscopy - Outpatient Procedures    | 481              | 481     | 0%    | 482     | 0%    |
| 47                            | 40     | 18%   | 36      | 31%   | 22     | ER admits                            | 408              | 432     | -6%   | 454     | -10%  |
| 1,980                         | 1,864  | 6%    | 2,278   | -13%  | 23     | ER visits                            | 18,101           | 16,967  | 7%    | 16,910  | 7%    |
| 0.90                          | 1.03   | -12%  | 1.00    | -10%  | 24     | ER Admits to total admits            | 0.94             | 1.00    | -6%   | 0.97    | -3%   |
| 2.37%                         | 2.15%  | 11%   | 1.58%   | 50%   | 25     | ER admits to ER Visits Percentage    | 2.25%            | 2.55%   | -11%  | 2.68%   | -16%  |
| 33                            | 23     | 43%   | 20      | 65%   | 26     | Outpt Care-Observation-# of patients | 285              | 233     | 22%   | 235     | 21%   |
| 4,129                         | 4,223  | -2%   | 4,905   | -16%  | 27     | Clinic Visits                        | 41,047           | 41,730  | -2%   | 45,951  | -11%  |
| 571                           | 590    | -3%   | 582     | -2%   | 28     | Ambulance runs                       | 5,844            | 5,949   | -2%   | 5,907   | -1%   |
| 8,517                         | 8,865  | -4%   | 9,322   | -9%   | 29     | Total Outpatient visits              | 82,268           | 88,385  | -7%   | 89,269  | -8%   |
| 1,376                         | 1,711  | -20%  | 1,440   | -4%   | 30     | Laboratory - Inpatient Procedures    | 15,781           | 18,853  | -16%  | 17,111  | -8%   |
| 11,818                        | 10,883 | 9%    | 11,109  | 6%    | 31     | Laboratory - Outpatient Procedures   | 106,205          | 110,128 | -4%   | 109,814 | -3%   |
| 110                           | 109    | 1%    | 91      | 21%   | 32     | Radiology - Inpatient Procedures     | 1,027            | 1,202   | -15%  | 1,139   | -10%  |
| 1,949                         | 1,844  | 6%    | 1,866   | 4%    | 33     | Radiology - Outpatient Procedures    | 16,892           | 18,490  | -9%   | 18,295  | -8%   |



OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS

SCHEDULE B-2

APRIL, 2025

| APR                           |        |         |         |        | Line # |                                         | YEAR - TO - DATE |         |        |         |        |
|-------------------------------|--------|---------|---------|--------|--------|-----------------------------------------|------------------|---------|--------|---------|--------|
| Actual                        | Budget | Var %   | Last Yr | Var %  |        |                                         | Actual           | Budget  | Var %  | Last Yr | Var %  |
| Payor Mix (Gross Charges)     |        |         |         |        |        |                                         |                  |         |        |         |        |
| 15.1%                         | 16.2%  | -1.1%   | 17.9%   | -2.8%  | 34     | Medicare FFS                            | 15.4%            | 16.5%   | -1.1%  | 16.6%   | -1.2%  |
| 8.9%                          | 8.5%   | 0.4%    | 8.0%    | 0.9%   | 35     | Medicare HMO                            | 10.0%            | 8.7%    | 1.3%   | 8.9%    | 1.1%   |
| 0.0%                          | 0.0%   | 0.0%    | 0.0%    | 0.0%   | 36     | Medicare Capitated Risk                 | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 7.3%                          | 7.9%   | -0.6%   | 6.9%    | 0.3%   | 37     | Medi-Cal                                | 7.8%             | 7.8%    | -0.1%  | 7.9%    | -0.1%  |
| 44.6%                         | 46.3%  | -1.7%   | 47.2%   | -2.6%  | 38     | Medi-Cal HMO                            | 45.1%            | 45.9%   | -0.8%  | 45.6%   | -0.5%  |
| 21.5%                         | 19.9%  | 1.7%    | 18.6%   | 2.9%   | 39     | Commercial Contract (FFS)               | 20.4%            | 19.9%   | 0.5%   | 19.7%   | 0.6%   |
| 0.0%                          | 0.0%   | 0.0%    | 0.0%    | 0.0%   | 40     | Commercial Capitated                    | 0.0%             | 0.0%    | 0.0%   | 0.0%    | 0.0%   |
| 2.6%                          | 1.2%   | 1.4%    | 1.3%    | 1.2%   | 41     | Other                                   | 1.4%             | 1.2%    | 0.2%   | 1.3%    | 0.2%   |
| Case Mix Index                |        |         |         |        |        |                                         |                  |         |        |         |        |
| 1.2581                        | 1.1500 | 9%      | 1.3180  | -5%    | 42     | Medicare FFS                            | 1.3493           | 1.1500  | 17%    | 1.3750  | -2%    |
| 1.3581                        | 1.0500 | 29%     | 1.2553  | 8%     | 43     | General Acute                           | 1.2378           | 1.0500  | 18%    | 1.2725  | -3%    |
| 1.3060                        | 1.0900 | 20%     | 1.2902  | 1%     | 44     | Total Hospital                          | 1.3018           | 1.0900  | 19%    | 1.3251  | -2%    |
| Medicare Inpt FFS Performance |        |         |         |        |        |                                         |                  |         |        |         |        |
| 26                            | 20     | 30%     | 21      | 24%    | 45     | Medicare acute discharges               | 210              | 225     | -7%    | 226     | -7%    |
| 2.92                          | 3.85   | -24%    | 3.62    | -19%   | 46     | Acute length of stay                    | 3.88             | 3.75    | 4%     | 3.57    | 9%     |
| 1.2581                        | 1.1500 | 9%      | 1.3180  | -5%    | 47     | Medicare Case Mix index                 | 1.3493           | 1.1500  | 17%    | 1.3750  | -2%    |
| 2.3234                        | 3.3478 | -31%    | 2.7459  | -15%   | 48     | Adjusted LOS with Case Mix Index Factor | 2.8763           | 3.2580  | -12%   | 2.5970  | 11%    |
| 25,854                        | 25,357 | 2%      | 27,658  | -7%    | 49     | Per Case IP Charges case mix adjusted   | 29,269           | 24,789  | 18%    | 25,419  | 15%    |
| 37.8%                         | 18.0%  | 19.9%   | 28.8%   | 9.0%   | 50     | Reimb as % of Gross Charge              | 24.2%            | 17.0%   | 7.2%   | 31.7%   | -7.4%  |
| 14.2%                         | -88.1% | 102.3%  | -11.8%  | 26.0%  | 51     | Medicare Margin % (Margin / reimb)      | -38.1%           | -101.8% | 63.6%  | -13.2%  | -25.0% |
| 85.8%                         | 188.1% | -102.3% | 111.8%  | -26.0% | 52     | Medicare cost as % of reimbursement     | 138.1%           | 201.8%  | -63.6% | 113.2%  | 25.0%  |



**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

SCHEDULE B-3

**APRIL, 2025**

| APR                           |         |       |         |       | Line # |                                                                  | YEAR - TO - DATE |         |       |         |       |
|-------------------------------|---------|-------|---------|-------|--------|------------------------------------------------------------------|------------------|---------|-------|---------|-------|
| Actual                        | Budget  | Var % | Last Yr | Var % |        |                                                                  | Actual           | Budget  | Var % | Last Yr | Var % |
| <b>Labor</b>                  |         |       |         |       |        |                                                                  |                  |         |       |         |       |
| 387.1                         | 423.8   | -9%   | 389.2   | -1%   | 53     | FTE's Productive (incl registry/temp hrs)                        | 387.8            | 415.4   | -7%   | 393.6   | -1%   |
| 391.8                         | 431.6   | -9%   | 394.9   | -1%   | 54     | FTE's Total                                                      | 394.1            | 422.8   | -7%   | 401.2   | -2%   |
| 2.27                          | 2.45    | -8%   | 2.01    | 13%   | 55     | Total FTE per adjusted occupied bed                              | 2.30             | 2.62    | -12%  | 2.67    | -14%  |
| 172.5                         | 222.9   | -23%  | 249.1   | -31%  | 56     | Labor hours per adjusted admit                                   | 217.6            | 213.0   | 2%    | 208.4   | 4%    |
| 132.0                         | 204.5   | -35%  | 193.1   | -32%  | 57     | Labor hours per adj. admit case mix adjusted                     | 167.2            | 195.4   | -14%  | 157.3   | 6%    |
| 118,480                       | 116,562 | 2%    | 129,880 | -9%   | 58     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 118,788          | 116,344 | 2%    | 122,057 | -3%   |
| 48.3%                         | 47.1%   | 3%    | 47.5%   | 2%    | 59     | Non Wage benefits as % of Salary                                 | 47.1%            | 47.1%   | 0%    | 44.9%   | 5%    |
| 261,842                       | 195,362 | 34%   | 216,706 | 21%   | 60     | Net revenue per FTE (annualized) (a)                             | 216,235          | 190,094 | 14%   | 190,879 | 13%   |
| 2,235                         | 1,779   | 26%   | 3,075   | -27%  | 50a    | Registry / Temp Help Hours                                       | 18,625           | 18,581  | 0%    | 32,401  | -43%  |
| <b>Revenues (a)</b>           |         |       |         |       |        |                                                                  |                  |         |       |         |       |
| 1,622                         | 1,312   | 24%   | 1,196   | 36%   | 61     | Net pt. revenue per adjusted pat day                             | 1,361            | 1,362   | 0%    | 1,397   | -3%   |
| 21,709                        | 20,937  | 4%    | 25,951  | -16%  | 62     | Net pt. revenue per adjusted admit                               | 22,621           | 19,469  | 16%   | 19,123  | 18%   |
| 16,623                        | 19,208  | -13%  | 20,114  | -17%  | 63     | Net pt. rev. per adj. admit case mix adjusted                    | 17,377           | 17,861  | -3%   | 14,431  | 20%   |
| 80.4%                         | 78.6%   | 2%    | 80.1%   | 0%    | 64     | Outpt revenue as % of total revenue                              | 78.9%            | 77.8%   | 1%    | 77.8%   | 2%    |
| 42.1%                         | 35.9%   | 17%   | 35.7%   | 18%   | 65     | Net pt. revenue as percent of gross charges                      | 36.8%            | 35.5%   | 3%    | 35.4%   | 4%    |
| <b>Operating Expenses (b)</b> |         |       |         |       |        |                                                                  |                  |         |       |         |       |
| 1,256                         | 1,203   | 4%    | 937     | 34%   | 66     | Total expense per adj. pat day                                   | 1,206            | 1,283   | -6%   | 1,293   | -7%   |
| 16,812                        | 19,199  | -12%  | 20,337  | -17%  | 67     | Total expense per adjusted admit                                 | 20,055           | 18,341  | 9%    | 17,698  | 13%   |
| 58.4%                         | 65.1%   | -10%  | 76.5%   | -24%  | 68     | Labor Expense (inc. benefits) as % of total exp.                 | 62.0%            | 65.0%   | -5%   | 69.1%   | -10%  |
| 6.3%                          | 7.0%    | -10%  | 6.1%    | 3%    | 69     | Supply expense as % of net patient revenues                      | 6.5%             | 7.1%    | -9%   | 7.1%    | -9%   |
| 1,048                         | 1,339   | -22%  | 1,233   | -15%  | 70     | Supply expense per CMI adjusted admit                            | 1,121            | 1,268   | -12%  | 1,023   | 10%   |
| 9.4%                          | 10.0%   | -6%   | 11.2%   | -16%  | 71     | Capital cost (Depr & interest as % of total exp.)                | 9.8%             | 10.0%   | -2%   | 9.9%    | -1%   |
| <b>Key Financial Ratios</b>   |         |       |         |       |        |                                                                  |                  |         |       |         |       |
| 21.8%                         | 7.6%    | 14.2% | 18.0%   | 3.7%  | 72     | Operating Income Margin %                                        | 10.6%            | 5.3%    | 5.3%  | 6.4%    | 4.2%  |
| 24.8%                         | 10.8%   | 14.0% | 21.3%   | 3.5%  | 73     | Total Income Margin %                                            | 14.3%            | 8.6%    | 5.7%  | 9.9%    | 4.4%  |
| 28.8%                         | 16.0%   | 12.8% | 25.3%   | 3.5%  | 74     | EBITDA margin % (net oper inc. before depr & interest)           | 18.7%            | 13.9%   | 4.8%  | 14.3%   | 4.4%  |
| 120                           | 85      | 35    | 112     | 7     | 75     | Days Cash on Hand                                                | 120              | 85      | 35    | 112     | 7     |
| 60                            | 53      | 7     | 72      | -13   | 76     | Days rev. in Accounts Receivable-gross                           | 60               | 53      | 7     | 72      | -13   |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.



## **SUPPORTING SCHEDULES**

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**D** Financial Revenue Statistics

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**G-1** Statement of Revenues and Expenses

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**I** Graphs of Activities



OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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APRIL, 2025

| APR                  |        |       |         |       |        | YEAR - TO - DATE                             |        |        |       |         |       |
|----------------------|--------|-------|---------|-------|--------|----------------------------------------------|--------|--------|-------|---------|-------|
| Actual               | Budget | Var % | Last Yr | Var % | Line # |                                              | Actual | Budget | Var % | Last Yr | Var % |
| Patient Days         |        |       |         |       |        |                                              |        |        |       |         |       |
| 0                    | 0      | 0%    | 18      | -100% | 1      | ICU                                          | 0      | 0      | 0%    | 259     | -100% |
| 138                  | 145    | -5%   | 136     | 1%    | 2      | Medical/surgical                             | 1,554  | 1,555  | 0%    | 1,458   | 7%    |
| 138                  | 145    | -5%   | 154     | -10%  | 3      | Total Acute                                  | 1,554  | 1,555  | 0%    | 1,717   | -9%   |
| 195                  | 263    | -26%  | 215     | -9%   | 4      | TCU                                          | 2,167  | 2,491  | -13%  | 1,790   | 21%   |
| 2,446                | 2,705  | -10%  | 2,841   | -14%  | 5      | ONRC                                         | 26,069 | 25,626 | 2%    | 23,631  | 10%   |
| 2,641                | 2,968  | -11%  | 3,056   | -14%  | 6      | Total Skilled Nursing                        | 28,236 | 28,117 | 0%    | 25,421  | 11%   |
| Average Daily Census |        |       |         |       |        |                                              |        |        |       |         |       |
| 0.0                  | 0.0    | 0%    | 0.6     | -100% | 7      | ICU                                          | 0.0    | 0.0    | 0%    | 0.8     | -100% |
| 4.6                  | 4.8    | -5%   | 4.5     | 1%    | 8      | Medical/surgical                             | 5.1    | 5.1    | 0%    | 4.8     | 7%    |
| 4.6                  | 4.8    | -5%   | 5.1     | -10%  | 9      | Total Acute                                  | 5.1    | 5.1    | 0%    | 5.6     | -9%   |
| 6.5                  | 8.8    | -26%  | 7.2     | -9%   | 10     | TCU                                          | 7.1    | 8.2    | -13%  | 5.9     | 21%   |
| 81.5                 | 90.2   | -10%  | 94.7    | -14%  | 11     | ONRC                                         | 85.8   | 84.3   | 2%    | 77.5    | 11%   |
| 88.0                 | 98.9   | -11%  | 101.9   | -14%  | 12     | Total Skilled Nursing                        | 92.9   | 92.5   | 0%    | 83.3    | 11%   |
| Surgery              |        |       |         |       |        |                                              |        |        |       |         |       |
| 22                   | 10     | 120%  | 13      | 69%   | 15     | Inpatient cases                              | 137    | 90     | 52%   | 89      | 54%   |
| 16                   | 10     | 60%   | 11      | 45%   | 16     | Outpatient cases                             | 93     | 88     | 6%    | 75      | 24%   |
| 0                    | 0      | 0%    | 0       | 0%    | 16b    | Outpatient pain management                   | 0      | 0      | 0%    | 0       | 0%    |
| Endoscopy            |        |       |         |       |        |                                              |        |        |       |         |       |
| 2                    | 0      | 0%    | 0       | 0%    | 17     | Inpatient procedures                         | 12     | 2      | 500%  | 0       | 0%    |
| 59                   | 56     | 5%    | 71      | -17%  | 18     | Outpatient procedures                        | 481    | 481    | 0%    | 482     | 0%    |
| 34                   | 0      | 0%    | 0       | 0%    | 19     | Infusion Therapy-# of patients               | 105    | 0      | 0%    | 0       | 0%    |
| 16                   | 18     | -11%  | 26      | -38%  | 20     | Bed Hold Days-ONRC                           | 112    | 183    | -39%  | 160     | -30%  |
| 33                   | 23     | 43%   | 20      | 65%   | 21     | Outpt Care-Observation-# of patients         | 285    | 233    | 22%   | 235     | 21%   |
| 1,199                | 668    | 79%   | 446     | 169%  | 22     | Outpt Care-Observation-Hours                 | 9,272  | 6,767  | 37%   | 7,061   | 31%   |
| 50.0                 | 27.8   | 79%   | 18.6    | 169%  | 23     | Outpt Care-Observation-Adjusted Days         | 386.3  | 282.0  | 37%   | 294.2   | 31%   |
| ER Volumes           |        |       |         |       |        |                                              |        |        |       |         |       |
| 47                   | 40     | 18%   | 36      | 31%   | 24     | ER Inpt Admits                               | 408    | 432    | -6%   | 454     | -10%  |
| 1,933                | 1,824  | 6%    | 2,242   | -14%  | 25     | ER Outpt visits                              | 17,693 | 16,535 | 7%    | 16,456  | 8%    |
| 1,980                | 1,864  | 6%    | 2,278   | -13%  | 26     | ER total visits (Inpt + Outpt)               | 18,101 | 16,967 | 7%    | 16,910  | 7%    |
| Ambulance Runs       |        |       |         |       |        |                                              |        |        |       |         |       |
| 488                  | 496    | -2%   | 493     | -1%   | 27     | Oakdale                                      | 5,035  | 4,963  | 1%    | 4,991   | 1%    |
| 83                   | 94     | -12%  | 89      | -7%   | 28     | Waterford                                    | 809    | 986    | -18%  | 916     | -12%  |
| 1,527                | 1,650  | -7%   | 1,736   | -12%  | 29     | Oakdale Clinic-OP Visits                     | 15,512 | 16,058 | -3%   | 16,019  | -3%   |
| 386                  | 636    | -39%  | 627     | -38%  | 30     | Oakdale Prenatal Clinic-OP Visits            | 4,389  | 6,440  | -32%  | 6,427   | -32%  |
| 0                    | 0      | 0%    | 0       | 0%    | 31     | Oakdale Dental Clinic                        | 0      | 0      | 0%    | 0       | 0%    |
| 270                  | 380    | -29%  | 332     | -19%  | 32     | Industrial Med Clinic-OP Visits              | 3,010  | 4,192  | -28%  | 4,224   | -29%  |
| 541                  | 514    | 5%    | 558     | -3%   | 33     | Escalon Clinic-OP Visits                     | 4,575  | 4,952  | -8%   | 4,925   | -7%   |
| 962                  | 1,043  | -8%   | 1,173   | -18%  | 34     | Riverbank Clinic-OP Visits                   | 9,478  | 10,088 | -6%   | 10,147  | -7%   |
| 443                  | 433    | 2%    | 479     | -8%   | 35     | Waterford Clinic                             | 4,083  | 4,208  | -3%   | 4,209   | -3%   |
| 8,517                | 8,865  | -4%   | 9,322   | -9%   | 36     | Outpatient Visits (All per OSHPD Definition) | 82,268 | 88,385 | -7%   | 89,269  | -8%   |



OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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APRIL, 2025

| APR    |        |       |         |       |        | YEAR - TO - DATE              |         |         |         |         |      |
|--------|--------|-------|---------|-------|--------|-------------------------------|---------|---------|---------|---------|------|
| Actual | Budget | Var % | Last Yr | Var % | Line # | Actual                        | Budget  | Var %   | Last Yr | Var %   |      |
| 11     | 5      | 120%  | 3       | 267%  | 37     | <b>Blood Bank</b>             |         |         |         |         |      |
| 6      | 8      | -25%  | 5       | 20%   | 38     | IP Units                      | 43      | 51      | -16%    | 38      | 13%  |
|        |        |       |         |       |        | OP Units                      | 56      | 86      | -35%    | 78      | -28% |
|        |        |       |         |       |        | <b>Central Services</b>       |         |         |         |         |      |
| 760    | 738    | 3%    | 900     | -16%  | 39     | IP Line Items                 | 9,164   | 6,947   | 32%     | 6,947   | 32%  |
| 2,410  | 882    | 173%  | 1,936   | 24%   | 40     | OP Line Items                 | 22,166  | 8,820   | 151%    | 7,490   | 196% |
|        |        |       |         |       |        | <b>Electrocardiogram</b>      |         |         |         |         |      |
| 7      | 12     | -42%  | 5       | 40%   | 41     | IP Procedures                 | 113     | 139     | -19%    | 143     | -21% |
| 3      | 8      | -63%  | 9       | -67%  | 42     | OP Procedures                 | 60      | 73      | -18%    | 76      | -21% |
|        |        |       |         |       |        | <b>Laboratory</b>             |         |         |         |         |      |
| 1,376  | 1,711  | -20%  | 1,440   | -4%   | 43     | I/P Procedures                | 15,781  | 18,853  | -16%    | 17,111  | -8%  |
| 11,818 | 10,883 | 9%    | 11,109  | 6%    | 44     | O/P Procedures                | 106,205 | 110,128 | -4%     | 109,814 | -3%  |
|        |        |       |         |       |        | <b>Pharmacy</b>               |         |         |         |         |      |
| 3,391  | 4,232  | -20%  | 3,442   | -1%   | 45     | IP Line Items                 | 40,600  | 45,369  | -11%    | 38,537  | 5%   |
| 5,209  | 3,624  | 44%   | 3,426   | 52%   | 46     | OP Line Items                 | 45,479  | 38,045  | 20%     | 38,358  | 19%  |
|        |        |       |         |       |        | <b>Physical Therapy</b>       |         |         |         |         |      |
| 38     | 61     | -38%  | 49      | -22%  | 47     | IP Treatments                 | 630     | 645     | -2%     | 497     | 27%  |
| 1,264  | 1,352  | -7%   | 1,263   | 0%    | 48     | OP Treatments                 | 12,052  | 14,147  | -15%    | 14,364  | -16% |
|        |        |       |         |       |        | <b>Radiology</b>              |         |         |         |         |      |
| 51     | 55     | -7%   | 44      | 16%   | 49     | IP Procedures                 | 509     | 614     | -17%    | 571     | -11% |
| 1,207  | 1,142  | 6%    | 1,153   | 5%    | 50     | OP Procedures                 | 10,154  | 11,582  | -12%    | 11,407  | -11% |
|        |        |       |         |       |        | <b>MRI</b>                    |         |         |         |         |      |
| 8      | 5      | 60%   | 6       | 33%   | 50     | IP Procedures                 | 35      | 46      | -24%    | 47      | -26% |
| 42     | 37     | 14%   | 34      | 24%   | 51     | OP Procedures                 | 343     | 372     | -8%     | 370     | -7%  |
|        |        |       |         |       |        | <b>CT Scanner</b>             |         |         |         |         |      |
| 44     | 42     | 5%    | 38      | 16%   | 52     | IP Procedures                 | 404     | 452     | -11%    | 437     | -8%  |
| 364    | 355    | 3%    | 331     | 10%   | 53     | OP Procedures                 | 3,603   | 3,522   | 2%      | 3,542   | 2%   |
|        |        |       |         |       |        | <b>Ultrasound</b>             |         |         |         |         |      |
| 15     | 12     | 25%   | 9       | 67%   | 54     | IP Procedures                 | 114     | 136     | -16%    | 131     | -13% |
| 336    | 310    | 8%    | 348     | -3%   | 55     | OP Procedures                 | 2,792   | 3,014   | -7%     | 2,976   | -6%  |
|        |        |       |         |       |        | <b>Respiratory Therapy</b>    |         |         |         |         |      |
| 195    | 217    | -10%  | 201     | -3%   | 57     | IP Treatments                 | 2,463   | 2,083   | 18%     | 1,938   | 27%  |
| 50     | 25     | 100%  | 18      | 178%  | 58     | OP Treatments                 | 452     | 270     | 67%     | 251     | 80%  |
|        |        |       |         |       |        | <b>Echocardiology</b>         |         |         |         |         |      |
| 5      | 11     | -55%  | 9       | -44%  | 59     | IP Treatments                 | 59      | 109     | -46%    | 115     | -49% |
| 2      | 6      | -67%  | 5       | -60%  | 60     | OP Treatments                 | 41      | 58      | -29%    | 60      | -32% |
|        |        |       |         |       |        | <b>Dietary</b>                |         |         |         |         |      |
| 1,364  | 1,201  | 14%   | 1,280   | 7%    | 59     | Patient Meals - Hospital      | 14,317  | 12,258  | 17%     | 12,251  | 17%  |
| 3,288  | 3,660  | -10%  | 3,616   | -9%   | 60     | Non Patient Meals (Cafeteria) | 32,518  | 35,651  | -9%     | 34,438  | -6%  |
|        |        |       |         |       |        | <b>Laundry</b>                |         |         |         |         |      |
| 10,000 | 10,401 | -4%   | 10,000  | 0%    | 61     | Pounds Processed              | 100,000 | 104,297 | -4%     | 99,159  | 1%   |



OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D  
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APRIL, 2025

| APR                             |        |       |         |       |        | YEAR - TO - DATE                                              |         |        |         |       |                                |
|---------------------------------|--------|-------|---------|-------|--------|---------------------------------------------------------------|---------|--------|---------|-------|--------------------------------|
| Actual                          | Budget | Var % | Last Yr | Var % | Line # | Actual                                                        | Budget  | Var %  | Last Yr | Var % |                                |
| <b>GROSS PATIENT REVENUES</b>   |        |       |         |       |        |                                                               |         |        |         |       |                                |
| 4,047                           | 3,920  | 3%    | 3,649   | 11%   | 1      | 3,893                                                         | 4,111   | -5%    | 4,231   | -8%   | Inpatient routine per day      |
| 4,047                           | 3,920  | 3%    | 3,649   | 11%   | 3      | 3,893                                                         | 4,111   | -5%    | 4,231   | -8%   | Total per day                  |
| 54,183                          | 62,567 | -13%  | 79,167  | -32%  | 4      | 64,723                                                        | 58,753  | 10%    | 57,898  | 12%   | Inpatient routine per admit    |
| -                               | -      | 0%    | -       | 0%    | 5      | -                                                             | -       | 0%     | -       | 0%    | Inpatient ancillary per admit  |
| 54,183                          | 62,567 | -13%  | 79,167  | -32%  | 6      | 64,723                                                        | 58,753  | 10%    | 57,898  | 12%   | Total per admit                |
| 1,980                           | 1,835  | 8%    | 1,843   | 7%    | 7      | 1,944                                                         | 1,778   | 9%     | 1,688   | 15%   | Outpatient ancillary per visit |
| <b>NET PATIENT REVENUES (a)</b> |        |       |         |       |        |                                                               |         |        |         |       |                                |
| <u>INPATIENT (000s)</u>         |        |       |         |       |        |                                                               |         |        |         |       |                                |
| 671                             | 177    | 279%  | 435     | 54%   | 8      | 1,837                                                         | 1,755   | 5%     | 3,622   | -49%  | Medicare FFS                   |
| (154)                           | 64     | -341% | (67)    | 128%  | 9      | 1,512                                                         | 629     | 140%   | 716     | 111%  | Medicare HMO                   |
| -                               | -      | 0%    | -       | 0%    | 10     | -                                                             | -       | 0%     | -       | 0%    | Medicare Capitated Risk        |
| 3,025                           | 2,011  | 50%   | 4,333   | -30%  | 11     | 38,725                                                        | 19,551  | 98%    | 31,108  | 24%   | Medi-Cal                       |
| (1,075)                         | (45)   | 2305% | (562)   | 91%   | 12     | 2,482                                                         | (522)   | -575%  | (903)   | -375% | Commercial Contract (FFS)      |
| -                               | -      | 0%    | -       | 0%    | 13     | -                                                             | -       | 0%     | -       | 0     | Commercial Capitated           |
| (51)                            | 10     | -614% | (2)     | 2171% | 14     | (259)                                                         | 150     | -273%  | 63      | -513% | Other                          |
| 2,416                           | 2,217  | 9%    | 4,136   | -42%  | 15     | 44,297                                                        | 21,563  | 105%   | 34,606  | 28%   | Total                          |
| <u>OUTPATIENT (000s)</u>        |        |       |         |       |        |                                                               |         |        |         |       |                                |
| 418                             | 166    | 151%  | 1,427   | -71%  | 16     | 3,906                                                         | 1,621   | 141%   | 3,445   | 13%   | Medicare FFS                   |
| (316)                           | 102    | -408% | (6)     | 5219% | 17     | (592)                                                         | 1,004   | -159%  | 286     | -307% | Medicare HMO                   |
| -                               | -      | 0%    | -       | 0%    | 18     | -                                                             | -       | 0%     | -       | 0%    | Medicare Capitated Risk        |
| 4,180                           | 2,585  | 62%   | (499)   | -938% | 19     | 8,500                                                         | 24,819  | -66%   | 8,513   | 0%    | Medi-Cal                       |
| 1,728                           | 2,171  | -20%  | 2,374   | -27%  | 20     | 15,824                                                        | 21,027  | -25%   | 20,159  | -22%  | Commercial Contract (FFS)      |
| (7)                             | (6)    | 21%   | (2)     | 328%  | 21     | (37)                                                          | (56)    | -34%   | (52)    | -30%  | Commercial Capitated           |
| (11)                            | (306)  | -96%  | (397)   | -97%  | 22     | (1,110)                                                       | (3,036) | -63%   | (2,968) | -63%  | Other                          |
| 5,992                           | 4,713  | 27%   | 2,897   | 107%  | 23     | 26,491                                                        | 45,379  | -42%   | 29,382  | -10%  | Total                          |
| <u>TOTAL (000s)</u>             |        |       |         |       |        |                                                               |         |        |         |       |                                |
| 1,088                           | 343    | 217%  | 1,862   | -42%  | 24     | 5,742                                                         | 3,375   | 70%    | 7,066   | -19%  | Medicare FFS                   |
| (470)                           | 166    | -383% | (73)    | 541%  | 25     | 920                                                           | 1,633   | -44%   | 1,003   | -8%   | Medicare HMO                   |
| -                               | -      | 0%    | -       | 0%    | 26     | -                                                             | -       | 0%     | -       | 0%    | Medicare Capitated Risk        |
| 7,205                           | 4,596  | 57%   | 3,834   | 88%   | 27     | 47,226                                                        | 44,370  | 6%     | 39,622  | 19%   | Medi-Cal                       |
| 653                             | 2,127  | -69%  | 1,813   | -64%  | 28     | 18,306                                                        | 20,505  | -11%   | 19,255  | -5%   | Commercial Contract (FFS)      |
| (7)                             | (6)    | 21%   | (2)     | 328%  | 29     | (37)                                                          | (56)    | -34%   | (52)    | -30%  | Commercial Capitated           |
| (62)                            | (296)  | -79%  | (400)   | -84%  | 30     | (1,370)                                                       | (2,886) | -53%   | (2,905) | -53%  | Other                          |
| 8,408                           | 6,930  | 21%   | 7,034   | 20%   | 31     | 70,788                                                        | 66,942  | 6%     | 63,988  | 11%   | Total                          |
| 8,408                           | 6,930  |       | 7,034   |       |        | Total per financials (net pt revenue less bad debt provision) | 70,788  | 66,942 | 63,988  |       |                                |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.



OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS

SCHEDULE D  
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APRIL, 2025

| APR                                        |         |       |         |       |        | YEAR - TO - DATE                      |         |          |       |          |       |
|--------------------------------------------|---------|-------|---------|-------|--------|---------------------------------------|---------|----------|-------|----------|-------|
| Actual                                     | Budget  | Var % | Last Yr | Var % | Line # |                                       | Actual  | Budget   | Var % | Last Yr  | Var % |
| NET PATIENT REVENUES PER ADJ DAY (a)       |         |       |         |       |        |                                       |         |          |       |          |       |
| 3,169                                      | 887     | 257%  | 4,177   | -24%  | 32     | Medicare FFS                          | 1,731   | 945      | 83%   | 2,092    | -17%  |
| (3,457)                                    | 813     | -525% | (516)   | 570%  | 33     | Medicare HMO                          | 627     | 680      | -8%   | 599      | 5%    |
| -                                          | -       | 0%    | -       | 0%    | 34     | Medicare Capitated Risk               | -       | -        | 0%    | -        | 0%    |
| 1,805                                      | 1,158   | 56%   | 898     | 101%  | 35     | Medi-Cal                              | 1,193   | 1,199    | 0%    | 1,151    | 4%    |
| 3,914                                      | 10,074  | -61%  | 3,935   | -1%   | 36     | Commercial Contract (FFS)             | 8,427   | 11,490   | -27%  | 8,124    | 4%    |
| -                                          | -       | 0%    | -       | 0%    | 37     | Commercial Capitated                  | -       | -        | 0%    | -        | 0%    |
| -                                          | (3,340) | -100% | (2,698) | -100% | 38     | Other                                 | (374)   | (3,532)  | -89%  | (2,626)  | -86%  |
| 1,622                                      | 1,312   | 24%   | 1,196   | 36%   | 39     | Total                                 | 1,361   | 1,362    | 0%    | 1,397    | -3%   |
| (0)                                        | 0       |       | (0)     |       |        |                                       |         |          |       |          |       |
| NET PATIENT REVENUES PER ADJ ADMIT (a)     |         |       |         |       |        |                                       |         |          |       |          |       |
| 9,501                                      | 3,243   | 193%  | 20,463  | -54%  | 40     | Medicare FFS                          | 6,208   | 3,055    | 103%  | 7,552    | -18%  |
| (11,628)                                   | 2,207   | -627% | (730)   | 1493% | 41     | Medicare HMO                          | 2,418   | 2,268    | 7%    | 2,155    | 12%   |
| -                                          | -       | 0%    | -       | 0%    | 42     | Medicare Capitated Risk               | -       | -        | 0%    | -        | 0%    |
| 649,312                                    | 183,081 | 255%  | 50,181  | 1194% | 43     | Medi-Cal                              | 470,655 | 205,554  | 129%  | 33,870   | 1290% |
| 10,218                                     | 50,367  | -80%  | 76,735  | -87%  | 44     | Commercial Contract (FFS)             | 28,331  | 40,999   | -31%  | 35,250   | -20%  |
| -                                          | -       | 0%    | -       | 0%    | 45     | Commercial Capitated                  | -       | -        | 0%    | -        | 0%    |
| -                                          | -       | 0%    | -       | 0%    | 46     | Other                                 | (6,636) | (53,019) | -87%  | (47,066) | -86%  |
| 21,709                                     | 20,937  | 4%    | 25,951  | -16%  | 47     | Total                                 | 22,621  | 19,469   | 16%   | 19,123   | 18%   |
| (0)                                        | -       |       | (0.01)  |       |        |                                       |         |          |       |          |       |
| NET REVENUES AS % OF GROSS CHGS-INPATIENT  |         |       |         |       |        |                                       |         |          |       |          |       |
| 78.3%                                      | 17.5%   | 348%  | 38.2%   |       | 48     | Medicare FFS                          | 22.1%   | 16.6%    |       | 35.1%    |       |
| -30.1%                                     | 19.4%   | -255% | -49.4%  |       | 49     | Medicare HMO                          | 27.4%   | 18.3%    |       | 21.3%    |       |
| 0.0%                                       | 0.0%    | 0%    | 0.0%    |       | 50     | Medicare Capitated Risk               | 0.0%    | 0.0%     |       | 0.0%     |       |
| 130.0%                                     | 75.8%   | 71%   | 167.6%  |       | 51     | Medi-Cal                              | 154.8%  | 74.7%    |       | 125.3%   |       |
| -253.3%                                    | -11.5%  | 2108% | -165.9% |       | 52     | Commercial Contract (FFS)             | 68.2%   | -12.8%   |       | -23.0%   |       |
| 0.0%                                       | 0.0%    | 0%    | 0.0%    |       | 53     | Commercial Capitated                  | 0.0%    | 0.0%     |       | 0.0%     |       |
| 0.0%                                       | 16.7%   | -100% | -3.0%   |       | 54     | Other                                 | -143.0% | 23.7%    |       | 9.9%     |       |
| 58.7%                                      | 49.9%   | 18%   | 96.8%   |       | 55     | Total                                 | 103.9%  | 48.0%    |       | 80.3%    |       |
|                                            | 0%      |       |         |       |        |                                       |         |          |       |          |       |
| NET REVENUES AS % OF GROSS CHGS-OUTPATIENT |         |       |         |       |        |                                       |         |          |       |          |       |
| 18.1%                                      | 7.1%    | 154%  | 52.8%   |       | 56     | Medicare FFS                          | 17.0%   | 7.1%     |       | 15.8%    |       |
| -23.2%                                     | 7.1%    | -426% | -0.4%   |       | 57     | Medicare HMO                          | -4.0%   | 7.1%     |       | 2.1%     |       |
| 0.0%                                       | 0.0%    | 0%    | 0.0%    |       | 58     | Medicare Capitated Risk               | 0.0%    | 0.0%     |       | 0.0%     |       |
| 48.8%                                      | 30.1%   | 62%   | -5.5%   |       | 59     | Medi-Cal                              | 10.4%   | 30.3%    |       | 10.4%    |       |
| 42.2%                                      | 58.3%   | -28%  | 64.8%   |       | 60     | Commercial Contract (FFS)             | 42.1%   | 58.3%    |       | 58.7%    |       |
| 0.0%                                       | 0.0%    | 0%    | 0.0%    |       | 61     | Commercial Capitated                  | 0.0%    | 0.0%     |       | 0.0%     |       |
| -2.1%                                      | -162.6% | -99%  | -189.5% |       | 62     | Other                                 | -41.1%  | -165.8%  |       | -164.6%  |       |
| 35.5%                                      | 29.0%   | 23%   | 16.9%   |       | 63     | Total                                 | 16.6%   | 28.9%    |       | 19.5%    |       |
| Medicare Inpt FFS Performance              |         |       |         |       |        |                                       |         |          |       |          |       |
| 26                                         | 20      | 30%   | 21      |       | 64     | Medicare acute discharges             | 210     | 225      |       | 226      |       |
| 2.92                                       | 3.85    | -24%  | 3.62    |       | 65     | Acute length of stay                  | 3.88    | 3.75     |       | 3.57     |       |
| 20.25                                      | 18.00   | 13%   | 29.00   |       | 66     | SNF length of stay                    | 20.09   | 17.12    |       | 21.96    |       |
| 1.258                                      | 1.150   | 9%    | 1.318   |       | 67     | Medicare Case Mix index               | 1.349   | 1.150    |       | 1.375    |       |
| 25854                                      | 25357   | 2%    | 27658   |       | 68     | Per Case IP Charges case mix adjusted | 29269   | 24789    |       | 25419    |       |
| 37.8%                                      | 18.0%   | 111%  | 28.8%   |       | 69     | Reimb as % of Gross Charge            | 24.2%   | 17.0%    |       | 31.7%    |       |
| 14.2%                                      | -88.1%  | -116% | -11.8%  |       | 70     | Medicare Margin % (Margin / reimb)    | -38.1%  | -101.8%  |       | -13.2%   |       |
| 85.8%                                      | 188.1%  | -54%  | 111.8%  |       | 71     | Medicare cost as % of reimbursement   | 138.1%  | 201.8%   |       | 113.2%   |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.



OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E  
Page 1

| APRIL, 2025                  |        |          |          |              |        | YEAR - TO - DATE                     |        |        |          |         |              |  |  |  |  |
|------------------------------|--------|----------|----------|--------------|--------|--------------------------------------|--------|--------|----------|---------|--------------|--|--|--|--|
| APR                          |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| Actual                       | Budget | % of Act | Last Yr  | % of Last Yr | Line # |                                      | Actual | Budget | % of Act | Last Yr | % of Last Yr |  |  |  |  |
| ACUTE PATIENT DAYS           |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 44                           | 59     | 31.9%    | 77       | 50.0%        | 1      | Medicare FFS                         | 499    | 562    | 32.1%    | 613     | 35.7%        |  |  |  |  |
| 32                           | 18     | 23.2%    | (1)      | -0.6%        | 2      | Medicare HMO                         | 316    | 281    | 20.3%    | 194     | 11.3%        |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 3      | Medicare Capitated Risk              | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| 5                            | 11     | 3.6%     | 3        | 1.9%         | 4      | Medi-Cal                             | 100    | 130    | 6.4%     | 161     | 9.4%         |  |  |  |  |
| 43                           | 36     | 31.2%    | 36       | 23.4%        | 5      | Medi-Cal HMO                         | 465    | 407    | 29.9%    | 493     | 28.7%        |  |  |  |  |
| 15                           | 19     | 10.9%    | 39       | 25.3%        | 6      | Commercial Contract (FFS)            | 150    | 159    | 9.7%     | 238     | 13.9%        |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 7      | Commercial Capitated                 | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| (1)                          | 2      | -0.7%    | -        | 0.0%         | 8      | Other                                | 24     | 16     | 1.5%     | 18      | 1.0%         |  |  |  |  |
| 138                          | 145    | 100.0%   | 154      | 100.0%       | 9      | Total                                | 1,554  | 1,555  | 100.0%   | 1,717   | 100.0%       |  |  |  |  |
| ACUTE ADMITS                 |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 15                           | 14     | 28.8%    | 17       | 47.2%        | 10     | Medicare FFS                         | 136    | 160    | 31.4%    | 169     | 36.1%        |  |  |  |  |
| 11                           | 6      | 21.2%    | 4        | 11.1%        | 11     | Medicare HMO                         | 74     | 65     | 17.1%    | 57      | 12.2%        |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 12     | Medicare Capitated Risk              | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| 3                            | 4      | 5.8%     | 2        | 5.6%         | 13     | Medi-Cal                             | 26     | 38     | 6.0%     | 38      | 8.1%         |  |  |  |  |
| 17                           | 11     | 32.7%    | 11       | 30.6%        | 14     | Medi-Cal HMO                         | 137    | 118    | 31.6%    | 146     | 31.2%        |  |  |  |  |
| 4                            | 4      | 7.7%     | 2        | 5.6%         | 15     | Commercial Contract (FFS)            | 45     | 45     | 10.4%    | 54      | 11.5%        |  |  |  |  |
| 2                            | -      | 3.8%     | -        | 0.0%         | 16     | Commercial Capitated                 | 2      | -      | 0.5%     | -       | 0.0%         |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 17     | Other                                | 13     | 6      | 3.0%     | 4       | 0.9%         |  |  |  |  |
| 52                           | 39     | 100.0%   | 36       | 100.0%       | 18     | Total                                | 433    | 432    | 100.0%   | 468     | 100.0%       |  |  |  |  |
| SNF DAYS                     |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 147                          | 174    | 5.6%     | 166      | 5.4%         | 19     | Medicare FFS                         | 1,151  | 1,709  | 4.1%     | 1,423   | 5.6%         |  |  |  |  |
| 15                           | 60     | 0.6%     | 37       | 1.2%         | 20     | Medicare HMO                         | 255    | 568    | 0.9%     | 400     | 1.6%         |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 21     | Medicare Capitated Risk              | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| 377                          | 2,338  | 14.3%    | 249      | 8.1%         | 22     | Medi-Cal                             | 3,825  | 22,787 | 13.5%    | 2,606   | 10.3%        |  |  |  |  |
| 2,040                        | 335    | 77.2%    | 2,487    | 81.4%        | 23     | Medi-Cal HMO                         | 22,260 | 2,401  | 78.8%    | 20,170  | 79.3%        |  |  |  |  |
| 2                            | 3      | 0.1%     | -        | 0.0%         | 24     | Commercial Contract (FFS)            | 125    | 69     | 0.4%     | 15      | 0.1%         |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 25     | Commercial Capitated                 | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| 60                           | 58     | 2.3%     | 117      | 3.8%         | 26     | Other                                | 620    | 583    | 2.2%     | 807     | 3.2%         |  |  |  |  |
| 2,641                        | 2,968  | 100.0%   | 3,056    | 100.0%       | 27     | Total                                | 28,236 | 28,117 | 100.0%   | 25,421  | 100.0%       |  |  |  |  |
| SNF ADMITS                   |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 8                            | 9      | 66.7%    | 5        | 55.6%        | 28     | Medicare FFS                         | 55     | 95     | 48.7%    | 66      | 47.8%        |  |  |  |  |
| -                            | 4      | 0.0%     | 2        | 22.2%        | 29     | Medicare HMO                         | 15     | 38     | 13.3%    | 17      | 12.3%        |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 30     | Medicare Capitated ER Admits to tota | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| -                            | 2      | 0.0%     | -        | 0.0%         | 31     | Medi-Cal                             | 3      | 16     | 2.7%     | 4       | 2.9%         |  |  |  |  |
| 3                            | 1      | 0        | 2        | 22.2%        | 32     | Medi-Cal HMO                         | 34     | 10     | 30.1%    | 44      | 31.9%        |  |  |  |  |
| 1                            | -      | 8.3%     | -        | 0.0%         | 33     | Commercial Contract (FFS)            | 6      | 3      | 5.3%     | 1       | 0.7%         |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 34     | Commercial Capitated                 | -      | -      | 0.0%     | -       | 0.0%         |  |  |  |  |
| -                            | -      | 0.0%     | -        | 0.0%         | 35     | Other                                | -      | 4      | 0.0%     | 6       | 4.3%         |  |  |  |  |
| 12                           | 16     | 100.0%   | 9        | 100.0%       | 36     | Total                                | 113    | 166    | 100.0%   | 138     | 100.0%       |  |  |  |  |
| ACUTE AVERAGE LENGTH OF STAY |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 2.93                         | 4.21   | (1.28)   | 4.53     | (1.60)       | 37     | Medicare FFS                         | 3.67   | 3.51   | 0.16     | 3.63    | 0.04         |  |  |  |  |
| 2.91                         | 3.00   | (0.09)   | (0.25)   | 3.16         | 38     | Medicare HMO                         | 4.27   | 4.32   | (0.05)   | 3.40    | 0.87         |  |  |  |  |
| -                            | -      | -        | -        | -            | 39     | Medicare Capitated Risk              | -      | -      | -        | -       | -            |  |  |  |  |
| 1.67                         | 2.75   | (1.08)   | 1.50     | 0.17         | 40     | Medi-Cal                             | 3.85   | 3.42   | 0.43     | 4.24    | (0.39)       |  |  |  |  |
| 2.53                         | 3.27   | (0.74)   | 3.27     | (0.74)       | 41     | Medi-Cal HMO                         | 3.39   | 3.45   | (0.05)   | 3.38    | 0.02         |  |  |  |  |
| 3.75                         | 4.75   | (1.00)   | 19.50    | (15.75)      | 42     | Commercial Contract (FFS)            | 3.33   | 3.53   | (0.20)   | 4.41    | (1.07)       |  |  |  |  |
| -                            | -      | -        | -        | -            | 43     | Commercial Capitated                 | -      | -      | -        | -       | -            |  |  |  |  |
| -                            | -      | -        | -        | -            | 44     | Other                                | 1.85   | 2.67   | (0.82)   | 4.50    | (2.65)       |  |  |  |  |
| 2.65                         | 3.72   | (1.06)   | 4.28     | (1.62)       | 45     | Total                                | 3.59   | 3.60   | (0.01)   | 3.67    | (0.08)       |  |  |  |  |
| SNF AVERAGE LENGTH OF STAY   |        |          |          |              |        |                                      |        |        |          |         |              |  |  |  |  |
| 18.38                        | 19.33  | (0.96)   | 33.20    | (14.83)      | 46     | Medicare FFS                         | 20.93  | 17.99  | 2.94     | 21.56   | (0.63)       |  |  |  |  |
| -                            | 15.00  | (15.00)  | 18.50    | (18.50)      | 47     | Medicare HMO                         | 17.00  | 14.95  | 2.05     | 23.53   | (6.53)       |  |  |  |  |
| -                            | -      | -        | -        | -            | 48     | Medicare Capitated Risk              | -      | -      | -        | -       | -            |  |  |  |  |
| -                            | 1,169  | (1,169)  | -        | -            | 49     | Medi-Cal                             | 1,275  | 1,424  | (149)    | 652     | 624          |  |  |  |  |
| 680.00                       | 335.00 | 345.00   | 1,243.50 | (563.50)     | 50     | Medi-Cal HMO                         | 654.71 | 240.10 | 414.61   | 458.41  | 196.30       |  |  |  |  |
| 2.00                         | -      | 2.00     | -        | 2.00         | 51     | Commercial Contract (FFS)            | 20.83  | 23.00  | (2.17)   | 15.00   | 5.83         |  |  |  |  |
| -                            | -      | -        | -        | -            | 52     | Commercial Capitated                 | -      | -      | -        | -       | -            |  |  |  |  |
| -                            | -      | -        | -        | -            | 53     | Other                                | -      | 145.75 | (145.75) | 134.50  | (134.50)     |  |  |  |  |
| 220.08                       | 185.50 | 34.58    | 339.56   | (119.47)     | 54     | Total                                | 249.88 | 169.38 | 80.50    | 184.21  | 65.67        |  |  |  |  |



**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES - TREND BY MONTH**

SCHEDULE G-1

**APRIL, 2025**  
Amounts in (000's)

| Line #                                   |                                                  | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR | 2025<br>APR |
|------------------------------------------|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | Gross inpatient revenue                          | \$ 4,275    | \$ 3,694    | \$ 3,802    | \$ 3,385    | \$ 4,178    | \$ 4,487    | \$ 4,368    | \$ 4,403    | \$ 3,917    | \$ 5,030    | \$ 4,496    | \$ 4,271    | \$ 4,118    |
| 2                                        | Gross outpatient revenue                         | 17,183      | 15,508      | 15,354      | 15,484      | 15,251      | 14,763      | 16,718      | 14,248      | 15,338      | 17,307      | 16,004      | 17,907      | 16,868      |
| 3                                        | Total gross patient revenue                      | 21,458      | 19,202      | 19,156      | 18,869      | 19,428      | 19,250      | 21,086      | 18,652      | 19,255      | 22,336      | 20,500      | 22,178      | 20,986      |
| 4                                        | Capitation premium revenue                       | 6           | 5           | 5           | 6           | 6           | 6           | 6           | -           | 11          | 6           | 6           | 6           | 6           |
| 5                                        | Deductions from revenue                          | (13,796)    | (11,285)    | (12,579)    | (12,863)    | (12,248)    | (11,807)    | (13,134)    | (11,307)    | (11,998)    | (14,627)    | (12,581)    | (15,417)    | (12,158)    |
| 6                                        | Provision for doubtful accounts                  | (635)       | (612)       | (646)       | (560)       | (576)       | (80)        | (581)       | (498)       | (524)       | (562)       | (516)       | 650         | (425)       |
| 7                                        | Net patient revenue                              | 7,034       | 7,310       | 5,937       | 5,452       | 6,610       | 7,369       | 7,377       | 6,848       | 6,745       | 7,154       | 7,409       | 7,417       | 8,408       |
| 8                                        | Other operating revenue                          | 1,407       | 1,248       | 1,506       | 1,196       | 604         | 598         | 271         | 201         | 441         | 488         | 401         | 531         | 303         |
| 9                                        | Total operating revenue                          | 8,441       | 8,558       | 7,443       | 6,648       | 7,213       | 7,967       | 7,648       | 7,049       | 7,186       | 7,642       | 7,810       | 7,949       | 8,711       |
| <b>OPERATING EXPENSES</b>                |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | Salaries-productive                              | 2,389       | 2,448       | 2,372       | 2,411       | 2,435       | 2,369       | 2,495       | 2,432       | 2,446       | 2,457       | 2,299       | 2,517       | 2,447       |
| 11                                       | Salaries-non productive                          | 199         | 78          | 47          | 82          | 70          | 41          | 74          | 46          | 76          | 85          | 136         | 359         | (58)        |
| 12                                       | Registry/temp agency exp                         | 269         | 238         | 159         | 126         | 137         | 135         | 124         | 106         | 123         | 81          | 78          | 122         | 177         |
| 13                                       | Benefits                                         | 1,358       | 1,554       | 1,249       | 1,062       | 1,376       | 1,234       | 1,210       | 1,041       | 1,168       | 1,363       | 1,264       | 1,502       | 1,239       |
| 14                                       | Supplies                                         | 431         | 401         | 395         | 396         | 392         | 435         | 475         | 379         | 466         | 504         | 502         | 484         | 530         |
| 15                                       | Medical fees                                     | 397         | 396         | 426         | 435         | 396         | 398         | 412         | 397         | 399         | 425         | 463         | 483         | 475         |
| 16                                       | Purchased services                               | 606         | 511         | 667         | 665         | 620         | 617         | 609         | 656         | 599         | 661         | 665         | 654         | 719         |
| 17                                       | Utilities                                        | 153         | 139         | 211         | 225         | 216         | 212         | 164         | 126         | 173         | 162         | 152         | 138         | 131         |
| 18                                       | Insurance                                        | 84          | 84          | 84          | 92          | 90          | 91          | 90          | 90          | 89          | 90          | 90          | 90          | 90          |
| 19                                       | Other                                            | 417         | 420         | 399         | 504         | 509         | 497         | 562         | 491         | 490         | 494         | 422         | 406         | 454         |
| 20                                       | Depreciation                                     | 384         | 402         | 397         | 397         | 395         | 395         | 397         | 398         | 398         | 397         | 394         | 395         | 395         |
| 21                                       | Interest                                         | 232         | 231         | 539         | 225         | 225         | 225         | 225         | 224         | 215         | 216         | 216         | 215         | 215         |
| 22                                       | Total operating expenses                         | 6,919       | 6,902       | 6,946       | 6,620       | 6,862       | 6,649       | 6,837       | 6,385       | 6,643       | 6,934       | 6,681       | 7,367       | 6,814       |
| 23                                       | Operating income (loss)                          | 1,522       | 1,656       | 497         | 28          | 352         | 1,317       | 811         | 664         | 543         | 708         | 1,129       | 581         | 1,897       |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | Contributions                                    | 204         | 204         | 204         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         | 209         |
| 25                                       | Investment income/Realized Gain/Loss             | 70          | 88          | 100         | 100         | 99          | 82          | 83          | 75          | 47          | 56          | 66          | 57          | 53          |
|                                          | Unrealized gains/losses on investments           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | SJRHS fee in consideration of funds transfer     | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | Amortization of deferred contribution from SJRHS | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | Other revenue (expense)                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | Total non-operating income (loss)                | 274         | 292         | 304         | 309         | 308         | 291         | 292         | 284         | 257         | 265         | 275         | 266         | 262         |
| 29                                       | Non recurring revenue (expense), net             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | Net Income (loss)                                | \$ 1,795    | \$ 1,948    | \$ 800      | \$ 337      | \$ 660      | \$ 1,608    | \$ 1,104    | \$ 947      | \$ 799      | \$ 973      | \$ 1,404    | \$ 847      | \$ 2,158    |



**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH**

SCHEDULE G-2  
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**APRIL, 2025**

| Line #                                      |                                    | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR | 2025<br>APR |
|---------------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <u><b>Admissions</b></u>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                           | General acute                      | 36          | 37          | 33          | 31          | 42          | 40          | 37          | 42          | 39          | 59          | 53          | 38          | 52          |
| 2                                           | SNF/Sub-acute                      | 9           | 14          | 2           | 8           | 11          | 8           | 7           | 10          | 14          | 16          | 11          | 16          | 12          |
| <u><b>Patient Days</b></u>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                           | ICU                                | 18          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 4                                           | Medical/surgical                   | 136         | 119         | 143         | 90          | 130         | 181         | 169         | 190         | 131         | 197         | 175         | 153         | 138         |
| <u><b>Average daily census (ADC)</b></u>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                           | General acute                      | 5.1         | 3.8         | 4.8         | 2.9         | 4.2         | 6.0         | 5.5         | 6.3         | 4.2         | 6.4         | 6.3         | 4.9         | 4.6         |
| 6                                           | SNF/Sub-acute                      | 101.9       | 94.4        | 93.7        | 91.7        | 93.7        | 96.8        | 94.5        | 92.3        | 95.4        | 93.7        | 91.9        | 90.5        | 88.0        |
| <u><b>Occupancy % on available beds</b></u> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                           | General acute                      | 18%         | 13%         | 16%         | 10%         | 14%         | 21%         | 19%         | 22%         | 15%         | 22%         | 22%         | 17%         | 16%         |
| 8                                           | SNF                                | 89%         | 82%         | 81%         | 80%         | 82%         | 84%         | 82%         | 80%         | 83%         | 82%         | 80%         | 79%         | 77%         |
| <u><b>Average length of stay</b></u>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                           | General acute                      | 4.28        | 3.22        | 4.33        | 2.90        | 3.10        | 4.53        | 4.57        | 4.52        | 3.36        | 3.34        | 3.30        | 4.03        | 2.65        |
| 10                                          | SNF/Sub-acute                      | 339.56      | 209.00      | 1,405.00    | 355.50      | 264.18      | 363.13      | 418.43      | 276.80      | 211.29      | 181.63      | 233.82      | 175.44      | 220.08      |
| <u><b>Other Volumes</b></u>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                          | Surgeries - inpatient              | 13          | 9           | 3           | 4           | 9           | 8           | 7           | 13          | 14          | 20          | 14          | 26          | 22          |
| 12                                          | Surgeries - outpatient             | 11          | 6           | 5           | 5           | 5           | 8           | 6           | 10          | 8           | 8           | 10          | 17          | 16          |
| 13                                          | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                          | Endoscopy - Inpatient              | -           | -           | -           | -           | -           | -           | -           | -           | 1           | -           | 6           | 3           | 2           |
| 15                                          | Endoscopy - Outpatient             | 71          | 47          | 57          | 37          | 42          | 45          | 57          | 41          | 26          | 56          | 70          | 48          | 59          |
| 16                                          | ER admits                          | 36          | 36          | 30          | 30          | 42          | 38          | 35          | 41          | 33          | 57          | 49          | 36          | 47          |
| 17                                          | ER visits                          | 2,278       | 1,747       | 1,766       | 1,723       | 1,770       | 1,582       | 1,704       | 1,627       | 1,827       | 2,058       | 1,898       | 1,932       | 1,980       |
| 18                                          | Clinic Visits                      | 4,905       | 4,370       | 3,825       | 4,038       | 4,350       | 3,828       | 4,616       | 3,833       | 3,813       | 4,258       | 4,019       | 4,163       | 4,129       |
| 19                                          | Ambulance runs                     | 582         | 547         | 560         | 572         | 552         | 485         | 687         | 485         | 653         | 756         | 517         | 566         | 571         |
| 20                                          | Total Outpatient visits            | 9,322       | 8,690       | 7,756       | 8,207       | 8,544       | 7,579       | 8,668       | 7,589       | 7,800       | 8,668       | 8,146       | 8,550       | 8,517       |
| 21                                          | Laboratory - Inpatient             | 1,440       | 1,356       | 1,670       | 1,105       | 1,634       | 1,798       | 1,703       | 1,686       | 1,178       | 1,990       | 1,880       | 1,431       | 1,376       |
| 22                                          | Laboratory - Outpatient            | 11,109      | 11,228      | 10,179      | 10,264      | 10,429      | 9,553       | 10,590      | 9,482       | 9,965       | 11,019      | 11,087      | 11,998      | 11,818      |
| 23                                          | Radiology - Inpatient              | 91          | 88          | 97          | 74          | 97          | 104         | 90          | 111         | 77          | 132         | 120         | 112         | 110         |
| 24                                          | Radiology - Outpatient             | 1,832       | 1,794       | 1,638       | 1,694       | 1,737       | 1,480       | 1,699       | 1,516       | 1,529       | 1,671       | 1,611       | 2,006       | 1,949       |



**OAK VALLEY DISTRICT HOSPITAL  
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SCHEDULE G-2  
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**APRIL, 2025**

| Line #                                  |                                                                  | 2024<br>APR | 2024<br>MAY | 2024<br>JUN | 2024<br>JUL | 2024<br>AUG | 2024<br>SEP | 2024<br>OCT | 2024<br>NOV | 2024<br>DEC | 2025<br>JAN | 2025<br>FEB | 2025<br>MAR | 2025<br>APR |
|-----------------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Payor Mix (Gross Charges)</u></b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                                      | Medicare FFS                                                     | 17.9%       | 15.2%       | 17.4%       | 14.4%       | 14.6%       | 12.9%       | 14.7%       | 15.0%       | 12.6%       | 20.7%       | 17.6%       | 15.6%       | 15.1%       |
| 26                                      | Medicare HMO                                                     | 8.0%        | 6.2%        | 8.7%        | 7.8%        | 8.8%        | 9.1%        | 10.9%       | 10.5%       | 11.0%       | 11.1%       | 11.1%       | 10.2%       | 8.9%        |
| 27                                      | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                                      | Medi-Cal                                                         | 6.9%        | 7.3%        | 6.3%        | 8.0%        | 7.0%        | 9.3%        | 12.7%       | 4.1%        | 7.0%        | 4.9%        | 7.9%        | 9.1%        | 7.3%        |
| 29                                      | Medi-Cal HMO                                                     | 47.2%       | 49.0%       | 45.5%       | 47.5%       | 45.8%       | 47.5%       | 39.9%       | 48.6%       | 48.9%       | 42.9%       | 42.9%       | 43.6%       | 44.6%       |
| 30                                      | Commercial Contract (FFS)                                        | 18.6%       | 20.9%       | 21.1%       | 21.5%       | 22.4%       | 19.6%       | 21.1%       | 20.4%       | 19.4%       | 18.7%       | 19.4%       | 19.9%       | 21.5%       |
| 31                                      | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                                      | Other                                                            | 1.3%        | 1.5%        | 1.1%        | 0.8%        | 1.5%        | 1.4%        | 0.8%        | 1.3%        | 1.2%        | 1.8%        | 1.1%        | 1.6%        | 2.6%        |
| 33                                      | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b><u>Case Mix Index</u></b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                                      | Medicare FFS                                                     | 1.318       | 1.220       | 1.347       | 1.462       | 1.224       | 1.166       | 1.177       | 1.225       | 1.479       | 1.313       | 1.524       | 1.665       | 1.258       |
| 35                                      | General Acute                                                    | 1.255       | 1.290       | 1.581       | 1.413       | 1.302       | 1.509       | 1.136       | 1.067       | 1.128       | 1.079       | 1.259       | 1.128       | 1.358       |
| 36                                      | Total Hospital                                                   | 1.290       | 1.260       | 1.440       | 1.433       | 1.267       | 1.404       | 1.154       | 1.137       | 1.292       | 1.216       | 1.425       | 1.384       | 1.306       |
| <b><u>Medicare FFS Performance</u></b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                                      | Acute length of stay                                             | 4.53        | 2.86        | 4.20        | 3.56        | 2.90        | 3.67        | 3.27        | 4.00        | 3.56        | 3.79        | 4.47        | 3.93        | 2.93        |
| 38                                      | Adjusted LOS with Case Mix Index Factor                          | 3.44        | 2.34        | 3.12        | 2.43        | 2.37        | 3.15        | 2.78        | 3.26        | 2.40        | 2.89        | 2.93        | 2.36        | 2.33        |
| <b><u>Labor</u></b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                                      | FTE's Productive (incl registry/temp hrs)                        | 389         | 386         | 387         | 382         | 393         | 385         | 396         | 394         | 377         | 374         | 400         | 391         | 387         |
| 40                                      | FTE's Total                                                      | 395         | 392         | 394         | 388         | 400         | 390         | 402         | 399         | 384         | 380         | 408         | 400         | 392         |
| 41                                      | Total FTE per adjusted occupied bed                              | 2.01        | 2.14        | 2.17        | 2.08        | 2.43        | 2.38        | 2.26        | 2.54        | 2.17        | 2.27        | 2.43        | 2.19        | 2.27        |
| 42                                      | Labor hours per adjusted admit                                   | 249.1       | 205.0       | 361.1       | 260.9       | 237.0       | 277.0       | 288.0       | 259.1       | 205.2       | 165.5       | 189.8       | 193.7       | 172.5       |
| 43                                      | Labor hours per adj. admit case mix adjusted                     | 193.1       | 162.8       | 250.7       | 182.1       | 187.0       | 197.2       | 249.6       | 227.9       | 158.9       | 136.1       | 133.2       | 139.9       | 132.0       |
| 44                                      | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 129,880     | 129,667     | 118,276     | 111,987     | 118,512     | 118,124     | 114,499     | 110,814     | 117,347     | 123,982     | 121,077     | 132,960     | 118,480     |
| 45                                      | Non Wage benefits as % of Salary                                 | 47.5%       | 56.2%       | 48.5%       | 40.6%       | 52.1%       | 48.5%       | 45.0%       | 40.3%       | 44.1%       | 52.0%       | 50.3%       | 50.1%       | 48.3%       |
| 46                                      | Net revenue per FTE (annualized) (a)                             | 216,706     | 219,512     | 183,442     | 165,859     | 194,913     | 230,368     | 216,437     | 209,301     | 207,580     | 222,538     | 221,642     | 219,142     | 261,842     |
| 34a                                     | Registry/Temp Help Hours                                         | 3,075       | 2,574       | 2,160       | 2,121       | 2,170       | 1,929       | 2,126       | 1,712       | 1,592       | 1,371       | 1,374       | 1,995       | 2,235       |
| <b><u>Revenues (a)</u></b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                                      | Net pt. revenue per adjusted pat day                             | 1,196       | 1,286       | 1,092       | 943         | 1,295       | 1,496       | 1,335       | 1,454       | 1,229       | 1,383       | 1,470       | 1,313       | 1,622       |
| 48                                      | Net pt. revenue per adjusted admit                               | 25,951      | 21,635      | 31,847      | 20,807      | 22,207      | 30,675      | 29,964      | 26,075      | 20,477      | 17,702      | 21,666      | 20,406      | 21,709      |
| 49                                      | Net pt. rev. per adj. admit case mix adjusted                    | 20,114      | 17,178      | 22,113      | 14,519      | 17,526      | 21,845      | 25,972      | 22,931      | 15,854      | 14,561      | 15,204      | 14,744      | 16,623      |
| 50                                      | Outpt revenue as % of total revenue                              | 80.1%       | 80.8%       | 80.2%       | 82.1%       | 78.5%       | 76.7%       | 79.3%       | 76.4%       | 79.7%       | 77.5%       | 78.1%       | 80.7%       | 80.4%       |
| 51                                      | Net pt. revenue as percent of gross charges                      | 32.8%       | 38.1%       | 31.0%       | 28.9%       | 34.0%       | 38.3%       | 35.0%       | 36.7%       | 35.0%       | 32.0%       | 36.1%       | 33.4%       | 40.1%       |
| <b><u>Operating Expenses (b)</u></b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                                      | Total expense per adj. pat day                                   | 937         | 995         | 1,001       | 938         | 1,226       | 1,228       | 1,188       | 1,313       | 1,130       | 1,246       | 1,335       | 1,210       | 1,256       |
| 53                                      | Total expense per adjusted admit                                 | 20,337      | 16,735      | 29,182      | 20,701      | 21,025      | 25,191      | 26,668      | 23,548      | 18,829      | 15,950      | 18,365      | 18,806      | 16,812      |
| 54                                      | Labor Expense (inc. benefits) as % of total exp.                 | 68.6%       | 68.9%       | 62.9%       | 61.5%       | 58.8%       | 61.6%       | 54.6%       | 54.3%       | 56.7%       | 56.9%       | 55.6%       | 72.8%       | 54.8%       |
| 55                                      | Supply expense as % of net patient revenues                      | 6.1%        | 5.5%        | 6.7%        | 7.3%        | 5.9%        | 5.9%        | 6.4%        | 5.5%        | 6.9%        | 7.0%        | 6.8%        | 6.5%        | 6.3%        |
| 56                                      | Supply expense per CMI adjusted admit                            | 1,233       | 942         | 1,471       | 1,056       | 1,040       | 1,291       | 1,674       | 1,269       | 1,096       | 1,026       | 1,030       | 963         | 1,048       |
| 57                                      | Capital cost (Depr. & interest as % of total exp)                | 11.2%       | 11.2%       | 17.2%       | 11.5%       | 9.9%        | 10.3%       | 9.5%        | 10.1%       | 9.9%        | 9.5%        | 9.7%        | 8.9%        | 9.4%        |
| <b><u>Key Financial Ratios</u></b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                                      | Operating Income Margin %                                        | 18.0%       | 19.3%       | 6.7%        | 0.4%        | 4.9%        | 16.5%       | 10.6%       | 9.4%        | 7.6%        | 9.3%        | 14.5%       | 7.3%        | 21.8%       |
| 59                                      | Total Income Margin %                                            | 21.3%       | 22.8%       | 10.8%       | 5.1%        | 9.2%        | 20.2%       | 14.4%       | 13.4%       | 11.1%       | 12.7%       | 18.0%       | 10.7%       | 24.8%       |
| 60                                      | EBITDA margin % (net oper inc. before depr & interest)           | 25.3%       | 26.7%       | 19.3%       | 9.8%        | 13.5%       | 24.3%       | 18.7%       | 18.2%       | 16.1%       | 17.3%       | 22.3%       | 15.0%       | 28.8%       |
| 61                                      | <b>Days Cash on Hand</b>                                         | 112.32      | 121.25      | 116.47      | 114.43      | 102.76      | 98.84       | 94.86       | 60.36       | 58.11       | 92.48       | 85.92       | 70.99       | 119.71      |
| 62                                      | Days rev. in Accounts Receivable-gross                           | 72.22       | 67.41       | 77.73       | 70.08       | 72.88       | 76.81       | 79.04       | 76.24       | 64.37       | 64.66       | 63.52       | 59.20       | 59.70       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.  
(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.



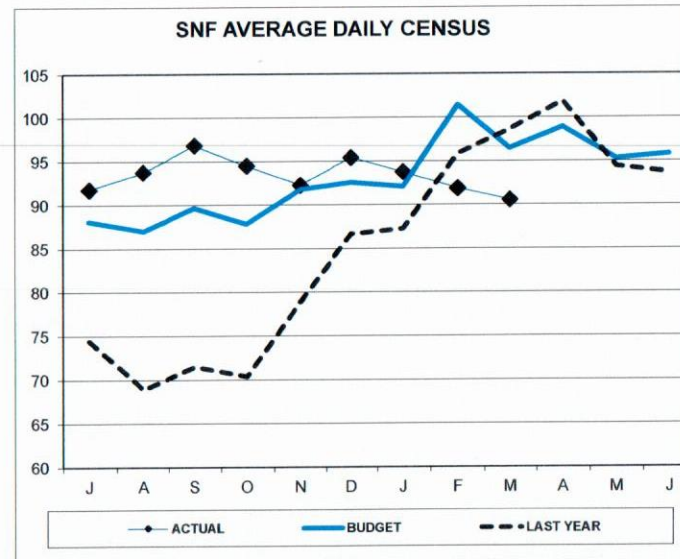
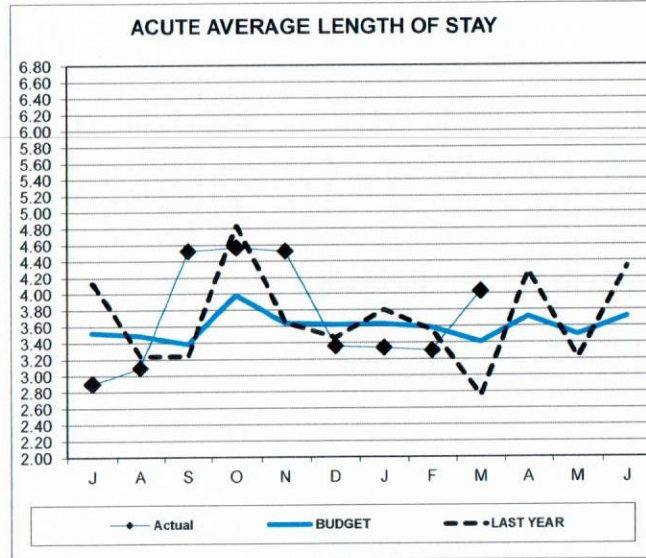
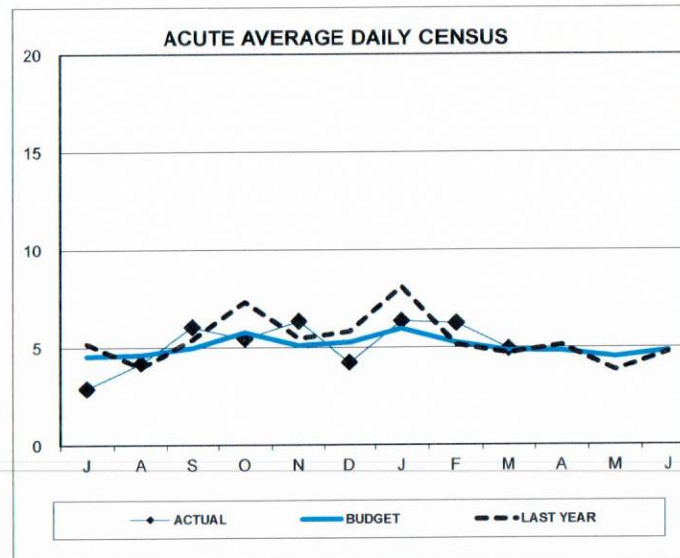
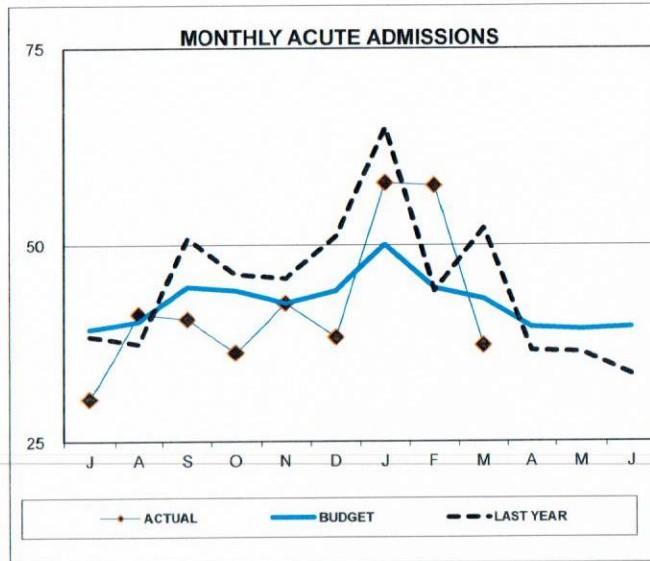
# OAK VALLEY DISTRICT HOSPITAL

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## Graphs of Activities

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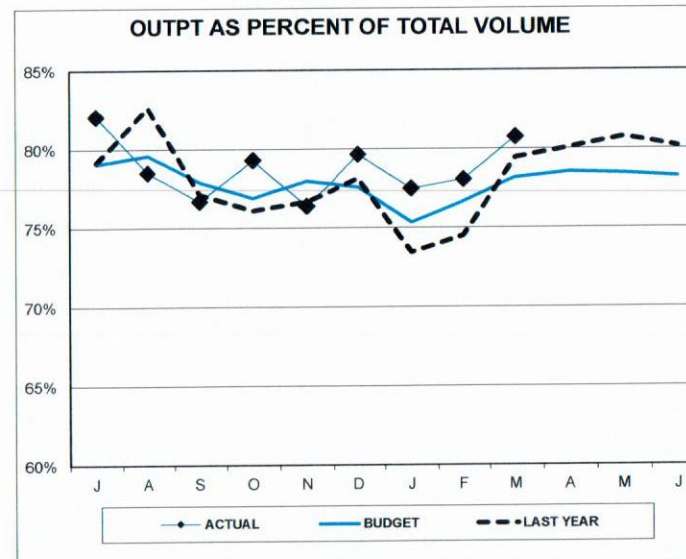
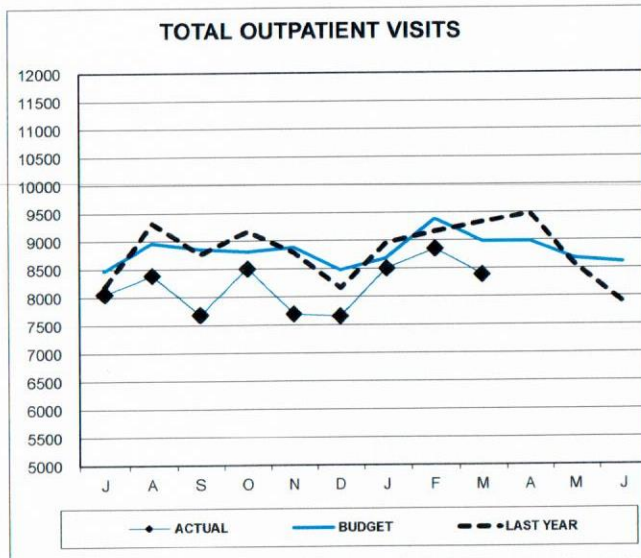
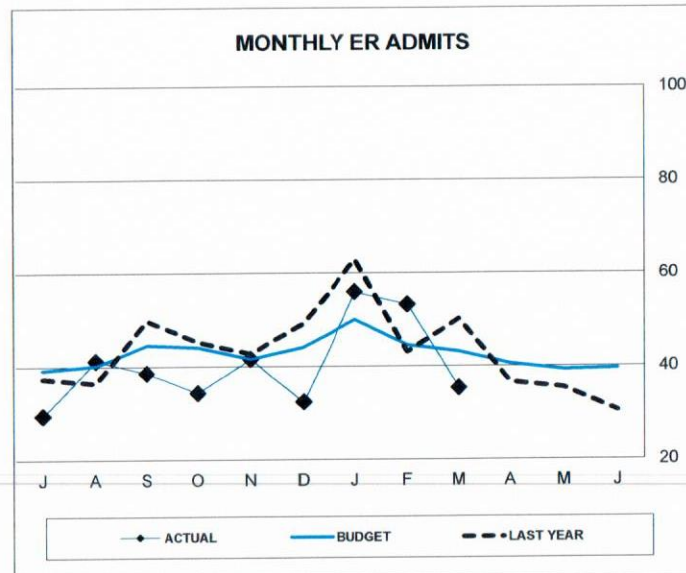
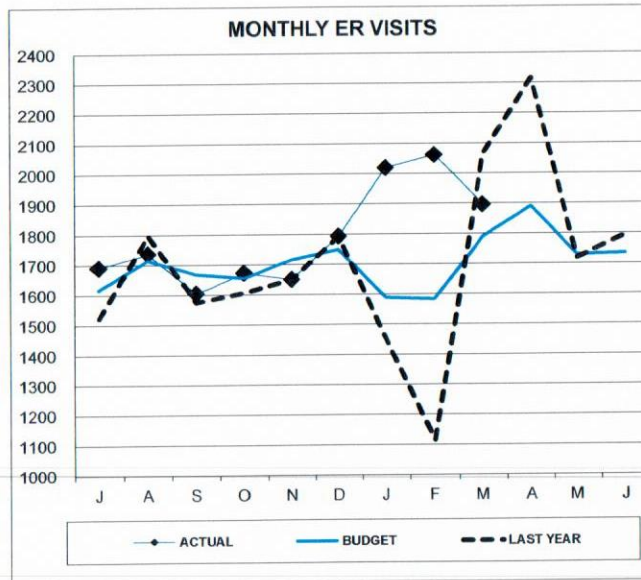
# OAK VALLEY DISTRICT HOSPITAL

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## Graphs of Activities

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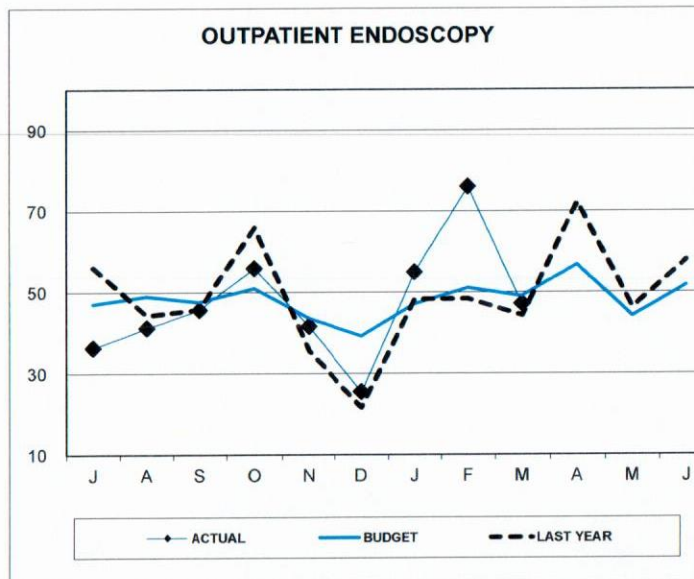
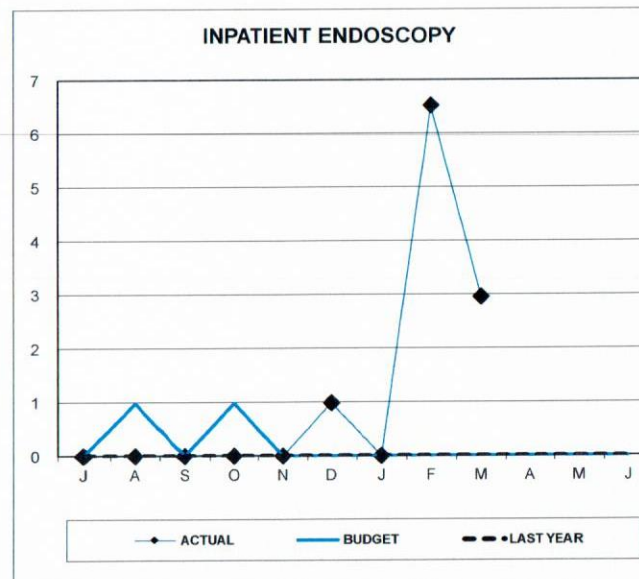
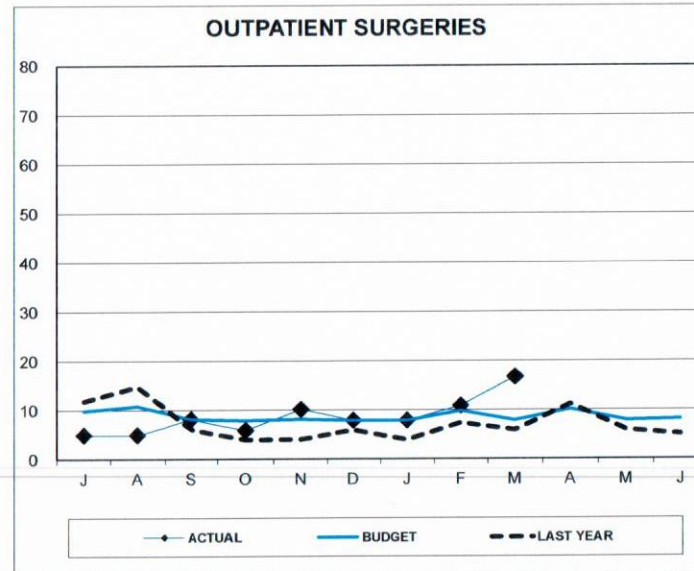
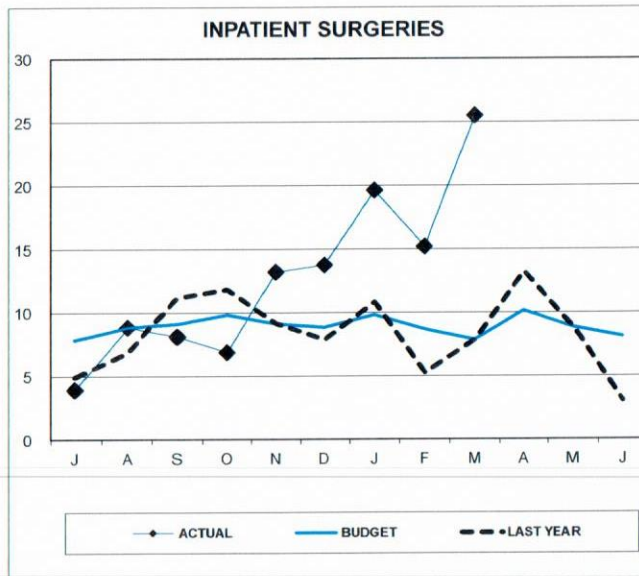
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## Graphs of Activities

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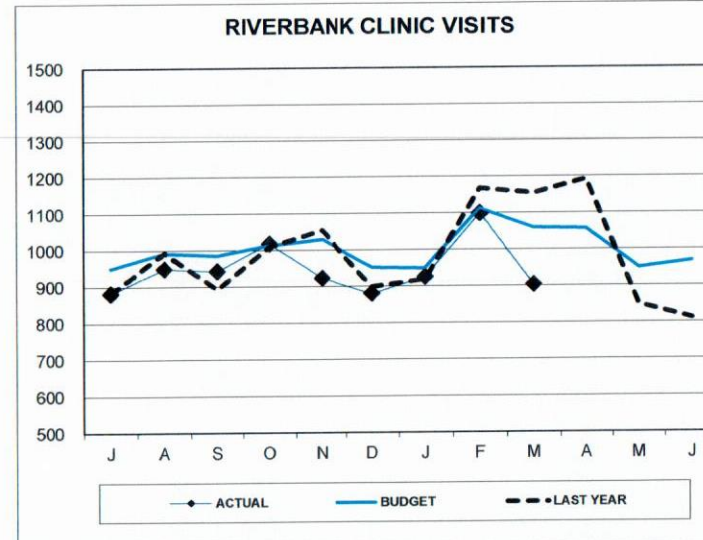
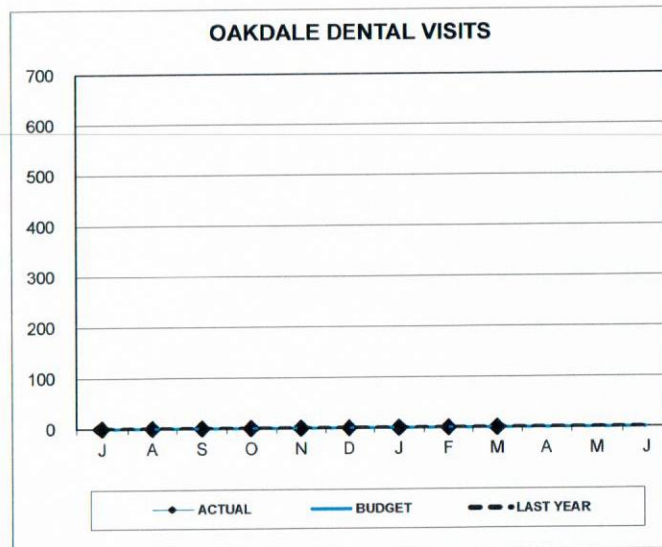
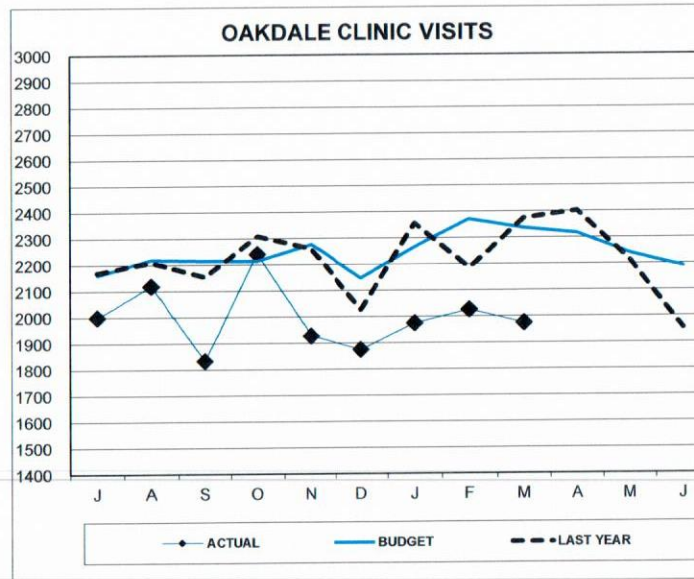
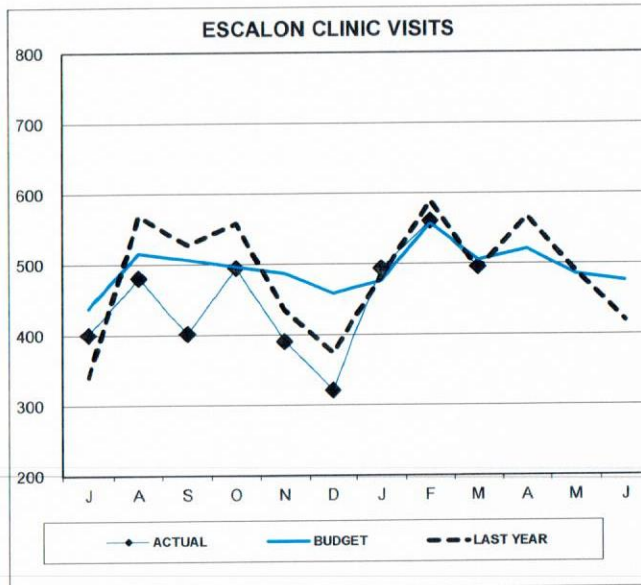
# OAK VALLEY DISTRICT HOSPITAL

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## Graphs of Activities

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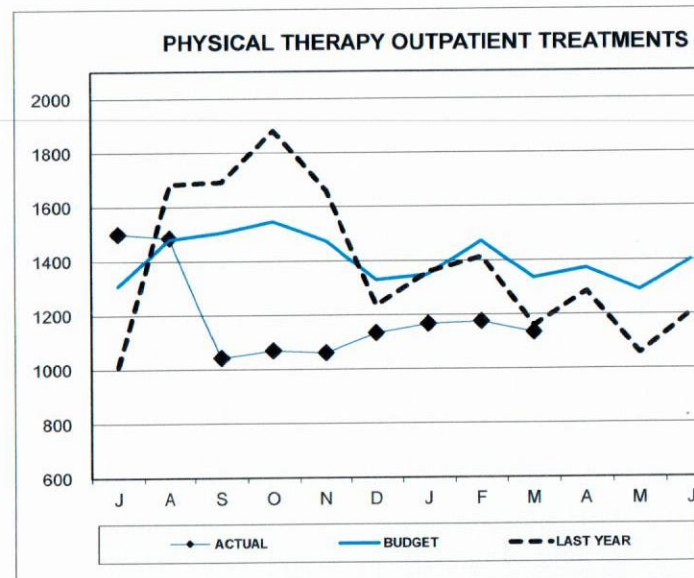
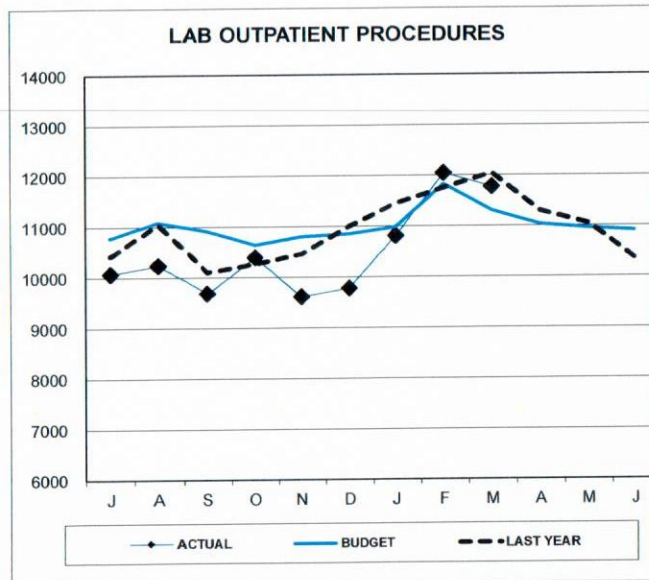
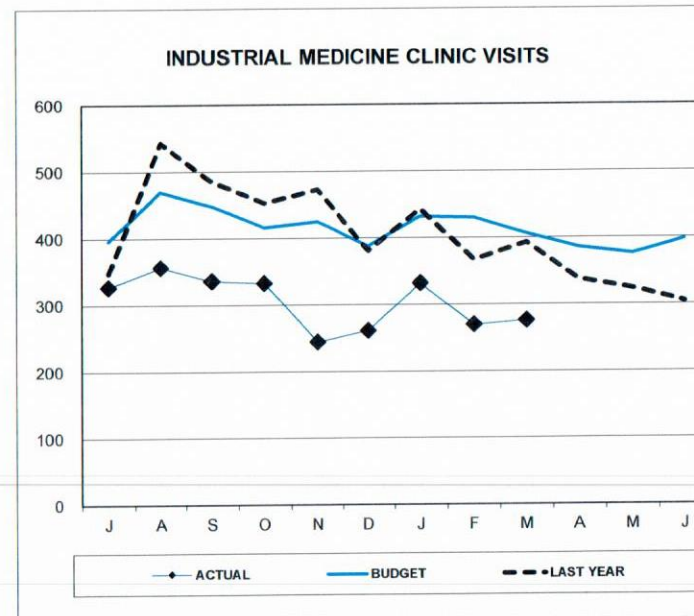
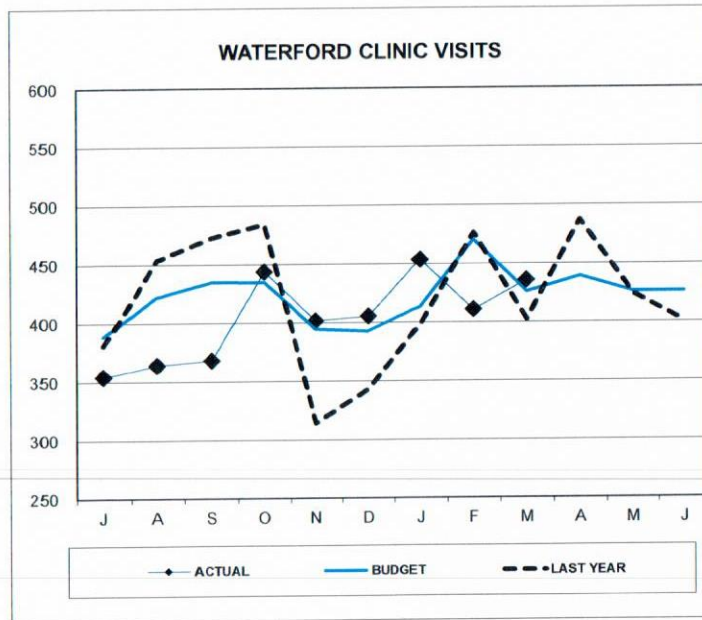
# OAK VALLEY DISTRICT HOSPITAL

APRIL, 2025

## Graphs of Activities

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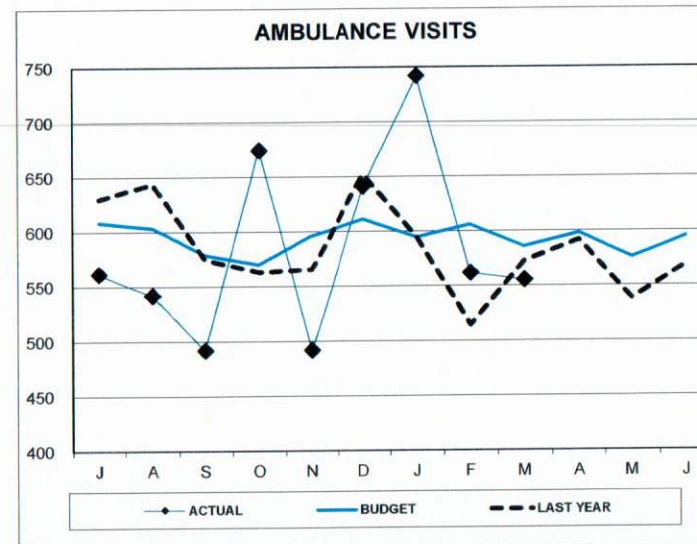
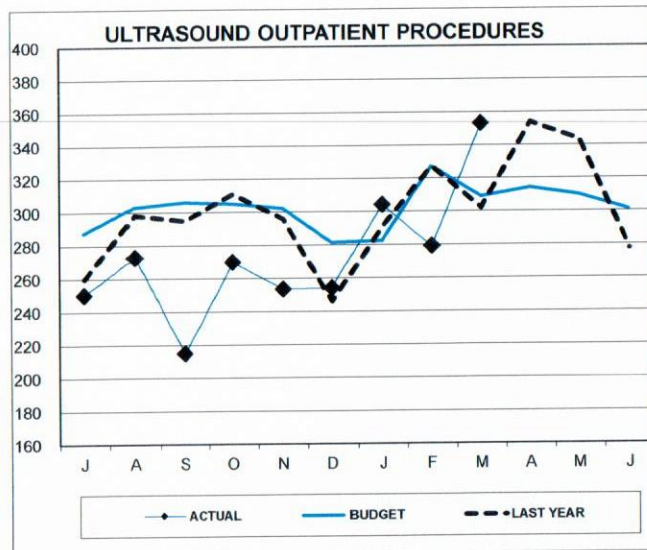
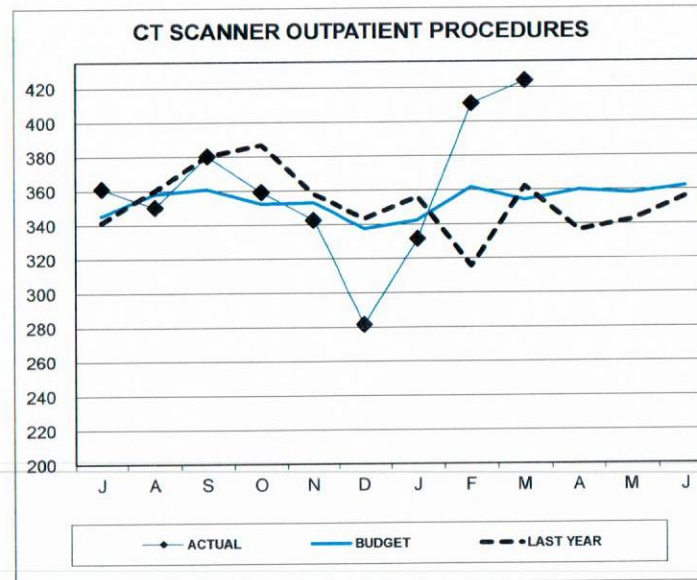
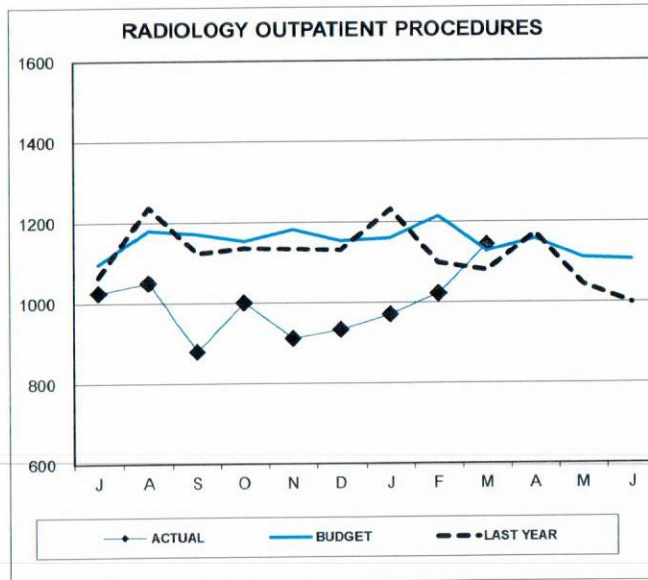
# OAK VALLEY DISTRICT HOSPITAL

APRIL, 2025

## Graphs of Activities

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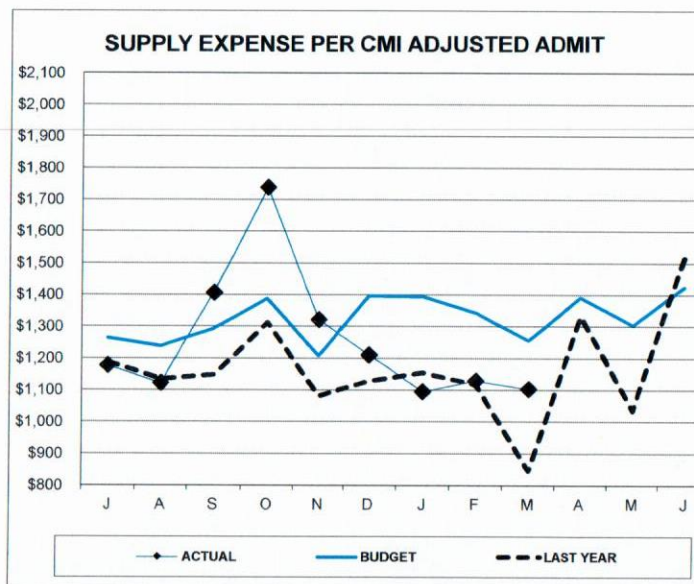
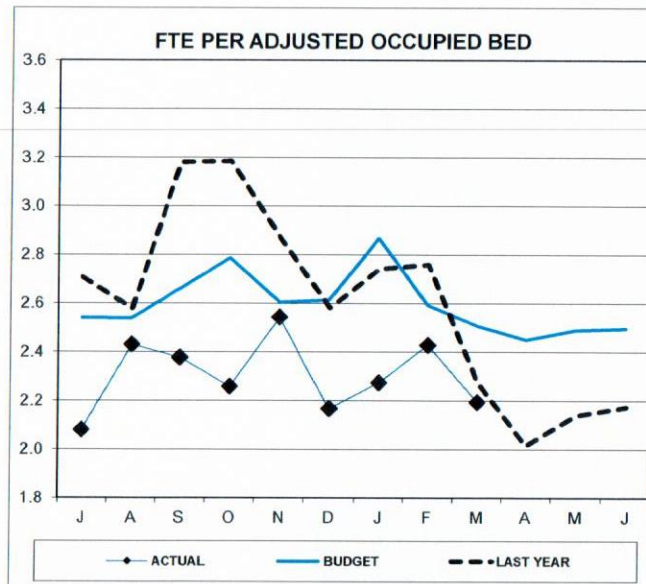
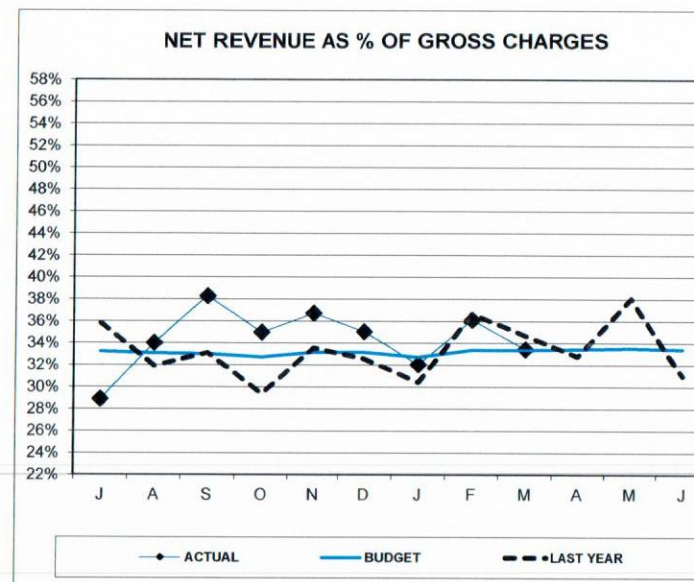
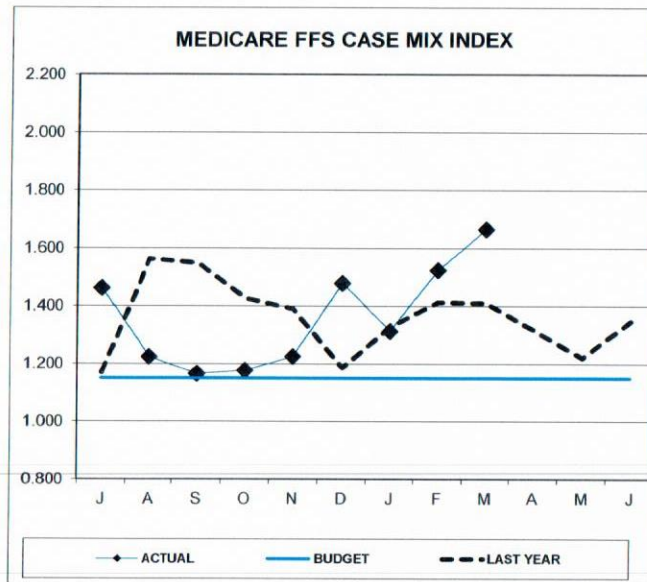
# OAK VALLEY DISTRICT HOSPITAL

APRIL, 2025

## Graphs of Activities

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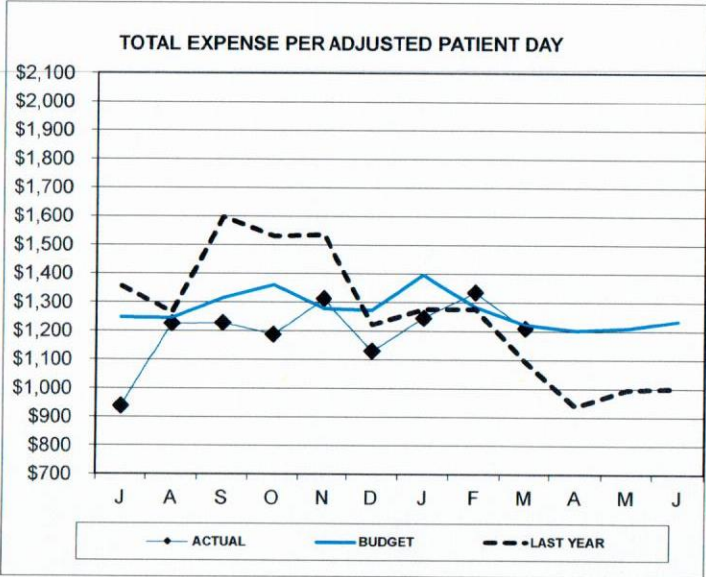
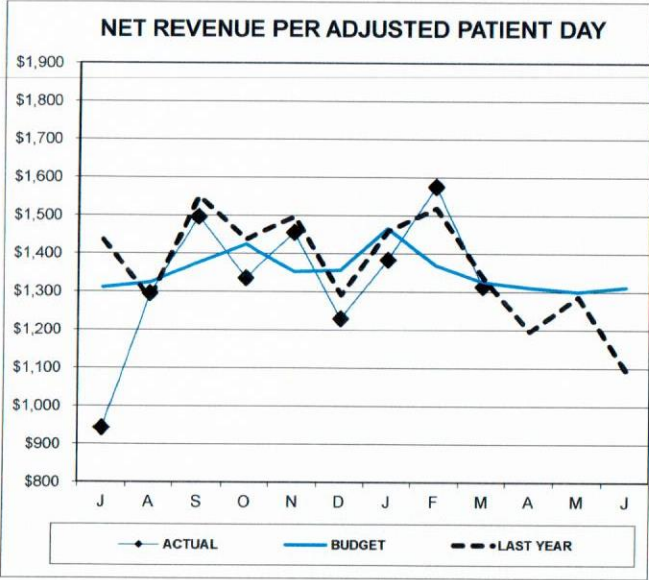
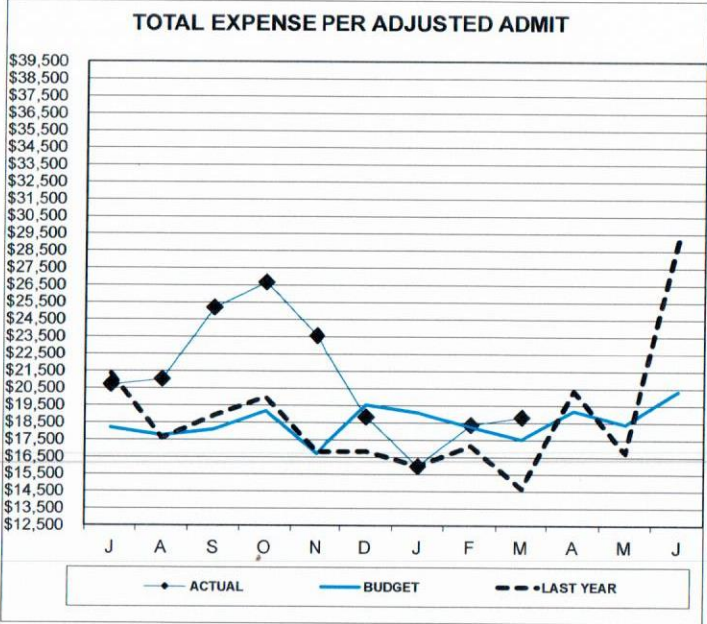
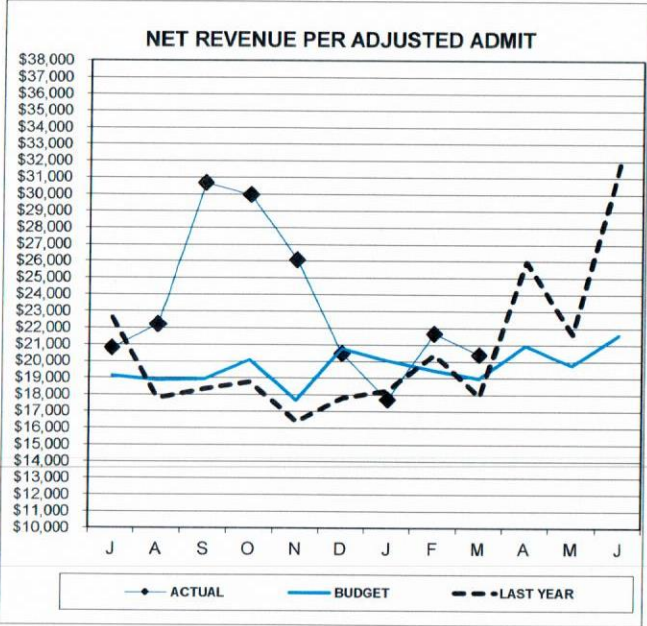
OAK VALLEY DISTRICT HOSPITAL

APRIL, 2025

Graphs of Activities

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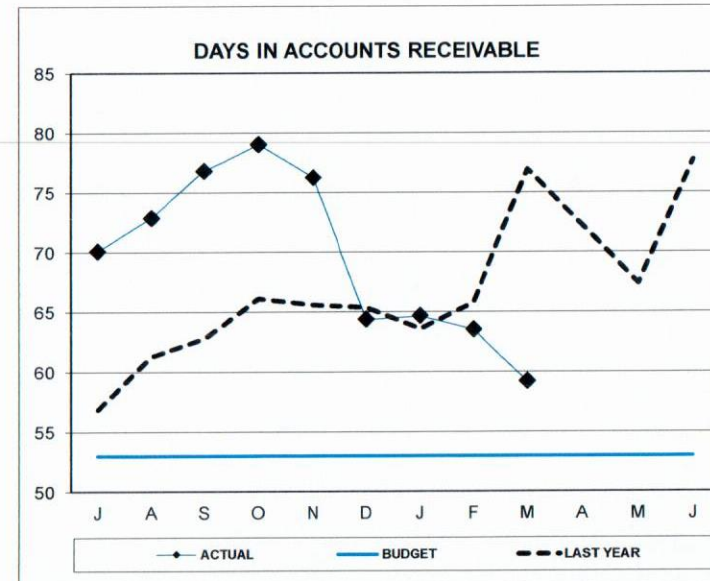
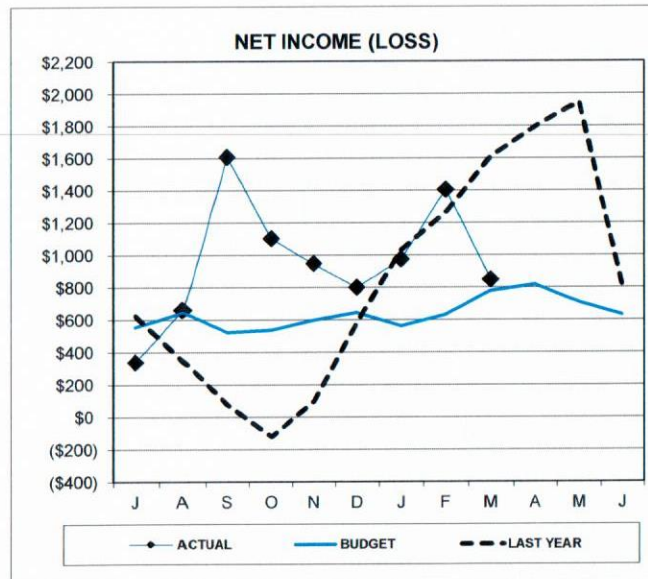
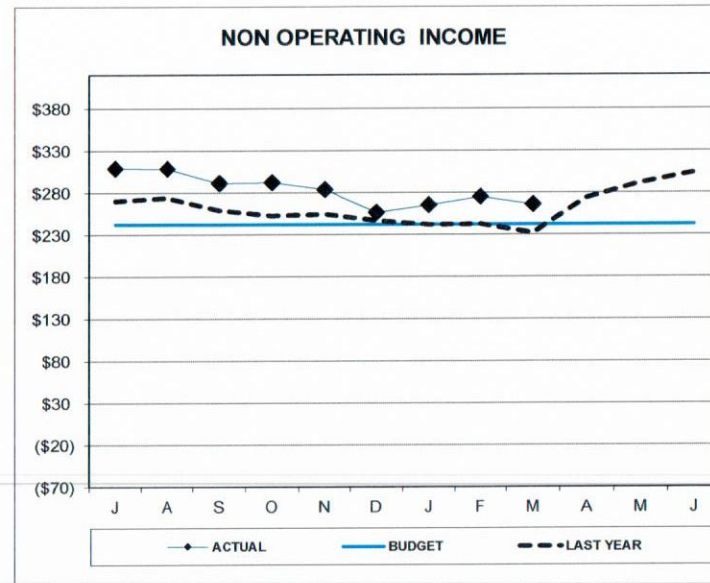
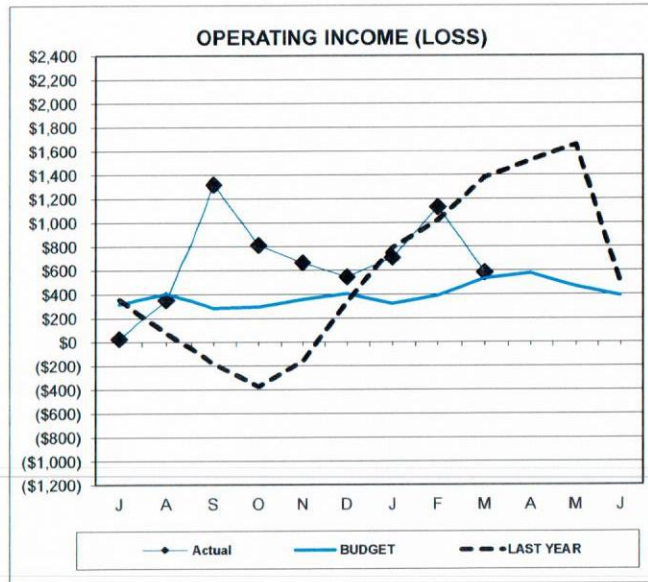
# OAK VALLEY DISTRICT HOSPITAL

APRIL, 2025

## Graphs of Activities

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OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
April 30, 2025

| DESCRIPTION/<br>MATURITY | MATURITY<br>DATE | VALUE | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE | DIFFERENCE<br>FROM PRIOR MONTH |
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|

**Level I**

**Current (0-2 yrs)**

|                                      |     |                 |        |  |  |  |  |                 |              |
|--------------------------------------|-----|-----------------|--------|--|--|--|--|-----------------|--------------|
| Local Agency Investment Fund (LAIF)  | N/A | \$20,060,747.54 | 4.281% |  |  |  |  | \$11,560,747.54 | 8,500,000.00 |
| Morgan Stanley<br>Money Market Funds | N/A | 0.00            | 0.200% |  |  |  |  | 0.00            | 0.00         |

|       |  |               |  |  |  |               |      |               |              |
|-------|--|---------------|--|--|--|---------------|------|---------------|--------------|
| Total |  | 20,060,747.54 |  |  |  | 20,060,747.54 | 0.00 | 11,560,747.54 | 8,500,000.00 |
|-------|--|---------------|--|--|--|---------------|------|---------------|--------------|

**Level II**

**(3-4 yrs - no more than 60% beyond 2 years)  
policy max stated at 40%**

|       |  |      |  |  |  |              |                |      |      |
|-------|--|------|--|--|--|--------------|----------------|------|------|
| Total |  | 0.00 |  |  |  | 8,024,299.02 | (8,024,299.02) | 0.00 | 0.00 |
|-------|--|------|--|--|--|--------------|----------------|------|------|

**Level III**

**(5 yrs - no more than 20% beyond 4 years)**

|       |  |      |  |  |  |              |                |      |      |
|-------|--|------|--|--|--|--------------|----------------|------|------|
| Total |  | 0.00 |  |  |  | 4,012,149.51 | (4,012,149.51) | 0.00 | 0.00 |
|-------|--|------|--|--|--|--------------|----------------|------|------|

|                      |  |      |  |  |  |               |                 |      |      |
|----------------------|--|------|--|--|--|---------------|-----------------|------|------|
| Total beyond 2 years |  | 0.00 |  |  |  | 12,036,448.52 | (12,036,448.52) | 0.00 | 0.00 |
|----------------------|--|------|--|--|--|---------------|-----------------|------|------|

|              |  |                 |  |  |  |  |  |                 |              |
|--------------|--|-----------------|--|--|--|--|--|-----------------|--------------|
| TOTAL ASSETS |  | \$20,060,747.54 |  |  |  |  |  | \$11,560,747.54 | 8,500,000.00 |
|--------------|--|-----------------|--|--|--|--|--|-----------------|--------------|



**RECEIVABLE SCORECARD  
AND TREND**



# Oak Valley Hospital District

## Receivables Scorecard Based on 3 month Average Revenues

|                                                                | Mar-25 | Apr-25 | Target |
|----------------------------------------------------------------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 59.23  | 59.73  | 60.00  |
| Gross Receivable Days, OVHD                                    | 57.13  | 57.69  |        |
| Gross Receivable Days in Clinics                               | 34.72  | 39.71  |        |
| Gross Days in Ambulances                                       | 53.81  | 63.22  |        |
| Gross Receivable Days ONRC                                     | 83.06  | 82.77  |        |
| Gross Receivable Days in Credit Balances-All sources           | (0.66) | (0.70) |        |
| Gross Receivable Days in Unbilled Revenue                      | 10.49  | 9.53   | 6.00   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 17.1%  | 23.2%  | 25.0%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 7.2%   | 6.1%   | 15.0%  |
| Percentage of Medicare Receivables > 60 Days, Acute            | 25.1%  | 30.9%  |        |
| Percentage of Medicare Receivables > 90 Days, Acute            | 10.0%  | 21.0%  | 15.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 34.7%  | 19.0%  | 25.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 0.5%   | 0.3%   | 14.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 3.3%   | 2.0%   |        |
| Percentage of Non Self-Pay Receivables > 365 Days              | 2.0%   | 1.3%   |        |
| Self Pay as a % of Total Receivables, Acute                    | 17.1%  | 24.2%  |        |
| Bad Debt as % of Gross Patient Revenue                         | 2.9%   | 2.0%   | 2.0%   |
| Percentage of Clean Claims                                     | 81.7%  | 81.7%  |        |
| Net Receivable Days, OVHD                                      | 27.12  | 32.65  |        |
| Net Receivable Days, ONRC                                      | 80.31  | 77.55  |        |
| Net Receivable Days, All Sources                               | 40.53  | 43.78  |        |

**All Sources are OVHD, CLINICS and ONRC**



## Oak Valley Hospital District

Receivables Scorecard Based on 3 month Average Revenues

Trend Current Month Plus 12 months

|                                                                | Apr-24 | May-24 | Jun-24 | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 | Feb-25 | Mar-25 | Apr-25 |
|----------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Gross Receivable Days, All Sources                             | 72.10  | 67.45  | 77.78  | 70.10  | 72.90  | 76.83  | 79.03  | 76.20  | 64.35  | 64.62  | 63.65  | 59.23  | 59.73  |
| Gross Receivable Days, OVHD                                    | 76.55  | 69.40  | 79.96  | 71.49  | 74.26  | 78.05  | 79.92  | 75.76  | 62.91  | 63.14  | 61.98  | 57.13  | 57.69  |
| Gross Receivable Days in Clinics                               | 86.78  | 96.37  | 119.74 | 87.11  | 96.67  | 102.45 | 116.96 | 101.31 | 56.02  | 38.74  | 33.49  | 34.72  | 39.71  |
| Gross Days in Ambulances                                       | 72.44  | 73.41  | 78.98  | 72.32  | 82.55  | 88.95  | 78.86  | 71.77  | 61.13  | 71.78  | 55.84  | 53.81  | 63.22  |
| Gross Receivable Days ONRC                                     | 29.58  | 48.20  | 56.61  | 56.93  | 59.99  | 65.27  | 70.41  | 80.50  | 78.45  | 79.57  | 81.53  | 83.06  | 82.77  |
| Gross Receivable Days in Credit Balances-All sources           | (1.06) | (1.12) | (1.17) | (1.49) | (1.48) | (1.02) | (2.09) | (2.09) | (1.84) | (0.91) | (0.97) | (0.66) | (0.70) |
| Gross Receivable Days in Unbilled Revenue                      | 12.70  | 10.65  | 10.92  | 9.11   | 13.05  | 10.86  | 17.78  | 11.90  | 11.75  | 9.76   | 12.31  | 10.49  | 9.53   |
| Percentage of Insurance Receivables, All Acute > 90 Days       | 39.0%  | 42.1%  | 39.7%  | 42.7%  | 48.9%  | 46.9%  | 51.0%  | 37.7%  | 31.6%  | 31.9%  | 27.5%  | 17.1%  | 23.2%  |
| Percentage of Insurance Receivables, All Acute 151 to 364 Days | 16.8%  | 18.1%  | 17.6%  | 18.9%  | 21.0%  | 20.4%  | 24.4%  | 17.9%  | 12.9%  | 12.5%  | 11.0%  | 7.2%   | 6.1%   |
| Percentage of Medicare Receivables > 60 Days, Acute            | 34.3%  | 34.6%  | 31.1%  | 27.3%  | 32.9%  | 30.2%  | 49.5%  | 21.3%  | 22.7%  | 17.8%  | 16.3%  | 25.1%  | 30.9%  |
| Percentage of Medicare Receivables > 90 Days, Acute            | 25.7%  | 30.1%  | 22.4%  | 18.5%  | 24.1%  | 24.0%  | 35.3%  | 15.3%  | 13.5%  | 12.4%  | 10.4%  | 10.0%  | 21.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, SNF                | 18.4%  | 23.0%  | 24.7%  | 25.4%  | 30.7%  | 36.8%  | 33.2%  | 33.0%  | 37.3%  | 41.0%  | 43.0%  | 34.7%  | 19.0%  |
| Percentage of Medi-Cal Inpatient > 90 Days, Acute              | 27.6%  | 21.3%  | 51.1%  | 33.0%  | 40.0%  | 14.6%  | 21.3%  | 2.7%   | 1.0%   | 4.9%   | 0.4%   | 0.5%   | 30.0%  |
| Percentage of Non Self-Pay Receivables 151 to 364 Days         | 9.1%   | 8.1%   | 7.1%   | 4.4%   | 5.1%   | 5.1%   | 7.4%   | 3.0%   | 2.8%   | 2.9%   | 2.2%   | 2.9%   | 2.0%   |
| Percentage of Non Self-Pay Receivables > 365 Days              | 9.8%   | 9.7%   | 8.6%   | 6.2%   | 6.8%   | 6.2%   | 7.9%   | 5.0%   | 3.2%   | 2.2%   | 1.5%   | 2.0%   | 1.3%   |
| Self Pay as a % of Total Receivables, Acute                    | 26.3%  | 36.5%  | 35.4%  | 45.4%  | 49.4%  | 43.5%  | 46.4%  | 39.5%  | 32.7%  | 28.5%  | 27.4%  | 17.1%  | 24.2%  |
| Bad Debt as % of Gross Patient Revenue                         | 3.0%   | 3.2%   | 3.0%   | 3.0%   | 3.0%   | 0.4%   | 2.8%   | 2.7%   | 2.7%   | 2.5%   | 2.5%   | 2.9%   | 2.0%   |
| Percentage of Clean Claims                                     | 71.6%  | 55.6%  | 81.5%  | 86.9%  | 82.9%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  | 81.7%  |
| Net Receivable Days, OVHD                                      | 34.79  | 36.06  | 44.72  | 39.54  | 42.65  | 39.34  | 34.49  | 30.58  | 30.67  | 33.47  | 33.12  | 27.12  | 32.65  |
| Net Receivable Days, ONRC                                      | 35.06  | 55.37  | 57.85  | 54.73  | 58.11  | 63.13  | 68.36  | 78.58  | 77.00  | 78.69  | 81.15  | 80.31  | 77.55  |
| Net Receivable Days, All Sources                               | 34.84  | 40.14  | 48.03  | 43.85  | 47.21  | 45.93  | 43.08  | 42.50  | 42.38  | 44.85  | 44.57  | 40.53  | 43.78  |

All Sources are OVHD, CLINICS and ONRC