

# Finance Committee

October 1, 2026

Finance Board Packet

**Agenda - Finance Committee**

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## **OUR MISSION**

"We Focus on Personalized Quality Health Care and Wellness for Those We Serve"

## **OUR VISION**

"Oak Valley Hospital District Will Continue as an Independent Locally Controlled and Governed Special District Hospital."

## **OUR VALUES**

"Accountability; Being Responsible for Actions Taken and Not Taken  
Integrity; Doing the Right Thing for the Right Reason  
Respect; Valuing All People at All Times"

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## **OAK VALLEY HOSPITAL DISTRICT FINANCE COMMITTEE MEETING October 1, 2026 REDWOOD ROOM 350 S. Oak Ave., Oakdale, California 5:00 P.M.**

## **AGENDA**

5:00 p.m.                      Call Meeting to Order                      Sara Shipman, Chairperson

## **PUBLIC COMMENT**

In compliance with the California Brown Act the District Board of Directors welcomes comments from the public.

This is the opportunity for members of the public to directly address the District Board of Directors on any item of interest to the public under the jurisdiction of the District including items on this agenda.

Persons wishing to make a presentation to the Board of Directors shall observe the following procedure:

1. A written request to the Board on the form provided at the meeting (optional)
2. Oral presentations are limited to three (3) minutes.
3. Members of the public will be afforded the opportunity to speak at the beginning of the public meeting during the general Public Comment section of the agenda on any item under the jurisdiction of the District as well as during the consideration of an individual item on the agenda for that public meeting, however the three-minute limit described in item 2, above, will be applied to an individual's cumulative comments during the meeting.

The proceedings of the Board are recorded and are part of the public record.

Materials related to an item on this Agenda, submitted to the Oak Valley Hospital District after distribution of the agenda packet, are available for public inspection in the Secretary's Office at 350 S. Oak Ave., Oakdale, CA during normal business hours.

### **APPROVAL OF MINUTES**

Action      Approval of September 3, 2026 Meeting Minutes

### **FINANCE COMMITTEE REPORT**

Action      Financial Reports for August 2026      Chang Ahn, CFO

Information      KPI Dashboard      Chang Ahn, CFO

Information      Fund Transfers/Investment Review      Chang Ahn, CFO

### **ADJOURNMENT**

Posted on: September 28, 2026

By: Sheryl Perry, Clerk of the Board

In observance of the Americans with Disabilities Act, please notify us at 209-848-4102 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

**OAK VALLEY HOSPITAL DISTRICT**  
**Finance Committee Meeting Minutes**  
**September 3, 2026**

**Committee Members' Present:**

Sara Shipman, Chairperson  
Matthew Heyn, President & CEO  
Chang Ahn, CFO  
David Neal, CNO  
Will Pringle, V.P., LTC

**The Finance Committee meeting was called to order by Sara Shipman, Chairperson, at 5:02 p.m.**

**Approval of Minutes – July 2 and August 5, 2026:**

David Neal made the motion to approve the July 2 and August 5, 2026, Finance Committee meeting minutes. Will Pringle made the second.

**Votes:**

Shipman – Aye  
Heyn – Aye  
Ahn – Aye  
Pringle – Aye  
Neal – Aye

**Motion Carried**

**Financial Report for July 2026 – Matthew Heyn, President & CEO**

Mr. Heyn reported that July generated \$44.9 million in gross patient revenue, the second-highest month after June's \$47.6 million. Operating profit before new hospital expenses was approximately \$1.053 million. After \$338,000 in new hospital depreciation and interest, operating income was approximately \$715,000. Non-operating income totaled approximately \$338,000, and July net income was approximately \$1.017 million. The EBIDA margin was 10.3%.

**Acute Care / ICU**

Acute care admissions totaled 138 during July, including 10 ICU admissions, compared with 68 total admissions in July of the prior year. Acute care inpatient days totaled 405, including 71 ICU days, compared with 225 inpatient days in the prior-year period.

**Observation Services**

Med/Surg recorded 95 observation admissions and 159 observation patient days during July, compared with 72 observation patient days in July of the prior year. Although classified as outpatient services, these patients continued to require a high level of care and resource utilization.

**Skilled Nursing Facility (SNF)**

Skilled Nursing recorded 2,812 resident days during July, with an average daily census of 91 residents and 8 new admissions.

**Outpatient / Clinic Services**

Emergency Department volume totaled 1,706 visits during July, averaging approximately 53 visits per day. Clinic visits across all clinics totaled 4,425, including 110 Specialty Clinic outpatient visits. Telehealth accounted for 14.33% of clinic visits.

**Ambulance Services**

Ambulance Services completed 688 runs during July, averaging approximately 22 runs per day.

**Expenses**

RN traveler expenditures totaled approximately \$252,000 during July. Recruitment efforts remain focused on hiring full-time RNs to reduce reliance on external travel staff. Employee health insurance costs for employees and dependents totaled approximately \$681,000 for the month.

**Cash / Accounts Receivable**

Days cash on hand decreased from approximately 64 days to 46 days. Cash holdings totaled approximately \$15.2 million at the end of July. Gross accounts receivable days improved from 50 days to 49 days.

**IGT Accounting**

Mr. Heyn discussed the accounting treatment of Intergovernmental Transfers (IGTs) and their impact on the District's financial reporting. Approximately \$1.24 million in IGT activity was reported for July.

David Neal made the motion to approve the July 2026 financial report. Chang Ahn made the second.

**Votes:**

Shipman – Aye  
Heyn – Aye  
Ahn – Aye  
Pringle – Aye  
Neal – Aye

**Motion Carried**

**KPI Dashboard:**

Mr. Heyn reviewed key July performance indicators, including strong gross patient revenue, increased acute care volume, stable skilled nursing utilization, continued outpatient activity, improved accounts receivable days, and positive operating and net income.

**ADJOURNMENT**

David Neal made the motion to adjourn the Finance Committee meeting. Will Pringle made the second.

**Votes:**

Shipman – Aye  
Heyn – Aye  
Ahn – Aye  
Pringle – Aye  
Neal – Aye

**Motion Carried**

The meeting was adjourned at 5:24 p.m.

Recorder: Sheryl Perry, Clerk of the Board

APPROVED: Billie Scott, Secretary

DATE: \_\_\_\_\_

To: Finance Committee

From: Chang Ahn, Vice President & CFO

Date: October 1, 2026

Subject: Hospital Operations – August 2026

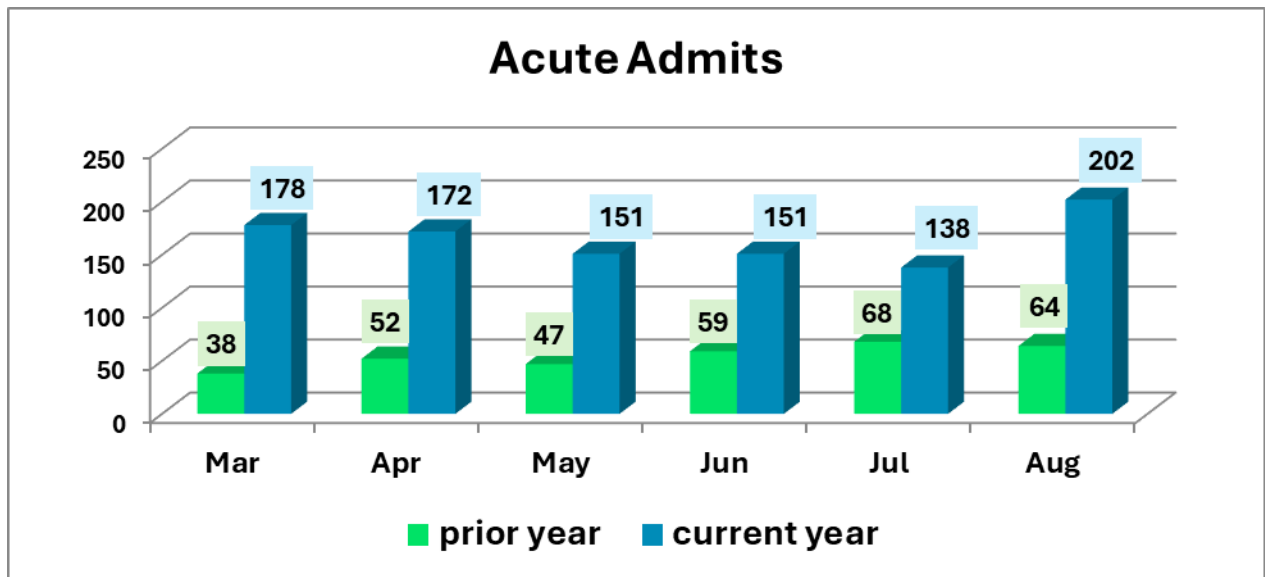
## **Executive Summary**

To ensure strict adherence to Generally Accepted Accounting Principles (GAAP) compliance requirements, Intergovernmental Transfers (IGTs) must be recorded as an operating expense rather than a non-operating transfer, which has negatively impacted operating margins and days of cash on hand. Despite this change, August 2026 operational performance remains very strong. Gross patient revenue reached \$44.04 million in August, marking the third consecutive month performance exceeded the \$44 million threshold. This sustained growth follows June's record high of \$47.6 million. The district posted an operating profit of \$961 thousand before new hospital expenses. After accounting for \$338 thousand in new hospital depreciation and interest, the operating income was \$623 thousand. With non-operating income of \$281 thousand from G.O. bond and interest incomes, August net income resulted in \$904 thousand. Additionally, EBIDA margin stands solid at 10.0%. Our Days of Cash on Hand (DCOH) experienced a temporary reduction from 46 to 15 days. This drop was largely driven by a significant wire transfer to the Department of Health Care Services (DHCS) to fund our participation in the District Hospital Directed Payment (DHDP) IGT program. The recovery of roughly half of our IGT funds from Health Plan of San Joaquin (HPSJ) drives our projected rebound to 46 this September and 50 in October. Regarding account receivable days, driven by strategic focus and operational improvements, the team successfully maintained accounts receivable (A/R) days at a favorable 49.

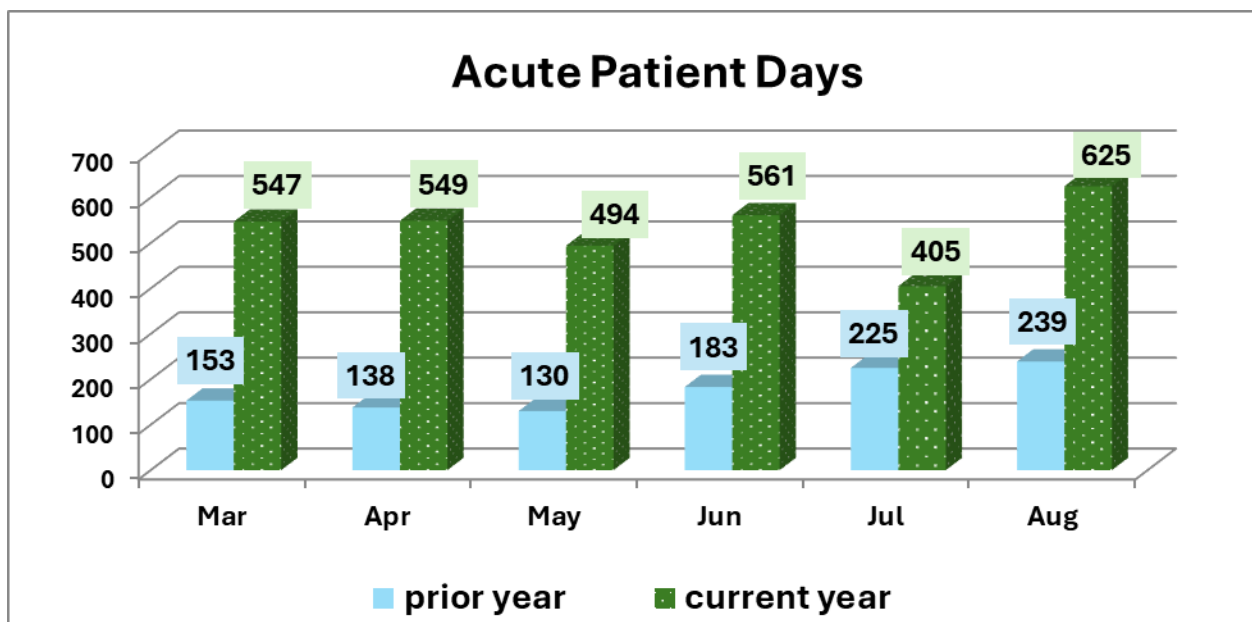
## Income Statement

### Acute Care Revenue:

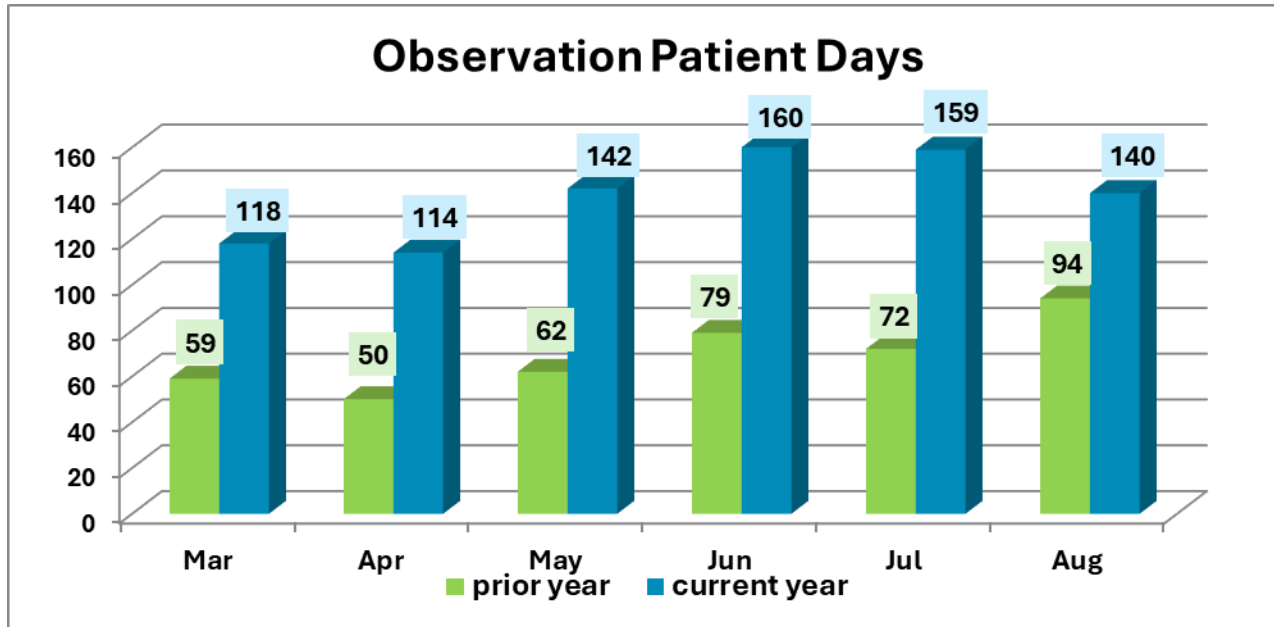
There was a significant resurgence in acute care admissions, climbing to 202 patients admissions compared to 64 total admissions in August of the previous year. For a more comprehensive view of this growth, the chart below tracks year-over-year data across the last half-year.



Inpatient volume in acute care experienced a significant upward trend in August, totaling 625 inpatient days (which includes 73 days in the ICU). This represents a substantial increase over the 239 inpatient days recorded during the previous year's timeframe.

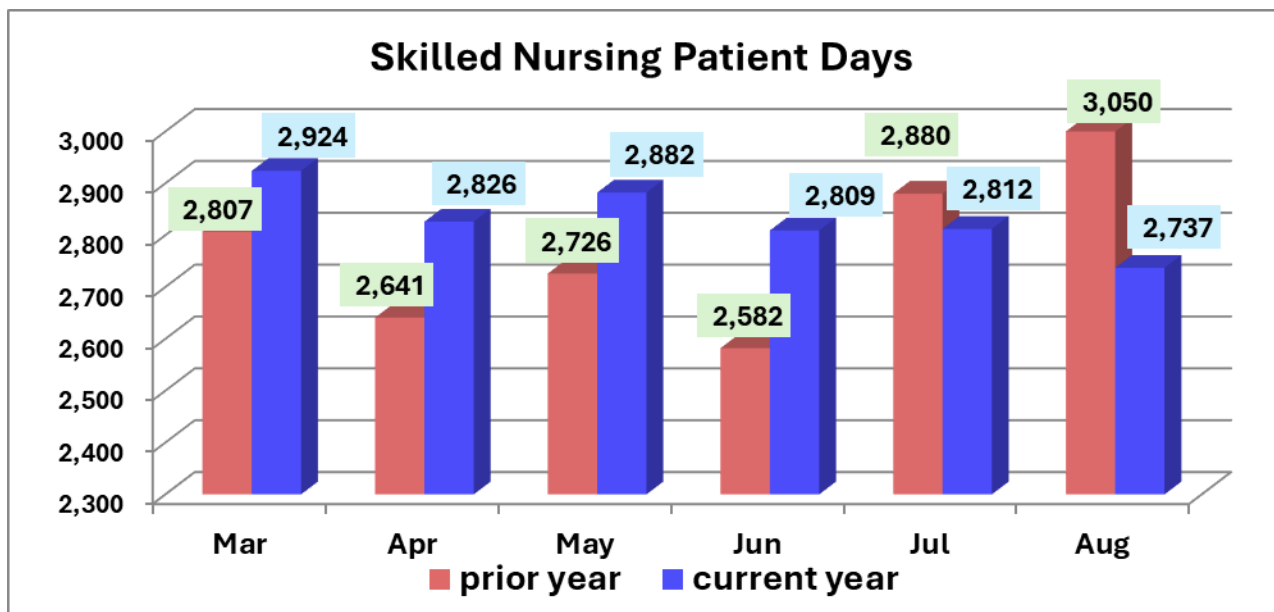


August metrics for the Med/Surg unit included 140 patient observation days and 91 admissions to observation status compared to 94 patient observation days in August of the previous year. Despite their outpatient classification, these patients required a high level of care and resource utilization.

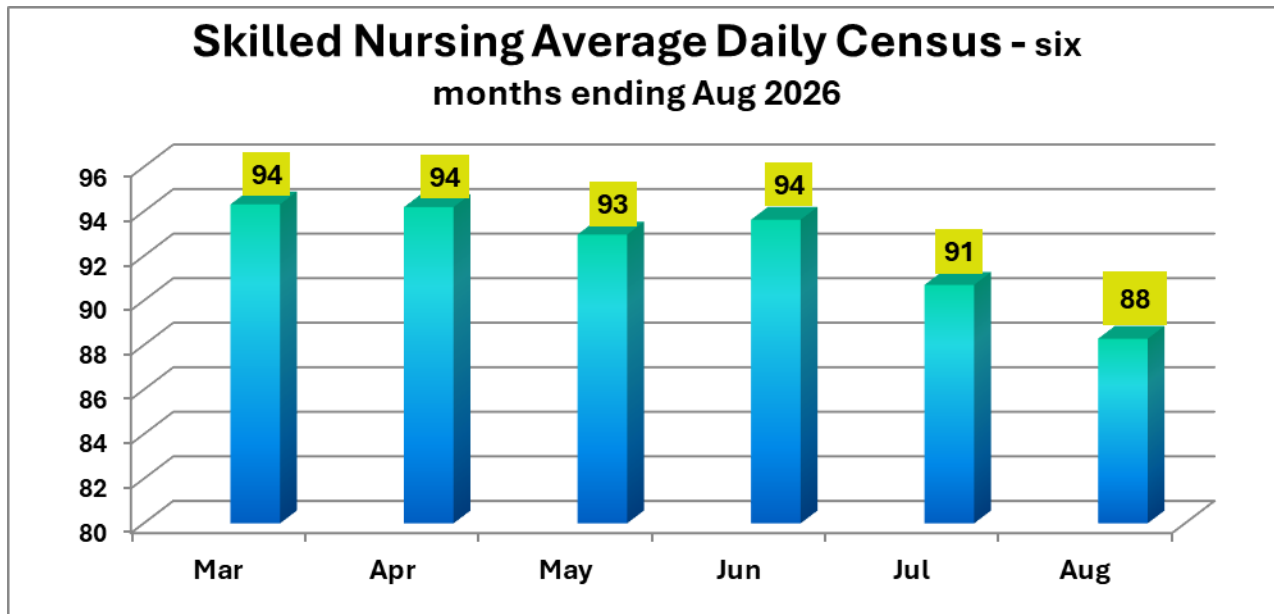


## Skilled Nursing:

August was another strong month for skilled nursing, totaling 2,737 resident days. The following chart outlines six months of year-over-year performance.

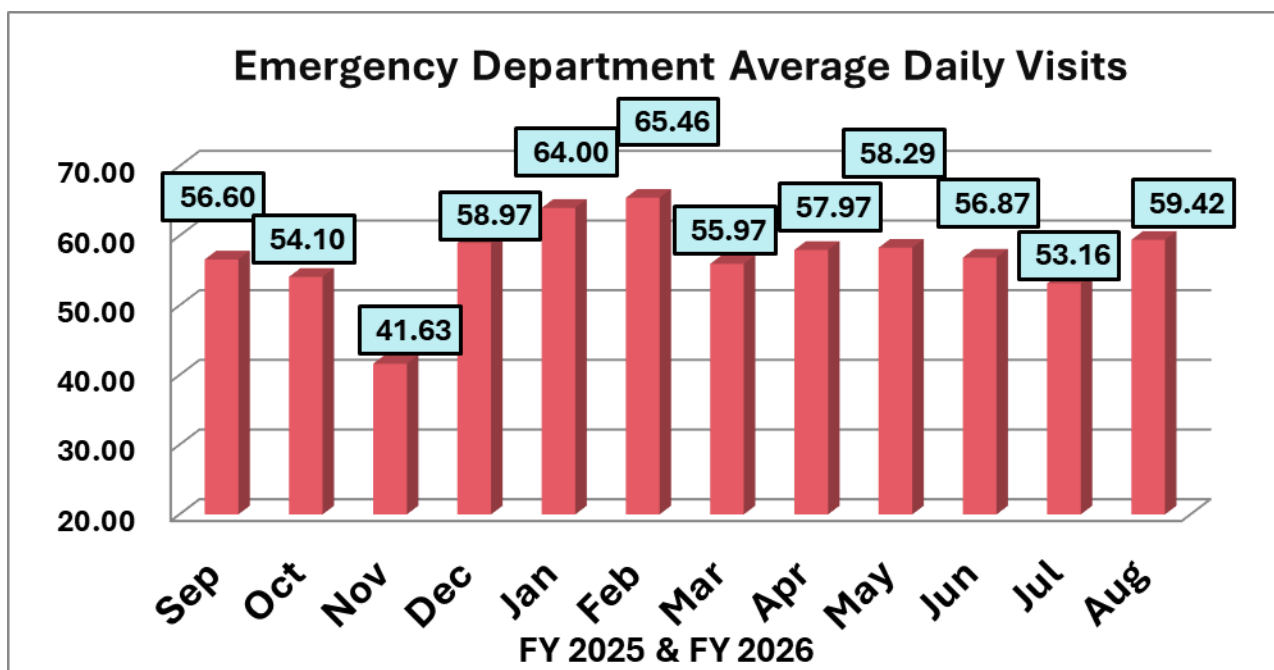


Although August brought lower overall utilization, 13 new admissions helped support an average daily census (ADC) of 88 residents in the skilled nursing unit.



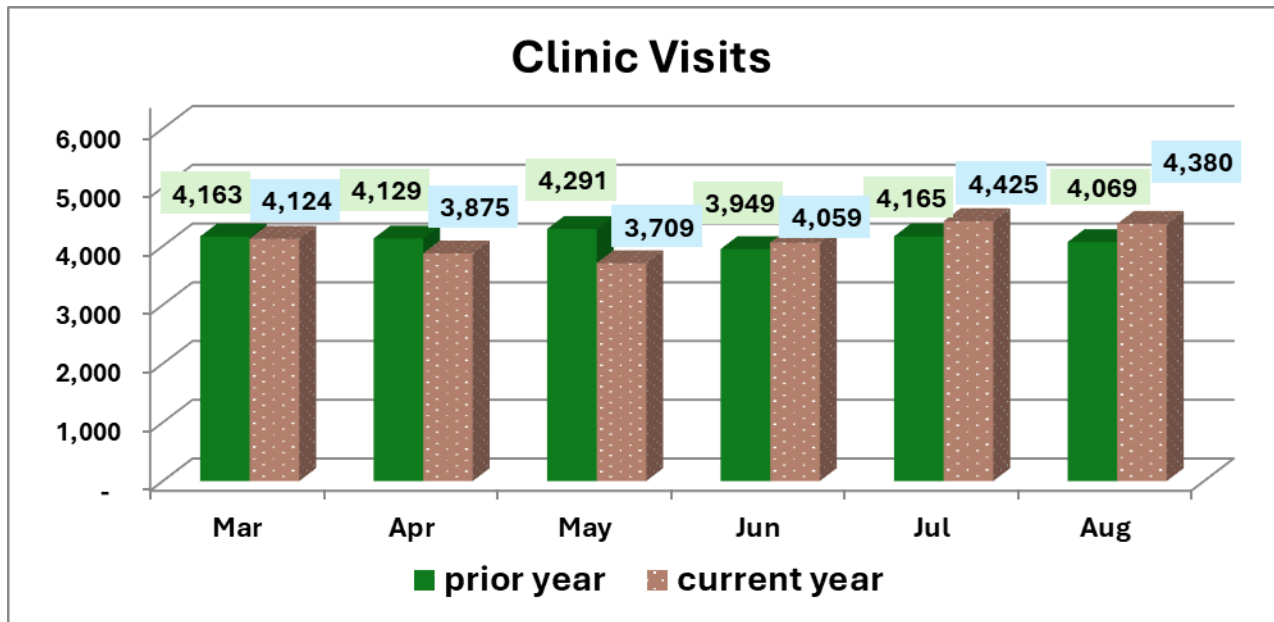
## Outpatient Services

A daily average of 59 visits led to a cumulative total of 1,842 emergency room visits for the month of August. The graph below shows the average daily visits for the last twelve months.

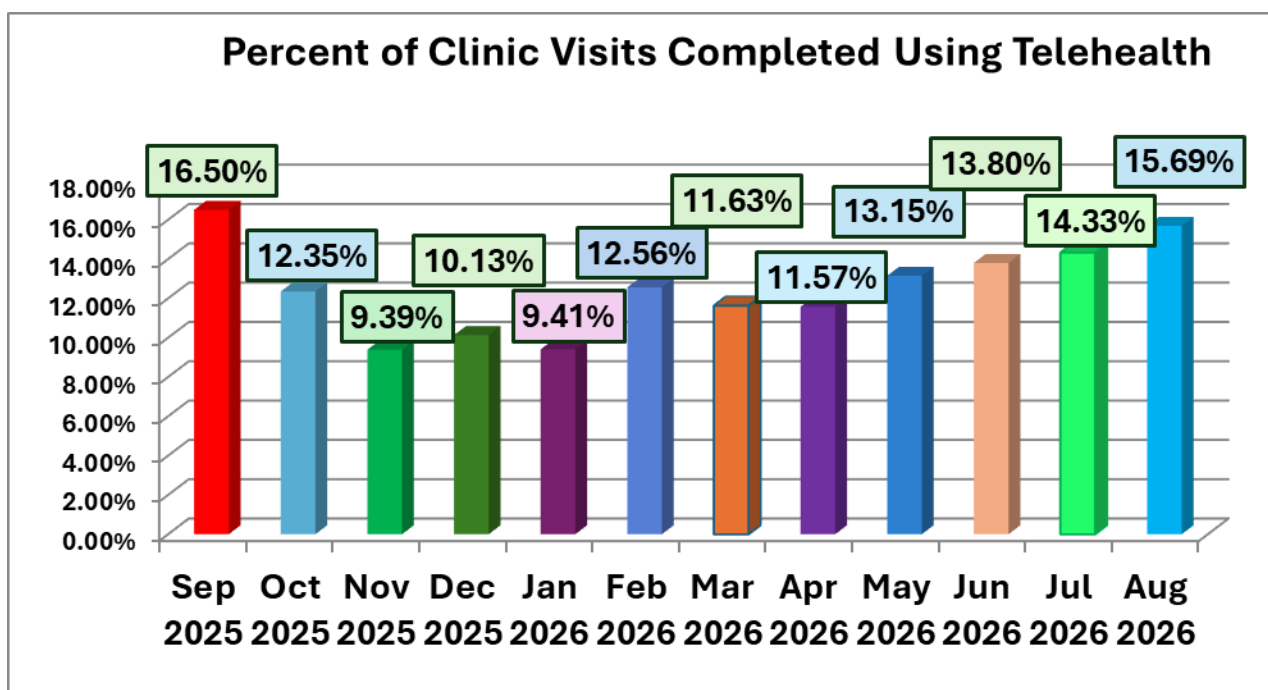


## Clinic Services:

Clinic visits for all the clinics totaled 4,380 during August. The graph below shows the total number of clinical visits for the last six months with a comparison to the prior year.

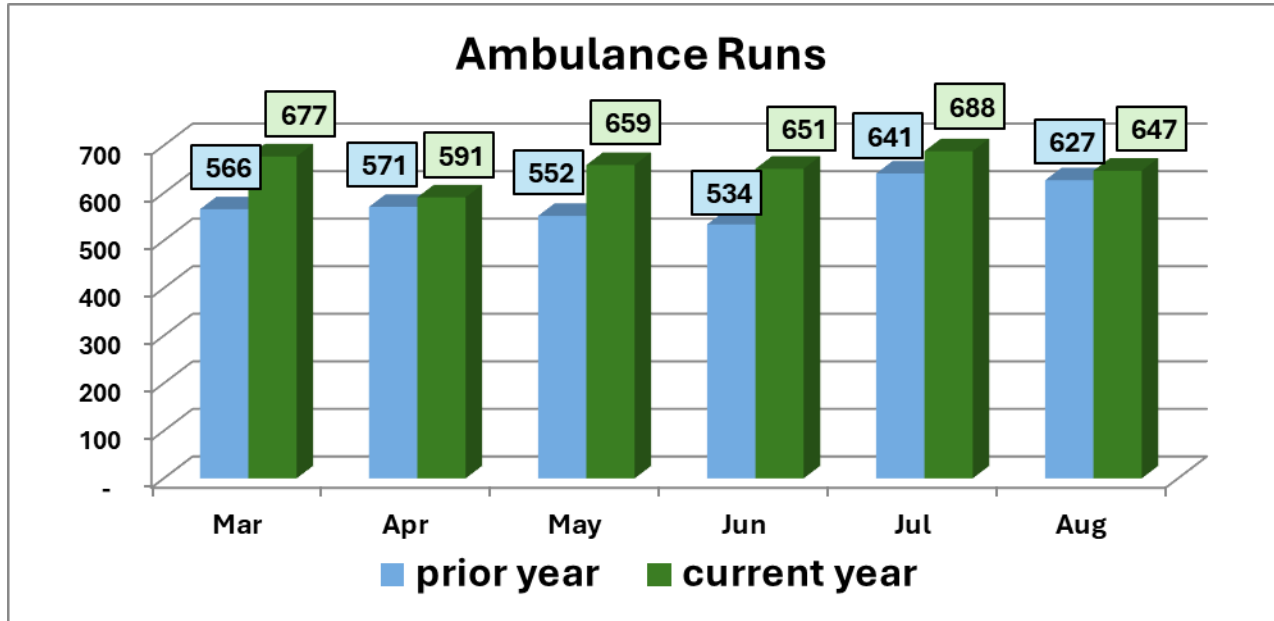


Telehealth accounted for 15.69% of our clinic visits in August, proving to be an essential, flexible option for our patients. By eliminating transportation or mobility barriers, virtual care helps us reach underserved patients and maintain continuity of care.



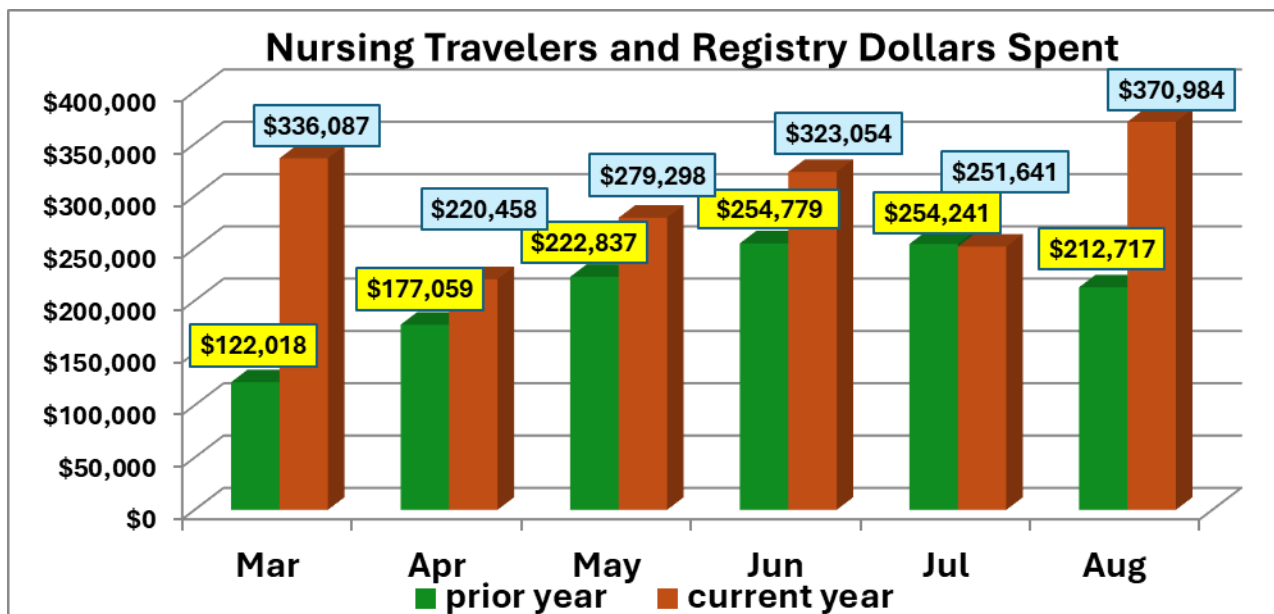
## Ambulance Services:

In August, the ambulance services sector handled 647 calls, maintaining a consistent daily average of 21 runs.

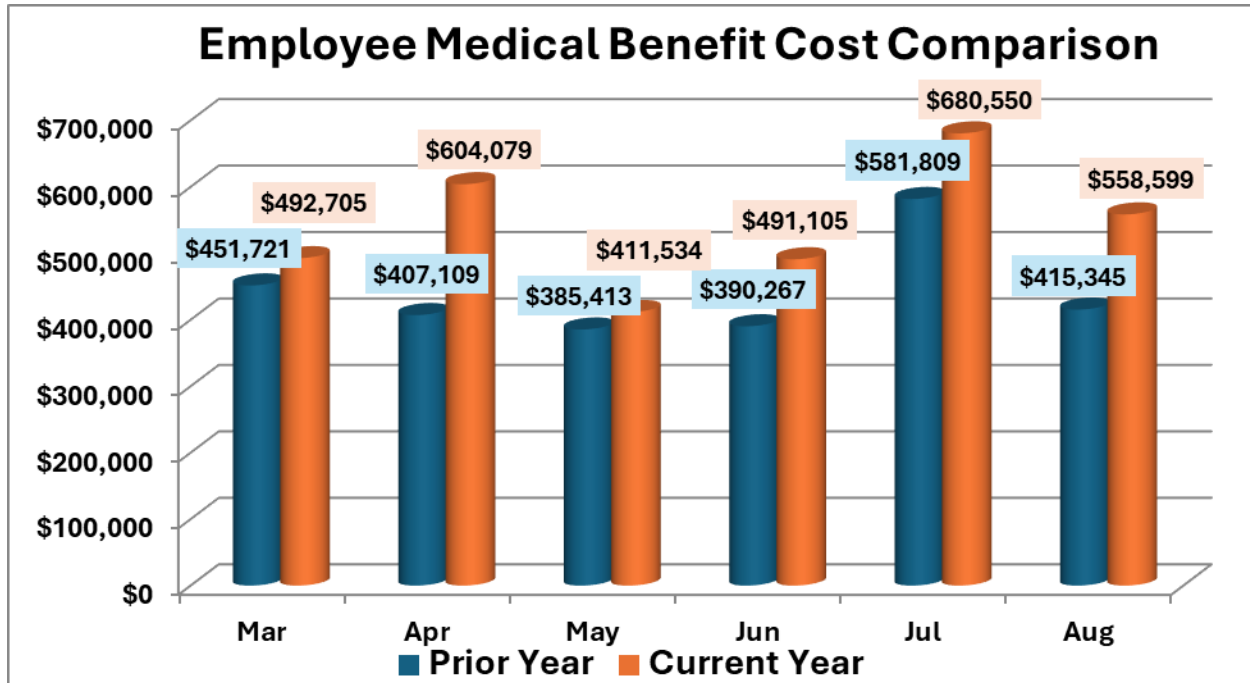


## Expenses:

External travel staff remains necessary due to the industry-wide nursing shortage, with August RN traveler expenditures totaling \$371 thousand. Our primary mitigation strategy is accelerating full-time RN recruitment to stabilize our internal workforce and to reduce this dependence.



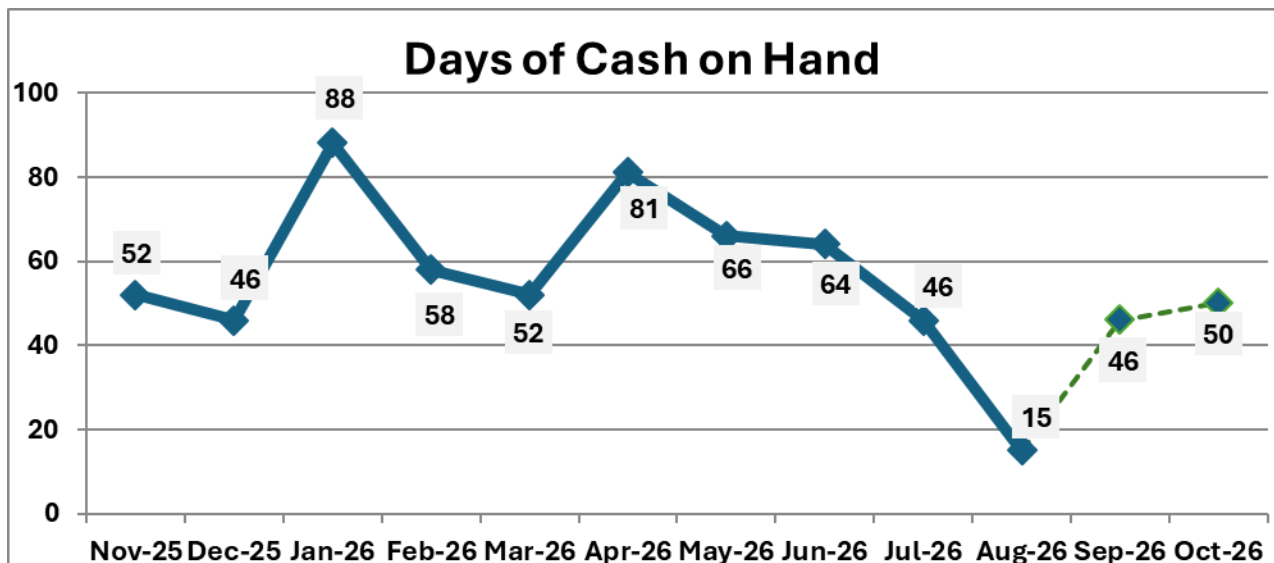
Our benefit package is a valuable tool for employee attraction and retention. In August we incurred \$559 thousand in health insurance costs for our employees and their dependents.



## Balance Sheet

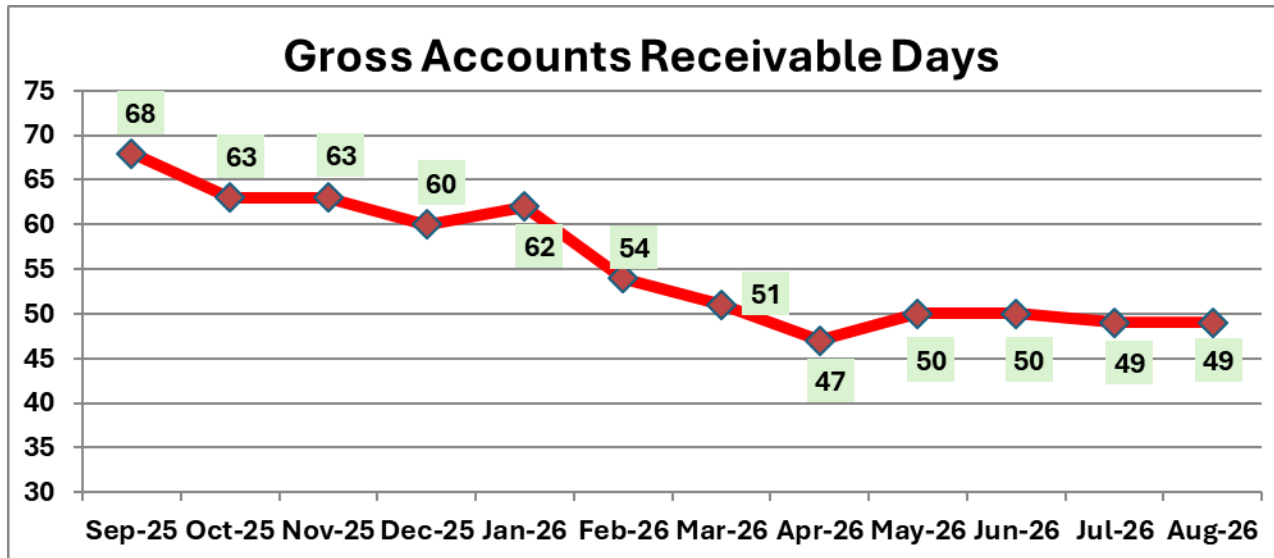
### Days of Cash on Hand

Our Days of Cash on Hand (DCOH) experienced a temporary reduction from 46 to 15 days. This drop was largely driven by a significant wire transfer to the Department of Health Care Services (DHCS) to fund our participation in the District Hospital Directed Payment (DHDP) IGT program. With roughly half of the IGT funds recovered from HPSJ, we project a rebound to 46 September.



### Accounts Receivable Gross Days

The following data tracks our gross accounts receivable days over the past year. Through strategic focus and operational execution, the team successfully stabilized August's A/R at a favorable 49 days.



**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES**  
**For Discussion Only - Impact of New Hospital**

**SCHEDULE A**

**AUGUST, 2026**

Amounts in (000's)

| AUG                |        |       |          |       | Line # | YEAR - TO - DATE                             |          |       |         |          |      |
|--------------------|--------|-------|----------|-------|--------|----------------------------------------------|----------|-------|---------|----------|------|
| Actual             | Budget | Var % | Last Yr  | Var % |        | Actual                                       | Budget   | Var % | Last Yr | Var %    |      |
| Operating Revenues |        |       |          |       |        |                                              |          |       |         |          |      |
| \$18,671           | \$0    | 0%    | \$5,900  | 216%  | 1      | Gross inpatient revenue                      | \$36,562 | \$0   | 0%      | \$11,396 | 221% |
| 25,374             | 0      | 0%    | 17,051   | 49%   | 2      | Gross outpatient revenue                     | 52,403   | 0     | 0%      | 35,267   | 49%  |
| 44,044             | 0      | 0%    | 22,952   | 92%   | 3      | Total gross patient revenue                  | 88,965   | 0     | 0%      | 46,663   | 91%  |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 4                  | 0      | 0%    | 5        | -30%  | 4      | Capitation premium revenue                   | 7        | 0     | 0%      | 11       | -33% |
| (29,866)           | 0      | 0%    | (14,923) | 100%  | 5      | Deductions from revenue                      | (60,369) | 0     | 0%      | (30,558) | 98%  |
| (1,017)            | 0      | 0%    | (610)    | 67%   | 6      | Provision for doubtful accounts              | (2,165)  | 0     | 0%      | (1,241)  | 74%  |
| 13,165             | 0      | 0%    | 7,424    | 77%   | 7      | Net patient revenue                          | 26,438   | 0     | 0%      | 14,875   | 78%  |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 37                 | 0      | 0%    | 850      | -96%  | 8      | Other operating revenue                      | 114      | 0     | 0%      | 1,992    | -94% |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 13,202             | 0      | 0%    | 8,273    | 60%   | 9      | Total operating revenue                      | 26,553   | 0     | 0%      | 16,867   | 57%  |
| Operating expenses |        |       |          |       |        |                                              |          |       |         |          |      |
| 3,894              | 0      | 0%    | 2,626    | 48%   | 10     | Salaries-productive                          | 7,557    | 0     | 0%      | 5,213    | 45%  |
| 208                | 0      | 0%    | 121      | 71%   | 11     | Salaries-non productive                      | 398      | 0     | 0%      | 198      | 101% |
| 371                | 0      | 0%    | 213      | 74%   | 12     | Registry/Travelers/Temp agency exp           | 623      | 0     | 0%      | 467      | 33%  |
| 1,744              | 0      | 0%    | 1,419    | 23%   | 13     | Benefits                                     | 3,510    | 0     | 0%      | 2,844    | 23%  |
| 1,405              | 0      | 0%    | 558      | 152%  | 14     | Supplies                                     | 2,853    | 0     | 0%      | 1,266    | 125% |
| 1,244              | 0      | 0%    | 598      | 108%  | 15     | Professional fees                            | 2,572    | 0     | 0%      | 1,220    | 111% |
| 971                | 0      | 0%    | 796      | 22%   | 16     | Purchased services                           | 2,061    | 0     | 0%      | 1,620    | 27%  |
| 213                | 0      | 0%    | 218      | -2%   | 17     | Utilities                                    | 415      | 0     | 0%      | 441      | -6%  |
| 104                | 0      | 0%    | 90       | 16%   | 18     | Insurance                                    | 214      | 0     | 0%      | 180      | 19%  |
| 1,758              | 0      | 0%    | 420      | 319%  | 19     | Other                                        | 3,689    | 0     | 0%      | 897      | 311% |
| 247                | 0      | 0%    | 150      | 64%   | 20     | Depreciation                                 | 487      | (221) | -321%   | 301      | 62%  |
| 81                 | 0      | 0%    | 79       | 3%    | 21     | Interest                                     | 159      | (118) | -235%   | 153      | 4%   |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 12,240             | 0      | 0%    | 7,287    | 68%   | 22     | Total operating expenses                     | 24,539   | (338) | -7351%  | 14,800   | 66%  |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 961                | 0      | 0%    | 986      | -3%   | 23     | Operating income (loss) without new hospital | 2,014    | 338   | 495%    | 2,068    | -3%  |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 221                | 0      | 0%    | 251      | 0%    |        | Depreciation for new hospital                | 442      | 221   | 0%      | 502      | 0%   |
| 118                | 0      | 0%    | 135      | 0%    |        | Interest for new hospital                    | 235      | 118   | 0%      | 270      | 0%   |
| 338                | 0      |       | 386      |       |        | Additional building cost for new hospital    | 677      | 338   |         | 772      |      |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 623                | (0)    |       | 600      |       |        | Operating income (loss)                      | 1,337    | 0     |         | 1,295    |      |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| 281                | 0      | 0%    | 311      | -10%  | 30     | Total non-operating income (loss)            | 584      | 0     | 0%      | 624      | -6%  |
|                    |        |       |          |       |        |                                              |          |       |         |          |      |
| \$904              | (\$0)  | ##### | \$910    | -1%   | 31     | Net Income (loss)                            | \$1,921  | \$0   | 0%      | \$1,919  | 0%   |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES**

**SCHEDULE A-1**

**AUGUST, 2026**  
Amounts in (000's)

| AUG                              |        |       |          |       | Line # | YEAR - TO - DATE                                 |          |       |         |          |      |
|----------------------------------|--------|-------|----------|-------|--------|--------------------------------------------------|----------|-------|---------|----------|------|
| Actual                           | Budget | Var % | Last Yr  | Var % |        | Actual                                           | Budget   | Var % | Last Yr | Var %    |      |
| Operating Revenues               |        |       |          |       |        |                                                  |          |       |         |          |      |
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| (29,866)                         | 0      | 0%    | (14,923) | 100%  | 5      | Deductions from revenue                          | (60,369) | 0     | 0%      | (30,558) | 98%  |
| (1,017)                          | 0      | 0%    | (610)    | 67%   | 6      | Provision for doubtful accounts                  | (2,165)  | 0     | 0%      | (1,241)  | 74%  |
| 13,165                           | 0      | 0%    | 7,424    | 77%   | 7      | Net patient revenue                              | 26,438   | 0     | 0%      | 14,875   | 78%  |
| 37                               | 0      | 0%    | 850      | -96%  | 8      | Other operating revenue                          | 114      | 0     | 0%      | 1,992    | -94% |
| 13,202                           | 0      | 0%    | 8,273    | 60%   | 9      | Total operating revenue                          | 26,553   | 0     | 0%      | 16,867   | 57%  |
| Operating expenses               |        |       |          |       |        |                                                  |          |       |         |          |      |
| 3,894                            | 0      | 0%    | 2,626    | 48%   | 10     | Salaries-productive                              | 7,557    | 0     | 0%      | 5,213    | 45%  |
| 208                              | 0      | 0%    | 121      | 71%   | 11     | Salaries-non productive                          | 398      | 0     | 0%      | 198      | 101% |
| 371                              | 0      | 0%    | 213      | 74%   | 12     | Registry/Travelers/Temp agency exp               | 623      | 0     | 0%      | 467      | 33%  |
| 1,744                            | 0      | 0%    | 1,419    | 23%   | 13     | Benefits                                         | 3,510    | 0     | 0%      | 2,844    | 23%  |
| 1,405                            | 0      | 0%    | 558      | 152%  | 14     | Supplies                                         | 2,853    | 0     | 0%      | 1,266    | 125% |
| 1,244                            | 0      | 0%    | 598      | 108%  | 15     | Professional fees                                | 2,572    | 0     | 0%      | 1,220    | 111% |
| 971                              | 0      | 0%    | 796      | 22%   | 16     | Purchased services                               | 2,061    | 0     | 0%      | 1,620    | 27%  |
| 213                              | 0      | 0%    | 218      | -2%   | 17     | Utilities                                        | 415      | 0     | 0%      | 441      | -6%  |
| 104                              | 0      | 0%    | 90       | 16%   | 18     | Insurance                                        | 214      | 0     | 0%      | 180      | 19%  |
| 1,758                            | 0      | 0%    | 420      | 319%  | 19     | Other                                            | 3,689    | 0     | 0%      | 897      | 311% |
| 468                              | 0      | 0%    | 401      | 17%   | 20     | Depreciation                                     | 928      | 0     | 0%      | 803      | 16%  |
| 199                              | 0      | 0%    | 214      | -7%   | 21     | Interest                                         | 394      | 0     | 0%      | 423      | -7%  |
| 12,579                           | 0      | 0%    | 7,674    | 64%   | 22     | Total operating expenses                         | 25,216   | 0     | 0%      | 15,572   | 62%  |
| 623                              | 0      | 0%    | 600      | 4%    | 23     | Operating income (loss)                          | 1,337    | 0     | 0%      | 1,295    | 3%   |
| Non Operating Revenues (expense) |        |       |          |       |        |                                                  |          |       |         |          |      |
| 239                              | 0      | 0%    | 214      | 11%   | 24     | County Revenue - GO Bonds                        | 478      | 0     | 0%      | 429      | 11%  |
| 42                               | 0      | 0%    | 96       | -56%  | 25     | Investment Income/Realized Gain/Loss             | 106      | 0     | 0%      | 195      | -46% |
| 0                                | 0      | 0%    | 0        | 0%    | 26     | Unrealized gain/losses on investments            | 0        | 0     | 0%      | 0        | 0%   |
| 0                                | 0      | 0%    | 0        | 0%    | 27     | SJRHS fee in consideration of funds transfer     | 0        | 0     | 0%      | 0        | 0%   |
| 0                                | 0      | 0%    | 0        | 0%    | 28     | Amortization of deferred contribution from SJRHS | 0        | 0     | 0%      | 0        | 0%   |
| 0                                | 0      | 0%    | 0        | 0%    | 29     | Other revenue (expense)                          | 0        | 0     | 0%      | 0        | 0%   |
| 281                              | 0      | 0%    | 311      | -10%  | 30     | Total non-operating income (loss)                | 584      | 0     | 0%      | 624      | -6%  |
| \$904                            | \$0    | 0%    | \$910    | -1%   | 31     | Net Income (loss)                                | \$1,921  | \$0   | 0%      | \$1,919  | 0%   |

**OAK VALLEY DISTRICT HOSPITAL  
BALANCE SHEET**

**SCHEDULE A-2**

**AUGUST, 2026**

Amounts in 000's

| <b>ASSETS</b>                                 | <b>AUG<br/>2026</b> | <b>JUNE<br/>2026</b> | <b>LIABILITIES AND NET ASSETS</b>              | <b>AUG<br/>2026</b> | <b>JUNE<br/>2026</b> |
|-----------------------------------------------|---------------------|----------------------|------------------------------------------------|---------------------|----------------------|
| <u><b>CURRENT ASSETS</b></u>                  |                     |                      | <u><b>CURRENT LIABILITIES</b></u>              |                     |                      |
| Cash and cash equivalents                     | \$ 62               | \$ 2,772             | Short -term borrowings                         | \$ -                | \$ -                 |
| Accounts Receivable-gross                     | 72,788              | 67,293               | Current maturities of long term debt           | 4,862               | 4,385                |
| Contractual allowances                        | (47,728)            | (44,812)             | Accounts payable                               | 9,410               | 8,955                |
| Allowance for doubtful accounts               | (7,628)             | (6,647)              | Due to governmental agencies                   | -                   | -                    |
| Due from Governmental Agencies                | (225)               | (335)                | Due to SJRHS/CHW                               | -                   | -                    |
| Other Receivables                             | 34,502              | 25,143               | Accrued liabilities                            |                     |                      |
| Supply inventories                            | 1,356               | 1,274                | Payroll                                        | 2,193               | 1,111                |
| Prepaid expenses and other                    | 4,370               | 1,384                | Vacation & Sick                                | 3,553               | 3,535                |
| Total current assets                          | <u>57,498</u>       | <u>46,074</u>        | Other                                          | 1,101               | 1,238                |
|                                               |                     |                      | Commercial Loan Payable - OVCB                 | -                   | -                    |
|                                               |                     |                      | Total current liabilities                      | <u>21,120</u>       | <u>19,223</u>        |
| <u><b>INVESTMENTS</b></u>                     |                     |                      | <u><b>OTHER LIABILITIES</b></u>                |                     |                      |
| Other Investments                             | 4,289               | 17,204               | Hospital prof. and gen. liability ins reserves | -                   | -                    |
| Under bond indenture for cap projects         | 4,489               | 3,804                | Deferred Compensation                          | -                   | -                    |
| Donor restricted                              | 176                 | 174                  | Deferred revenue for SJRHS/CHW contribution    | -                   | -                    |
| Total investments                             | <u>8,955</u>        | <u>21,182</u>        | Other                                          | -                   | -                    |
|                                               |                     |                      | Total other liabilities                        | <u>-</u>            | <u>-</u>             |
| <u><b>LEASED ASSETS</b></u>                   |                     |                      | <u><b>OPERATING LEASE LIABILITY</b></u>        |                     |                      |
| Leased Assets                                 | 3,170               | 3,170                | Operating Lease Liability                      | 3,403               | 3,403                |
| Total leased assets                           | <u>3,170</u>        | <u>3,170</u>         | Total operating lease liability                | <u>3,403</u>        | <u>3,403</u>         |
| <u><b>PROPERTY, PLANT AND EQUIPMENT</b></u>   |                     |                      | <u><b>LONG TERM DEBT</b></u>                   |                     |                      |
| Land                                          | 393                 | 393                  | Capitalized leases                             | 652                 | 669                  |
| Land Improvements                             | -                   | -                    | Other debt                                     | 49,103              | 50,088               |
| Buildings                                     | 123,151             | 123,135              | Total long term debt                           | <u>49,755</u>       | <u>50,757</u>        |
| Building Service Equipment                    | -                   | -                    |                                                |                     |                      |
| Equipment                                     | 29,566              | 28,503               |                                                |                     |                      |
| Construction in Progress                      | 1,749               | 1,342                |                                                |                     |                      |
| Total gross property, plant and equipment     | 154,858             | 153,373              |                                                |                     |                      |
| Accumulated Depreciation                      | (103,011)           | (102,083)            |                                                |                     |                      |
| Net property, plant and equipment             | <u>51,847</u>       | <u>51,290</u>        |                                                |                     |                      |
| <u><b>OTHER ASSETS</b></u>                    |                     |                      | <u><b>NET ASSETS (Fund Balances)</b></u>       |                     |                      |
| Notes Receivable                              | -                   | -                    | Unrestricted (General Fund)                    | 47,435              | 48,580               |
| Investment in consolidated subsidiaries       | -                   | -                    | Restricted                                     | 145                 | 142                  |
| Ownership interests                           | 390                 | 390                  | Total net assets                               | <u>47,580</u>       | <u>48,721</u>        |
| Land and improved real estate (non operating) | -                   | -                    |                                                |                     |                      |
| Goodwill                                      | -                   | -                    |                                                |                     |                      |
| Unamortized affiliation costs                 | -                   | -                    |                                                |                     |                      |
| Deferred financing costs                      | -                   | -                    |                                                |                     |                      |
| Total other assets                            | <u>390</u>          | <u>390</u>           |                                                |                     |                      |
| Total assets                                  | <u>\$ 121,859</u>   | <u>\$ 122,106</u>    | Total Liabilities and net assets               | <u>\$ 121,859</u>   | <u>\$ 122,106</u>    |
|                                               |                     |                      |                                                | -                   | -                    |

**OAK VALLEY DISTRICT HOSPITAL  
STATEMENT OF CHANGES IN NET ASSETS (EQUITY)**

**SCHEDULE A-3**

**AUGUST, 2026**  
Amounts in (000's)

| Line # |                                                              | <u>AUG</u>       | <u>YEAR<br/>TO-DATE</u> |
|--------|--------------------------------------------------------------|------------------|-------------------------|
|        | <b>UNRESTRICTED NET ASSETS</b>                               |                  |                         |
| 1      | Balance beginning of period                                  | \$ 50,597        | \$ 48,580               |
| 2      | Net income (loss)                                            | 904              | 1,921                   |
| 3      | Fund Balance intergovernmental transfers                     | (4,066)          | (3,066)                 |
| 4      | Unrealized gains (losses) on investments                     | -                | -                       |
| 5      | Use of donor restricted assets for property, plant and equip | -                | -                       |
| 6      | Other                                                        | 0                | -                       |
| 7      | Balance end of period                                        | <u>\$ 47,435</u> | <u>\$ 47,435</u>        |
|        | <b>RESTRICTED NET ASSETS</b>                                 |                  |                         |
| 8      | Balance beginning of period                                  | \$ 140           | \$ 142                  |
| 9      | Donor Restricted contributions                               | -                | -                       |
| 10     | Use of donor restricted assets                               | -                | -                       |
| 11     | Investment income                                            | -                | -                       |
| 12     | Other                                                        | 5                | 4                       |
| 13     | Balance end of period                                        | <u>\$ 145</u>    | <u>\$ 145</u>           |

**SCHEDULE A-4**

| Line # |                                                        | AUG                    | YEAR TO-DATE           |
|--------|--------------------------------------------------------|------------------------|------------------------|
|        | <b>Operating Activities</b>                            |                        |                        |
| 1      | Operating Income (loss)                                | \$ 623                 | \$ 1,337               |
| 2      | Non operating income (loss), net                       | \$ 281                 | \$ 584                 |
| 3      | Depreciation and amortization                          | \$ 468                 | \$ 928                 |
| 4      | Decrease (increase) in net patient accounts receivable | \$ 1,420               | \$ (1,597)             |
| 5      | Decrease (increase) in other current assets            | \$ (7,491)             | \$ (12,538)            |
| 6      | Increase (decrease) in current liabilities             | \$ (440)               | \$ 1,897               |
| 7      | Increase (decrease) in leased assets                   | \$ -                   | \$ -                   |
| 8      | Net operating activities                               | <u>\$ (5,139)</u>      | <u>\$ (9,388)</u>      |
|        | <b>Investing Activities</b>                            |                        |                        |
| 9      | Additions to property, plant and equipment             | \$ (737)               | \$ (1,485)             |
| 10     | Net unrealized gains (losses) on investments           | \$ -                   | \$ -                   |
| 11     | Issuance of new long term debt                         | \$ -                   | \$ -                   |
| 12     | Increase (decrease) in long term debt                  | \$ (514)               | \$ (1,002)             |
| 13     | Net investing activities                               | <u>\$ (1,251)</u>      | <u>\$ (2,488)</u>      |
|        | <b>Other</b>                                           |                        |                        |
| 14     | Decrease (increase) in other non current assets        | \$ -                   | \$ -                   |
| 15     | Increase (decrease) in other liabilities               | \$ -                   | \$ -                   |
| 16     | Increase (decrease) in fund balance (net assets)       | \$ (4,061)             | \$ (3,062)             |
| 17     | Net other                                              | <u>\$ (4,061)</u>      | <u>\$ (3,062)</u>      |
| 18     | <b>Net increase (decrease) in cash</b>                 | \$ (10,451)            | \$ (14,938)            |
| 19     | <b>Total cash - beginning of period</b>                | <u>\$ 19,467</u>       | <u>\$ 23,954</u>       |
| 20     | <b>Total cash - end of period</b>                      | <u><u>\$ 9,016</u></u> | <u><u>\$ 9,016</u></u> |
|        |                                                        | \$ -                   | \$ -                   |
| 21     | Operating Cash                                         | \$ 62                  | \$ 62                  |
| 22     | Board Designated Investments                           | \$ 8,955               | \$ 8,955               |
| 23     | <b>Total cash end of period</b>                        | <u>\$ 9,016</u>        | <u>\$ 9,016</u>        |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

**SCHEDULE B-1**

**AUGUST, 2026**

| AUG                           |         |         |         |       |        | YEAR - TO - DATE                     |        |         |         |         |       |
|-------------------------------|---------|---------|---------|-------|--------|--------------------------------------|--------|---------|---------|---------|-------|
| Actual                        | Budget  | Var %   | Last Yr | Var % | Line # |                                      | Actual | Budget  | Var %   | Last Yr | Var % |
| KEY VOLUME INDICATORS         |         |         |         |       |        |                                      |        |         |         |         |       |
| Admissions                    |         |         |         |       |        |                                      |        |         |         |         |       |
| 202                           | 0       | 0%      | 64      | 216%  | 1      | General acute                        | 340    | 0       | 0%      | 132     | 158%  |
| 11                            | 0       | 0%      | 11      | 0%    | 2      | TCU                                  | 18     | 0       | 0%      | 23      | -22%  |
| 2                             | 0       | 0%      | 6       | -67%  | 3      | ONRC                                 | 3      | 0       | 0%      | 17      | -82%  |
| 13                            | 0       | 0%      | 17      | -24%  | 4      | Total Skilled Nursing                | 21     | 0       | 0%      | 40      | -48%  |
| Patient Days                  |         |         |         |       |        |                                      |        |         |         |         |       |
| 73                            | 0       | 0%      | 0       | 0%    | 5      | ICU                                  | 144    | 0       | 0%      | 0       | 0%    |
| 552                           | 0       | 0%      | 239     | 131%  | 6      | Medical/surgical                     | 886    | 0       | 0%      | 464     | 91%   |
| 625                           | 0       | 0%      | 239     | 162%  | 7      | Total Acute                          | 1,030  | 0       | 0%      | 464     | 122%  |
| 254                           | 0       | 0%      | 293     | -13%  | 8      | TCU                                  | 424    | 0       | 0%      | 555     | -24%  |
| 2,483                         | 0       | 0%      | 2,757   | -10%  | 9      | ONRC                                 | 5,125  | 0       | 0%      | 5,375   | -5%   |
| 2,737                         | 0       | 0%      | 3,050   | -10%  | 10     | Total Skilled Nursing                | 5,549  | 0       | 0%      | 5,930   | -6%   |
| Average daily census (ADC)    |         |         |         |       |        |                                      |        |         |         |         |       |
| 20.2                          | 0.0     | 0%      | 7.7     | 162%  | 11     | General acute                        | 16.6   | 0.0     | 0%      | 7.5     | 122%  |
| 88.3                          | 0.0     | 0%      | 98.4    | -10%  | 12     | SNF                                  | 89.5   | 0.0     | 0%      | 95.6    | -6%   |
| Occupancy % on available beds |         |         |         |       |        |                                      |        |         |         |         |       |
| 50%                           | 0%      | 0%      | 27%     | 90%   | 13     | General acute                        | 42%    | 0%      | 0%      | 26%     | 61%   |
| 85%                           | 0%      | 0%      | 86%     | -1%   | 14     | SNF                                  | 86%    | 0%      | 0%      | 83%     | 3%    |
| Average length of stay        |         |         |         |       |        |                                      |        |         |         |         |       |
| 3.1                           | 0.0     | 0%      | 3.7     | -17%  | 15     | General acute                        | 3.0    | 0.0     | 0%      | 3.5     | -14%  |
| 210.5                         | 0.0     | 0%      | 179.4   | 17%   | 16     | SNF                                  | 264.2  | 0.0     | 0%      | 148.3   | 78%   |
| 34                            | 0       | 0%      | 30      | 13%   | 17     | Surgeries - inpatient                | 71     | 0       | 0%      | 72      | -1%   |
| 69                            | 0       | 0%      | 14      | 393%  | 18     | Surgeries - outpatient               | 143    | 0       | 0%      | 36      | 297%  |
| 0                             | 0       | 0%      | 0       | 0%    | 19     | Surgeries - outpatient pain clinic   | 0      | 0       | 0%      | 0       | 0%    |
| 18                            | 0       | 0%      | 10      | 80%   | 20     | Endoscopy - Inpatient Procedures     | 34     | 0       | 0%      | 14      | 143%  |
| 117                           | 0       | 0%      | 60      | 95%   | 21     | Endoscopy - Outpatient Procedures    | 197    | 0       | 0%      | 86      | 129%  |
| 278                           | 0       | 0%      | 112     | 148%  | 22     | ER admits                            | 481    | 0       | 0%      | 215     | 124%  |
| 1,842                         | 0       | 0%      | 1,785   | 3%    | 23     | ER visits                            | 3,490  | 0       | 0%      | 3,470   | 1%    |
| 1.38                          | #DIV/0! | #DIV/0! | 1.75    | -21%  | 24     | ER Admits to total admits            | 1.41   | #DIV/0! | #DIV/0! | 1.63    | -13%  |
| 15.09%                        | #DIV/0! | #DIV/0! | 6.27%   | 141%  | 25     | ER admits to ER Visits Percentage    | 13.78% | #DIV/0! | #DIV/0! | 6.20%   | 122%  |
| 91                            | 0       | 0%      | 55      | 65%   | 26     | Outpt Care-Observation-# of patients | 186    | 0       | 0%      | 106     | 75%   |
| 140                           | 0       | 0%      | 94      | 49%   | 27     | Outpt Care-Observation-Adjusted Days | 299    | 0       | 0%      | 166     | 80%   |
| 4,173                         | 0       | 0%      | 4,069   | 3%    | 28     | Clinic Visits                        | 8,488  | 0       | 0%      | 8,234   | 3%    |
| 647                           | 0       | 0%      | 627     | 3%    | 29     | Ambulance runs                       | 1,335  | 0       | 0%      | 1,268   | 5%    |
| 9,013                         | 0       | 0%      | 8,143   | 11%   | 30     | Total Outpatient visits              | 18,232 | 0       | 0%      | 16,388  | 11%   |
| 5,733                         | 0       | 0%      | 2,098   | 173%  | 31     | Laboratory - Inpatient Procedures    | 9,729  | 0       | 0%      | 3,766   | 158%  |
| 15,554                        | 0       | 0%      | 11,634  | 34%   | 32     | Laboratory - Outpatient Procedures   | 31,222 | 0       | 0%      | 22,926  | 36%   |
| 453                           | 0       | 0%      | 173     | 162%  | 33     | Radiology - Inpatient Procedures     | 798    | 0       | 0%      | 302     | 164%  |
| 2,513                         | 0       | 0%      | 2,093   | 20%   | 34     | Radiology - Outpatient Procedures    | 4,800  | 0       | 0%      | 4,102   | 17%   |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

**SCHEDULE B-2**

**AUGUST, 2026**

| AUG                           |         |         |         |        |        | YEAR - TO - DATE                        |        |         |         |         |        |
|-------------------------------|---------|---------|---------|--------|--------|-----------------------------------------|--------|---------|---------|---------|--------|
| Actual                        | Budget  | Var %   | Last Yr | Var %  | Line # |                                         | Actual | Budget  | Var %   | Last Yr | Var %  |
| Payor Mix (Gross Charges)     |         |         |         |        |        |                                         |        |         |         |         |        |
| 21.0%                         | 0.0%    | 21.0%   | 17.9%   | 3.2%   | 35     | Medicare FFS                            | 20.9%  | 0.0%    | 20.9%   | 17.0%   | 3.9%   |
| 13.2%                         | 0.0%    | 13.2%   | 12.3%   | 0.9%   | 36     | Medicare HMO                            | 14.1%  | 0.0%    | 14.1%   | 11.9%   | 2.2%   |
| 0.0%                          | 0.0%    | 0.0%    | 0.0%    | 0.0%   | 37     | Medicare Capitated Risk                 | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 0.0%   |
| 5.7%                          | 0.0%    | 5.7%    | 6.3%    | -0.6%  | 38     | Medi-Cal                                | 6.5%   | 0.0%    | 6.5%    | 5.5%    | 1.0%   |
| 37.6%                         | 0.0%    | 37.6%   | 38.5%   | -0.9%  | 39     | Medi-Cal HMO                            | 36.3%  | 0.0%    | 36.3%   | 41.6%   | -5.3%  |
| 21.1%                         | 0.0%    | 21.1%   | 23.6%   | -2.5%  | 40     | Commercial Contract (FFS)               | 20.8%  | 0.0%    | 20.8%   | 22.7%   | -1.9%  |
| 0.0%                          | 0.0%    | 0.0%    | 0.0%    | 0.0%   | 41     | Commercial Capitated                    | 0.0%   | 0.0%    | 0.0%    | 0.0%    | 0.0%   |
| 1.3%                          | 0.0%    | 1.3%    | 1.4%    | -0.1%  | 42     | Other                                   | 1.5%   | 0.0%    | 1.5%    | 1.4%    | 0.1%   |
| Case Mix Index                |         |         |         |        |        |                                         |        |         |         |         |        |
| 1.2659                        | 0.0000  | 0%      | 1.1566  | 9%     | 43     | Medicare FFS                            | 1.2904 | 0.0000  | 0%      | 1.1794  | 9%     |
| 1.1894                        | 0.0000  | 0%      | 1.1230  | 6%     | 44     | General Acute                           | 1.2658 | 0.0000  | 0%      | 1.1960  | 6%     |
| 1.2238                        | 0.0000  | 0%      | 1.1424  | 7%     | 45     | Total Hospital                          | 1.2769 | 0.0000  | 0%      | 1.1902  | 7%     |
| Medicare Inpt FFS Performance |         |         |         |        |        |                                         |        |         |         |         |        |
| 85                            | 0       | 0%      | 35      | 143%   | 46     | Medicare acute discharges               | 145    | 0       | 0%      | 64      | 127%   |
| 3.25                          | 0.00    | 0%      | 3.63    | -11%   | 47     | Acute length of stay                    | 3.47   | 0.00    | 0%      | 3.92    | -12%   |
| 1.2659                        | 0.0000  | 0%      | 1.1566  | 9%     | 48     | Medicare Case Mix index                 | 1.2904 | 0.0000  | 0%      | 1.1794  | 9%     |
| 2.5650                        | #DIV/0! | #DIV/0! | 3.1373  | -18%   | 49     | Adjusted LOS with Case Mix Index Factor | 2.6884 | #DIV/0! | #DIV/0! | 3.3255  | -19%   |
| 59,445                        | #DIV/0! | #DIV/0! | 33,255  | 79%    | 50     | Per Case IP Charges case mix adjusted   | 70,954 | #DIV/0! | #DIV/0! | 31,956  | 122%   |
| 19.3%                         | #DIV/0! | #DIV/0! | 13.7%   | 5.7%   | 51     | Reimb as % of Gross Charge              | 15.1%  | #DIV/0! | #DIV/0! | 24.1%   | -9.0%  |
| -47.7%                        | #DIV/0! | #DIV/0! | -144.7% | 97.0%  | 52     | Medicare Margin % (Margin / reimb)      | -87.7% | #DIV/0! | #DIV/0! | -38.4%  | -49.3% |
| 147.7%                        | #DIV/0! | #DIV/0! | 244.7%  | -97.0% | 53     | Medicare cost as % of reimbursement     | 187.7% | #DIV/0! | #DIV/0! | 138.4%  | 49.3%  |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS**

**SCHEDULE B-3**

**AUGUST, 2026**

| AUG                    |        |       |         |       | Line # |                                                                  | YEAR - TO - DATE |        |       |         |       |
|------------------------|--------|-------|---------|-------|--------|------------------------------------------------------------------|------------------|--------|-------|---------|-------|
| Actual                 | Budget | Var % | Last Yr | Var % |        |                                                                  | Actual           | Budget | Var % | Last Yr | Var % |
| Labor                  |        |       |         |       |        |                                                                  |                  |        |       |         |       |
| 531.9                  | 0.0    | 0%    | 407.7   | 30%   | 54     | FTE's Productive (incl registry/temp hrs)                        | 508.9            | 0.0    | 0%    | 401.9   | 27%   |
| 540.9                  | 0.0    | 0%    | 415.8   | 30%   | 55     | FTE's Total                                                      | 516.2            | 0.0    | 0%    | 409.1   | 26%   |
| 4.63                   | 0.00   | 0%    | 2.64    | 75%   | 56     | Total FTE per adjusted occupied bed                              | 4.57             | 0.00   | 0%    | 2.54    | 80%   |
| 177.7                  | 0.0    | 0%    | 192.7   | -8%   | 57     | Labor hours per adjusted admit                                   | 196.2            | 0.0    | 0%    | 166.5   | 18%   |
| 145.2                  | 0.0    | 0%    | 168.7   | -14%  | 58     | Labor hours per adj. admit case mix adjusted                     | 153.7            | 0.0    | 0%    | 139.9   | 10%   |
| 135,319                | -      | 0%    | 123,995 | 9%    | 59     | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 137,870          | -      | 0%    | 125,529 | 10%   |
| 39.0%                  | 0.0%   | 0%    | 47.9%   | -19%  | 60     | Non Wage benefits as % of Salary                                 | 40.9%            | 0.0%   | 0%    | 48.4%   | -15%  |
| 286,555                | -      | 0%    | 210,202 | 36%   | 61     | Net revenue per FTE (annualized) (a)                             | 301,534          | -      | 0%    | 214,082 | 41%   |
| 5,227                  | -      | 0%    | 3,842   | 36%   | 50a    | Registry / Temp Help Hours                                       | 8,077            | -      | 0%    | 7,428   | 9%    |
| Revenues (a)           |        |       |         |       |        |                                                                  |                  |        |       |         |       |
| 3,632                  | 0      | 0%    | 1,521   | 139%  | 62     | Net pt. revenue per adjusted pat day                             | 3,776            | 0      | 0%    | 1,490   | 153%  |
| 24,477                 | 0      | 0%    | 19,474  | 26%   | 63     | Net pt. revenue per adjusted admit                               | 28,444           | 0      | 0%    | 17,137  | 66%   |
| 20,001                 | 0      | 0%    | 17,046  | 17%   | 64     | Net pt. rev. per adj. admit case mix adjusted                    | 22,276           | 0      | 0%    | 14,398  | 55%   |
| 57.6%                  | 0.0%   | 0%    | 74.3%   | -22%  | 65     | Outpt revenue as % of total revenue                              | 58.9%            | 0.0%   | 0%    | 75.6%   | -22%  |
| 32.2%                  | 0.0%   | 0%    | 35.0%   | -8%   | 66     | Net pt. revenue as percent of gross charges                      | 32.2%            | 0.0%   | 0%    | 34.5%   | -7%   |
| Operating Expenses (b) |        |       |         |       |        |                                                                  |                  |        |       |         |       |
| 3,460                  | 0      | 0%    | 1,398   | 147%  | 67     | Total expense per adj. pat day                                   | 3,585            | 0      | 0%    | 1,360   | 164%  |
| 23,319                 | 0      | 0%    | 17,901  | 30%   | 68     | Total expense per adjusted admit                                 | 27,005           | 0      | 0%    | 15,644  | 73%   |
| 49.6%                  | 0.0%   | 0%    | 64.2%   | -23%  | 69     | Labor Expense (inc. benefits) as % of total exp.                 | 48.2%            | 0.0%   | 0%    | 64.2%   | -25%  |
| 10.7%                  | 0.0%   | 0%    | 7.5%    | 42%   | 70     | Supply expense as % of net patient revenues                      | 10.8%            | 0.0%   | 0%    | 8.5%    | 27%   |
| 2,135                  | 0      | 0%    | 1,282   | 67%   | 71     | Supply expense per CMI adjusted admit                            | 2,404            | 0      | 0%    | 1,225   | 96%   |
| 5.3%                   | 0.0%   | 0%    | 9.0%    | -41%  | 72     | Capital cost (Depr & interest as % of total exp.)                | 5.3%             | 0.0%   | 0%    | 9.0%    | -42%  |
| Key Financial Ratios   |        |       |         |       |        |                                                                  |                  |        |       |         |       |
| 4.7%                   | 0.0%   | 4.7%  | 7.2%    | -2.5% | 73     | Operating Income Margin %                                        | 5.0%             | 0.0%   | 5.0%  | 7.7%    | -2.6% |
| 6.8%                   | 0.0%   | 6.8%  | 11.0%   | -4.2% | 74     | Total Income Margin %                                            | 7.2%             | 0.0%   | 7.2%  | 11.4%   | -4.1% |
| 9.8%                   | 0.0%   | 9.8%  | 14.7%   | -4.9% | 75     | EBITDA margin % (net oper inc. before depr & interest)           | 10.0%            | 0.0%   | 10.0% | 14.9%   | -4.9% |
| 15                     | 85     | (71)  | 99      | -84   | 76     | Days Cash on Hand                                                | 15               | 85     | (71)  | 99      | -84   |
| 49                     | 53     | (4)   | 60      | -11   | 77     | Days rev. in Accounts Receivable-gross                           | 49               | 53     | (4)   | 60      | -11   |

(a) Excludes other operating revenues; provision for doubtful accounts offset against revenues

(b) Total operating expenses exclude provision for doubtful accounts less other operating revenues.

## **SUPPORTING SCHEDULES**

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**G-1** Statement of Revenues and Expenses

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OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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AUGUST, 2026

| AUG                  |        |       |         |       | Line # |                                              | YEAR - TO - DATE |        |       |         |       |
|----------------------|--------|-------|---------|-------|--------|----------------------------------------------|------------------|--------|-------|---------|-------|
| Actual               | Budget | Var % | Last Yr | Var % |        |                                              | Actual           | Budget | Var % | Last Yr | Var % |
| Patient Days         |        |       |         |       |        |                                              |                  |        |       |         |       |
| 73                   | 0      | 0%    | 0       | 0%    | 1      | ICU                                          | 144              | 0      | 0%    | 0       | 0%    |
| 552                  | 0      | 0%    | 239     | 131%  | 2      | Medical/surgical                             | 886              | 0      | 0%    | 464     | 91%   |
| 625                  | 0      | 0%    | 239     | 162%  | 3      | Total Acute                                  | 1,030            | 0      | 0%    | 464     | 122%  |
| 254                  | 0      | 0%    | 293     | -13%  | 4      | TCU                                          | 424              | 0      | 0%    | 555     | -24%  |
| 2,483                | 0      | 0%    | 2,757   | -10%  | 5      | ONRC                                         | 5,125            | 0      | 0%    | 5,375   | -5%   |
| 2,737                | 0      | 0%    | 3,050   | -10%  | 6      | Total Skilled Nursing                        | 5,549            | 0      | 0%    | 5,930   | -6%   |
| Average Daily Census |        |       |         |       |        |                                              |                  |        |       |         |       |
| 2.4                  | 0.0    | 0%    | 0.0     | 0%    | 7      | ICU                                          | 2.3              | 0.0    | 0%    | 0.0     | 0%    |
| 17.8                 | 0.0    | 0%    | 7.7     | 131%  | 8      | Medical/surgical                             | 14.3             | 0.0    | 0%    | 7.5     | 91%   |
| 20.2                 | 0.0    | 0%    | 7.7     | 162%  | 9      | Total Acute                                  | 16.6             | 0.0    | 0%    | 7.5     | 122%  |
| 8.2                  | 0.0    | 0%    | 9.5     | -13%  | 10     | TCU                                          | 6.8              | 0.0    | 0%    | 9.0     | -24%  |
| 80.1                 | 0.0    | 0%    | 88.9    | -10%  | 11     | ONRC                                         | 82.7             | 0.0    | 0%    | 86.7    | -5%   |
| 88.3                 | 0.0    | 0%    | 98.4    | -10%  | 12     | Total Skilled Nursing                        | 89.5             | 0.0    | 0%    | 95.6    | -6%   |
| Surgery              |        |       |         |       |        |                                              |                  |        |       |         |       |
| 34                   | 0      | 0%    | 30      | 13%   | 15     | Inpatient cases                              | 71               | 0      | 0%    | 72      | -1%   |
| 69                   | 0      | 0%    | 14      | 393%  | 16     | Outpatient cases                             | 143              | 0      | 0%    | 36      | 297%  |
| 0                    | 0      | 0%    | 0       | 0%    | 16b    | Outpatient pain management                   | 0                | 0      | 0%    | 0       | 0%    |
| Endoscopy            |        |       |         |       |        |                                              |                  |        |       |         |       |
| 18                   | 0      | 0%    | 10      | 80%   | 17     | Inpatient procedures                         | 34               | 0      | 0%    | 14      | 143%  |
| 117                  | 0      | 0%    | 60      | 95%   | 18     | Outpatient procedures                        | 197              | 0      | 0%    | 86      | 129%  |
| 5                    | 0      | 0%    | 4       | 25%   | 19     | Infusion Therapy-# of patients               | 6                | 0      | 0%    | 4       | 50%   |
| 20                   | 0      | 0%    | 29      | -31%  | 20     | Bed Hold Days-ONRC                           | 33               | 0      | 0%    | 50      | -34%  |
| 91                   | 0      | 0%    | 55      | 65%   | 21     | Outpt Care-Observation-# of patients         | 186              | 0      | 0%    | 106     | 75%   |
| 3,365                | 0      | 0%    | 2,257   | 49%   | 22     | Outpt Care-Observation-Hours                 | 7,184            | 0      | 0%    | 3,991   | 80%   |
| 140                  | 0      | 0%    | 94      | 49%   | 23     | Outpt Care-Observation-Adjusted Days         | 299              | 0      | 0%    | 166     | 80%   |
| ER Volumes           |        |       |         |       |        |                                              |                  |        |       |         |       |
| 278                  | 0      | 0%    | 112     | 148%  | 24     | ER Inpt Admits                               | 481              | 0      | 0%    | 215     | 124%  |
| 1,564                | 0      | 0%    | 1,673   | -7%   | 25     | ER Outpt visits                              | 3,009            | 0      | 0%    | 3,255   | -8%   |
| 1,842                | 0      | 0%    | 1,785   | 3%    | 26     | ER total visits (Inpt + Outpt)               | 3,490            | 0      | 0%    | 3,470   | 1%    |
| Ambulance Runs       |        |       |         |       |        |                                              |                  |        |       |         |       |
| 538                  | 0      | 0%    | 534     | 1%    | 27     | Oakdale                                      | 1,142            | 0      | 0%    | 1,048   | 9%    |
| 109                  | 0      | 0%    | 93      | 17%   | 28     | Waterford                                    | 193              | 0      | 0%    | 220     | -12%  |
| 1,646                | 0      | 0%    | 1,499   | 10%   | 29     | Oakdale Clinic-OP Visits                     | 3,226            | 0      | 0%    | 2,929   | 10%   |
| 617                  | 0      | 0%    | 495     | 25%   | 30     | Oakdale Prenatal Clinic-OP Visits            | 1,229            | 0      | 0%    | 1,105   | 11%   |
| 0                    | 0      | 0%    | 0       | 0%    | 31     | Oakdale Dental Clinic                        | 0                | 0      | 0%    | 0       | 0%    |
| 342                  | 0      | 0%    | 358     | -4%   | 32     | Industrial Med Clinic-OP Visits              | 723              | 0      | 0%    | 693     | 4%    |
| 308                  | 0      | 0%    | 367     | -16%  | 33     | Escalon Clinic-OP Visits                     | 706              | 0      | 0%    | 801     | -12%  |
| 841                  | 0      | 0%    | 924     | -9%   | 34     | Riverbank Clinic-OP Visits                   | 1,752            | 0      | 0%    | 1,837   | -5%   |
| 419                  | 0      | 0%    | 426     | -2%   | 35     | Waterford Clinic                             | 852              | 0      | 0%    | 869     | -2%   |
| 9,013                | 0      | 0%    | 8,143   | 11%   | 36     | Outpatient Visits (All per OSHPD Definition) | 18,232           | 0      | 0%    | 16,388  | 11%   |

OAK VALLEY DISTRICT HOSPITAL  
DETAIL OPERATIONAL STATISTICS

SCHEDULE C-1

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AUGUST, 2026

| AUG                        |        |       |         |       |        | YEAR - TO - DATE |        |       |         |       |  |
|----------------------------|--------|-------|---------|-------|--------|------------------|--------|-------|---------|-------|--|
| Actual                     | Budget | Var % | Last Yr | Var % | Line # | Actual           | Budget | Var % | Last Yr | Var % |  |
| <b>Blood Bank</b>          |        |       |         |       |        |                  |        |       |         |       |  |
| 18                         | 0      | 0%    | 10      | 80%   | 37     | 65               | 0      | 0%    | 14      | 364%  |  |
| 4                          | 0      | 0%    | 9       | -56%  | 38     | 19               | 0      | 0%    | 16      | 19%   |  |
| <b>Central Services</b>    |        |       |         |       |        |                  |        |       |         |       |  |
| 8                          | 0      | 0%    | 1,226   | -99%  | 39     | 47               | 0      | 0%    | 2,595   | -98%  |  |
| 6                          | 0      | 0%    | 2,871   | -100% | 40     | 37               | 0      | 0%    | 5,555   | -99%  |  |
| <b>Electrocardiogram</b>   |        |       |         |       |        |                  |        |       |         |       |  |
| 55                         | 0      | 0%    | 9       | 511%  | 41     | 80               | 0      | 0%    | 21      | 281%  |  |
| 6                          | 0      | 0%    | 12      | -50%  | 42     | 9                | 0      | 0%    | 22      | -59%  |  |
| <b>Laboratory</b>          |        |       |         |       |        |                  |        |       |         |       |  |
| 5,733                      | 0      | 0%    | 2,098   | 173%  | 43     | 9,729            | 0      | 0%    | 3,766   | 158%  |  |
| 15,554                     | 0      | 0%    | 11,634  | 34%   | 44     | 31,222           | 0      | 0%    | 22,926  | 36%   |  |
| <b>Pharmacy</b>            |        |       |         |       |        |                  |        |       |         |       |  |
| 12,810                     | 0      | 0%    | 5,354   | 139%  | 45     | 22,555           | 0      | 0%    | 10,930  | 106%  |  |
| 6,648                      | 0      | 0%    | 5,663   | 17%   | 46     | 13,822           | 0      | 0%    | 10,083  | 37%   |  |
| <b>Physical Therapy</b>    |        |       |         |       |        |                  |        |       |         |       |  |
| 152                        | 0      | 0%    | 40      | 280%  | 47     | 271              | 0      | 0%    | 117     | 132%  |  |
| 874                        | 0      | 0%    | 855     | 2%    | 48     | 2,305            | 0      | 0%    | 1,840   | 25%   |  |
| <b>Radiology</b>           |        |       |         |       |        |                  |        |       |         |       |  |
| 232                        | 0      | 0%    | 84      | 176%  | 49     | 420              | 0      | 0%    | 146     | 188%  |  |
| 1,391                      | 0      | 0%    | 1,213   | 15%   | 50     | 2,626            | 0      | 0%    | 2,367   | 11%   |  |
| <b>MRI</b>                 |        |       |         |       |        |                  |        |       |         |       |  |
| 22                         | 0      | 0%    | 3       | 633%  | 50     | 29               | 0      | 0%    | 4       | 625%  |  |
| 93                         | 0      | 0%    | 25      | 272%  | 51     | 178              | 0      | 0%    | 62      | 187%  |  |
| <b>CT Scanner</b>          |        |       |         |       |        |                  |        |       |         |       |  |
| 176                        | 0      | 0%    | 69      | 155%  | 52     | 300              | 0      | 0%    | 125     | 140%  |  |
| 596                        | 0      | 0%    | 519     | 15%   | 53     | 1,116            | 0      | 0%    | 947     | 18%   |  |
| <b>Ultrasound</b>          |        |       |         |       |        |                  |        |       |         |       |  |
| 45                         | 0      | 0%    | 20      | 125%  | 54     | 78               | 0      | 0%    | 31      | 152%  |  |
| 433                        | 0      | 0%    | 336     | 29%   | 55     | 880              | 0      | 0%    | 726     | 21%   |  |
| <b>Respiratory Therapy</b> |        |       |         |       |        |                  |        |       |         |       |  |
| 482                        | 0      | 0%    | 295     | 63%   | 57     | 864              | 0      | 0%    | 561     | 54%   |  |
| 87                         | 0      | 0%    | 104     | -16%  | 58     | 224              | 0      | 0%    | 190     | 18%   |  |
| <b>Echocardiology</b>      |        |       |         |       |        |                  |        |       |         |       |  |
| 59                         | 0      | 0%    | 11      | 436%  | 59     | 94               | 0      | 0%    | 20      | 370%  |  |
| 41                         | 0      | 0%    | 14      | 193%  | 60     | 79               | 0      | 0%    | 25      | 216%  |  |
| <b>Dietary</b>             |        |       |         |       |        |                  |        |       |         |       |  |
| 2,340                      | 0      | 0%    | 1,958   | 20%   | 59     | 4,206            | 0      | 0%    | 3,658   | 15%   |  |
| 4,587                      | 0      | 0%    | 3,772   | 22%   | 60     | 8,589            | 0      | 0%    | 7,762   | 11%   |  |
| <b>Laundry</b>             |        |       |         |       |        |                  |        |       |         |       |  |
| 10,000                     | 0      | 0%    | 10,000  | 0%    | 61     | 20,000           | 0      | 0%    | 20,000  | 0%    |  |

**OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS**

**SCHEDULE D**

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**AUGUST, 2026**

| AUG                      |        |       |         |       |        | YEAR - TO - DATE                                              |         |        |       |         |       |
|--------------------------|--------|-------|---------|-------|--------|---------------------------------------------------------------|---------|--------|-------|---------|-------|
| Actual                   | Budget | Var % | Last Yr | Var % | Line # |                                                               | Actual  | Budget | Var % | Last Yr | Var % |
| GROSS PATIENT REVENUES   |        |       |         |       |        |                                                               |         |        |       |         |       |
| 12,152                   | -      | 0%    | 4,703   | 158%  | 1      | Inpatient routine per day                                     | 12,705  | -      | 0%    | 4,673   | 172%  |
| 12,152                   | -      | 0%    | 4,703   | 158%  | 3      | Total per day                                                 | 12,705  | -      | 0%    | 4,673   | 172%  |
| 81,889                   | -      | 0%    | 60,207  | 36%   | 4      | Inpatient routine per admit                                   | 95,712  | -      | 0%    | 53,757  | 78%   |
| -                        | -      | 0%    | -       | 0%    | 5      | Inpatient ancillary per admit                                 | -       | -      | 0%    | -       | 0%    |
| 81,889                   | -      | 0%    | 60,207  | 36%   | 6      | Total per admit                                               | 95,712  | -      | 0%    | 53,757  | 78%   |
| 2,815                    | -      | 0%    | 2,094   | 34%   | 7      | Outpatient ancillary per visit                                | 2,874   | -      | 0%    | 2,152   | 34%   |
| NET PATIENT REVENUES (a) |        |       |         |       |        |                                                               |         |        |       |         |       |
| INPATIENT (000s)         |        |       |         |       |        |                                                               |         |        |       |         |       |
| 7                        | -      | 0%    | (157)   | -104% | 8      | Medicare FFS                                                  | (1,311) | -      | 0%    | 246     | -632% |
| 1,550                    | -      | 0%    | 446     | 248%  | 9      | Medicare HMO                                                  | 3,814   | -      | 0%    | 681     | 460%  |
| -                        | -      | 0%    | -       | 0%    | 10     | Medicare Capitated Risk                                       | -       | -      | 0%    | -       | 0%    |
| 10,021                   | -      | 0%    | 3,892   | 157%  | 11     | Medi-Cal                                                      | 16,432  | -      | 0%    | 7,395   | 122%  |
| (3,020)                  | -      | 0%    | 901     | -435% | 12     | Commercial Contract (FFS)                                     | (5,516) | -      | 0%    | 815     | -777% |
| -                        | -      | 0%    | -       | 0%    | 13     | Commercial Capitated                                          | -       | -      | 0%    | -       | 0     |
| 100                      | -      | 0%    | (50)    | -300% | 14     | Other                                                         | 410     | -      | 0%    | (89)    | -560% |
| 8,658                    | -      | 0%    | 5,032   | 72%   | 15     | Total                                                         | 13,828  | -      | 0%    | 9,048   | 53%   |
| OUTPATIENT (000s)        |        |       |         |       |        |                                                               |         |        |       |         |       |
| (310)                    | -      | 0%    | (393)   | -21%  | 16     | Medicare FFS                                                  | 905     | -      | 0%    | (349)   | -359% |
| 1,618                    | -      | 0%    | 754     | 115%  | 17     | Medicare HMO                                                  | 2,638   | -      | 0%    | 1,148   | 130%  |
| -                        | -      | 0%    | -       | 0%    | 18     | Medicare Capitated Risk                                       | -       | -      | 0%    | -       | 0%    |
| 1,645                    | -      | 0%    | 338     | 387%  | 19     | Medi-Cal                                                      | 4,702   | -      | 0%    | 1,379   | 241%  |
| 2,401                    | -      | 0%    | 2,221   | 8%    | 20     | Commercial Contract (FFS)                                     | 6,109   | -      | 0%    | 4,652   | 31%   |
| (0)                      | -      | 0%    | (1)     | -69%  | 21     | Commercial Capitated                                          | (1)     | -      | 0%    | (2)     | -43%  |
| (847)                    | -      | 0%    | (527)   | 61%   | 22     | Other                                                         | (1,743) | -      | 0%    | (1,000) | 74%   |
| 4,507                    | -      | 0%    | 2,392   | 88%   | 23     | Total                                                         | 12,610  | -      | 0%    | 5,827   | 116%  |
| TOTAL (000s)             |        |       |         |       |        |                                                               |         |        |       |         |       |
| (303)                    | -      | 0%    | (550)   | -45%  | 24     | Medicare FFS                                                  | (406)   | -      | 0%    | (103)   | 295%  |
| 3,167                    | -      | 0%    | 1,199   | 164%  | 25     | Medicare HMO                                                  | 6,451   | -      | 0%    | 1,828   | 253%  |
| -                        | -      | 0%    | -       | 0%    | 26     | Medicare Capitated Risk                                       | -       | -      | 0%    | -       | 0%    |
| 11,666                   | -      | 0%    | 4,229   | 176%  | 27     | Medi-Cal                                                      | 21,134  | -      | 0%    | 8,774   | 141%  |
| (619)                    | -      | 0%    | 3,122   | -120% | 28     | Commercial Contract (FFS)                                     | 593     | -      | 0%    | 5,467   | -89%  |
| (0)                      | -      | 0%    | (1)     | -69%  | 29     | Commercial Capitated                                          | (1)     | -      | 0%    | (2)     | -43%  |
| (747)                    | -      | 0%    | (577)   | 30%   | 30     | Other                                                         | (1,334) | -      | 0%    | (1,089) | 22%   |
| 13,165                   | -      | 0%    | 7,424   | 77%   | 31     | Total                                                         | 26,438  | -      | 0%    | 14,875  | 78%   |
| 13,165                   | 0      |       | 7,424   |       |        | Total per financials (net pt revenue less bad debt provision) | 26,438  | 0      |       | 14,875  |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

**OAK VALLEY DISTRICT HOSPITAL  
FINANCIAL REVENUE STATISTICS**

**SCHEDULE D**

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**AUGUST, 2026**

| AUG                                               |         |         |          |       |        | YEAR - TO - DATE                      |          |         |         |          |       |
|---------------------------------------------------|---------|---------|----------|-------|--------|---------------------------------------|----------|---------|---------|----------|-------|
| Actual                                            | Budget  | Var %   | Last Yr  | Var % | Line # | Actual                                | Budget   | Var %   | Last Yr | Var %    |       |
| <b>NET PATIENT REVENUES PER ADJ DAY (a)</b>       |         |         |          |       |        |                                       |          |         |         |          |       |
| (836)                                             | -       | 0%      | (1,304)  | -36%  | 32     | Medicare FFS                          | (557)    | -       | 0%      | (115)    | 383%  |
| 11,760                                            | -       | 0%      | 5,139    | 129%  | 33     | Medicare HMO                          | 15,530   | -       | 0%      | 3,953    | 293%  |
| -                                                 | -       | 0%      | -        | 0%    | 34     | Medicare Capitated Risk               | -        | -       | 0%      | -        | 0%    |
| 4,214                                             | -       | 0%      | 1,241    | 240%  | 35     | Medi-Cal                              | 3,813    | -       | 0%      | 1,233    | 209%  |
| (1,980)                                           | -       | 0%      | 39,511   | -105% | 36     | Commercial Contract (FFS)             | 1,198    | -       | 0%      | 33,659   | -96%  |
| -                                                 | -       | 0%      | -        | 0%    | 37     | Commercial Capitated                  | -        | -       | 0%      | -        | 0%    |
| (13,232)                                          | -       | 0%      | (853)    | 1452% | 38     | Other                                 | (16,987) | -       | 0%      | (820)    | 1973% |
| 3,632                                             | -       | 0%      | 1,521    | 139%  | 39     | Total                                 | 3,776    | -       | 0%      | 1,490    | 153%  |
| (0)                                               | 0       |         | 0        |       |        |                                       |          |         |         |          |       |
| <b>NET PATIENT REVENUES PER ADJ ADMIT (a)</b>     |         |         |          |       |        |                                       |          |         |         |          |       |
| (2,629)                                           | -       | 0%      | (5,241)  | -50%  | 40     | Medicare FFS                          | (1,922)  | -       | 0%      | (450)    | 327%  |
| 36,254                                            | -       | 0%      | 15,903   | 128%  | 41     | Medicare HMO                          | 50,271   | -       | 0%      | 14,453   | 248%  |
| -                                                 | -       | 0%      | -        | 0%    | 42     | Medicare Capitated Risk               | -        | -       | 0%      | -        | 0%    |
| 251,549                                           | -       | 0%      | 32,547   | 673%  | 43     | Medi-Cal                              | 245,820  | -       | 0%      | 24,952   | 885%  |
| (7,260)                                           | -       | 0%      | 144,873  | -105% | 44     | Commercial Contract (FFS)             | 4,085    | -       | 0%      | 89,757   | -95%  |
| -                                                 | -       | 0%      | -        | 0%    | 45     | Commercial Capitated                  | -        | -       | 0%      | -        | 0%    |
| (26,461)                                          | -       | 0%      | (19,323) | 37%   | 46     | Other                                 | (46,104) | -       | 0%      | (14,021) | 229%  |
| 24,477                                            | -       | 0%      | 19,474   | 26%   | 47     | Total                                 | 28,444   | -       | 0%      | 17,137   | 66%   |
| (0)                                               | -       |         | 0.00     |       |        |                                       |          |         |         |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-INPATIENT</b>  |         |         |          |       |        |                                       |          |         |         |          |       |
| 0.1%                                              | 0.0%    | 0%      | -11.8%   |       | 48     | Medicare FFS                          | -12.9%   | 0.0%    | 10.3%   |          |       |
| 58.2%                                             | 0.0%    | 0%      | 56.7%    |       | 49     | Medicare HMO                          | 59.3%    | 0.0%    | 47.1%   |          |       |
| 0.0%                                              | 0.0%    | 0%      | 0.0%     |       | 50     | Medicare Capitated Risk               | 0.0%     | 0.0%    | 0.0%    |          |       |
| 134.2%                                            | 0.0%    | 0%      | 129.3%   |       | 51     | Medi-Cal                              | 114.1%   | 0.0%    | 124.5%  |          |       |
| -102.3%                                           | 0.0%    | 0%      | 119.3%   |       | 52     | Commercial Contract (FFS)             | -111.3%  | 0.0%    | 52.1%   |          |       |
| 0.0%                                              | 0.0%    | 0%      | 0.0%     |       | 53     | Commercial Capitated                  | 0.0%     | 0.0%    | 0.0%    |          |       |
| 49.3%                                             | 0.0%    | 0%      | -239.2%  |       | 54     | Other                                 | 65.4%    | 0.0%    | -181.0% |          |       |
| 46.4%                                             | 0.0%    | 0%      | 85.3%    |       | 55     | Total                                 | 37.8%    | 0.0%    | 79.4%   |          |       |
|                                                   |         | 0%      |          |       |        |                                       |          |         |         |          |       |
| <b>NET REVENUES AS % OF GROSS CHGS-OUTPATIENT</b> |         |         |          |       |        |                                       |          |         |         |          |       |
| -8.0%                                             | 0.0%    | 0%      | -14.2%   |       | 56     | Medicare FFS                          | 10.7%    | 0.0%    | -6.3%   |          |       |
| 51.3%                                             | 0.0%    | 0%      | 37.0%    |       | 57     | Medicare HMO                          | 43.4%    | 0.0%    | 28.0%   |          |       |
| 0.0%                                              | 0.0%    | 0%      | 0.0%     |       | 58     | Medicare Capitated Risk               | 0.0%     | 0.0%    | 0.0%    |          |       |
| 14.2%                                             | 0.0%    | 0%      | 4.6%     |       | 59     | Medi-Cal                              | 19.9%    | 0.0%    | 6.4%    |          |       |
| 37.7%                                             | 0.0%    | 0%      | 47.6%    |       | 60     | Commercial Contract (FFS)             | 45.2%    | 0.0%    | 51.6%   |          |       |
| 0.0%                                              | 0.0%    | 0%      | 0.0%     |       | 61     | Commercial Capitated                  | 0.0%     | 0.0%    | 0.0%    |          |       |
| -230.1%                                           | 0.0%    | 0%      | -181.5%  |       | 62     | Other                                 | -260.9%  | 0.0%    | -170.1% |          |       |
| 17.8%                                             | 0.0%    | 0%      | 14.0%    |       | 63     | Total                                 | 24.1%    | 0.0%    | 16.5%   |          |       |
| <b>Medicare Inpt FFS Performance</b>              |         |         |          |       |        |                                       |          |         |         |          |       |
| 85                                                | 0       | 0%      | 35       |       | 64     | Medicare acute discharges             | 145      | 0       | 64      |          |       |
| 3.25                                              | 0.00    | 0%      | 3.63     |       | 65     | Acute length of stay                  | 3.47     | 0.00    | 3.92    |          |       |
| 15.82                                             | #DIV/0! | #DIV/0! | 22.40    |       | 66     | SNF length of stay                    | 17.94    | #DIV/0! | 21.95   |          |       |
| 1.266                                             | 0.000   | 0%      | 1.157    |       | 67     | Medicare Case Mix index               | 1.290    | 0.000   | 1.179   |          |       |
| 59445                                             | #DIV/0! | #DIV/0! | 33255    |       | 68     | Per Case IP Charges case mix adjusted | 70954    | #DIV/0! | 31956   |          |       |
| 19.3%                                             | #DIV/0! | #DIV/0! | 13.7%    |       | 69     | Reimb as % of Gross Charge            | 15.1%    | #DIV/0! | 24.1%   |          |       |
| -47.7%                                            | #DIV/0! | #DIV/0! | -144.7%  |       | 70     | Medicare Margin % (Margin / reimb)    | -87.7%   | #DIV/0! | -38.4%  |          |       |
| 147.7%                                            | #DIV/0! | #DIV/0! | 244.7%   |       | 71     | Medicare cost as % of reimbursement   | 187.7%   | #DIV/0! | 138.4%  |          |       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

OAK VALLEY DISTRICT HOSPITAL  
PAYOR UTILIZATION STATISTICS

SCHEDULE E

Page 1

| AUG                          |        |          |         |              | AUGUST, 2026 |                                       |          |        |          |         |              |  |  |  | YEAR - TO - DATE |  |  |  |  |
|------------------------------|--------|----------|---------|--------------|--------------|---------------------------------------|----------|--------|----------|---------|--------------|--|--|--|------------------|--|--|--|--|
| Actual                       | Budget | % of Act | Last Yr | % of Last Yr | Line #       |                                       | Actual   | Budget | % of Act | Last Yr | % of Last Yr |  |  |  |                  |  |  |  |  |
| ACUTE PATIENT DAYS           |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 173                          | -      | 27.7%    | 76      | 31.8%        | 1            | Medicare FFS                          | 311      | -      | 30.2%    | 147     | 31.7%        |  |  |  |                  |  |  |  |  |
| 103                          | -      | 16.5%    | 51      | 21.3%        | 2            | Medicare HMO                          | 192      | -      | 18.6%    | 104     | 22.4%        |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 3            | Medicare Capitated Risk               | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 39                           | -      | 6.2%     | 13      | 5.4%         | 4            | Medi-Cal                              | 66       | -      | 6.4%     | 22      | 4.7%         |  |  |  |                  |  |  |  |  |
| 194                          | -      | 31.0%    | 53      | 22.2%        | 5            | Medi-Cal HMO                          | 293      | -      | 28.4%    | 85      | 18.3%        |  |  |  |                  |  |  |  |  |
| 98                           | -      | 15.7%    | 11      | 4.6%         | 6            | Commercial Contract (FFS)             | 132      | -      | 12.8%    | 24      | 5.2%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 7            | Commercial Capitated                  | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 18                           | -      | 2.9%     | 35      | 14.6%        | 8            | Other                                 | 36       | -      | 3.5%     | 82      | 17.7%        |  |  |  |                  |  |  |  |  |
| 625                          | -      | 100.0%   | 239     | 100.0%       | 9            | Total                                 | 1,030    | -      | 100.0%   | 464     | 100.0%       |  |  |  |                  |  |  |  |  |
| ACUTE ADMITS                 |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 55                           | -      | 27.2%    | 24      | 37.5%        | 10           | Medicare FFS                          | 95       | -      | 27.9%    | 43      | 32.6%        |  |  |  |                  |  |  |  |  |
| 30                           | -      | 14.9%    | 11      | 17.2%        | 11           | Medicare HMO                          | 50       | -      | 14.7%    | 21      | 15.9%        |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 12           | Medicare Capitated Risk               | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 13                           | -      | 6.4%     | 4       | 6.3%         | 13           | Medi-Cal                              | 25       | -      | 7.4%     | 10      | 7.6%         |  |  |  |                  |  |  |  |  |
| 69                           | -      | 34.2%    | 20      | 31.3%        | 14           | Medi-Cal HMO                          | 119      | -      | 35.0%    | 43      | 32.6%        |  |  |  |                  |  |  |  |  |
| 25                           | -      | 12.4%    | 3       | 4.7%         | 15           | Commercial Contract (FFS)             | 37       | -      | 10.9%    | 9       | 6.8%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 16           | Commercial Capitated                  | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 10                           | -      | 5.0%     | 2       | 3.1%         | 17           | Other                                 | 14       | -      | 4.1%     | 6       | 4.5%         |  |  |  |                  |  |  |  |  |
| 202                          | -      | 100.0%   | 64      | 100.0%       | 18           | Total                                 | 340      | -      | 100.0%   | 132     | 100.0%       |  |  |  |                  |  |  |  |  |
| SNF DAYS                     |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 113                          | -      | 4.1%     | 182     | 6.0%         | 19           | Medicare FFS                          | 258      | -      | 4.6%     | 367     | 6.2%         |  |  |  |                  |  |  |  |  |
| 61                           | -      | 2.2%     | 42      | 1.4%         | 20           | Medicare HMO                          | 65       | -      | 1.2%     | 50      | 0.8%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 21           | Medicare Capitated Risk               | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 31                           | -      | 1.1%     | 574     | 18.8%        | 22           | Medi-Cal                              | 51       | -      | 0.9%     | 951     | 16.0%        |  |  |  |                  |  |  |  |  |
| 2,523                        | -      | 92.2%    | 2,221   | 72.8%        | 23           | Medi-Cal HMO                          | 5,166    | -      | 93.1%    | 4,500   | 75.9%        |  |  |  |                  |  |  |  |  |
| 3                            | -      | 0.1%     | -       | 0.0%         | 24           | Commercial Contract (FFS)             | 3        | -      | 0.1%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 25           | Commercial Capitated                  | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 6                            | -      | 0.2%     | 31      | 1.0%         | 26           | Other                                 | 6        | -      | 0.1%     | 62      | 1.0%         |  |  |  |                  |  |  |  |  |
| 2,737                        | -      | 100.0%   | 3,050   | 100.0%       | 27           | Total                                 | 5,549    | -      | 100.0%   | 5,930   | 100.0%       |  |  |  |                  |  |  |  |  |
| SNF ADMITS                   |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 6                            | -      | 46.2%    | 5       | 29.4%        | 28           | Medicare FFS                          | 10       | -      | 47.6%    | 13      | 32.5%        |  |  |  |                  |  |  |  |  |
| 5                            | -      | 38.5%    | 5       | 29.4%        | 29           | Medicare HMO                          | 8        | -      | 38.1%    | 6       | 15.0%        |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 30           | Medicare Capitated ER Admits to total | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | 2       | 11.8%        | 31           | Medi-Cal                              | -        | -      | 0.0%     | 10      | 25.0%        |  |  |  |                  |  |  |  |  |
| 1                            | -      | 0        | 5       | 29.4%        | 32           | Medi-Cal HMO                          | 2        | -      | 9.5%     | 11      | 27.5%        |  |  |  |                  |  |  |  |  |
| 1                            | -      | 7.7%     | -       | 0.0%         | 33           | Commercial Contract (FFS)             | 1        | -      | 4.8%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 34           | Commercial Capitated                  | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| -                            | -      | 0.0%     | -       | 0.0%         | 35           | Other                                 | -        | -      | 0.0%     | -       | 0.0%         |  |  |  |                  |  |  |  |  |
| 13                           | -      | 100.0%   | 17      | 100.0%       | 36           | Total                                 | 21       | -      | 100.0%   | 40      | 100.0%       |  |  |  |                  |  |  |  |  |
| ACUTE AVERAGE LENGTH OF STAY |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 3.15                         | -      | 3.15     | 3.17    | (0.02)       | 37           | Medicare FFS                          | 3.27     | -      | 3.27     | 3.42    | (0.14)       |  |  |  |                  |  |  |  |  |
| 3.43                         | -      | 3.43     | 4.64    | (1.20)       | 38           | Medicare HMO                          | 3.84     | -      | 3.84     | 4.95    | (1.11)       |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | -       | -            | 39           | Medicare Capitated Risk               | -        | -      | -        | -       | -            |  |  |  |                  |  |  |  |  |
| 3.00                         | -      | 3.00     | 3.25    | (0.25)       | 40           | Medi-Cal                              | 2.64     | -      | 2.64     | 2.20    | 0.44         |  |  |  |                  |  |  |  |  |
| 2.81                         | -      | 2.81     | 2.65    | 0.16         | 41           | Medi-Cal HMO                          | 2.46     | -      | 2.46     | 1.98    | 0.49         |  |  |  |                  |  |  |  |  |
| 3.92                         | -      | 3.92     | 3.67    | 0.25         | 42           | Commercial Contract (FFS)             | 3.57     | -      | 3.57     | 2.67    | 0.90         |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | -       | -            | 43           | Commercial Capitated                  | -        | -      | -        | -       | -            |  |  |  |                  |  |  |  |  |
| 1.80                         | -      | 1.80     | 17.50   | (15.70)      | 44           | Other                                 | 2.57     | -      | 2.57     | 13.67   | (11.10)      |  |  |  |                  |  |  |  |  |
| 3.09                         | -      | 3.09     | 3.73    | (0.64)       | 45           | Total                                 | 3.03     | -      | 3.03     | 3.52    | (0.49)       |  |  |  |                  |  |  |  |  |
| SNF AVERAGE LENGTH OF STAY   |        |          |         |              |              |                                       |          |        |          |         |              |  |  |  |                  |  |  |  |  |
| 18.83                        | -      | 18.83    | 36.40   | (17.57)      | 46           | Medicare FFS                          | 25.80    | -      | 25.80    | 28.23   | (2.43)       |  |  |  |                  |  |  |  |  |
| 12.20                        | -      | 12.20    | 8.40    | 3.80         | 47           | Medicare HMO                          | 8.13     | -      | 8.13     | 8.33    | (0.21)       |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | -       | -            | 48           | Medicare Capitated Risk               | -        | -      | -        | -       | -            |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | 287     | (287)        | 49           | Medi-Cal                              | -        | -      | -        | 95      | (95)         |  |  |  |                  |  |  |  |  |
| 2,523.00                     | -      | 2,523.00 | 444.20  | 2,078.80     | 50           | Medi-Cal HMO                          | 2,583.00 | -      | 2,583.00 | 409.09  | 2,173.91     |  |  |  |                  |  |  |  |  |
| 3.00                         | -      | 3.00     | -       | 3.00         | 51           | Commercial Contract (FFS)             | 3.00     | -      | 3.00     | -       | 3.00         |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | -       | -            | 52           | Commercial Capitated                  | -        | -      | -        | -       | -            |  |  |  |                  |  |  |  |  |
| -                            | -      | -        | -       | -            | 53           | Other                                 | -        | -      | -        | -       | -            |  |  |  |                  |  |  |  |  |
| 210.54                       | -      | 210.54   | 179.41  | 31.13        | 54           | Total                                 | 264.24   | -      | 264.24   | 148.25  | 115.99       |  |  |  |                  |  |  |  |  |

**OAK VALLEY DISTRICT HOSPITAL**  
**STATEMENT OF REVENUES AND EXPENSES - TREND BY MONTH**

**SCHEDULE G-1**

**AUGUST, 2026**  
Amounts in (000's)

| Line #                                   |                                                  | 2025<br>AUG | 2025<br>SEP | 2025<br>OCT | 2025<br>NOV | 2025<br>DEC | 2026<br>JAN | 2026<br>FEB | 2026<br>MAR | 2026<br>APR | 2026<br>MAY | 2026<br>JUN | 2026<br>JUL | 2026<br>AUG |
|------------------------------------------|--------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>REVENUES</b>                          |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                        | Gross inpatient revenue                          | \$ 5,900    | \$ 4,624    | \$ 5,320    | \$ 5,322    | \$ 8,843    | \$ 9,143    | \$ 9,259    | \$ 10,972   | \$ 11,802   | \$ 13,067   | \$ 20,977   | \$ 17,891   | \$ 18,671   |
| 2                                        | Gross outpatient revenue                         | 17,051      | 17,429      | 21,426      | 16,345      | 19,091      | 21,064      | 21,883      | 23,473      | 24,409      | 24,898      | 26,667      | 27,029      | 25,374      |
| 3                                        | Total gross patient revenue                      | 22,952      | 22,053      | 26,746      | 21,667      | 27,934      | 30,206      | 31,142      | 34,445      | 36,211      | 37,965      | 47,644      | 44,921      | 44,044      |
| 4                                        | Capitation premium revenue                       | 5           | 5           | 5           | 16          | 16          | 15          | 15          | 15          | 14          | 9           | 4           | 4           | 4           |
| 5                                        | Deductions from revenue                          | (14,923)    | (13,975)    | (17,042)    | (13,539)    | (17,973)    | (16,150)    | (19,246)    | (20,850)    | (22,728)    | (24,230)    | (32,901)    | (30,503)    | (29,866)    |
| 6                                        | Provision for doubtful accounts                  | (610)       | (583)       | (710)       | (527)       | (703)       | (779)       | (595)       | (900)       | (883)       | (900)       | (1,283)     | (1,148)     | (1,017)     |
| 7                                        | Net patient revenue                              | 7,424       | 7,501       | 9,000       | 7,618       | 9,274       | 13,293      | 11,316      | 12,710      | 12,614      | 12,843      | 13,463      | 13,274      | 13,165      |
| 8                                        | Other operating revenue                          | 850         | 590         | 632         | 387         | 389         | (2,621)     | 136         | (160)       | 299         | 55          | 188         | 78          | 37          |
| 9                                        | Total operating revenue                          | 8,273       | 8,090       | 9,632       | 8,005       | 9,663       | 10,672      | 11,452      | 12,551      | 12,913      | 12,899      | 13,651      | 13,351      | 13,202      |
| <b>OPERATING EXPENSES</b>                |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 10                                       | Salaries-productive                              | 2,626       | 2,544       | 2,709       | 2,677       | 2,924       | 2,943       | 2,969       | 3,447       | 3,375       | 3,632       | 3,360       | 3,663       | 3,894       |
| 11                                       | Salaries-non productive                          | 121         | 82          | 87          | 71          | 215         | 145         | 111         | 140         | 169         | 100         | 169         | 190         | 208         |
| 12                                       | Registry/temp agency exp                         | 213         | 253         | 155         | 235         | 268         | 212         | 181         | 336         | 220         | 279         | 323         | 252         | 371         |
| 13                                       | Benefits                                         | 1,419       | 1,272       | 1,476       | 1,263       | 1,241       | 1,599       | 1,283       | 1,489       | 1,660       | 1,453       | 1,361       | 1,766       | 1,744       |
| 14                                       | Supplies                                         | 558         | 653         | 665         | 708         | 868         | 909         | 1,021       | 1,421       | 1,487       | 1,032       | 1,139       | 1,447       | 1,405       |
| 15                                       | Medical fees                                     | 598         | 697         | 653         | 673         | 745         | 942         | 1,050       | 1,130       | 1,219       | 1,355       | 1,173       | 1,328       | 1,244       |
| 16                                       | Purchased services                               | 796         | 990         | 970         | 973         | 933         | 913         | 1,001       | 962         | 1,093       | 1,053       | 1,109       | 1,090       | 971         |
| 17                                       | Utilities                                        | 218         | 232         | 172         | 147         | 157         | 149         | 146         | 139         | 123         | 137         | 191         | 202         | 213         |
| 18                                       | Insurance                                        | 90          | 94          | 88          | 107         | 114         | 97          | 155         | 102         | 134         | 125         | 108         | 110         | 104         |
| 19                                       | Other                                            | 420         | 492         | 542         | 509         | 544         | 2,212       | 2,201       | 2,405       | 2,452       | 2,477       | 3,136       | 1,932       | 1,758       |
| 20                                       | Depreciation                                     | 401         | 401         | 412         | 413         | 423         | 429         | 426         | 433         | 444         | 445         | 497         | 460         | 468         |
| 21                                       | Interest                                         | 214         | 211         | 211         | 201         | 195         | 200         | 200         | 208         | 200         | 200         | 283         | 195         | 199         |
| 22                                       | Total operating expenses                         | 7,674       | 7,921       | 8,142       | 7,977       | 8,629       | 10,749      | 10,743      | 12,212      | 12,574      | 12,288      | 12,848      | 12,637      | 12,579      |
| 23                                       | Operating income (loss)                          | 600         | 169         | 1,490       | 28          | 1,034       | (78)        | 710         | 339         | 339         | 610         | 803         | 715         | 623         |
| <b>NON OPERATING REVENUES (EXPENSES)</b> |                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 24                                       | Contributions                                    | 214         | 214         | 214         | 214         | 214         | 214         | 214         | 214         | 214         | 214         | 224         | 239         | 239         |
| 25                                       | Investment income/Realized Gain/Loss             | 96          | 89          | 80          | 70          | 42          | 54          | 67          | 49          | 67          | 79          | 70          | 64          | 42          |
|                                          | Unrealized gains/losses on investments           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 26                                       | SJRHS fee in consideration of funds transfer     | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 27                                       | Amortization of deferred contribution from SJRHS | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
|                                          | Other revenue (expense)                          | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 28                                       | Total non-operating income (loss)                | 311         | 304         | 295         | 284         | 256         | 268         | 281         | 264         | 281         | 293         | 295         | 303         | 281         |
| 29                                       | Non recurring revenue (expense), net             | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 30                                       | Net Income (loss)                                | \$ 910      | \$ 472      | \$ 1,784    | \$ 312      | \$ 1,290    | \$ 191      | \$ 991      | \$ 603      | \$ 620      | \$ 904      | \$ 1,097    | \$ 1,017    | \$ 904      |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH**

**SCHEDULE G-2**

Page 1

**AUGUST, 2026**

| Line #                                      |                                    | 2025<br>AUG | 2025<br>SEP | 2025<br>OCT | 2025<br>NOV | 2025<br>DEC | 2026<br>JAN | 2026<br>FEB | 2026<br>MAR | 2026<br>APR | 2026<br>MAY | 2026<br>JUN | 2026<br>JUL | 2026<br>AUG |
|---------------------------------------------|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Admissions</u></b>                    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 1                                           | General acute                      | 64          | 48          | 51          | 65          | 107         | 124         | 139         | 178         | 172         | 151         | 151         | 138         | 202         |
| 2                                           | SNF/Sub-acute                      | 17          | 20          | 13          | 9           | 14          | 16          | 11          | 12          | 15          | 8           | 10          | 8           | 13          |
| <b><u>Patient Days</u></b>                  |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 3                                           | ICU                                | -           | -           | -           | -           | -           | 33          | 70          | 55          | 65          | 92          | 95          | 71          | 73          |
| 4                                           | Medical/surgical                   | 239         | 169         | 180         | 212         | 431         | 420         | 296         | 492         | 484         | 402         | 466         | 334         | 552         |
| <b><u>Average daily census (ADC)</u></b>    |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 5                                           | General acute                      | 7.7         | 5.6         | 5.8         | 7.1         | 13.9        | 14.6        | 13.1        | 17.6        | 18.3        | 15.9        | 18.7        | 13.1        | 20.2        |
| 6                                           | SNF/Sub-acute                      | 98.4        | 98.2        | 99.6        | 93.7        | 92.3        | 92.6        | 93.2        | 94.3        | 94.2        | 93.0        | 93.6        | 90.7        | 88.3        |
| <b><u>Occupancy % on available beds</u></b> |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 7                                           | General acute                      | 27%         | 19%         | 20%         | 24%         | 48%         | 50%         | 45%         | 61%         | 63%         | 55%         | 64%         | 33%         | 50%         |
| 8                                           | SNF                                | 86%         | 85%         | 87%         | 81%         | 80%         | 81%         | 81%         | 82%         | 82%         | 81%         | 81%         | 87%         | 85%         |
| <b><u>Average length of stay</u></b>        |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 9                                           | General acute                      | 3.73        | 3.52        | 3.53        | 3.26        | 4.03        | 3.65        | 2.63        | 3.07        | 3.19        | 3.27        | 3.72        | 2.93        | 3.09        |
| 10                                          | SNF/Sub-acute                      | 179.41      | 147.25      | 237.54      | 312.33      | 204.36      | 179.50      | 237.18      | 243.67      | 188.40      | 360.25      | 280.90      | 351.50      | 210.54      |
| <b><u>Other Volumes</u></b>                 |                                    |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 11                                          | Surgeries - inpatient              | 30          | 33          | 28          | 42          | 37          | 32          | 27          | 29          | 16          | 35          | 33          | 37          | 34          |
| 12                                          | Surgeries - outpatient             | 14          | 10          | 23          | 15          | 26          | 31          | 57          | 74          | 93          | 62          | 79          | 74          | 69          |
| 13                                          | Surgeries - outpatient pain clinic | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           | -           |
| 14                                          | Endoscopy - Inpatient              | 10          | 3           | 10          | 7           | 5           | 13          | 16          | 8           | 8           | 7           | 12          | 16          | 18          |
| 15                                          | Endoscopy - Outpatient             | 60          | 46          | 50          | 44          | 38          | 45          | 43          | 35          | 54          | 52          | 81          | 80          | 117         |
| 16                                          | ER admits                          | 112         | 109         | 92          | 106         | 151         | 119         | 128         | 222         | 205         | 210         | 204         | 203         | 278         |
| 17                                          | ER visits                          | 1,785       | 1,698       | 1,677       | 1,238       | 1,828       | 1,539       | 1,816       | 1,735       | 1,739       | 1,807       | 1,706       | 1,648       | 1,842       |
| 18                                          | Clinic Visits                      | 4,069       | 3,737       | 3,821       | 3,119       | 3,502       | 3,879       | 3,670       | 4,080       | 3,798       | 3,640       | 3,956       | 4,315       | 4,173       |
| 19                                          | Ambulance runs                     | 627         | 541         | 556         | 600         | 647         | 672         | 632         | 677         | 591         | 659         | 651         | 688         | 647         |
| 20                                          | Total Outpatient visits            | 8,143       | 7,702       | 8,187       | 6,969       | 7,794       | 8,533       | 7,964       | 8,989       | 8,466       | 8,258       | 8,764       | 9,219       | 9,013       |
| 21                                          | Laboratory - Inpatient             | 2,098       | 1,582       | 1,706       | 2,199       | 4,214       | 4,646       | 3,442       | 3,581       | 3,943       | 4,534       | 4,888       | 3,996       | 5,733       |
| 22                                          | Laboratory - Outpatient            | 11,634      | 11,035      | 12,295      | 10,784      | 12,424      | 14,291      | 13,412      | 15,933      | 13,521      | 14,406      | 15,828      | 15,668      | 15,554      |
| 23                                          | Radiology - Inpatient              | 173         | 178         | 169         | 167         | 313         | 329         | 314         | 413         | 374         | 333         | 340         | 345         | 453         |
| 24                                          | Radiology - Outpatient             | 2,068       | 2,149       | 2,115       | 1,775       | 1,999       | 2,113       | 2,126       | 2,405       | 2,208       | 2,368       | 2,341       | 2,287       | 2,513       |

**OAK VALLEY DISTRICT HOSPITAL  
SUMMARY OPERATIONAL STATISTICS - TREND BY MONTH**

**SCHEDULE G-2**

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| Line #                                  |                                                                  | 2025<br>AUG | 2025<br>SEP | 2025<br>OCT | 2025<br>NOV | 2025<br>DEC | 2026<br>JAN | 2026<br>FEB | 2026<br>MAR | 2026<br>APR | 2026<br>MAY | 2026<br>JUN | 2026<br>JUL | 2026<br>AUG |
|-----------------------------------------|------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b><u>Payor Mix (Gross Charges)</u></b> |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 25                                      | Medicare FFS                                                     | 17.9%       | 18.5%       | 17.7%       | 19.7%       | 17.3%       | 19.9%       | 22.5%       | 20.9%       | 19.6%       | 18.2%       | 23.4%       | 20.8%       | 21.0%       |
| 26                                      | Medicare HMO                                                     | 12.3%       | 11.8%       | 7.7%        | 13.3%       | 13.1%       | 12.4%       | 11.2%       | 13.5%       | 9.7%        | 12.8%       | 12.5%       | 14.9%       | 13.2%       |
| 27                                      | Medicare Capitated Risk                                          | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 28                                      | Medi-Cal                                                         | 6.3%        | 6.1%        | 7.1%        | 6.7%        | 8.0%        | 5.8%        | 5.5%        | 6.3%        | 10.9%       | 7.6%        | 8.0%        | 7.2%        | 5.7%        |
| 29                                      | Medi-Cal HMO                                                     | 38.5%       | 40.7%       | 46.0%       | 39.3%       | 40.1%       | 38.6%       | 39.7%       | 39.3%       | 39.8%       | 40.4%       | 36.3%       | 35.1%       | 37.6%       |
| 30                                      | Commercial Contract (FFS)                                        | 23.6%       | 21.1%       | 20.2%       | 19.8%       | 20.0%       | 21.2%       | 19.2%       | 19.8%       | 18.5%       | 19.8%       | 18.4%       | 20.4%       | 21.1%       |
| 31                                      | Commercial Capitated                                             | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| 32                                      | Other                                                            | 1.4%        | 1.8%        | 1.3%        | 1.2%        | 1.6%        | 2.1%        | 1.9%        | 0.3%        | 1.4%        | 1.2%        | 1.4%        | 1.6%        | 1.3%        |
| 33                                      | Total                                                            | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      | 100.0%      |
| <b><u>Case Mix Index</u></b>            |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 34                                      | Medicare FFS                                                     | 1.157       | 1.347       | 1.458       | 1.474       | 1.497       | 1.381       | 1.243       | 1.322       | 1.419       | 1.336       | 1.330       | 1.315       | 1.266       |
| 35                                      | General Acute                                                    | 1.123       | 1.203       | 1.042       | 1.354       | 1.222       | 1.384       | 1.329       | 1.189       | 1.270       | 1.185       | 1.293       | 1.342       | 1.189       |
| 36                                      | Total Hospital                                                   | 1.142       | 1.282       | 1.224       | 1.425       | 1.348       | 1.383       | 1.285       | 1.258       | 1.337       | 1.256       | 1.310       | 1.330       | 1.224       |
| <b><u>Medicare FFS Performance</u></b>  |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 37                                      | Acute length of stay                                             | 3.17        | 2.85        | 3.46        | 2.82        | 3.83        | 3.17        | 3.44        | 4.04        | 3.94        | 3.77        | 4.08        | 3.45        | 3.15        |
| 38                                      | Adjusted LOS with Case Mix Index Factor                          | 2.74        | 2.12        | 2.37        | 1.91        | 2.56        | 2.30        | 2.77        | 3.05        | 2.78        | 2.82        | 3.07        | 2.62        | 2.48        |
| <b><u>Labor</u></b>                     |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 39                                      | FTE's Productive (incl registry/temp hrs)                        | 408         | 395         | 409         | 416         | 428         | 413         | 450         | 476         | 484         | 502         | 489         | 486         | 532         |
| 40                                      | FTE's Total                                                      | 416         | 401         | 417         | 421         | 437         | 423         | 458         | 482         | 491         | 507         | 496         | 491         | 541         |
| 41                                      | Total FTE per adjusted occupied bed                              | 2.64        | 2.19        | 2.13        | 2.70        | 3.10        | 2.82        | 3.09        | 3.13        | 3.22        | 3.72        | 4.38        | 4.52        | 4.63        |
| 42                                      | Labor hours per adjusted admit                                   | 192.7       | 163.2       | 190.1       | 212.8       | 180.9       | 145.0       | 134.9       | 134.3       | 135.5       | 184.7       | 218.3       | 224.5       | 177.7       |
| 43                                      | Labor hours per adj. admit case mix adjusted                     | 168.7       | 127.3       | 155.4       | 149.3       | 134.2       | 104.9       | 104.9       | 106.8       | 101.4       | 147.1       | 166.6       | 168.8       | 145.2       |
| 44                                      | Labor Cost per FTE inc. benefits (annual; inc registry/temp exp) | 123,995     | 126,043     | 125,105     | 122,851     | 125,341     | 136,360     | 129,389     | 132,150     | 134,361     | 126,818     | 127,892     | 140,679     | 135,319     |
| 45                                      | Non Wage benefits as % of Salary                                 | 47.9%       | 44.2%       | 50.0%       | 42.3%       | 36.4%       | 48.4%       | 39.3%       | 38.0%       | 44.1%       | 36.2%       | 35.3%       | 43.0%       | 39.0%       |
| 46                                      | Net revenue per FTE (annualized) (a)                             | 210,202     | 227,780     | 254,339     | 220,398     | 250,057     | 370,006     | 322,224     | 310,360     | 312,438     | 298,097     | 319,684     | 318,022     | 286,555     |
| 34a                                     | Registry/Temp Help Hours                                         | 3,842       | 3,439       | 3,235       | 3,545       | 4,366       | 3,687       | 3,417       | 4,551       | 4,110       | 4,207       | 5,017       | 2,850       | 5,227       |
| <b><u>Revenues (a)</u></b>              |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 47                                      | Net pt. revenue per adjusted pat day                             | 1,521       | 1,368       | 1,481       | 1,630       | 2,122       | 2,855       | 2,725       | 2,662       | 2,759       | 3,041       | 3,834       | 3,941       | 3,632       |
| 48                                      | Net pt. revenue per adjusted admit                               | 19,474      | 17,872      | 23,247      | 22,545      | 21,747      | 25,792      | 20,896      | 20,043      | 20,353      | 26,470      | 34,665      | 34,329      | 24,477      |
| 49                                      | Net pt. rev. per adj. admit case mix adjusted                    | 17,046      | 13,942      | 18,999      | 15,822      | 16,133      | 18,656      | 16,257      | 15,935      | 15,225      | 21,083      | 26,460      | 25,813      | 20,001      |
| 50                                      | Outpt revenue as % of total revenue                              | 74.3%       | 79.0%       | 80.1%       | 75.4%       | 68.3%       | 69.7%       | 70.3%       | 68.1%       | 67.4%       | 65.6%       | 56.0%       | 60.2%       | 57.6%       |
| 51                                      | Net pt. revenue as percent of gross charges                      | 32.3%       | 34.0%       | 33.6%       | 35.2%       | 33.2%       | 44.0%       | 36.3%       | 36.9%       | 34.8%       | 33.8%       | 28.3%       | 29.5%       | 29.9%       |
| <b><u>Operating Expenses (b)</u></b>    |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 52                                      | Total expense per adj. pat day                                   | 1,398       | 1,337       | 1,236       | 1,624       | 1,885       | 2,871       | 2,554       | 2,591       | 2,685       | 2,896       | 3,725       | 3,729       | 3,460       |
| 53                                      | Total expense per adjusted admit                                 | 17,901      | 17,470      | 19,399      | 22,463      | 19,323      | 25,942      | 19,586      | 19,508      | 19,806      | 25,212      | 32,598      | 32,481      | 23,319      |
| 54                                      | Labor Expense (inc. benefits) as % of total exp.                 | 58.9%       | 52.4%       | 53.9%       | 52.3%       | 52.0%       | 34.6%       | 40.6%       | 40.8%       | 41.2%       | 41.6%       | 37.4%       | 42.8%       | 45.8%       |
| 55                                      | Supply expense as % of net patient revenues                      | 7.5%        | 8.7%        | 7.4%        | 9.3%        | 9.4%        | 6.8%        | 9.0%        | 11.2%       | 11.8%       | 8.0%        | 8.5%        | 10.9%       | 10.7%       |
| 56                                      | Supply expense per CMI adjusted admit                            | 1,282       | 1,214       | 1,405       | 1,471       | 1,511       | 1,276       | 1,467       | 1,782       | 1,794       | 1,695       | 2,239       | 2,815       | 2,135       |
| 57                                      | Capital cost (Depr. & interest as % of total exp)                | 9.0%        | 8.4%        | 8.3%        | 8.1%        | 7.5%        | 4.7%        | 5.9%        | 5.2%        | 5.2%        | 5.3%        | 6.2%        | 5.2%        | 5.3%        |
| <b><u>Key Financial Ratios</u></b>      |                                                                  |             |             |             |             |             |             |             |             |             |             |             |             |             |
| 58                                      | Operating Income Margin %                                        | 7.2%        | 2.1%        | 15.5%       | 0.3%        | 10.7%       | -0.7%       | 6.2%        | 2.7%        | 2.6%        | 4.7%        | 5.9%        | 5.4%        | 4.7%        |
| 59                                      | Total Income Margin %                                            | 11.0%       | 5.8%        | 18.5%       | 3.9%        | 13.3%       | 1.8%        | 8.7%        | 4.8%        | 4.8%        | 7.0%        | 8.0%        | 7.6%        | 6.8%        |
| 60                                      | EBITDA margin % (net oper inc. before depr & interest            | 14.7%       | 9.7%        | 21.9%       | 8.0%        | 17.1%       | 5.2%        | 11.7%       | 7.8%        | 7.6%        | 9.7%        | 11.6%       | 10.3%       | 9.8%        |
| 61                                      | <b>Days Cash on Hand</b>                                         | 98.84       | 85.59       | 79.72       | 48.34       | 43.84       | 87.50       | 58.41       | 52.28       | 81.21       | 65.90       | 63.66       | 46.39       | 12.80       |
| 62                                      | Days rev. in Accounts Receivable-gross                           | 60.16       | 68.29       | 63.06       | 63.39       | 59.81       | 61.77       | 53.91       | 50.96       | 47.37       | 49.92       | 50.22       | 48.97       | 48.98       |

(a) Excludes other operating revenues; provision for doubtful accounts and capitated expenses are offset against revenues.

(b) Total operating expenses exclude provision for doubtful accounts and capitated expenses less other operating revenues.

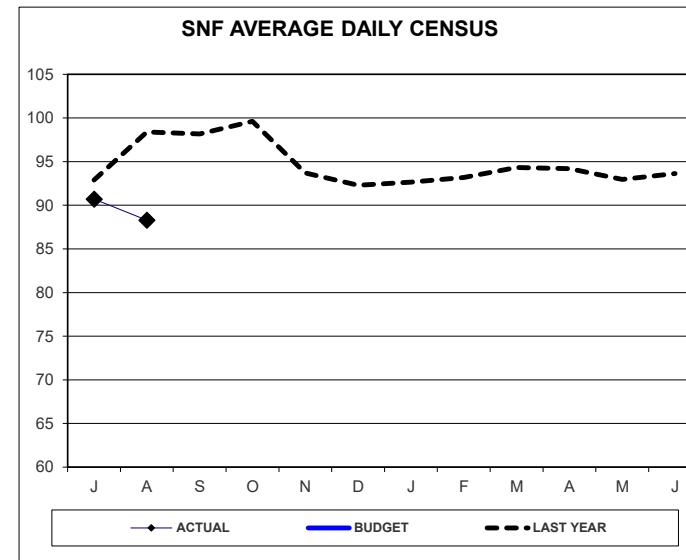
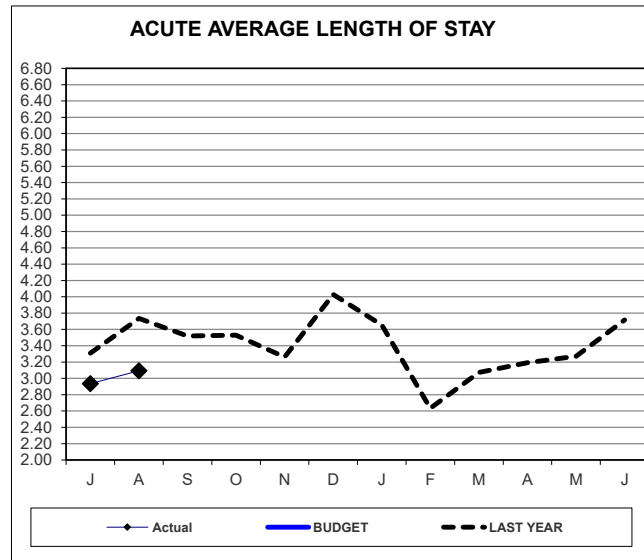
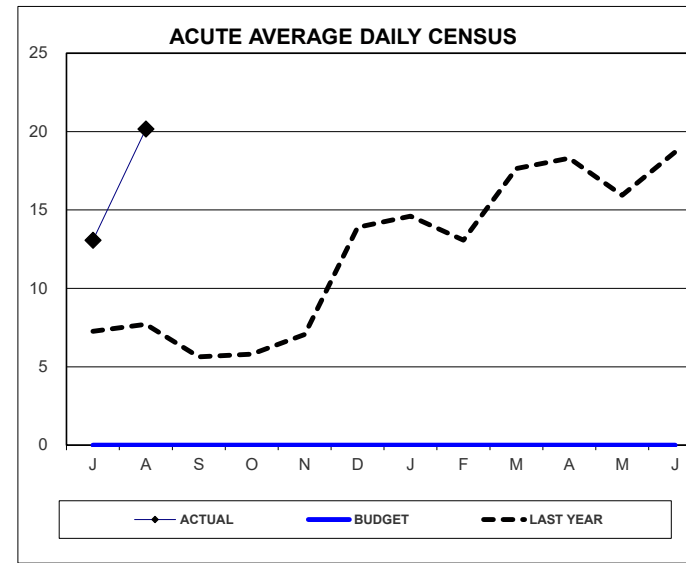
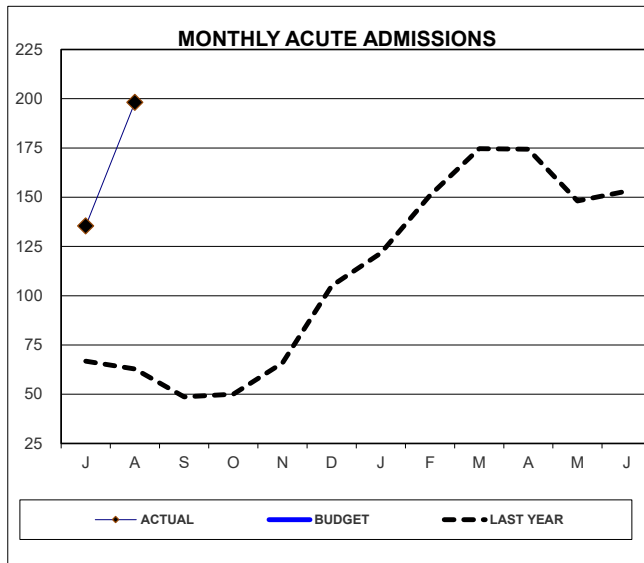
# OAK VALLEY DISTRICT HOSPITAL

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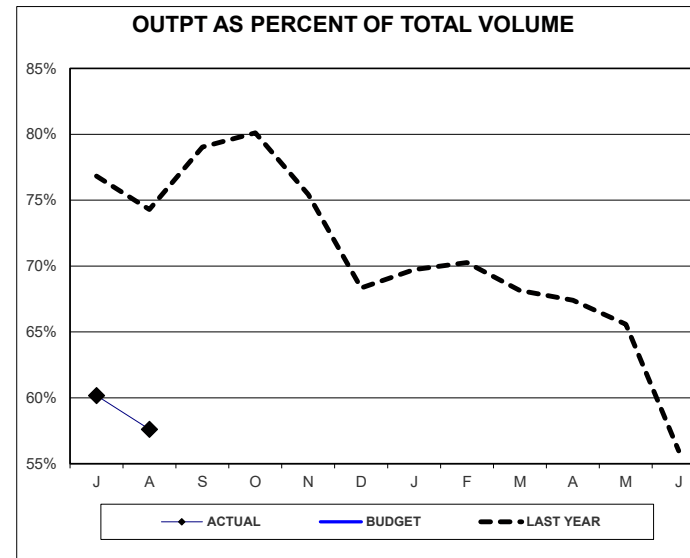
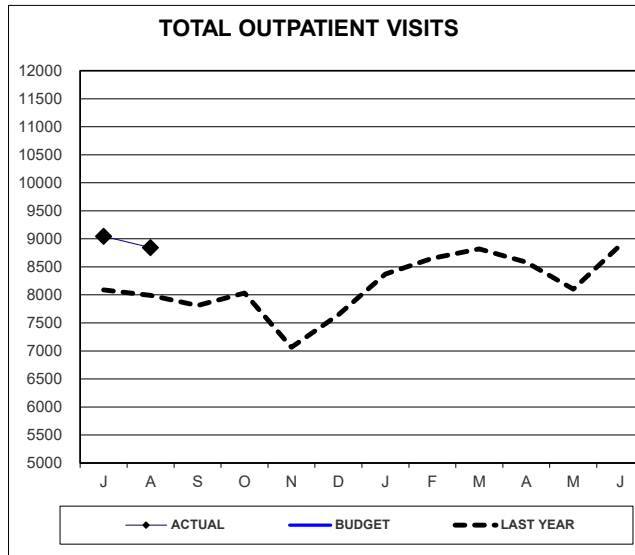
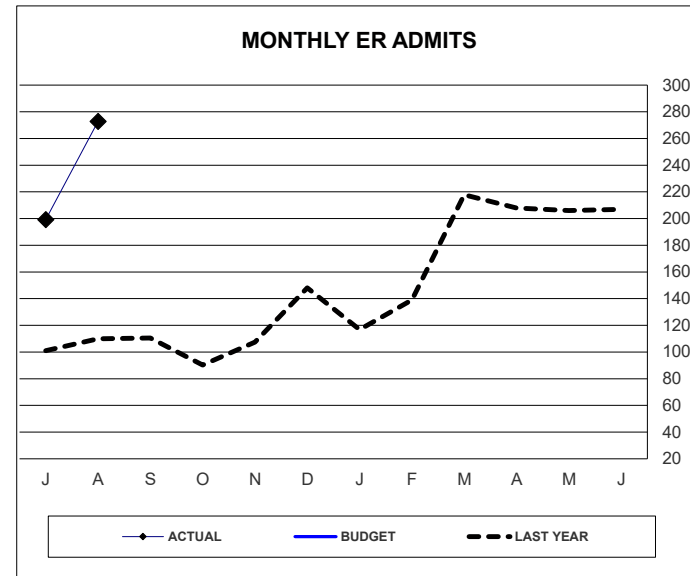
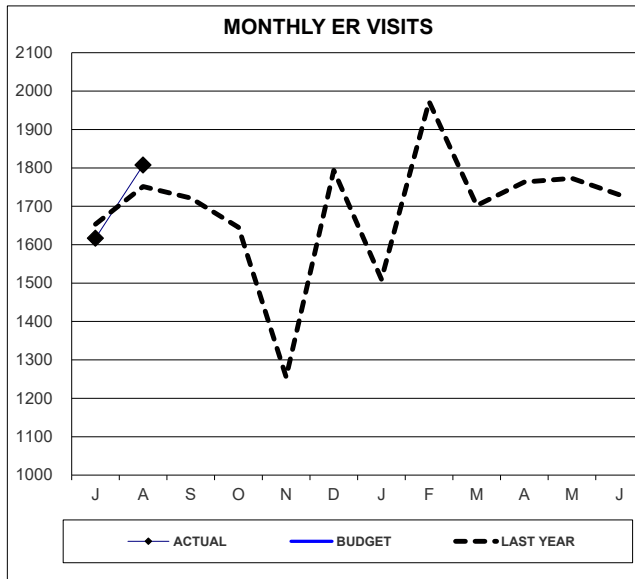
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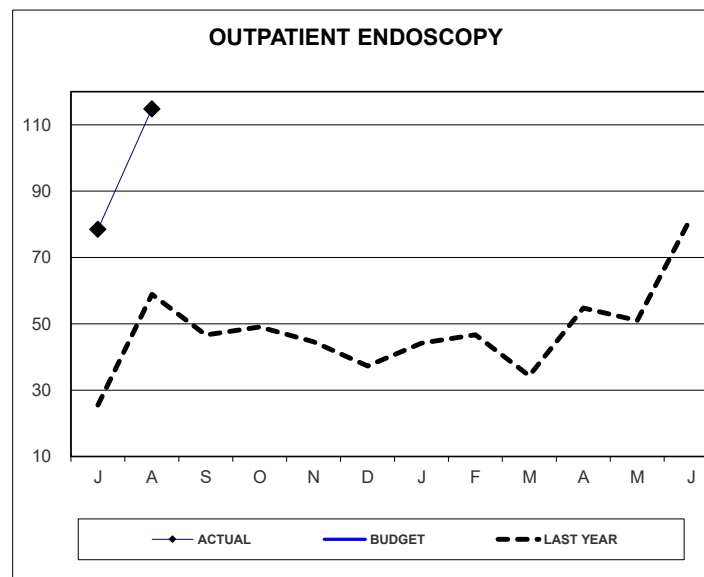
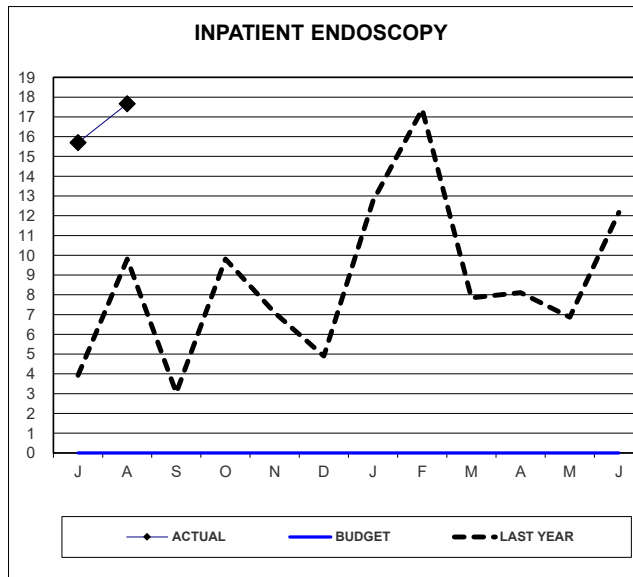
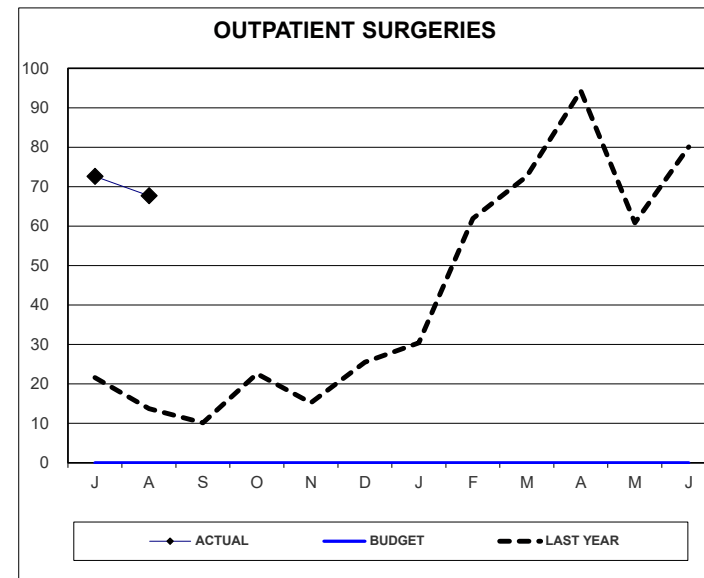
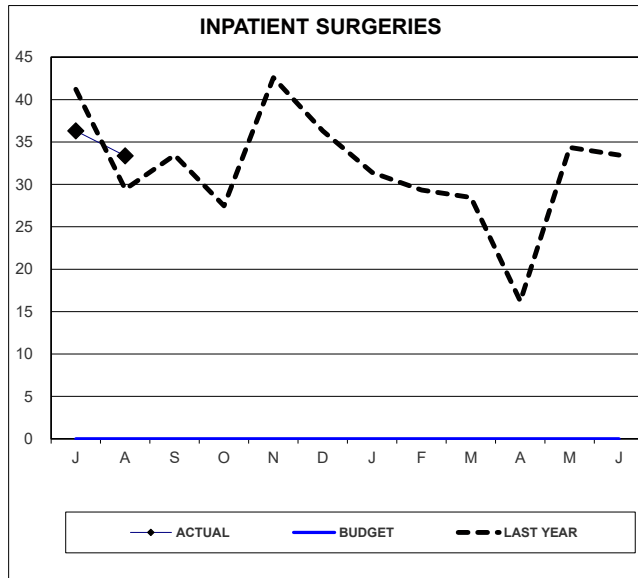
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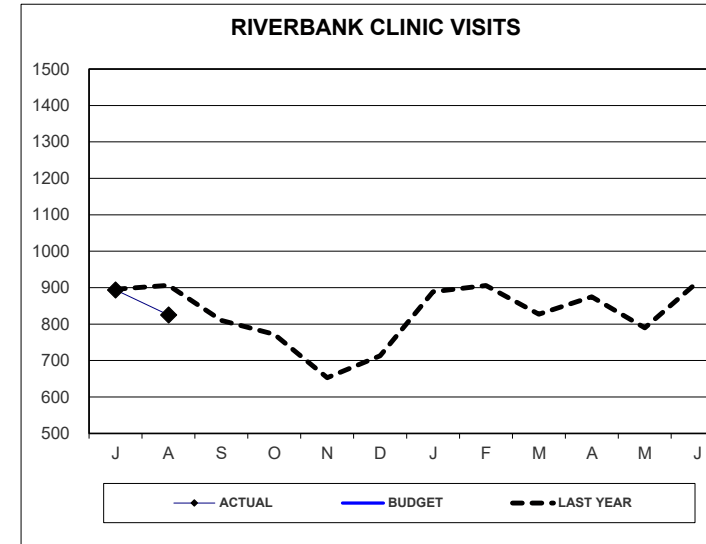
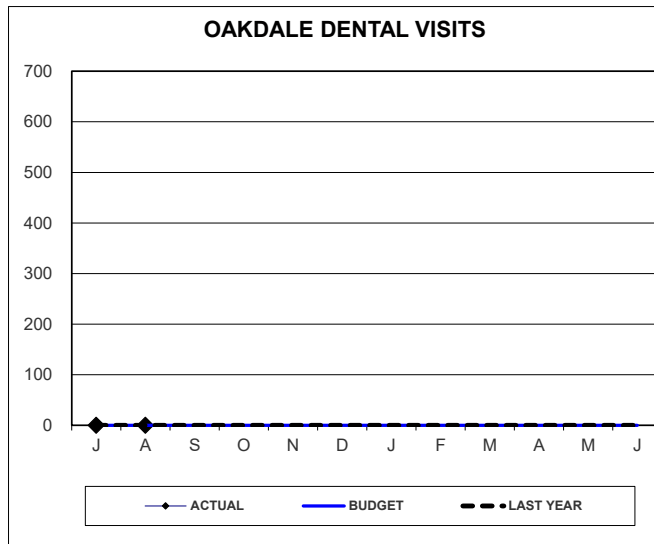
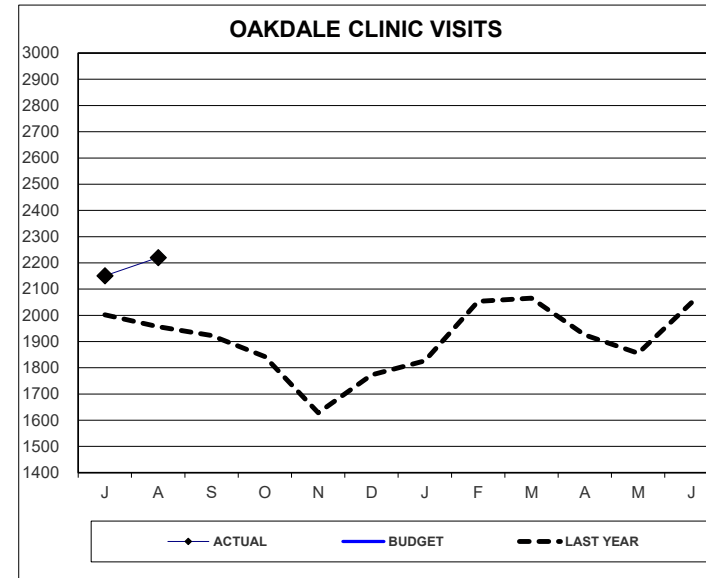
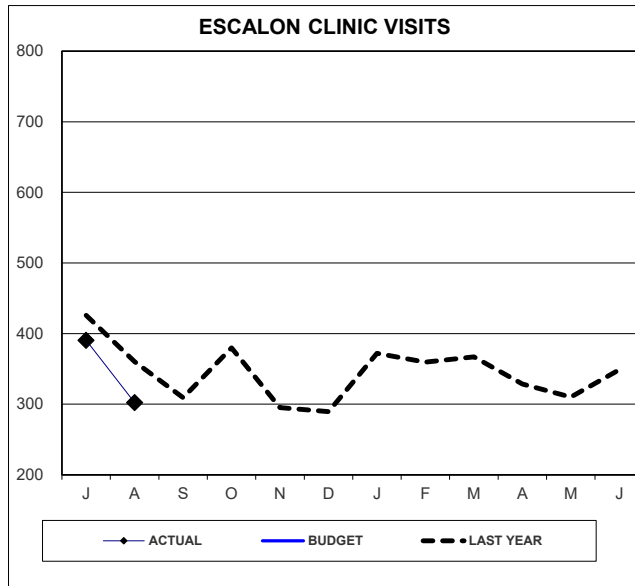
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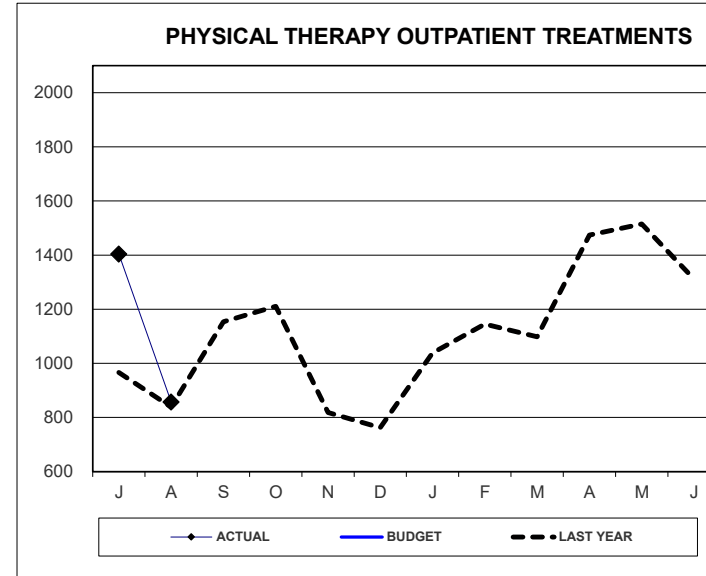
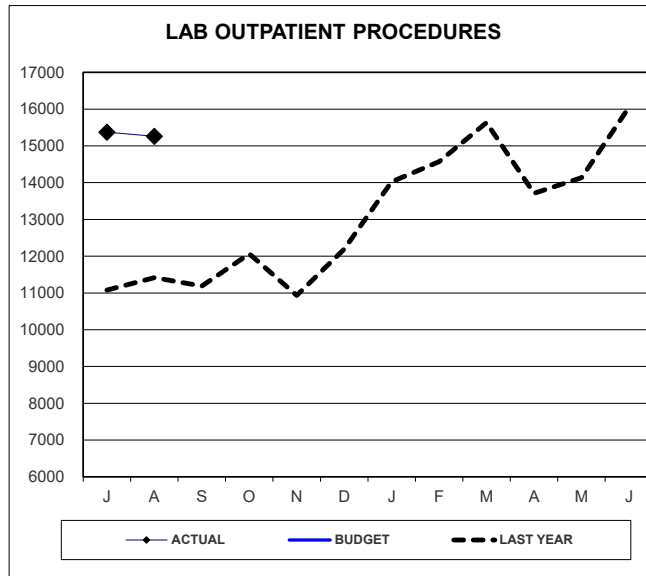
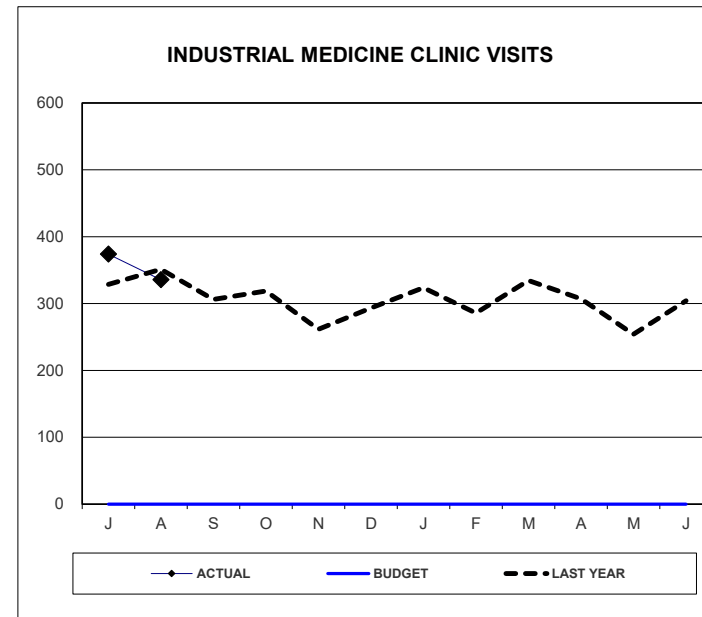
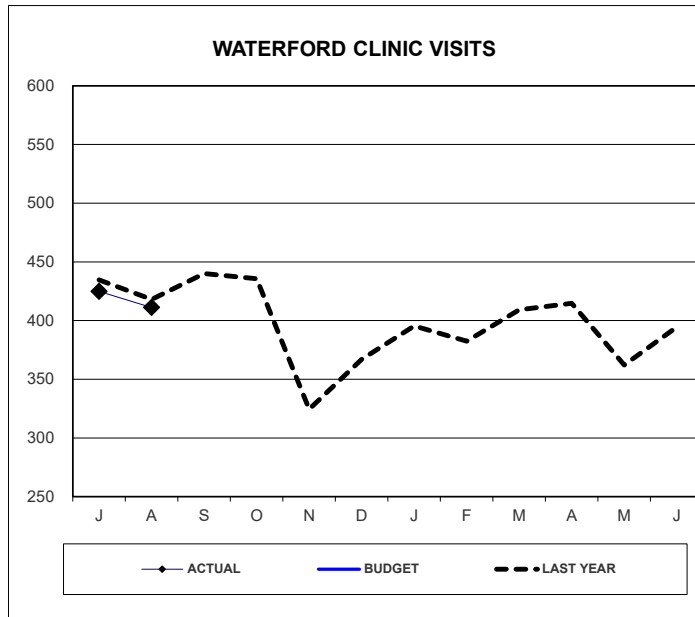
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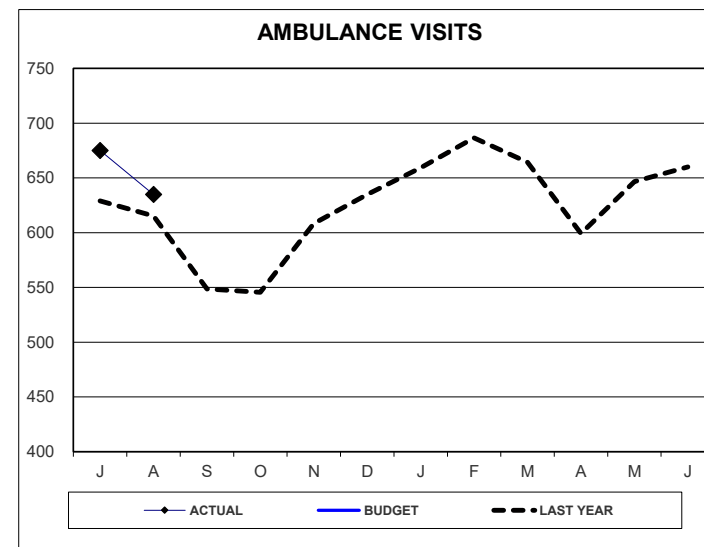
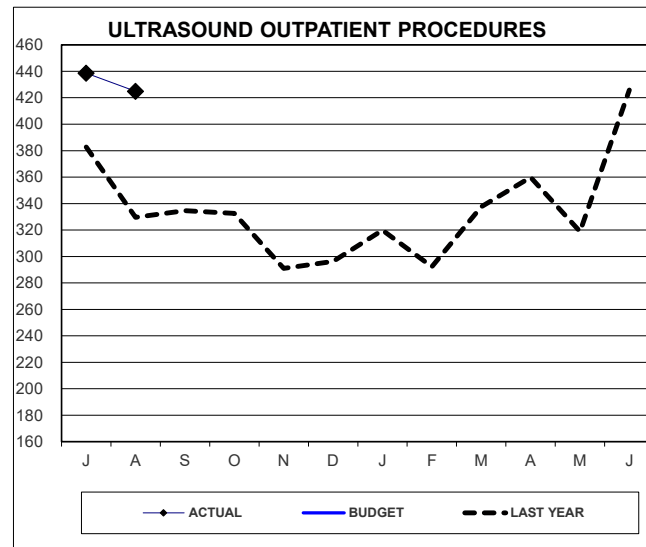
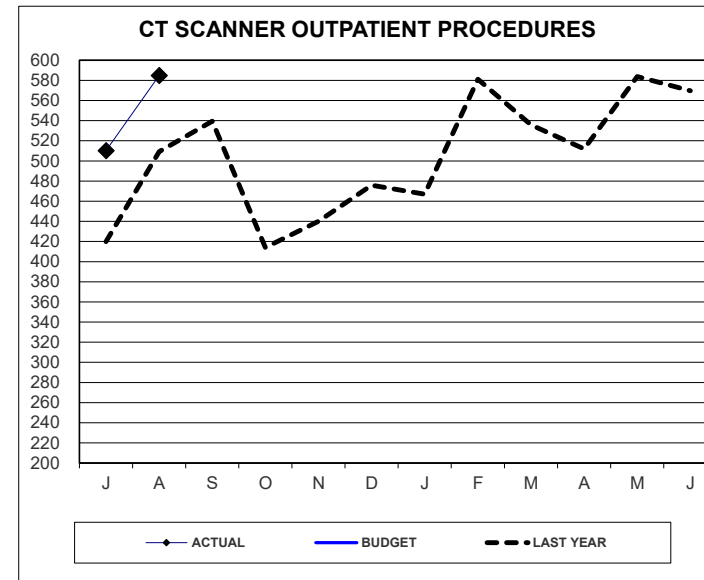
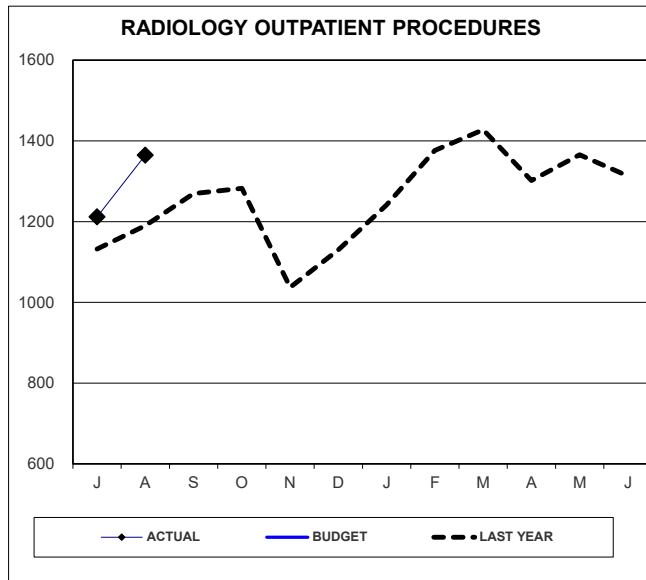
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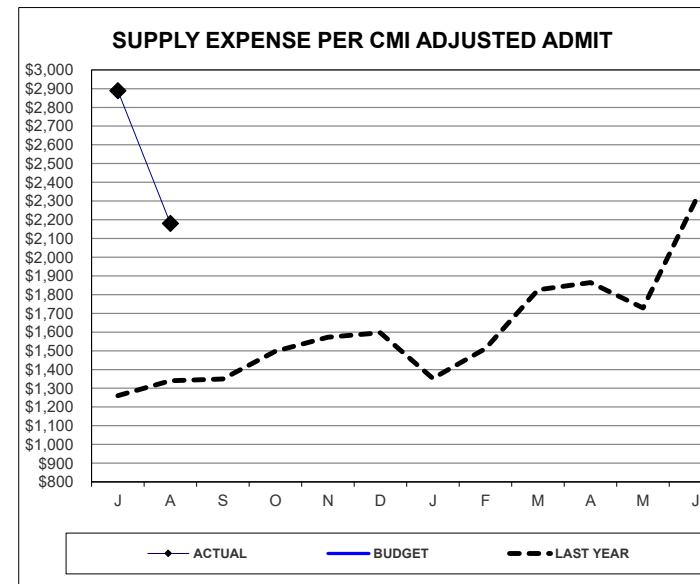
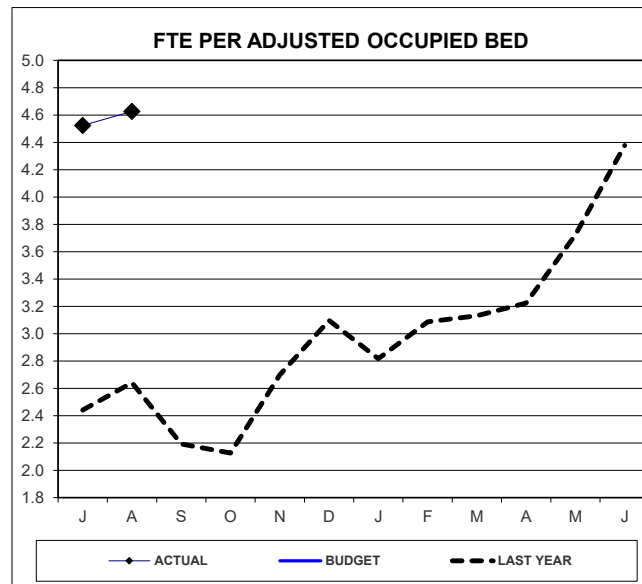
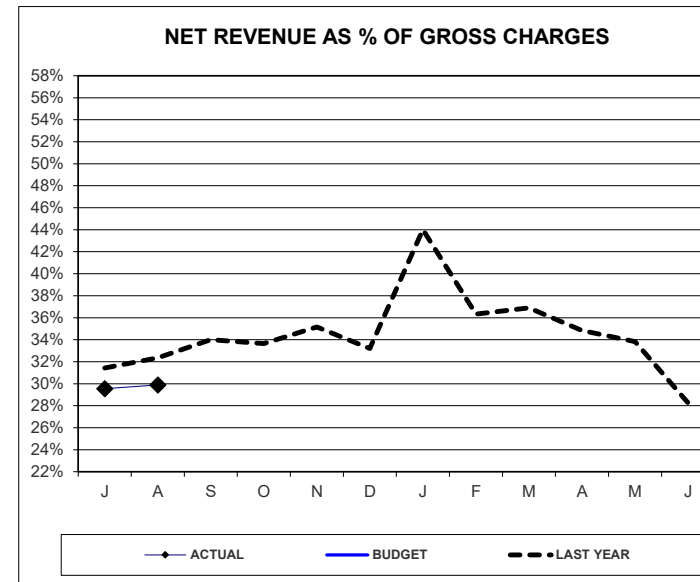
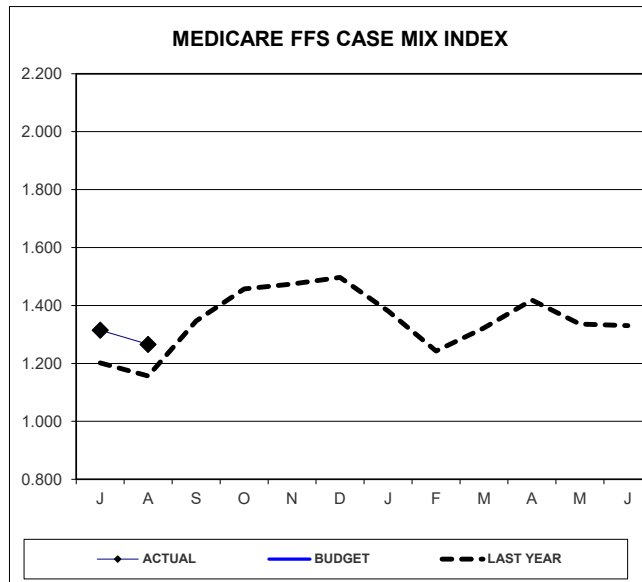
# OAK VALLEY DISTRICT HOSPITAL

AUGUST, 2026

## Graphs of Activities

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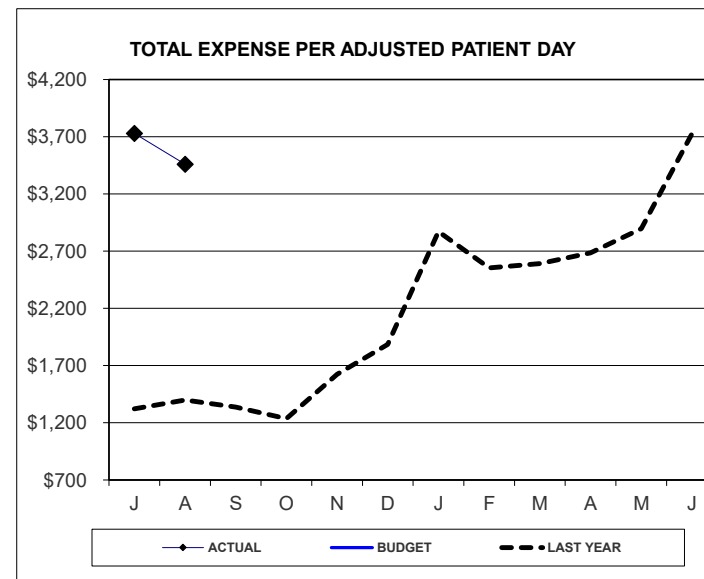
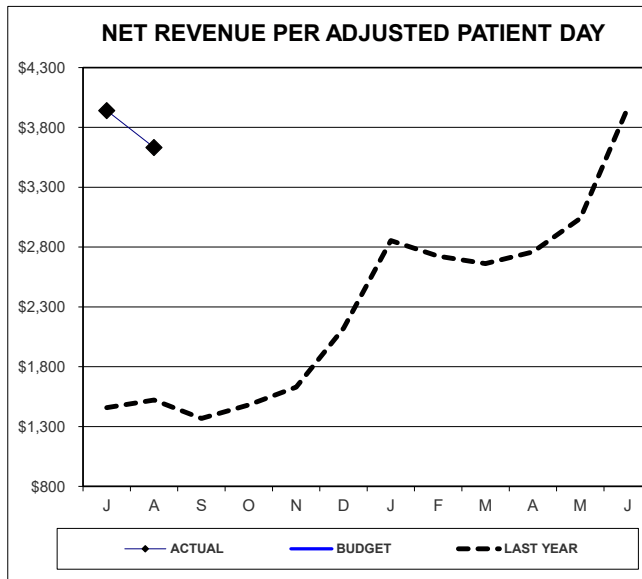
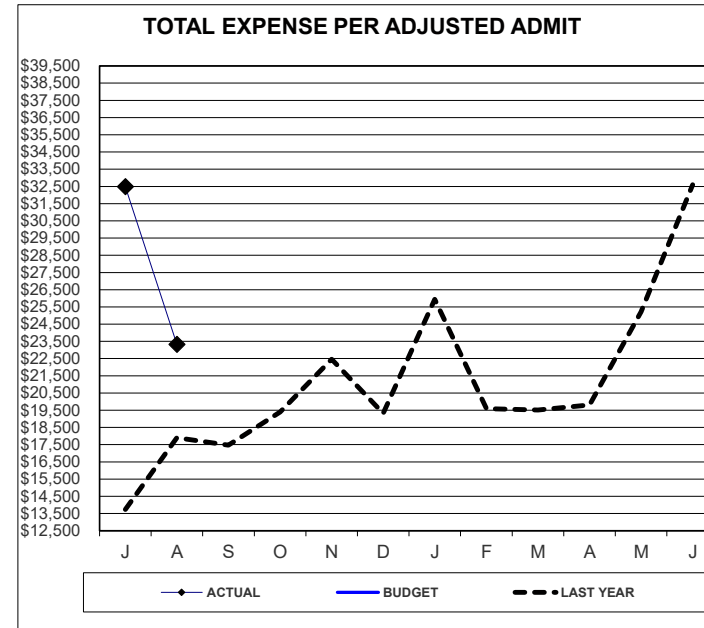
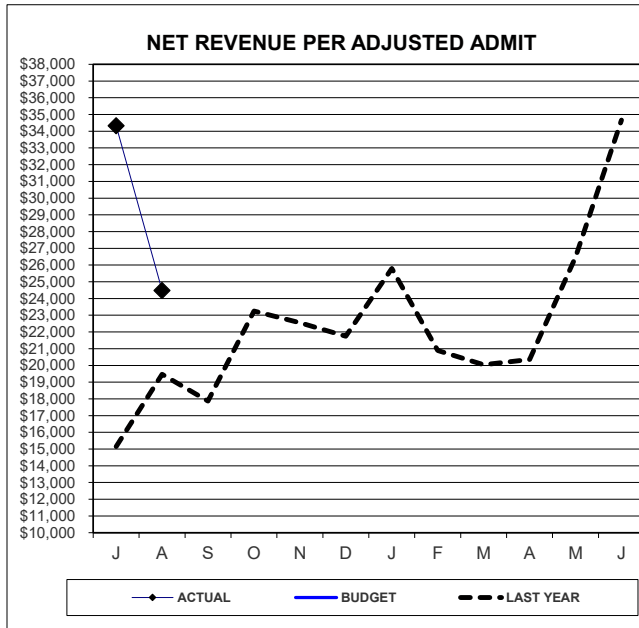
# OAK VALLEY DISTRICT HOSPITAL

AUGUST, 2026

## Graphs of Activities

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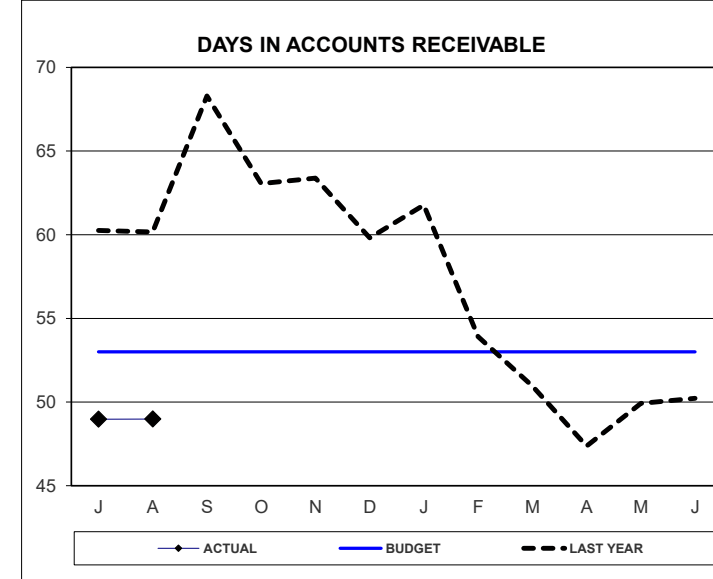
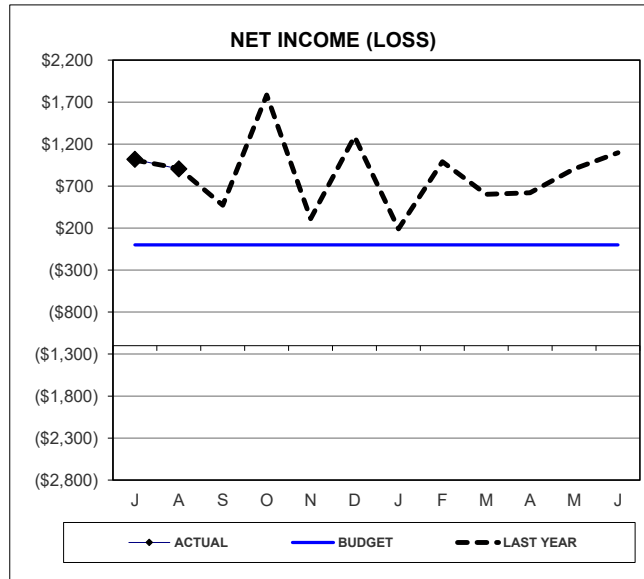
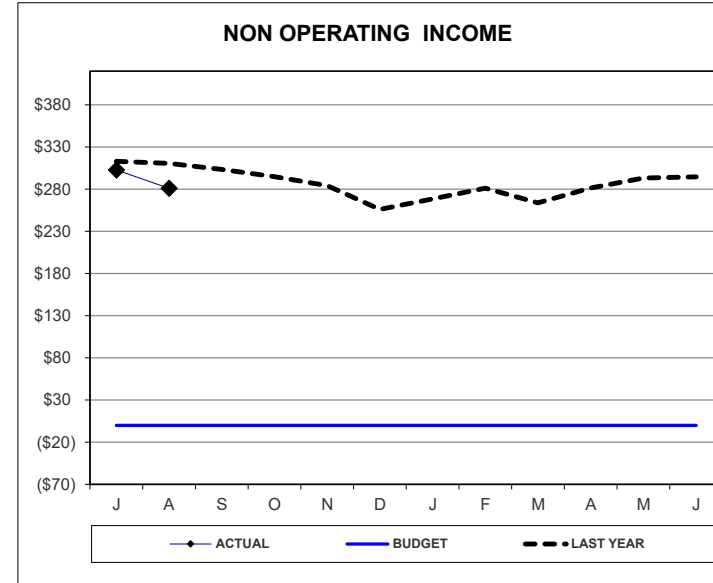
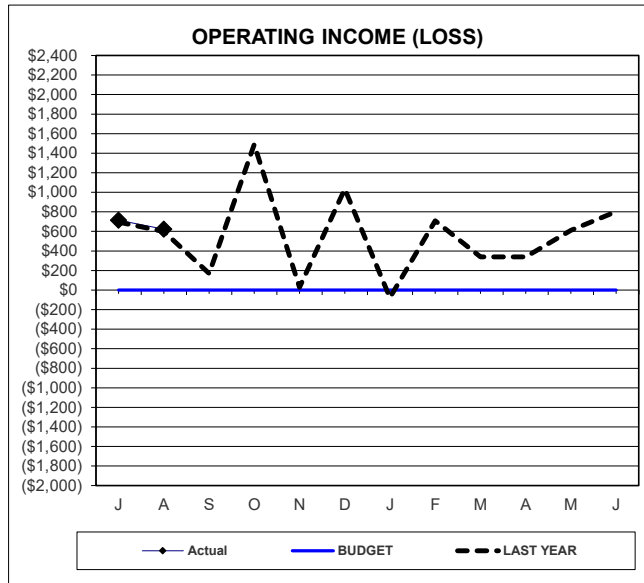
# OAK VALLEY DISTRICT HOSPITAL

AUGUST, 2026

## Graphs of Activities

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## KEY PERFORMANCE INDEX

**KPI METRICS DASHBOARD - All Facilities**

Month Beginning:

| Metrics                                       | OVDH Baseline | OVDH Goal | Industry Benchmark (HBI) - CY2024 | Monthly Average (2025) | 6/30/2025         | 7/31/2025         | 8/31/2025         | 9/30/2025         | 10/31/2025        | 11/30/2025        | 12/31/2025        |
|-----------------------------------------------|---------------|-----------|-----------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Payments (All)                                | \$4,413,201   |           |                                   | \$5,186,786            | \$4,570,952       | \$5,698,236       | \$4,868,909       | \$3,860,377       | \$6,006,367       | \$5,905,865       | \$6,789,436       |
| GL Average Payment Rolling 12 Mo.             |               |           |                                   |                        | \$3,145,581       | \$3,145,581       | \$3,145,581       | \$3,145,581       | \$3,145,581       | \$3,145,581       | \$3,145,581       |
| Change from Prior Month                       |               |           |                                   |                        | ◆ -10.6%          | ● 24.7%           | ◆ -14.6%          | ◆ -20.7%          | ● 55.6%           | ◆ -1.7%           | ● 15.0%           |
| Average Daily Payments                        | \$213,397     |           |                                   | \$250,575              | \$228,548         | \$259,011         | \$231,853         | \$183,827         | \$273,017         | \$328,104         | \$308,611         |
| Change from Prior Month                       |               |           |                                   |                        | ◆ -6.1%           | ● 13.3%           | ◆ -10.5%          | ◆ -20.7%          | ● 48.5%           | ● 20.2%           | ◆ -5.9%           |
| Payments (OVHD BAR)                           |               |           |                                   |                        | \$2,557,327       | \$3,037,891       | \$3,000,113       | \$2,361,898       | \$3,557,519       | \$2,737,093       | \$3,362,848       |
| Payments (OVHD PBR)                           |               |           |                                   |                        | \$654,502         | \$829,457         | \$519,937         | \$281,897         | \$116,225         | \$1,333,981       | \$573,189         |
| Payments (ONRC/SNF)                           |               |           |                                   |                        | \$1,310,095       | \$1,762,370       | \$1,298,695       | \$1,167,434       | \$2,279,354       | \$1,678,193       | \$2,160,670       |
| Payments (Athena)                             |               |           |                                   |                        |                   |                   |                   |                   |                   | \$107,939         | \$648,901         |
| Point of Service (POS) Collections            | \$34,864      |           |                                   | \$52,186               | \$49,026          | \$68,516          | \$50,164          | \$49,148          | \$53,269          | \$48,658          | \$43,828          |
| Total Patient Collections                     |               |           |                                   | \$5,186,785            | \$4,570,950       | \$5,698,234       | \$4,868,909       | \$3,860,377       | \$6,006,367       | \$5,905,865       | \$6,789,436       |
| POS as % of Net Revenue                       | 0.53%         |           | ≥ 0.90%                           | 0.70%                  | 0.74%             | 0.92%             | 0.68%             | 0.66%             | 0.59%             | 0.64%             | 0.47%             |
| Accounts Receivable (Total Billed & Unbilled) | \$39,591,692  |           |                                   | \$44,646,582           | \$42,651,902      | \$43,164,981      | \$43,825,942      | \$50,366,095      | \$49,300,512      | \$49,356,684      | \$50,113,364      |
| Change from Prior Month                       |               |           |                                   |                        | ◆ 4.8%            | ◆ 1.2%            | ◆ 1.5%            | ◆ 14.9%           | ● -2.1%           | ◆ 0.1%            | ◆ 1.5%            |
| Accounts Receivable (Acute)                   | \$32,977,838  |           |                                   | \$30,136,932           | \$28,328,460      | \$29,932,957      | \$27,105,495      | \$33,066,588      | \$31,734,799      | \$31,783,367      | \$34,207,295      |
| Accounts Receivable (Clinics)                 | \$1,778,830   |           |                                   | \$1,778,830            | \$1,851,820       | \$1,986,640       | \$1,843,628       | \$1,584,044       | \$3,193,666       | \$1,510,374       | \$690,171         |
| Accounts Receivable (ONRC/SNF)                |               |           |                                   | \$5,015,270            | \$5,031,837       | \$5,066,819       | \$4,900,167       | \$5,365,352       | \$5,398,298       | \$5,484,856       | \$5,137,999       |
| Accounts Receivable (Athena)                  |               |           |                                   |                        |                   |                   |                   |                   |                   | \$1,151,466       | \$1,401,017       |
| Days in Gross A/R                             | 62.9          |           | ≤ 50.20                           | 60.8                   | 60.5              | 59.4              | 59.8              | 67.5              | 63.3              | 63.9              | 60.5              |
| Change from Prior Month                       |               |           |                                   |                        | ◆ 5.8%            | ● -1.8%           | ◆ 0.7%            | ◆ 12.8%           | ● -6.1%           | ◆ 0.8%            | ● -5.2%           |
| Percent of A/R > 90 Days                      | 47.3%         |           | ≤ 28.27%                          | 30.3%                  | 31.1%             | 31.6%             | 34.7%             | 30.2%             | 32.8%             | 39.4%             | 35.1%             |
| Unbilled A/R                                  | \$6,613,854   |           |                                   | \$7,610,871            | \$7,439,785       | \$6,178,565       | \$9,976,652       | \$10,350,111      | \$8,973,749       | \$9,426,621       | \$8,676,882       |
| Change from Prior Month                       |               |           |                                   |                        | ◆ 19.7%           | ● -17.0%          | ◆ 61.5%           | ◆ 3.7%            | ● -13.3%          | ◆ 5.0%            | ● -8.0%           |
| Days in Unbilled AR (Acute)                   | 10.5          |           | ≤ 6.64                            | 10.2                   | 12.1              | 9.7               | 15.5              | 15.6              | 13.1              | 14.1              | 10.5              |
| Total Initial Denials (Acute) - Amount        |               |           |                                   |                        | \$3,420,043       | \$3,623,500       | \$3,834,185       | \$5,639,051       | \$6,519,557       | \$4,748,426       | \$4,579,371       |
| Initial Denials as % of Gross Revenue (Acute) |               |           | ≤ 12%                             |                        | 18.9%             | 17.5%             | 18.9%             | 28.0%             | 28.8%             | 26.4%             | 18.6%             |
| Gross Revenue (Acute)                         | \$16,449,394  |           |                                   | \$19,450,220           | \$18,052,224      | \$20,736,421      | \$20,247,700      | \$20,150,751      | \$22,660,192      | \$18,013,750      | \$24,674,010      |
| Gross Revenue (Clinics)                       | \$1,105,861   |           |                                   | \$1,031,434            | \$1,070,034       | \$1,095,052       | \$734,708         | \$68,953          | \$1,930,737       | \$548,943         | \$3,306           |
| Gross Revenue (ONRC/SNF)                      | \$1,829,067   |           |                                   | \$1,778,515            | \$1,705,224       | \$1,827,016       | \$1,941,584       | \$1,868,867       | \$1,996,836       | \$1,821,153       | \$1,832,905       |
| Gross Revenue (Athena)                        |               |           |                                   |                        |                   |                   |                   |                   |                   | \$1,276,507       | \$1,426,098       |
| Gross Revenue (Total)                         | \$19,384,322  |           |                                   | \$22,376,215           | \$ 20,827,481     | \$ 23,658,489     | \$ 22,923,992     | \$ 22,088,571     | \$ 26,587,764     | \$ 21,660,353     | \$ 27,929,707     |
| Change from Prior Month                       |               |           |                                   |                        | ◆ -7.0%           | ● 13.6%           | ◆ -3.1%           | ◆ -3.6%           | ● 20.4%           | ◆ -18.5%          | ● 28.9%           |
| Adjustments (Acute)                           | \$14,271,906  |           |                                   | \$15,458,343           | \$13,932,106      | \$16,925,309      | \$15,784,954      | \$11,241,450      | \$21,390,115      | \$14,305,695      | \$18,333,053      |
| Change from Prior Month                       |               |           |                                   |                        | ● -22.0%          | ◆ 21.5%           | ● -6.7%           | ● -28.8%          | ◆ 90.3%           | ● -33.1%          | ◆ 28.2%           |
| Net Revenue                                   | \$6,619,714   |           |                                   | \$7,531,288            | \$6,631,129       | \$7,446,275       | \$7,418,497       | \$7,495,177       | \$8,994,201       | \$7,601,772       | \$9,257,834       |
| Change from Prior Month                       |               |           |                                   |                        | ◆ -4.4%           | ● 12.3%           | ◆ -0.4%           | ● 1.0%            | ● 20.0%           | ◆ -15.5%          | ● 21.8%           |
| Payments & GL Average                         |               |           |                                   |                        | ● \$ 7,716,533.48 | ● \$ 8,843,817.48 | ● \$ 8,014,490.79 | ● \$ 7,005,958.60 | ● \$ 9,151,948.11 | ● \$ 9,051,446.25 | ● \$ 9,935,017.73 |
| Cash to Net %                                 | 64.46%        |           | ≥ 100.14%                         | 91%                    | 116%              | 119%              | 108%              | 93%               | 102%              | 119%              | 107%              |
| Average Daily Revenue (Total)                 | \$629,559     |           |                                   | \$733,673              | \$705,557         | \$726,941         | \$732,717         | \$746,424         | \$778,264         | \$772,931         | \$828,020         |
| Average Daily Revenue (Acute)                 |               |           |                                   | \$639,701              | \$615,697         | \$636,672         | \$641,699         | \$664,509         | \$685,420         | \$668,403         | \$710,304         |
| Change from Prior Month                       |               |           |                                   |                        | ◆ -1.0%           | ● 3.0%            | ● 0.8%            | ● 1.9%            | ● 4.3%            | ◆ -0.7%           | ● 7.1%            |
| # of Business/Working Days                    |               |           |                                   | 21                     | 20                | 22                | 21                | 21                | 22                | 18                | 22                |
| # of Days in Month                            |               |           |                                   | 30                     | 30                | 31                | 31                | 30                | 31                | 30                | 31                |

**Notes:**
<sup>1</sup> Industry Benchmark - HBI 2022 (Q1 - Q4 Averages) Hospital Benchmarks, \$0M - \$199M, Average

**KPI METRICS DASHBOARD - All Facilities**

| Metrics                                       | 1/31/2026       | 2/28/2026       | 3/31/2026       | 4/30/2026       | 5/31/2026        | 6/30/2026        | 7/31/2026        | 8/31/2026        |
|-----------------------------------------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|
| Payments (All)                                | \$5,883,116     | \$6,067,766     | \$6,363,248     | \$6,693,807     | \$8,067,864      | \$7,724,447      | \$7,791,759      | \$7,200,307      |
| GL Average Payment Rolling 12 Mo.             | \$3,145,581     | \$3,145,581     | \$3,145,581     | \$3,145,581     | \$3,145,581      | \$3,145,581      | \$3,145,581      | \$3,145,581      |
| Change from Prior Month                       | ◆ -13.3%        | ● 3.1%          | ● 4.9%          | ● 5.2%          | ● 20.5%          | ◆ -4.3%          | ● 0.9%           | ◆ -7.6%          |
| Average Daily Payments                        | \$294,156       | \$319,356       | \$289,239       | \$304,264       | \$366,721        | \$367,831        | \$354,171        | \$342,872        |
| Change from Prior Month                       | ◆ -4.7%         | ● 8.6%          | ◆ -9.4%         | ● 5.2%          | ● 20.5%          | ● 0.3%           | ◆ -3.7%          | ◆ -3.2%          |
| Payments (OVHD BAR)                           | \$3,128,176     | \$3,759,290     | \$4,274,894     | \$3,947,240     | \$4,263,323      | \$4,546,967      | \$5,058,904      | \$4,329,817      |
| Payments (OVHD PBR)                           | \$96,765        | \$43,721        | \$5,809         | \$754           | \$2,446          | \$1,160          | \$8,372          | \$19,622         |
| Payments (ONRC/SNF)                           | \$2,122,785     | \$1,924,564     | \$1,737,243     | \$1,494,989     | \$2,378,528      | \$2,410,434      | \$1,785,756      | \$1,688,122      |
| Payments (Athena)                             | \$456,815       | \$276,248       | \$272,386       | \$1,167,730     | \$1,363,931      | \$686,025        | \$876,425        | \$1,082,409      |
| Point of Service (POS) Collections            | \$78,575        | \$63,943        | \$72,917        | \$83,094        | \$59,636         | \$79,860         | \$62,302         | \$80,337         |
| Total Patient Collections                     | \$5,883,116     | \$6,067,766     | \$6,363,248     | \$6,693,807     | \$8,067,864      | \$7,724,447      | \$7,791,759      | \$7,200,307      |
| POS as % of Net Revenue                       | 0.59%           | 0.57%           | 0.57%           | 0.66%           | 0.46%            | 0.59%            | 0.47%            | 0.61%            |
| Accounts Receivable (Total Billed & Unbilled) | \$54,365,456    | \$54,769,614    | \$55,422,905    | \$55,184,681    | \$58,455,339     | \$66,726,509     | \$68,794,579     | \$72,215,912     |
| Change from Prior Month                       | ◆ 8.5%          | ◆ 0.7%          | ◆ 1.2%          | ● -0.4%         | ◆ 5.9%           | ◆ 14.1%          | ◆ 3.1%           | ◆ 5.0%           |
| Accounts Receivable (Acute)                   | \$38,143,909    | \$40,131,983    | \$40,453,747    | \$40,889,411    | \$37,302,309     | \$51,593,118     | \$52,495,967     | \$55,352,828     |
| Accounts Receivable (Clinics)                 | \$331,212       | \$115,089       | \$119,982       | \$71,420        | \$2,132          | \$3,398          | \$3,312          | \$8,242          |
| Accounts Receivable (ONRC/SNF)                | \$4,943,323     | \$3,627,456     | \$3,656,793     | \$3,949,483     | \$3,362,378      | \$2,672,074      | \$2,708,980      | \$2,813,667      |
| Accounts Receivable (Athena)                  | \$1,480,628     | \$1,148,325     | \$1,358,475     | \$2,693,963     | \$2,155,929      | \$2,217,336      | \$2,397,877      | \$2,389,343      |
| Days in Gross A/R                             | 62.6            | 55.2            | 52.1            | 48.3            | 49.6             | 50.5             | 49.1             | 49.2             |
| Change from Prior Month                       | ◆ 3.5%          | ● -11.9%        | ● -5.6%         | ● -7.2%         | ◆ 2.7%           | ◆ 1.8%           | ● -2.7%          | ◆ 0.2%           |
| Percent of A/R > 90 Days                      | 34.0%           | 33.9%           | 34.7%           | 27.9%           | 28.3%            | 20.3%            | 22.5%            | 22.7%            |
| Unbilled A/R                                  | \$9,466,384     | \$9,976,939     | \$10,073,872    | \$7,723,244     | \$15,632,591     | \$10,240,583     | \$11,188,443     | \$11,668,316     |
| Change from Prior Month                       | ◆ 9.1%          | ◆ 5.4%          | ◆ 1.0%          | ● -23.3%        | ◆ 102.4%         | ● -34.5%         | ◆ 9.3%           | ◆ 4.3%           |
| Days in Unbilled AR (Acute)                   | 10.9            | 10.1            | 9.5             | 6.8             | 13.3             | 7.7              | 8.0              | 8.0              |
| Total Initial Denials (Acute) - Amount        | \$5,784,922     | \$3,845,112     | \$5,255,070     | \$5,022,161     | \$5,194,144      | \$ 5,107,074     | \$ 7,235,793     | \$ 6,558,385     |
| Initial Denials as % of Gross Revenue (Acute) | 21.2%           | 13.7%           | 17.0%           | 16.6%           | 15.3%            | 11.7%            | 17.9%            | 16.4%            |
| Gross Revenue (Acute)                         | \$27,314,262    | \$28,120,886    | \$30,956,928    | \$30,282,695    | \$33,900,708     | \$43,530,039     | \$40,473,458     | \$39,912,513     |
| Gross Revenue (Clinics)                       | \$0             | \$52            | \$0             | \$0             | \$0              | \$0              | \$0              | \$0              |
| Gross Revenue (ONRC/SNF)                      | \$1,924,610     | \$1,837,341     | \$2,056,551     | \$1,988,224     | \$2,019,848      | \$1,968,622      | \$2,012,068      | \$1,929,517      |
| Gross Revenue (Athena)                        | \$1,055,971     | \$1,148,256     | \$1,390,866     | \$3,912,866     | \$1,874,933      | \$2,105,789      | \$2,369,388      | \$2,167,518      |
| Gross Revenue (Total)                         | \$ 30,294,843   | \$ 31,106,431   | \$ 34,404,345   | \$ 36,183,784   | \$ 37,795,489    | \$ 47,604,450    | \$ 44,854,914    | \$ 44,009,548    |
| Change from Prior Month                       | ● 8.5%          | ● 2.7%          | ● 10.6%         | ● 5.2%          | ● 4.5%           | ● 26.0%          | ◆ -5.8%          | ◆ -1.9%          |
| Adjustments (Acute)                           | \$19,334,156    | \$21,536,217    | \$25,440,411    | \$27,318,294    | \$25,020,546     | \$29,503,555     | \$33,210,762     | \$31,391,658     |
| Change from Prior Month                       | ◆ 5.5%          | ◆ 11.4%         | ◆ 18.1%         | ◆ 7.4%          | ● -8.4%          | ◆ 17.9%          | ◆ 12.6%          | ● -5.5%          |
| Net Revenue                                   | \$13,278,280    | \$11,300,627    | \$12,694,894    | \$12,599,907    | \$12,834,576     | \$13,550,213     | \$13,270,007     | \$13,161,294     |
| Change from Prior Month                       | ● 43.4%         | ◆ -14.9%        | ● 12.3%         | ◆ -0.7%         | ● 1.9%           | ● 5.6%           | ◆ -2.1%          | ◆ -0.8%          |
| Payments & GL Average                         | \$ 9,028,697.77 | \$ 9,213,347.12 | \$ 9,508,829.68 | \$ 9,839,388.48 | \$ 11,213,445.48 | \$ 10,870,028.18 | \$ 10,937,340.48 | \$ 10,345,888.12 |
| Cash to Net %                                 | 68%             | 82%             | 75%             | 78%             | 87%              | 80%              | 82%              | 79%              |
| Average Daily Revenue (Total)                 | \$868,314       | \$992,566       | \$1,064,507     | \$1,142,636     | \$1,178,083      | \$1,321,562      | \$1,400,590      | \$1,467,408      |
| Average Daily Revenue (Acute)                 | \$760,892       | \$890,102       | \$998,611       | \$1,009,423     | \$1,093,571      | \$1,404,195      | \$1,305,595      | \$1,287,500      |
| Change from Prior Month                       | ● 4.9%          | ● 14.3%         | ● 7.2%          | ● 7.3%          | ● 3.1%           | ● 12.2%          | ● 6.0%           | ● 4.8%           |
| # of Business/Working Days                    | 20              | 19              | 22              | 22              | 22               | 21               | 22               | 21               |
| # of Days in Month                            | 31              | 28              | 31              | 30              | 31               | 31               | 31               | 31               |

**Notes:**
<sup>1</sup> Industry Benchmark - HBI 2022 (Q1 - Q4 Averages) Hospi

OAK VALLEY HOSPITAL DISTRICT  
INVESTMENT REPORT  
August 31, 2026

| DESCRIPTION/<br>MATURITY | MATURITY<br>DATE | VALUE | CURRENT<br>YIELD | YIELD TO<br>MATURITY | INDEX RATING<br>S&P | POLICY<br>MAX | DIFFERENCE<br>FROM POLICY MAX | PRIOR MONTH<br>VALUE | DIFFERENCE<br>FROM PRIOR MONTH |
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|
|--------------------------|------------------|-------|------------------|----------------------|---------------------|---------------|-------------------------------|----------------------|--------------------------------|

**Level I**

**Current (0-2 yrs)**

|                                       |     |                |        |  |  |  |  |                 |                |
|---------------------------------------|-----|----------------|--------|--|--|--|--|-----------------|----------------|
| Local Agency Investment Fund (LAIF)   | N/A | \$4,288,819.02 | 3.863% |  |  |  |  | \$14,057,857.09 | (9,769,038.07) |
| Morgan Stanley:<br>Money Market Funds | N/A | 0.00           | 0.200% |  |  |  |  | 0.00            | 0.00           |

|       |  |              |  |  |  |              |      |               |                |
|-------|--|--------------|--|--|--|--------------|------|---------------|----------------|
| Total |  | 4,288,819.02 |  |  |  | 4,288,819.02 | 0.00 | 14,057,857.09 | (9,769,038.07) |
|-------|--|--------------|--|--|--|--------------|------|---------------|----------------|

**Level II**

**(3-4 yrs - no more than 60% beyond 2 years)**

**policy max stated at 40%**

|       |  |      |  |  |  |              |                |      |      |
|-------|--|------|--|--|--|--------------|----------------|------|------|
| Total |  | 0.00 |  |  |  | 1,715,527.61 | (1,715,527.61) | 0.00 | 0.00 |
|-------|--|------|--|--|--|--------------|----------------|------|------|

**Level III**

**(5 yrs - no more than 20% beyond 4 years)**

|       |  |      |  |  |  |            |              |      |      |
|-------|--|------|--|--|--|------------|--------------|------|------|
| Total |  | 0.00 |  |  |  | 857,763.80 | (857,763.80) | 0.00 | 0.00 |
|-------|--|------|--|--|--|------------|--------------|------|------|

|                      |  |      |  |  |  |              |                |      |      |
|----------------------|--|------|--|--|--|--------------|----------------|------|------|
| Total beyond 2 years |  | 0.00 |  |  |  | 2,573,291.41 | (2,573,291.41) | 0.00 | 0.00 |
|----------------------|--|------|--|--|--|--------------|----------------|------|------|

|              |  |                |  |  |  |  |  |                 |                |
|--------------|--|----------------|--|--|--|--|--|-----------------|----------------|
| TOTAL ASSETS |  | \$4,288,819.02 |  |  |  |  |  | \$14,057,857.09 | (9,769,038.07) |
|--------------|--|----------------|--|--|--|--|--|-----------------|----------------|